

South Lakeland District Council  
2019/20

# Budget Book

South Lakeland the best place to live, work and explore





# **SOUTH LAKELAND DISTRICT COUNCIL**

## **2019/20 APPROVED BUDGET BOOK**

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**This 2019/20 Budget was approved by Council on 26 February 2019**



## Introduction

1. On 26 February 2019 South Lakeland District Council will be asked to approve a new Council Plan 2019-24 which sets out a vision, underpinned by three priorities that will guide how we will work together with partners to make South Lakeland the best place to live, work and explore. Our areas of focus to achieve this vision are:
  - Creating an environment for people to thrive
  - Delivering excellent, value-for-money, services
  - Playing a leading role and influencing others
  - Empowering customers and communities
  - Forward thinking, innovative Council.
2. The delivery of this Council Plan is influenced by our three key values. These are:
  - Empowering People - By listening to our customers and our employees, their ideas and comments will help us make improvements to customer service and workforce development
  - Excellence - Seeking continuous improvement in what we do, ensuring that our actions address the needs of South Lakeland
  - Open and Transparent - Being courteous, efficient and transparent in our dealings with the public.
3. On 26 February 2019 Council will consider the 2019/20 revenue and capital budgets that support the council plan. These include a 2.6% increase in the 2019/20 SLDC council tax amount (£5 on a Band D property). The approved District Council Tax demand will be set at £8.9m with a capital programme of £12.3m for 2019/20. **Section 3b** of this document contains the detailed service revenue budgets for reference by budget holders, Senior Management, Members and any other stakeholders.
4. There are a number of other recurring budget pressures and adjustments that have been identified through the budget process. These total £145k for 2019/20 increasing to £317k by 2023/24; these are detailed in **Section 3c**. These pressures are largely a result of external changes and are unavoidable if current service levels are to be maintained.
5. The detail of revenue growth items is included at **Section 3d**. These total £100k for 2019/20 and £50k for each of 2020/21 and 2021/22. Until specific savings proposals to balance annual budgets have been identified, no further future growth is committed to, unless it relates to statutory or un-controllable pressures on current services which have no alternative sources of funding or delivery. The single largest area of Growth bids relates to Economic Development Activities (£150k). These have been funded through the use of the NDR Pool reserve, which is set aside specifically to support economic development.
6. The Medium Term Financial Plan projects future levels of both expenditure, income and the potential resources over the next four years. A detailed projection is provided in **Sections 2a and 2b** and is summarised in the table below:

**Table 1: Summary Medium Term Financial Plan**

	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
Service Expenditure	33,274.2	32,779.8	30,434.0	29,195.3	29,006.3
Customer Connect	2,031.0	0.0	0.0	0.0	0.0
Service income	-12,640.5	-12,433.8	-12,655.6	-12,829.7	-12,629.7
Net service expenditure	22,664.7	20,346.0	17,778.4	16,365.6	16,376.6
Corporate items	-21,924.7	-18,036.0	-14,940.5	-12,769.0	-12,123.6
Savings from Customer Connect	-740.0	-1,550.0	-1,550.0	-1,550.0	-1,550.0
<b>Net draft budget (projected deficit) February 2019</b>	<b>0.0</b>	<b>760.0</b>	<b>1,287.9</b>	<b>2,046.6</b>	<b>2,703.0</b>

7. The projected deficits before future savings from the Customer Connect Programme and local government funding changes total £740k for 2019/20 rising to c£4.2m by 2023/24. After Customer Connect savings of £740k in 2019/20 rising to £1.55m from 2020/21, the projected deficits of c£0 to £2.7m remain.
8. The draft budget has been updated to reflect the final finance settlement received on the 29 January 2019 where the Rural Services Delivery Grant and income from business rates increased. Both changes are for 2019/20 only.
9. The potential changes to the business rates retention system from April 2020 offers both opportunities and risks. This, in addition to the proposed Fairer Funding Review, may lead to both increased volatility and reductions in retained local taxation over the medium term. At this stage these are difficult to quantify but from 2020/21 a potential cumulative reduction in funding of circa £0.5m per year rising to circa £2.0m by the final year of the current MTFP model. This has the effect of increasing the potential future year deficits from c£760k in 2020/21 to c£2.7m by 2023/24.
10. The Council has a statutory duty to set a balanced budget. It is the current practice that once this has been achieved before funds are applied to support discretionary, fixed term growth items.
11. Proposals for new areas of capital expenditure were considered by Portfolio Holders on the 14 September 2018 and were prioritised with reference to the funding available. The resulting proposed capital programme is presented in **Section 5** along with a summary of the financing. A summary of the expenditure by year is included in the table below:

**Table 2: Summary of capital programme**

2018/19 Revised	2019/20	2020/21	2021/22	2022/23	2023/24	Total 2018/19 to 2023/24
£000	£000	£000	£000	£000	£000	£000
7,502.0	12,338.7	20,566.6	3,406.7	1,928.0	2,828.0	48,570.0

12. The proposed level of reserves and working balance place the Council in a sound financial position for 2019/20 and are adequate for the medium term. There are significant risks in the current MTFP projections, including the impact of the current and future Government Spending Reviews, the current economic climate and low levels of investment returns. It is important that reserves are maintained at robust levels in order to respond to these challenges and as a cushion against forecast risks

and unforeseen events. The Council can set a balanced budget for 2019/20 and is well placed to address projected deficits in future years in a planned and strategic way. Details of the anticipated levels of reserves are presented in **Section 6**. A summary of the reserves projection is shown in the table below:

**Table 3: Reserves Summary**

	<b>31/03/2018</b>	<b>31/03/2019</b>	<b>31/03/2020</b>	<b>31/03/2021</b>	<b>31/03/2022</b>	<b>31/03/2023</b>	<b>31/03/2024</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
General Reserves	(8,600)	(6,798)	(4,948)	(5,182)	(5,382)	(5,582)	(5,782)
Capital Reserves	(2,434)	(436)	160	29	(101)	(231)	(461)
Earmarked Reserves	(4,412)	(3,830)	(4,895)	(4,495)	(4,445)	(4,445)	(4,445)
<b>Total Reserves</b>	<b>(15,447)</b>	<b>(11,064)</b>	<b>(9,683)</b>	<b>(9,647)</b>	<b>(9,927)</b>	<b>(10,257)</b>	<b>(10,687)</b>
Working Balance	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
<b>Total Reserves and Working Balance</b>	<b>(16,947)</b>	<b>(12,564)</b>	<b>(11,183)</b>	<b>(11,147)</b>	<b>(11,427)</b>	<b>(11,757)</b>	<b>(12,187)</b>

13. Further details on the budget process and assumptions can be found in the report presented to Council 26 February 2019, and its supporting appendices.



This table sets out detail of the MTFP financial model based on departments.

	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Net Service Expenditure</b>					
Resources	3,750.4	3,779.7	3,869.2	3,949.2	3,944.2
Performance and Innovation	3,126.8	793.3	755.3	855.9	973.8
Strategic Development	9,130.1	9,292.0	6,368.8	4,682.9	4,484.5
Neighbourhood Services	6,657.5	6,480.7	6,785.2	6,877.4	6,974.2
Uncommitted Growth	0.0	0.0	0.0	0.0	0.0
Further Savings from Customer Connect	-740.0	-1,550.0	-1,550.0	-1,550.0	-1,550.0
<b>Net Service Budget after Customer Connect Savings</b>	<b>21,924.8</b>	<b>18,795.7</b>	<b>16,228.5</b>	<b>14,815.4</b>	<b>14,826.7</b>
<b>Corporate items</b>					
Interest Receivable	-223.1	-259.8	-327.3	-355.0	-393.2
Interest Payable	567.0	1,163.4	1,178.4	1,199.1	1,262.1
Parish Grant	92.0	92.0	92.0	92.0	92.0
Collection Fund surplus/deficit	42.2	0.0	0.0	0.0	0.0
Contribution to pool Reserve	1,113.8	0.0	0.0	0.0	0.0
Direct Revenue Financing	705.7	40.0	40.0	40.0	40.0
Minimum Revenue Provision	751.7	982.7	1,021.3	1,226.0	1,338.1
Reversal of Capital Charges	-9,085.1	-8,422.8	-5,617.5	-3,892.4	-3,495.0
Transfers to/from Reserves	147.3	305.7	374.4	390.1	390.1
Transfers from Reserves - Customer Connect	-2,031.0	0.0	0.0	0.0	0.0
<b>Corporate Items</b>	<b>-7,919.5</b>	<b>-6,098.8</b>	<b>-3,238.7</b>	<b>-1,300.2</b>	<b>-765.9</b>
<b>Net Revenue Budget</b>	<b>14,005.3</b>	<b>12,696.9</b>	<b>12,989.8</b>	<b>13,515.2</b>	<b>14,060.8</b>
Retained Business Rates	-4,650.4	-2,755.7	-2,240.0	-1,724.3	-1,328.0
Government Grant	-451.0	0.0	0.0	0.0	0.0
<b>Council Tax Requirement</b>	<b>8,903.9</b>	<b>9,941.2</b>	<b>10,749.8</b>	<b>11,790.9</b>	<b>12,732.8</b>
<b>Taxbase (Band D equivalent)</b>	<b>45,513.49</b>	<b>45,763.49</b>	<b>46,013.49</b>	<b>46,263.49</b>	<b>46,513.49</b>
<b>Council Tax (Band D) £</b>	<b>£195.63</b>	<b>£200.63</b>	<b>£205.63</b>	<b>£210.63</b>	<b>£215.63</b>
<b>Council Tax Increase: £ (Band D)</b>	<b>£5.00</b>	<b>£5.00</b>	<b>£5.00</b>	<b>£5.00</b>	<b>£5.00</b>
<b>Council Tax Increase: %</b>	<b>2.62%</b>	<b>2.56%</b>	<b>2.49%</b>	<b>2.43%</b>	<b>2.37%</b>
<b>Amount proposed to be raised through Council Tax</b>	<b>-8,903.8</b>	<b>-9,181.5</b>	<b>-9,461.8</b>	<b>-9,744.5</b>	<b>-10,029.7</b>
<b>Deficit assuming £5 Band D Council Tax increase</b>	<b>0.1</b>	<b>759.7</b>	<b>1,288.0</b>	<b>2,046.4</b>	<b>2,703.1</b>



The revenue budgets reflect additional costs of interest and debt repayment relating to items in the capital programme. The budgets have not been updated for the following items of income identified in the relevant business plans/budget bids to offset the costs:

	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	
<b>Capital Programme</b>					
Housing Investment Fund: Loans to Housing Associations	-60	-120	-120	-120	
New Ulverston Leisure Centre	0	-220	-220	-220	
Additional homeless accomodation to provide options for families	-64	-64	-64	-64	
South Lakeland House/Kendal Town Hall	0	0	-274	-298	
<b>Other Decisions</b>					
Waste and Recycling Collection Policy	-16	-16	-16	-16	
	0	-140	-420	-718	
Future financial projections will be updated for these changes when the timing is confirmed.					
<b>Deficit assuming £5 Band D Council Tax increase after savings related to Capital Programme</b>	<b>0.1</b>	<b>619.7</b>	<b>868.0</b>	<b>1,352.4</b>	<b>1,985.1</b>

This table sets out detail of the Medium Term Financial Plan financial model.

	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Expenditure</b>					
Employee Costs	14,623.8	14,833.6	15,251.7	15,609.2	15,943.0
Running Costs	9,565.3	9,523.4	9,564.8	9,693.7	9,568.3
Capital Charges	9,085.1	8,422.8	5,617.5	3,892.4	3,495.0
Customer Connect	2,031.0	0.0	0.0	0.0	0.0
<b>Total Service Expenditure</b>	<b>35,305.2</b>	<b>32,779.8</b>	<b>30,434.0</b>	<b>29,195.3</b>	<b>29,006.3</b>
<b>Income</b>					
Car Parking Income	(4,553.4)	(4,639.6)	(4,727.5)	(4,817.2)	(4,817.2)
Contributions from other Local Authorities and Public Bodies	(67.5)	(67.9)	(68.2)	(68.5)	(68.5)
General Income	(4,134.2)	(4,204.9)	(4,268.5)	(4,251.6)	(4,251.6)
Government Grants	(483.9)	(560.7)	(560.7)	(590.7)	(390.7)
New Homes Bonus	(516.7)	0.0	0.0	0.0	0.0
Lake Income	(1,459.5)	(1,492.6)	(1,518.6)	(1,544.2)	(1,544.2)
Recycling Credits	(1,425.3)	(1,468.1)	(1,512.1)	(1,557.5)	(1,557.5)
<b>Total Service Income</b>	<b>(12,640.5)</b>	<b>(12,433.8)</b>	<b>(12,655.6)</b>	<b>(12,829.7)</b>	<b>(12,629.7)</b>
<b>Net Service Budget</b>	<b>22,664.7</b>	<b>20,346.0</b>	<b>17,778.4</b>	<b>16,365.6</b>	<b>16,376.6</b>
<b>Corporate items</b>					
Interest Receivable	(223.1)	(259.8)	(327.3)	(355.0)	(393.2)
Interest Payable	567.0	1,163.4	1,178.4	1,199.1	1,262.1
Other Government Grants	(451.0)	0.0	0.0	0.0	0.0
Income from Council Tax (net of Parish Precept)	(8,903.8)	(9,181.5)	(9,461.8)	(9,744.5)	(10,029.7)
Parish Grant	92.0	92.0	92.0	92.0	92.0
Retained Business Rates	(4,650.4)	(2,755.7)	(2,240.0)	(1,724.3)	(1,328.0)
Contribution to pool Reserve	1,113.8	0.0	0.0	0.0	0.0
Direct Revenue Financing of Capital Programme	705.7	40.0	40.0	40.0	40.0
Minimum Revenue Provision	751.7	982.7	1,021.3	1,226.0	1,338.1
Reversal of Capital Charges	(9,085.1)	(8,422.8)	(5,617.5)	(3,892.4)	(3,495.0)
Collection Fund surplus/deficit	42.2	0.0	0.0	0.0	0.0
Transfers to/from Reserves	147.3	305.7	374.4	390.1	390.1
Transfers from Reserves: Customer Connect	(2,031.0)	0.0	0.0	0.0	0.0
<b>Total Corporate Items</b>	<b>(21,924.7)</b>	<b>(18,036.0)</b>	<b>(14,940.5)</b>	<b>(12,769.0)</b>	<b>(12,123.6)</b>
<b>Projected Surplus/Deficit (-/+)</b>	<b>740.0</b>	<b>2,310.0</b>	<b>2,837.9</b>	<b>3,596.6</b>	<b>4,253.0</b>
Customer Connect savings	(740.0)	(1,550.0)	(1,550.0)	(1,550.0)	(1,550.0)
<b>Projected Surplus/Deficit (+/-) February 2019</b>	<b>0.0</b>	<b>760.0</b>	<b>1,287.9</b>	<b>2,046.6</b>	<b>2,703.0</b>

**CHANGES TO PROJECTED DEFICIT SINCE MTFP APPROVED JULY 2018:**

	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Net draft budget (projected deficit) July 2018</b>	<b>554.1</b>	<b>389.1</b>	<b>931.5</b>	<b>1,539.8</b>	<b>2,036.0</b>
Council Tax second homes agreement income removal	693.6	693.6	693.6	665.0	665.0
<b>Net draft budget (projected deficit) October 2018</b>	<b>1,247.7</b>	<b>1,082.7</b>	<b>1,625.1</b>	<b>2,204.8</b>	<b>2,701.0</b>
Budget Pressures (App 3)	330.5	365.1	376.2	448.9	473.4
Growth Proposals (App 4)	50.0	50.0	50.0	0.0	0.0
General Savings (App 5)	-323.3	-329.3	-334.3	-334.3	-334.3
Removal of uncommitted Pressure/Growth	-500.0	-500.0	-500.0	-500.0	-500.0
Funding of Growth Proposals through Cumbria Business Rates Pool Income Reserve	-50.0	-50.0	-50.0	0.0	0.0
Recalculation of MRP as a result of updated capital programme	-21.5	-28.9	-28.8	107.1	219.2
Reversal of negative RSG by Government	-613.0	0.0	0.0	0.0	0.0
One-off use of General Reserves	-120.4	0.0	0.0	0.0	0.0
<b>Net draft budget (projected deficit) December 2018</b>	<b>0.0</b>	<b>589.6</b>	<b>1,138.2</b>	<b>1,926.5</b>	<b>2,559.3</b>
<b>Changes since December 18 Council:</b>					
Correction to Other Budget Pressures (App 3)	-110.1	-120.1	-122.7	-125.0	-126.9
December Establishment Update	20.1	-39.1	9.7	7.4	16.4
Updated Interest Projections	-204.4	353.2	286.3	267.0	283.5
Provisional Finance Settlement: Rural Services Delivery Grant	-85.6	0.0	0.0	0.0	0.0
Provisional Finance Settlement: Business Rate Pool Levy Surplus	-34.0	0.0	0.0	0.0	0.0
Provisional Finance Settlement: New Homes Bonus	112.8	0.0	0.0	0.0	0.0
New Homes Bonus to reserve	-112.8	0.0	0.0	0.0	0.0
Council Tax collection fund deficit	42.2	0.0	0.0	0.0	0.0
Revenue costs of SLH/KTH refurbishment	200.0	0.0	0.0	0.0	0.0
Reverse One-off use of General Reserves proposed at December Council	120.4	0.0	0.0	0.0	0.0
New Contribution to Reserves required	51.4	0.0	0.0	0.0	0.0
<b>Net budget (projected deficit) February 2018 Cabinet</b>	<b>0.0</b>	<b>783.6</b>	<b>1,311.5</b>	<b>2,075.9</b>	<b>2,732.3</b>
<b>Changes since February 18 Cabinet:</b>					
Additional Growth - contribution to carbon reduction schemes	50.0	0.0	0.0	0.0	0.0
Adjustment to Other Budget Pressures (App 3)	-74.6	-23.6	-23.6	-29.3	-29.3
Final LG Finance Settlement - Brexit Funding	-17.5	0.0	0.0	0.0	0.0
Cost of Brexit	17.5	0.0	0.0	0.0	0.0
Final LG Finance Settlement - Removal of Pool Levy Surplus as 2018/19	34.0	0.0	0.0	0.0	0.0
Carry-forward requests	59.0	0.0	0.0	0.0	0.0
Funding of carry-forward requests from carry-forward reserve	-59.0	0.0	0.0	0.0	0.0
Business Rates including income from Cumbria pool	-1,113.8	0.0	0.0	0.0	0.0
Business Rates contribution to the Pool Reserve	1,113.8	0.0	0.0	0.0	0.0
Reverse contribution to General Reserves proposed at February Cabinet	-51.4	0.0	0.0	0.0	0.0
New Contribution to Reserves required	42.0	0.0	0.0	0.0	0.0
<b>Net budget (projected deficit) February 2018</b>	<b>0.0</b>	<b>760.0</b>	<b>1,287.9</b>	<b>2,046.6</b>	<b>2,703.0</b>

The revenue budgets reflect additional costs of interest and debt repayment relating to items in the capital programme. The budgets have not been updated for the following items of income identified in the relevant business plans/budget bids to offset the costs:

	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Capital Programme</b>					
Housing Investment Fund: Loans to Housing Associations					
Interest on balance outstanding		-60	-120	-120	-120
New Ulverston Leisure Centre					
Reduction in running costs/management fee		0	-220	-220	-220
Additional homeless accomodation to provide options for families					
Income from residents (including housing benefit where eligible)		-64	-64	-64	-64
South Lakeland House/Kendal Town Hall					
Cost avoidance/additional income		0	0	-274	-298
<b>Other Decisions</b>					
Waste and Recycling Collection Policy					
Delivery charges from developers		-16	-16	-16	-16
	0	-140	-420	-694	-718
Future financial projections will be updated for these changes when the timing is confirmed.					
<b>Deficit assuming £5 Band D Council Tax increase after savings related to Capital Programme</b>	<b>0.0</b>	<b>620.0</b>	<b>867.9</b>	<b>1,352.6</b>	<b>1,985.0</b>

## Section 3a

The purpose of this table is to set out the net budget for each service.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Resources</b>							
0.0	24.8 ECL	Legal and Democratic Services	0.0	-32.1	-22.1	-12.6	-4.1
0.0	25.6 EFS	Financial Services	0.0	7.8	23.6	37.9	51.8
0.0	-2.0 ERA	Internal Audit	0.0	1.4	1.4	1.4	1.4
0.0	-15.2 ERB	Revenues and Benefits	0.0	36.4	73.6	103.9	59.2
0.0	0.0 ERE	Asst Dir Resources	0.0	1.6	3.3	5.0	6.7
0.0	107.6 ERS	Employee Relations	0.0	13.6	26.5	35.1	42.2
0.0	0.0 EXC	Management Team	0.0	7.1	14.4	21.8	29.3
275.5	275.5 GBN	Council Tax Benefits	284.9	284.9	284.9	284.9	284.9
17.3	17.3 GBT	Housing Bens Local Scheme	16.4	16.4	16.4	16.4	16.4
1,211.4	1,211.4 GCA	Democratic Management	1,478.6	1,478.6	1,478.6	1,478.6	1,478.6
54.4	54.4 GCX	Corporate Management	58.1	58.1	58.1	58.1	58.1
55.3	55.3 GFI	Corporate Finance	82.3	82.3	82.3	82.3	82.3
37.7	37.7 GFN	NNDR Cost of Collection	59.6	59.3	58.9	58.9	58.9
435.8	431.3 GFS	Unapportionable PensionAdj	324.1	324.1	324.1	324.1	324.1
500.3	500.3 GFT	Council Tax Cost Collect	514.2	510.8	507.3	507.3	507.3
18.3	18.3 GGT	Subscriptions Grants	18.3	18.3	18.3	18.3	18.3
398.3	465.5 GMM	Members	459.6	465.1	471.1	476.6	476.6
166.3	166.3 GRA	Rent Allowances	204.5	204.5	204.4	204.4	204.4
1.9	1.9 GRB	Discretionary Housing Bens	1.0	1.0	1.0	1.0	1.0
13.3	13.3 GRD	Discretionary Rate Relief	14.1	14.1	14.1	14.1	14.1
16.9	16.9 GSE	District Lighting Expenses	16.2	18.8	21.4	24.1	25.1
5.0	63.9 GTH	Other Items	22.5	5.0	5.0	5.0	5.0
94.1	94.1 GTV	Bank Charges	90.7	97.3	97.3	97.3	97.3
59.9	55.1 GTW	Audit and Inspection	100.3	100.3	100.3	100.3	100.3
5.6	5.6 GVR	Chairmn Allow Civic Hosp	5.0	5.0	5.0	5.0	5.0
<b>3,367.3</b>	<b>3,624.9</b>		<b>3,750.4</b>	<b>3,779.7</b>	<b>3,869.2</b>	<b>3,949.2</b>	<b>3,944.2</b>
<b>Performance and Innovation</b>							
0.0	0.0 ECF	AD Policy and Performance	0.0	1.6	3.3	5.0	6.7
0.0	218.3 ECU	Customer Services	0.0	12.3	24.4	34.6	42.5
0.0	29.2 ERI	Information Services	0.0	11.5	19.4	17.4	29.7
0.0	3.5 ERP	Printing and Graphic Design	0.0	7.9	10.0	11.4	13.0
0.0	-135.0 EXS	Policy and Performance	1,518.3	-503.6	-494.2	-486.6	-477.5
0.0	0.0 EXT	Transformation and Change	0.0	0.0	0.0	0.0	0.0
163.4	168.9 GCC	Corporate Communications	182.0	184.5	187.1	189.1	191.2
133.2	128.2 GCD	Partnerships and Communities	131.1	129.9	129.8	129.6	129.6
841.8	857.9 GCG	Community Grants	631.5	409.7	404.7	404.7	404.7
300.8	320.4 GEL	Elections	306.6	232.4	159.9	236.9	318.2
59.3	59.3 GEM	Emergency Planning	54.1	54.1	54.1	54.1	54.1
194.9	213.7 GER	Electoral Registration	199.5	199.3	203.1	206.0	207.9
28.5	28.5 GMY	Safer Stronger	25.6	25.6	25.6	25.6	25.6
35.6	35.6 GPR	Consultation	28.1	28.1	28.1	28.1	28.1
51.9	51.9 GXW	Carbon Change Programme	50.0	0.0	0.0	0.0	0.0
<b>1,809.4</b>	<b>1,980.4</b>		<b>3,126.8</b>	<b>793.3</b>	<b>755.3</b>	<b>855.9</b>	<b>973.8</b>
<b>Strategic Development</b>							
0.0	7.2 ECC	Strategic Planning Admin	0.0	-5.0	23.1	35.4	37.5
0.0	-18.0 EHS	Health and Safety	0.0	1.0	2.1	3.1	4.2
0.0	67.7 EPX	Offices	0.0	13.1	25.1	39.9	42.9
0.0	-0.3 ESE	AD Strategic Development	0.0	1.6	3.3	5.0	6.7
0.0	0.6 EUR	Community Inv and Dev	0.0	20.5	42.1	58.4	73.7
216.6	216.7 GBC	Building Control: Non-Chargeable	201.1	203.0	204.8	206.7	208.6
24.3	24.2 GBC	Building Control: Chargeable	34.3	32.8	31.4	28.6	32.8
41.8	63.2 GCH	Community Housing Fund	14.4	1.6	1.6	1.6	1.6
35.5	37.8 GCN	Conveniences	25.3	25.3	25.3	25.3	25.3
-226.5	-226.5 GCS	Caravan Site	-301.8	-308.8	-315.8	-322.9	-322.9
65.0	110.0 GCV	Conservation Environment	147.9	148.6	149.8	70.8	71.8
556.1	608.1 GDC	Development Control	693.5	634.6	644.8	654.4	665.4
4.7	4.7 GDS	Dangerous Structures	4.6	4.4	4.1	3.9	3.9
1.3	1.3 GEC	ECO Scheme	0.4	0.4	0.4	0.4	0.4

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
478.7	688.1	GED Economic Development	1,919.7	1,894.7	1,895.3	289.4	289.4
969.0	994.9	GEN Housing Enabling Role	3,813.9	3,528.2	531.3	534.2	277.3
96.4	141.6	GHL Town View Fields Hostel	138.8	142.6	146.8	148.5	152.4
359.4	363.5	GHM Homelessness	311.9	324.7	331.2	337.9	342.6
894.4	894.2	GHT Housing Standards	899.4	903.5	908.1	854.8	859.4
25.8	25.8	GIL Community Infrastructure Levy	32.7	33.3	31.2	31.9	32.7
1.6	1.6	GLC Local Land Charges	24.0	26.1	28.4	30.8	32.4
505.4	559.1	GLP Local Plans	569.1	541.7	548.5	554.3	560.1
-19.2	4.3	GMK Markets	-34.0	-35.6	-37.3	-39.6	-38.2
227.7	298.0	GMU Museum	52.1	58.1	64.3	70.8	70.8
-860.5	-860.5	GNH New Homes	-516.7	0.0	0.0	0.0	0.0
416.5	475.6	GPH Public Halls	336.5	324.5	285.0	265.5	259.3
599.5	-80.7	GPL Planned Maintenance	542.0	541.5	541.0	541.0	541.0
49.9	0.0	GRP Kendal Regeneration	0.0	0.0	0.0	0.0	0.0
-603.9	-603.9	GSH Second Home Discounts	101.6	102.8	104.1	104.8	105.4
266.8	436.3	GSY Sundry Properties	188.3	203.3	220.8	221.1	221.1
-19.8	-19.8	GTC Tourist Info Centres	-22.0	-22.6	-23.2	-23.2	-23.2
-37.1	-36.4	GUL Industrial Units Landlord	-43.5	-44.4	-45.2	-46.2	-46.2
-3.7	-3.7	GUT Indust Units Tenants	-3.4	-3.5	-3.6	-3.7	-3.7
<b>4,065.7</b>	<b>4,174.7</b>		<b>9,130.1</b>	<b>9,292.0</b>	<b>6,368.8</b>	<b>4,682.9</b>	<b>4,484.5</b>

#### Neighbourhood Services

0.0	-108.8	EUN Community Services	0.0	37.7	74.5	105.3	134.6
-1,617.0	-1,666.7	GCK Car Parks	-1,936.9	-2,021.1	-2,093.8	-2,146.4	-2,173.1
4.8	44.8	GCL Community Leisure	13.0	3.0	3.0	2.9	2.9
74.9	95.1	GCM Cemeteries	80.9	81.5	82.5	80.8	81.7
10.0	10.0	GCP Coast Protection	10.1	10.1	10.1	10.1	10.1
42.3	42.3	GCZ Contaminated Land	37.7	37.7	37.7	37.7	37.7
0.0	84.3	GDY SLDC Depots	0.0	0.0	0.0	0.0	0.0
66.4	66.4	GEV Events	68.2	69.0	69.9	70.8	71.7
212.6	212.6	GFD Food Safety	229.4	229.4	229.4	229.4	229.4
303.6	303.6	GFW Flood Warning	284.9	285.1	285.2	285.4	285.5
0.0	19.0	GGK Car Park Enforcement	0.0	0.0	0.0	0.0	0.0
8.9	8.9	GGR Glebe Road Recreation Ground	0.0	0.0	0.0	0.0	0.0
258.7	258.7	GHP Noise Air Water Pollution	277.1	277.1	277.1	277.1	277.1
152.0	152.0	GHS Health Safety	160.6	160.7	160.6	160.6	160.6
836.3	867.2	GLE Leisure Centres	1,018.6	849.4	1,032.9	1,032.5	1,032.5
-644.8	-609.2	GLW Lake Windermere	-674.8	-701.3	-720.7	-758.4	-755.8
3.5	3.5	GMA Hackney Carriage Licences	10.4	8.6	6.8	6.8	6.8
26.8	27.8	GMC Miscellaneous Licences	31.0	30.7	30.3	30.3	30.3
-77.3	-77.3	GMD Licensing Act	-75.7	-79.9	-84.3	-84.3	-84.3
3.0	3.0	GME Gambling Licensing	4.7	4.3	3.8	3.8	3.8
125.1	138.4	GOT Environmental Health Other	113.2	113.3	113.3	113.3	113.4
1,210.2	1,274.5	GPK Parks	1,149.2	1,089.6	1,101.6	1,123.7	1,120.5
0.0	0.0	GPO Promoting South Lakeland	0.0	0.0	0.0	0.0	0.0
259.0	274.3	GRG Recreation Grounds	280.2	130.6	134.1	136.5	138.7
35.5	35.5	GSN Street Furniture	10.3	10.3	10.3	10.3	10.3
1,365.8	1,233.8	GTG Street Cleansing	1,392.9	1,426.1	1,459.4	1,485.1	1,466.8
0.0	49.9	GTS Transport	0.0	0.0	0.0	0.0	0.0
18.8	18.8	GWC Bulky Waste Collection	11.9	11.9	11.9	11.9	11.9
43.2	43.2	GWF Dog Control	40.3	41.1	41.9	42.7	42.7
3,367.7	3,615.3	GWK Waste Collection	3,943.3	4,203.4	4,339.1	4,443.5	4,552.1
117.3	87.3	GWR Waste Recycling	123.6	120.7	119.8	118.8	118.8
65.8	65.5	GWS Water Supply and Pollution	53.3	52.0	48.7	47.4	47.4
<b>6,273.1</b>	<b>6,573.7</b>		<b>6,657.4</b>	<b>6,481.0</b>	<b>6,785.1</b>	<b>6,877.6</b>	<b>6,974.1</b>

#### Other GF Items

0.0	0.0	GZZ Other GF Items	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

<b>15,515.5</b>	<b>16,353.7</b>	<b>Total Service Expenditure</b>	<b>22,664.7</b>	<b>20,346.0</b>	<b>17,778.4</b>	<b>16,365.6</b>	<b>16,376.6</b>
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The purpose of this section is to set out the detailed service budgets

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Resources</b>							
<b>Legal and Democratic Services</b>							
<b>Direct Expenditure</b>							
408.0	432.7	Employees	463.1	431.0	441.6	451.0	459.5
2.3	2.4	Transport	2.3	2.3	2.3	2.3	2.3
72.9	72.9	Supplies and Services	79.0	79.0	78.5	78.5	78.5
0.2	0.2	Bought-in Services	0.0	0.0	0.0	0.0	0.0
280.5	280.5	Central Support Services	322.0	322.0	322.0	322.0	322.0
<b>763.9</b>	<b>788.7</b>		<b>866.4</b>	<b>834.3</b>	<b>844.4</b>	<b>853.8</b>	<b>862.3</b>
<b>Income</b>							
-30.3	-30.3	Customer Receipts	-33.0	-33.0	-33.0	-33.0	-33.0
-733.6	-733.6	Internal recharges	-833.4	-833.4	-833.4	-833.4	-833.4
<b>-763.9</b>	<b>-763.9</b>		<b>-866.4</b>	<b>-866.4</b>	<b>-866.4</b>	<b>-866.4</b>	<b>-866.4</b>
<b>0.0</b>	<b>24.8</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>-32.1</b>	<b>-22.0</b>	<b>-12.6</b>	<b>-4.1</b>

Portfolio: Housing People and Innovation

This budget covers all legal and conveyancing work carried out by the Council's Legal Services  
Ensures compliance with the necessary legal and administrative requirements regarding decision making processes, in particular, those governing the provision of committee services and support

<b>Financial Services</b>							
<b>Direct Expenditure</b>							
679.5	704.7	Employees	657.3	664.7	679.8	693.3	707.1
1.8	2.1	Transport	1.8	1.8	1.8	1.8	1.8
71.6	71.6	Supplies and Services	77.5	77.8	78.6	79.4	79.4
357.7	357.7	Central Support Services	402.4	402.4	402.4	402.4	402.4
<b>1,110.6</b>	<b>1,136.1</b>		<b>1,139.0</b>	<b>1,146.7</b>	<b>1,162.6</b>	<b>1,176.9</b>	<b>1,190.7</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-4.0	-4.0	Customer Receipts	-4.0	-4.0	-4.0	-4.0	-4.0
-1,106.6	-1,106.6	Internal recharges	-1,135.0	-1,135.0	-1,135.0	-1,135.0	-1,135.0
<b>-1,110.6</b>	<b>-1,110.6</b>		<b>-1,139.0</b>	<b>-1,139.0</b>	<b>-1,139.0</b>	<b>-1,139.0</b>	<b>-1,139.0</b>
<b>0.0</b>	<b>25.5</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>7.7</b>	<b>23.6</b>	<b>37.9</b>	<b>51.7</b>

Portfolio: Finance

The provision of financial management support and advice to officers and members, budget preparation and monitoring, treasury management, procurement support and advice, payment of creditors, invoicing of the council's customers and debt recovery.



2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Internal Audit</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
66.6	64.6	Bought-in Services	73.8	75.2	75.2	75.2	75.2
1.8	1.8	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>68.4</b>	<b>66.4</b>		<b>73.8</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>
<b>Income</b>							
-68.4	-68.4	Internal recharges	-73.8	-73.8	-73.8	-73.8	-73.8
<b>-68.4</b>	<b>-68.4</b>		<b>-73.8</b>	<b>-73.8</b>	<b>-73.8</b>	<b>-73.8</b>	<b>-73.8</b>
<b>0.0</b>	<b>-2.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>1.4</b>	<b>1.4</b>	<b>1.4</b>	<b>1.4</b>

An independent audit of the council's procedures and practices to ensure best practice is followed.

<b>Revenues and Benefits</b>							
<b>Direct Expenditure</b>							
1,250.4	1,265.6	Employees	1,279.8	1,315.2	1,351.3	1,379.1	1,407.0
18.9	17.7	Transport	18.9	18.9	18.9	18.9	18.9
177.0	189.8	Supplies and Services	164.3	165.2	166.0	167.8	167.8
28.0	6.8	Bought-in Services	28.6	29.2	29.7	30.8	30.8
645.0	645.0	Central Support Services	715.1	715.1	715.1	715.1	715.1
<b>2,119.3</b>	<b>2,124.9</b>		<b>2,206.7</b>	<b>2,243.6</b>	<b>2,281.0</b>	<b>2,311.7</b>	<b>2,339.6</b>
<b>Income</b>							
-82.9	-103.7	Grants & Contributions	-84.3	-84.6	-85.0	-85.3	-85.3
-2,108.3	-2,108.3	Internal recharges	-2,195.2	-2,195.2	-2,195.2	-2,195.2	-2,195.2
<b>-2,191.2</b>	<b>-2,212.0</b>		<b>-2,279.5</b>	<b>-2,279.8</b>	<b>-2,280.2</b>	<b>-2,280.5</b>	<b>-2,280.5</b>
<b>Capital Charges</b>							
72.0	72.0	Capital Charges	72.6	72.6	72.6	72.6	0.0
<b>72.0</b>	<b>72.0</b>		<b>72.6</b>	<b>72.6</b>	<b>72.6</b>	<b>72.6</b>	<b>0.0</b>
<b>0.1</b>	<b>-15.1</b>	<b>Net Expenditure</b>	<b>-0.2</b>	<b>36.4</b>	<b>73.4</b>	<b>103.8</b>	<b>59.1</b>

#### Portfolio: Finance

The setting, billing, collection and recovery of Council Tax, the assessment of claims for Housing Benefit, the collection of National Non-Domestic Rates and the processing of transactions through the council's bank accounts are carried out by staff in the Revenues and Benefits department. The staffing and administration costs of these activities are recorded here.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Assistant Dir Resources</b>							
<b>Direct Expenditure</b>							
94.6	94.6	Employees	96.8	98.4	100.1	101.8	103.5
1.8	1.8	Transport	1.9	1.9	1.9	1.9	1.9
0.6	0.6	Supplies and Services	0.7	0.7	0.7	0.7	0.7
104.3	104.3	Central Support Services	253.2	253.2	253.2	253.2	253.2
<b>201.3</b>	<b>201.3</b>		<b>352.6</b>	<b>354.2</b>	<b>355.9</b>	<b>357.6</b>	<b>359.3</b>
<b>Income</b>							
-201.3	-201.3	Internal recharges	-352.5	-352.5	-352.5	-352.5	-352.5
<b>-201.3</b>	<b>-201.3</b>		<b>-352.5</b>	<b>-352.5</b>	<b>-352.5</b>	<b>-352.5</b>	<b>-352.5</b>
<b>0.0</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.1</b>	<b>1.7</b>	<b>3.4</b>	<b>5.1</b>	<b>6.8</b>

Portfolio: Finance

Assistant Director function for Resources

<b>Employee Relations</b>							
<b>Direct Expenditure</b>							
229.8	387.7	Employees	494.6	508.2	521.2	529.8	537.0
2.4	2.1	Transport	2.4	2.4	2.4	2.4	2.4
52.1	52.1	Supplies and Services	52.2	52.2	52.2	52.2	52.2
117.2	201.6	Central Support Services	319.6	319.6	319.6	319.6	319.6
<b>401.5</b>	<b>643.5</b>		<b>868.8</b>	<b>882.4</b>	<b>895.4</b>	<b>904.0</b>	<b>911.2</b>
<b>Income</b>							
-401.4	-532.6	Internal recharges	-865.4	-865.4	-865.4	-865.4	-865.4
0.0	-3.3	Customer Receipts	-3.4	-3.4	-3.5	-3.6	-3.6
<b>-401.4</b>	<b>-535.9</b>		<b>-868.8</b>	<b>-868.8</b>	<b>-868.9</b>	<b>-869.0</b>	<b>-869.0</b>
<b>0.1</b>	<b>107.6</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>13.6</b>	<b>26.5</b>	<b>35.0</b>	<b>42.2</b>

Portfolio: Health and Wellbeing

Support services around recruitment, employment law and other employee relations activity.

<b>Management Team</b>							
<b>Direct Expenditure</b>							
353.5	353.5	Employees	360.5	367.6	374.8	382.2	389.7
5.5	5.5	Transport	5.5	5.5	5.5	5.5	5.5
8.2	8.2	Supplies and Services	8.4	8.4	8.4	8.4	8.4
40.8	40.8	Central Support Services	60.8	60.8	60.8	60.8	60.8
<b>408.0</b>	<b>408.0</b>		<b>435.2</b>	<b>442.3</b>	<b>449.5</b>	<b>456.9</b>	<b>464.4</b>
<b>Income</b>							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-408.1	-408.1	Internal recharges	-435.2	-435.2	-435.2	-435.2	-435.2
<b>-408.1</b>	<b>-408.1</b>		<b>-435.2</b>	<b>-435.2</b>	<b>-435.2</b>	<b>-435.2</b>	<b>-435.2</b>
<b>-0.1</b>	<b>-0.1</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>7.1</b>	<b>14.3</b>	<b>21.7</b>	<b>29.2</b>

Portfolio: Leader

The chief officers of the council - Chief Executive and Directors.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Council Tax Benefits</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
341.3	341.3	Central Support Services	350.7	350.7	350.7	350.7	350.7
<b>341.3</b>	<b>341.3</b>		<b>350.7</b>	<b>350.7</b>	<b>350.7</b>	<b>350.7</b>	<b>350.7</b>
<b>Income</b>							
-65.8	-65.8	Grants & Contributions	-65.8	-65.8	-65.8	-65.8	-65.8
<b>-65.8</b>	<b>-65.8</b>		<b>-65.8</b>	<b>-65.8</b>	<b>-65.8</b>	<b>-65.8</b>	<b>-65.8</b>
<b>275.5</b>	<b>275.5</b>	<b>Net Expenditure</b>	<b>284.9</b>	<b>284.9</b>	<b>284.9</b>	<b>284.9</b>	<b>284.9</b>

Portfolio: Finance

With effect from 1st April 2013, the Council Tax Benefit Scheme, a national benefit scheme, was replaced by a Council Tax Reduction Scheme determined locally by this Council. The Reduction Scheme reduces Council Tax liability for those on low incomes and aims to protect those who are vulnerable. The Local Scheme, agreed by full Council on the 18/12/2012 and reviewed annually since, mirrors the Council Tax Benefit Scheme and those on low incomes should receive similar reductions under the new local scheme.

**Housing Bens Local Scheme**

<b>Direct Expenditure</b>							
51.7	51.7	Bought-in Services	51.7	51.7	51.7	51.7	51.7
1.9	1.9	Central Support Services	1.0	1.0	1.0	1.0	1.0
<b>53.6</b>	<b>53.6</b>		<b>52.7</b>	<b>52.7</b>	<b>52.7</b>	<b>52.7</b>	<b>52.7</b>
<b>Income</b>							
-36.3	-36.3	Grants & Contributions	-36.3	-36.3	-36.3	-36.3	-36.3
<b>-36.3</b>	<b>-36.3</b>		<b>-36.3</b>	<b>-36.3</b>	<b>-36.3</b>	<b>-36.3</b>	<b>-36.3</b>
<b>17.3</b>	<b>17.3</b>	<b>Net Expenditure</b>	<b>16.4</b>	<b>16.4</b>	<b>16.4</b>	<b>16.4</b>	<b>16.4</b>

Portfolio: Finance

The statutory benefit scheme(s) disregard part of a war pension or war widow's pension but allow Local Authorities the discretion to disregard the whole of the pension. This Council has resolved to adopt that discretion and has introduced a local scheme. Expenditure on the Local Scheme is financed in its entirety by the Council.

**Democratic Management**

<b>Direct Expenditure</b>							
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
1,211.4	1,211.4	Central Support Services	1,478.6	1,478.6	1,478.6	1,478.6	1,478.6
<b>1,211.4</b>	<b>1,211.4</b>		<b>1,478.6</b>	<b>1,478.6</b>	<b>1,478.6</b>	<b>1,478.6</b>	<b>1,478.6</b>
<b>1,211.4</b>	<b>1,211.4</b>	<b>Net Expenditure</b>	<b>1,478.6</b>	<b>1,478.6</b>	<b>1,478.6</b>	<b>1,478.6</b>	<b>1,478.6</b>

Portfolio: Housing People and Innovation

A wide description covers the officer time associated with advice and support to members, including the provision of committee services to the Council, the preparation of reports for Members together with all officer time spent supporting and advising Councillors. Also includes the costs of maintaining certain statutory registers and the provision of information to members of the public in the exercise of statutory rights.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Corporate Management</b>							
<b>Direct Expenditure</b>							
54.4	54.4	Central Support Services	58.1	58.1	58.1	58.1	58.1
<b>54.4</b>	<b>54.4</b>		<b>58.1</b>	<b>58.1</b>	<b>58.1</b>	<b>58.1</b>	<b>58.1</b>
<b>54.4</b>	<b>54.4</b>	<b>Net Expenditure</b>	<b>58.1</b>	<b>58.1</b>	<b>58.1</b>	<b>58.1</b>	<b>58.1</b>

Portfolio: Leader

Corporate Management records the Chief Executive's time on Corporate matters.

#### Corporate Finance

<b>Direct Expenditure</b>							
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
2.0	2.0	Bought-in Services	2.0	2.0	2.0	2.0	2.0
53.3	53.3	Central Support Services	80.3	80.3	80.3	80.3	80.3
<b>55.3</b>	<b>55.3</b>		<b>82.3</b>	<b>82.3</b>	<b>82.3</b>	<b>82.3</b>	<b>82.3</b>
<b>55.3</b>	<b>55.3</b>	<b>Net Expenditure</b>	<b>82.3</b>	<b>82.3</b>	<b>82.3</b>	<b>82.3</b>	<b>82.3</b>

Portfolio: Finance

The allocation of corporate resources and cost of preparation of statutory accounts

#### NNDR Cost of Collection

<b>Direct Expenditure</b>							
2.8	2.8	Supplies and Services	2.8	2.8	2.8	2.8	2.8
360.1	360.1	Central Support Services	382.4	382.4	382.4	382.4	382.4
<b>362.9</b>	<b>362.9</b>		<b>385.2</b>	<b>385.2</b>	<b>385.2</b>	<b>385.2</b>	<b>385.2</b>
<b>Income</b>							
-303.7	-303.7	Grants & Contributions	-303.7	-303.7	-303.7	-303.7	-303.7
-21.5	-21.5	Customer Receipts	-21.9	-22.2	-22.6	-22.6	-22.6
<b>-325.2</b>	<b>-325.2</b>		<b>-325.6</b>	<b>-325.9</b>	<b>-326.3</b>	<b>-326.3</b>	<b>-326.3</b>
<b>37.7</b>	<b>37.7</b>	<b>Net Expenditure</b>	<b>59.6</b>	<b>59.3</b>	<b>58.9</b>	<b>58.9</b>	<b>58.9</b>

Portfolio: Finance

Non-Domestic Rates are collected by the Council and portions are paid over to Central Government (50%) and Cumbria County Council (10%). The rate poundage is set by the Secretary of State and the Rateable Value fixed by the Valuation Officer, an executive agency of Central Government. The Council issues bills, arranges collection and recovery of the amounts due. In recognition of the costs incurred by the Council in fulfilling its statutory duty the Government makes an allowance to cover the cost of collection.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Unapportionable Pension Adjustment</b>							
		<b>Direct Expenditure</b>					
435.8	431.3	Employees	324.1	324.1	324.1	324.1	324.1
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>435.8</b>	<b>431.3</b>		<b>324.1</b>	<b>324.1</b>	<b>324.1</b>	<b>324.1</b>	<b>324.1</b>
<b>435.8</b>	<b>431.3</b>	<b>Net Expenditure</b>	<b>324.1</b>	<b>324.1</b>	<b>324.1</b>	<b>324.1</b>	<b>324.1</b>

Portfolio: Finance

Contribution to pension funds for staff who have left the authority. The majority is paid to the Cumbria pension fund but small payments are made to Greater Manchester pension fund.

<b>Council Tax Cost of Collection</b>							
		<b>Direct Expenditure</b>					
29.7	29.7	Supplies and Services	30.2	30.2	30.2	30.2	30.2
3.2	3.2	Council Tax Benefits	3.2	3.2	3.2	3.2	3.2
639.8	639.8	Central Support Services	656.7	656.7	656.7	656.7	656.7
<b>672.7</b>	<b>672.7</b>		<b>690.1</b>	<b>690.1</b>	<b>690.1</b>	<b>690.1</b>	<b>690.1</b>
		<b>Income</b>					
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-172.5	-172.5	Customer Receipts	-175.9	-179.4	-182.8	-182.8	-182.8
<b>-172.5</b>	<b>-172.5</b>		<b>-175.9</b>	<b>-179.4</b>	<b>-182.8</b>	<b>-182.8</b>	<b>-182.8</b>
<b>500.2</b>	<b>500.2</b>	<b>Net Expenditure</b>	<b>514.2</b>	<b>510.7</b>	<b>507.3</b>	<b>507.3</b>	<b>507.3</b>

Portfolio: Finance

The Council is responsible for the setting, billing, collection and recovery of Council Tax. This includes issuing bills, applying and ensuring discounts and exemptions are granted correctly and recovering outstanding debts, if necessary with the assistance of the courts, bailiffs and attachment of earnings.

<b>Subscriptions</b>							
		<b>Direct Expenditure</b>					
18.3	18.3	Supplies and Services	18.3	18.3	18.3	18.3	18.3
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>18.3</b>	<b>18.3</b>		<b>18.3</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>
<b>18.3</b>	<b>18.3</b>	<b>Net Expenditure</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>

Portfolio: Finance

Corporate subscription to organisations such as Local Government Association and North West Employers.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Members</b>							
<b>Direct Expenditure</b>							
11.8	11.8	Employees	11.9	11.9	11.9	11.9	11.9
33.9	35.6	Transport	29.7	29.7	29.7	29.7	29.7
288.7	339.7	Supplies and Services	346.6	352.1	358.1	363.5	363.5
1.0	1.0	Members Allowances	1.2	1.2	1.2	1.2	1.2
62.9	77.3	Central Support Services	70.2	70.2	70.2	70.2	70.2
<b>398.3</b>	<b>465.4</b>		<b>459.6</b>	<b>465.1</b>	<b>471.1</b>	<b>476.5</b>	<b>476.5</b>
<b>398.3</b>	<b>465.4</b>	<b>Net Expenditure</b>	<b>459.6</b>	<b>465.1</b>	<b>471.1</b>	<b>476.5</b>	<b>476.5</b>

Portfolio: Housing People and Innovation

This budget covers the cost of allowances, training, travelling and subsistence to the Members of the Council for carrying out their duties.

<b>Rent Allowances</b>							
<b>Direct Expenditure</b>							
15.3	15.3	Supplies and Services	15.3	15.3	15.3	15.3	15.3
18,904.5	18,904.5	Rent Allowances	15,704.5	15,704.5	15,704.5	15,704.5	15,704.5
520.9	520.9	Central Support Services	559.2	559.2	559.2	559.2	559.2
<b>19,440.7</b>	<b>19,440.7</b>		<b>16,279.0</b>	<b>16,279.0</b>	<b>16,279.0</b>	<b>16,279.0</b>	<b>16,279.0</b>
<b>Income</b>							
-19,274.4	-19,274.4	Grants & Contributions	-16,074.4	-16,074.4	-16,074.4	-16,074.4	-16,074.4
0.0	0.0	Customer Receipts	0.0	-0.1	-0.1	-0.1	-0.1
<b>-19,274.4</b>	<b>-19,274.4</b>		<b>-16,074.4</b>	<b>-16,074.5</b>	<b>-16,074.5</b>	<b>-16,074.5</b>	<b>-16,074.5</b>
<b>166.3</b>	<b>166.3</b>	<b>Net Expenditure</b>	<b>204.6</b>	<b>204.5</b>	<b>204.5</b>	<b>204.5</b>	<b>204.5</b>

Portfolio: Finance

Housing Benefit is a means tested social security benefit for tenants on low incomes and those paying rent to private landlords. The Council assesses claims based on income, capital and household details and reduces rent accounts accordingly. The majority of Rent Allowance expenditure is financed by Central Government subsidy and the Government also make a contribution towards the Council's administration costs. Many restrictions are placed on the amount of rent which may qualify for the allowance and rent allowance administration is subject to regular legislative change.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Discretionary Housing Benefits</b>							
<b>Direct Expenditure</b>							
107.0	107.0	Rent Allowances	107.0	107.0	107.0	107.0	107.0
1.9	1.9	Central Support Services	1.0	1.0	1.0	1.0	1.0
<b>108.9</b>	<b>108.9</b>		<b>108.0</b>	<b>108.0</b>	<b>108.0</b>	<b>108.0</b>	<b>108.0</b>
<b>Income</b>							
-107.0	-107.0	Grants & Contributions	-107.0	-107.0	-107.0	-107.0	-107.0
<b>-107.0</b>	<b>-107.0</b>		<b>-107.0</b>	<b>-107.0</b>	<b>-107.0</b>	<b>-107.0</b>	<b>-107.0</b>
<b>1.9</b>	<b>1.9</b>	<b>Net Expenditure</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

Portfolio: Finance

In many cases statutory housing benefit does not meet the full rent of a claimant and on occasions paying the shortfall can cause a tenant exceptional hardship. There is a discretionary scheme available to the Council to award additional payments in such circumstances providing the local awards per annum do not exceed a figure set by Central Government. The expenditure is offset by Government grant. The cost of administering the scheme are met by the Council.

<b>Discretionary Rate Relief</b>							
<b>Direct Expenditure</b>							
-0.2	-0.2	Discretionary Rate Relief	0.0	0.0	0.0	0.0	0.0
13.5	13.5	Central Support Services	14.1	14.1	14.1	14.1	14.1
<b>13.3</b>	<b>13.3</b>		<b>14.1</b>	<b>14.1</b>	<b>14.1</b>	<b>14.1</b>	<b>14.1</b>
<b>13.3</b>	<b>13.3</b>	<b>Net Expenditure</b>	<b>14.1</b>	<b>14.1</b>	<b>14.1</b>	<b>14.1</b>	<b>14.1</b>

Portfolio: Finance

The Council operates various policies for granting rate relief to certain businesses and organisations including sporting clubs, village halls, community centres, rural village shops and post offices.

<b>District Lighting Expenses</b>							
<b>Direct Expenditure</b>							
55.7	55.7	Premises	54.4	56.0	57.6	59.3	59.3
1.0	1.0	Central Support Services	1.0	1.0	1.0	1.0	1.0
<b>56.7</b>	<b>56.7</b>		<b>55.4</b>	<b>57.0</b>	<b>58.6</b>	<b>60.3</b>	<b>60.3</b>
<b>Income</b>							
-41.7	-41.7	Grants & Contributions	-41.7	-41.7	-41.7	-41.7	-41.7
<b>-41.7</b>	<b>-41.7</b>		<b>-41.7</b>	<b>-41.7</b>	<b>-41.7</b>	<b>-41.7</b>	<b>-41.7</b>
<b>Capital Charges</b>							
1.9	1.9	Capital Charges	2.5	3.5	4.5	5.5	6.5
<b>1.9</b>	<b>1.9</b>		<b>2.5</b>	<b>3.5</b>	<b>4.5</b>	<b>5.5</b>	<b>6.5</b>
<b>16.9</b>	<b>16.9</b>	<b>Net Expenditure</b>	<b>16.2</b>	<b>18.8</b>	<b>21.4</b>	<b>24.1</b>	<b>25.1</b>

Portfolio: Finance

The provision of footway lighting where it is not provided by individual Parish Councils. The costs are charged to the Council Taxpayers of the relevant Parishes. These are all repaired and maintained by Cumbria County Council's contractor.



2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Other Items</b>							
<b>Direct Expenditure</b>							
0.0	41.4	Employees	0.0	0.0	0.0	0.0	0.0
5.0	27.5	Premises	22.5	5.0	5.0	5.0	5.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>5.0</b>	<b>68.9</b>		<b>22.5</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>
<b>Income</b>							
0.0	-5.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>-5.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>5.0</b>	<b>63.9</b>	<b>Net Expenditure</b>	<b>22.5</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>

Portfolio: Finance

Minor items that do not fall within other budgets including: Rating and Valuation Surveys, long service awards for staff & one off costs of voluntary redundancies and early retirements.

<b>Bank Charges</b>							
<b>Direct Expenditure</b>							
91.2	91.2	Supplies and Services	88.6	95.3	95.3	95.3	95.3
2.9	2.9	Central Support Services	2.0	2.0	2.0	2.0	2.0
<b>94.1</b>	<b>94.1</b>		<b>90.6</b>	<b>97.3</b>	<b>97.3</b>	<b>97.3</b>	<b>97.3</b>
<b>94.1</b>	<b>94.1</b>	<b>Net Expenditure</b>	<b>90.6</b>	<b>97.3</b>	<b>97.3</b>	<b>97.3</b>	<b>97.3</b>

Portfolio: Finance

This heading records fees and commission payable to the Council's bankers together with treasury management costs.

<b>Audit and Inspection</b>							
<b>Direct Expenditure</b>							
50.0	45.2	Supplies and Services	87.0	87.0	87.0	87.0	87.0
9.9	9.9	Central Support Services	13.3	13.3	13.3	13.3	13.3
<b>59.9</b>	<b>55.1</b>		<b>100.3</b>	<b>100.3</b>	<b>100.3</b>	<b>100.3</b>	<b>100.3</b>
<b>59.9</b>	<b>55.1</b>	<b>Net Expenditure</b>	<b>100.3</b>	<b>100.3</b>	<b>100.3</b>	<b>100.3</b>	<b>100.3</b>

Portfolio: Finance

This budget covers costs of Statutory inspection including the staff costs of responding to requests for information.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Chairman's Allowance Civic Hospitality</b>							
		<b>Direct Expenditure</b>					
5.6	5.6	Supplies and Services	5.0	5.0	5.0	5.0	5.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>5.6</b>	<b>5.6</b>		<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>
		<b>Income</b>					
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>5.6</b>	<b>5.6</b>	<b>Net Expenditure</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>

Portfolio: Housing People and Innovation

This budget covers the costs arising from the position of Chairman of the Council when acting as civic head, e.g. Christmas cards, contribution towards the annual partners' networking dinner, Councillors' wreaths for remembrance day, contribution towards the annual Torchlight procession, donations and subscriptions to charities, etc.

<b>3,367.3</b>	<b>3,624.6</b>	<b>Total Resources</b>	<b>3,750.3</b>	<b>3,779.6</b>	<b>3,869.2</b>	<b>3,949.0</b>	<b>3,944.0</b>
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2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Performance and Innovation</b>							
<b>AD Performance and Innovation</b>							
<b>Direct Expenditure</b>							
79.2	79.2	Employees	80.8	82.4	84.0	85.7	87.4
1.8	1.8	Transport	1.8	1.8	1.8	1.8	1.8
0.8	0.8	Supplies and Services	0.9	0.9	0.9	0.9	0.9
86.8	86.8	Central Support Services	221.5	221.5	221.5	221.5	221.5
<b>168.6</b>	<b>168.6</b>		<b>305.0</b>	<b>306.6</b>	<b>308.2</b>	<b>309.9</b>	<b>311.6</b>
<b>Income</b>							
-168.6	-168.6	Internal recharges	-304.9	-304.9	-304.9	-304.9	-304.9
<b>-168.6</b>	<b>-168.6</b>		<b>-304.9</b>	<b>-304.9</b>	<b>-304.9</b>	<b>-304.9</b>	<b>-304.9</b>
<b>0.0</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.1</b>	<b>1.7</b>	<b>3.3</b>	<b>5.0</b>	<b>6.7</b>

Portfolio: Housing People and Innovation  
Assistant Director function for Performance and Innovation

<b>Customer Services</b>							
<b>Direct Expenditure</b>							
319.7	359.5	Employees	328.9	341.2	353.3	363.5	371.4
0.7	0.7	Transport	0.7	0.7	0.7	0.7	0.7
28.3	251.4	Supplies and Services	23.5	23.5	23.5	23.5	23.5
0.2	0.2	Bought-in Services	0.2	0.2	0.2	0.2	0.2
176.6	176.6	Central Support Services	327.7	327.7	327.7	327.7	327.7
<b>525.5</b>	<b>788.4</b>		<b>681.0</b>	<b>693.3</b>	<b>705.4</b>	<b>715.6</b>	<b>723.5</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-525.4	-570.0	Internal recharges	-681.0	-681.0	-681.0	-681.0	-681.0
<b>-525.4</b>	<b>-570.0</b>		<b>-681.0</b>	<b>-681.0</b>	<b>-681.0</b>	<b>-681.0</b>	<b>-681.0</b>
<b>Capital Charges</b>							
0.0	0.0	Capital Charges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.1</b>	<b>218.4</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>12.3</b>	<b>24.4</b>	<b>34.6</b>	<b>42.5</b>

Portfolio: Housing People and Innovation  
This covers the contact centre, customer service and reception areas all stationery purchasing and confidential shredding.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Information Services</b>							
<b>Direct Expenditure</b>							
692.0	718.6	Employees	786.0	742.4	754.3	769.2	784.4
14.6	14.8	Transport	14.6	14.6	14.6	14.6	14.6
327.6	340.6	Supplies and Services	361.4	361.4	361.4	361.4	361.4
36.5	36.5	Bought-in Services	36.5	36.5	36.5	36.5	36.5
126.5	126.5	Central Support Services	144.7	144.7	144.7	144.7	144.7
<b>1,197.2</b>	<b>1,237.0</b>		<b>1,343.2</b>	<b>1,299.6</b>	<b>1,311.5</b>	<b>1,326.4</b>	<b>1,341.6</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-1,303.4	-1,314.0	Internal recharges	-1,534.6	-1,516.5	-1,521.5	-1,527.6	-1,534.0
<b>-1,303.4</b>	<b>-1,314.0</b>		<b>-1,534.6</b>	<b>-1,516.5</b>	<b>-1,521.5</b>	<b>-1,527.6</b>	<b>-1,534.0</b>
<b>Capital Charges</b>							
106.2	106.2	Capital Charges	191.4	228.4	229.3	218.6	222.0
<b>106.2</b>	<b>106.2</b>		<b>191.4</b>	<b>228.4</b>	<b>229.3</b>	<b>218.6</b>	<b>222.0</b>
<b>0.0</b>	<b>29.2</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>11.5</b>	<b>19.3</b>	<b>17.4</b>	<b>29.6</b>

Portfolio: Housing People and Innovation

Covering the areas of Corporate Information Communication Technology for South Lakeland and for the Shared ICT Service with Eden DC.

#### Printing and Graphic Design

<b>Direct Expenditure</b>							
68.5	68.5	Employees	71.1	73.1	75.2	76.7	78.3
0.2	0.2	Transport	0.2	0.2	0.2	0.2	0.2
65.0	68.5	Supplies and Services	80.0	86.0	86.1	86.1	86.1
25.9	25.9	Central Support Services	27.3	27.3	27.3	27.3	27.3
<b>159.6</b>	<b>163.1</b>		<b>178.6</b>	<b>186.6</b>	<b>188.8</b>	<b>190.3</b>	<b>191.9</b>
<b>Income</b>							
-6.1	-6.1	Customer Receipts	-6.3	-6.4	-6.5	-6.6	-6.6
-153.4	-153.4	Internal recharges	-172.3	-172.3	-172.3	-172.3	-172.3
<b>-159.5</b>	<b>-159.5</b>		<b>-178.6</b>	<b>-178.7</b>	<b>-178.8</b>	<b>-178.9</b>	<b>-178.9</b>
<b>0.1</b>	<b>3.6</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>7.9</b>	<b>10.0</b>	<b>11.4</b>	<b>13.0</b>

Portfolio: Housing People and Innovation

This covers all internal printing. This can be jobs printed on printers throughout the organisation or large complex print jobs in the print room. Some external jobs are printed. This also covers a design service for all corporate documents.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Policy and Performance</b>							
<b>Direct Expenditure</b>							
604.5	429.9	Employees	844.9	341.2	350.5	358.1	367.2
6.6	6.6	Transport	6.7	6.8	6.8	6.8	6.8
13.8	11.2	Supplies and Services	14.0	14.0	14.0	14.0	14.0
399.3	314.8	Central Support Services	197.7	197.7	197.7	197.7	197.7
0.0	0.0	Customer Connect Non-employee Costs	1,518.3	0.0	0.0	0.0	0.0
<b>1,024.2</b>	<b>762.5</b>		<b>2,581.6</b>	<b>559.7</b>	<b>569.0</b>	<b>576.6</b>	<b>585.7</b>
<b>Income</b>							
-7.0	-15.0	Grants & Contributions	-7.0	-7.0	-7.0	-7.0	-7.0
-5.7	-2.4	Customer Receipts	-2.4	-2.4	-2.4	-2.4	-2.4
-1,011.4	-880.2	Internal recharges	-1,053.9	-1,053.9	-1,053.9	-1,053.9	-1,053.9
<b>-1,024.1</b>	<b>-897.6</b>		<b>-1,063.3</b>	<b>-1,063.3</b>	<b>-1,063.3</b>	<b>-1,063.3</b>	<b>-1,063.3</b>
<b>0.1</b>	<b>-135.1</b>	<b>Net Expenditure</b>	<b>1,518.3</b>	<b>-503.6</b>	<b>-494.3</b>	<b>-486.7</b>	<b>-477.6</b>

Portfolio: Health and Wellbeing

Provides all Strategic Policy and Performance on behalf of the Council.

This service includes the revenue costs of Customer Connect for 2018/19 and the staffing costs associated with the Customer Connect programme for 2019/20.

#### Corporate Communications

<b>Direct Expenditure</b>							
91.8	91.8	Employees	96.4	99.0	101.7	103.7	105.8
0.7	0.7	Transport	0.7	0.7	0.7	0.7	0.7
29.1	34.6	Supplies and Services	32.2	32.2	32.2	32.2	32.2
45.2	45.2	Central Support Services	57.2	57.2	57.2	57.2	57.2
<b>166.8</b>	<b>172.3</b>		<b>186.5</b>	<b>189.1</b>	<b>191.8</b>	<b>193.8</b>	<b>195.9</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-3.4	-3.4	Customer Receipts	-4.5	-4.5	-4.6	-4.7	-4.7
<b>-3.4</b>	<b>-3.4</b>		<b>-4.5</b>	<b>-4.5</b>	<b>-4.6</b>	<b>-4.7</b>	<b>-4.7</b>
<b>163.4</b>	<b>168.9</b>	<b>Net Expenditure</b>	<b>182.0</b>	<b>184.6</b>	<b>187.2</b>	<b>189.1</b>	<b>191.2</b>

Portfolio: Housing People and Innovation

Provides an effective Communications Service that promotes and explains the work of the Council.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Partnerships and Communities</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
7.8	2.8	Supplies and Services	6.7	5.4	5.3	5.1	5.1
125.4	125.4	Central Support Services	124.5	124.5	124.5	124.5	124.5
<b>133.2</b>	<b>128.2</b>		<b>131.2</b>	<b>129.9</b>	<b>129.8</b>	<b>129.6</b>	<b>129.6</b>
<b>133.2</b>	<b>128.2</b>	<b>Net Expenditure</b>	<b>131.2</b>	<b>129.9</b>	<b>129.8</b>	<b>129.6</b>	<b>129.6</b>

Portfolio: Culture and Leisure

To investigate and implement community development actions including work of the Council strategic partnerships with the community and key stakeholders so that local needs and opinions can influence, and be reflected in, Council policies and actions.

<b>Community Grants</b>							
<b>Direct Expenditure</b>							
59.5	11.5	Supplies and Services	8.5	8.5	8.5	8.5	8.5
425.5	504.0	Bought-in Services	402.4	346.4	341.4	341.4	341.4
102.7	88.3	Central Support Services	54.8	54.8	54.8	54.8	54.8
<b>587.7</b>	<b>603.8</b>		<b>465.7</b>	<b>409.7</b>	<b>404.7</b>	<b>404.7</b>	<b>404.7</b>
<b>Capital Charges</b>							
254.0	254.0	Capital Charges	165.8	0.0	0.0	0.0	0.0
<b>254.0</b>	<b>254.0</b>		<b>165.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>841.7</b>	<b>857.8</b>	<b>Net Expenditure</b>	<b>631.5</b>	<b>409.7</b>	<b>404.7</b>	<b>404.7</b>	<b>404.7</b>

Portfolio: Finance

Grants to Strategic Cultural Partnerships, Community Partnerships, and Community Arts Events

<b>Elections</b>							
<b>Direct Expenditure</b>							
54.2	54.2	Employees	57.0	59.4	61.9	63.9	65.2
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
0.1	0.1	Transport	0.1	2.5	2.5	0.1	0.1
175.5	201.6	Supplies and Services	172.0	263.1	188.1	295.5	175.5
77.2	77.2	Central Support Services	83.7	83.7	83.7	83.7	83.7
<b>307.0</b>	<b>333.1</b>		<b>312.8</b>	<b>408.7</b>	<b>336.2</b>	<b>443.2</b>	<b>324.5</b>
<b>Income</b>							
-6.2	-12.7	Grants & Contributions	-6.2	-176.2	-176.2	-206.2	-6.2
<b>-6.2</b>	<b>-12.7</b>		<b>-6.2</b>	<b>-176.2</b>	<b>-176.2</b>	<b>-206.2</b>	<b>-6.2</b>
<b>300.8</b>	<b>320.4</b>	<b>Net Expenditure</b>	<b>306.6</b>	<b>232.5</b>	<b>160.0</b>	<b>237.0</b>	<b>318.3</b>

Portfolio: Housing People and Innovation

The conduct of all elections: Parliamentary, County, District, Parish, Police & Crime Commissioner, Referenda, all by-elections and casual vacancies.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Emergency Planning</b>							
<b>Direct Expenditure</b>							
10.9	10.9	Supplies and Services	10.9	10.9	10.9	10.9	10.9
18.7	18.7	Bought-in Services	18.7	18.7	18.7	18.7	18.7
29.7	29.7	Central Support Services	24.5	24.5	24.5	24.5	24.5
<b>59.3</b>	<b>59.3</b>		<b>54.1</b>	<b>54.1</b>	<b>54.1</b>	<b>54.1</b>	<b>54.1</b>
<b>59.3</b>	<b>59.3</b>	<b>Net Expenditure</b>	<b>54.1</b>	<b>54.1</b>	<b>54.1</b>	<b>54.1</b>	<b>54.1</b>

Portfolio: Housing People and Innovation

To fulfil the requirements of the Civil Contingencies Act and our duty as a Category 1 Responder in the event of an emergency.

<b>Electoral Registration</b>							
<b>Direct Expenditure</b>							
79.7	79.7	Employees	83.9	87.4	91.2	94.2	96.1
0.1	0.1	Transport	0.1	0.1	0.1	0.1	0.1
97.6	116.4	Supplies and Services	100.6	96.5	96.3	96.2	96.2
49.1	49.1	Central Support Services	46.0	46.0	46.0	46.0	46.0
<b>226.5</b>	<b>245.3</b>		<b>230.6</b>	<b>230.0</b>	<b>233.6</b>	<b>236.5</b>	<b>238.4</b>
<b>Income</b>							
-30.0	-30.0	Grants & Contributions	-30.0	-30.0	-30.0	-30.0	-30.0
-1.7	-1.7	Customer Receipts	-1.1	-0.7	-0.4	-0.4	-0.4
<b>-31.7</b>	<b>-31.7</b>		<b>-31.1</b>	<b>-30.7</b>	<b>-30.4</b>	<b>-30.4</b>	<b>-30.4</b>
<b>194.8</b>	<b>213.6</b>	<b>Net Expenditure</b>	<b>199.5</b>	<b>199.3</b>	<b>203.2</b>	<b>206.1</b>	<b>208.0</b>

Portfolio: Housing People and Innovation

The annual compilation and publication of the Register of Electors, conduct of the rolling registration process and subsequent production of monthly updates to the Register, maintenance of all absent voting lists, lists of special category electors, staff and property databases.

<b>Safer Stronger</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
28.5	28.5	Central Support Services	25.6	25.6	25.6	25.6	25.6
<b>28.5</b>	<b>28.5</b>		<b>25.6</b>	<b>25.6</b>	<b>25.6</b>	<b>25.6</b>	<b>25.6</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>28.5</b>	<b>28.5</b>	<b>Net Expenditure</b>	<b>25.6</b>	<b>25.6</b>	<b>25.6</b>	<b>25.6</b>	<b>25.6</b>

Portfolio: Culture and Leisure

To contribute to the delivery of the South Lakeland Crime and Disorder Reduction Plan in partnership with others.



2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Consultation</b>							
<b>Direct Expenditure</b>							
10.0	10.0	Supplies and Services	10.0	10.0	10.0	10.0	10.0
25.6	25.6	Central Support Services	18.1	18.1	18.1	18.1	18.1
<b>35.6</b>	<b>35.6</b>		<b>28.1</b>	<b>28.1</b>	<b>28.1</b>	<b>28.1</b>	<b>28.1</b>
<b>35.6</b>	<b>35.6</b>	<b>Net Expenditure</b>	<b>28.1</b>	<b>28.1</b>	<b>28.1</b>	<b>28.1</b>	<b>28.1</b>

Portfolio: Leader

Corporate consultation with stakeholders and communities.

#### Carbon Change Programme Savings

<b>Direct Expenditure</b>							
50.0	50.0	Supplies and Services	50.0	0.0	0.0	0.0	0.0
1.9	1.9	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>51.9</b>	<b>51.9</b>		<b>50.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>51.9</b>	<b>51.9</b>	<b>Net Expenditure</b>	<b>50.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Portfolio: Environment

Savings generated from, and future initiatives in support of, carbon emissions reduction.

<b>1,809.5</b>	<b>1,980.3</b>	<b>Total Performance and Innovation</b>	<b>3,127.0</b>	<b>793.6</b>	<b>755.4</b>	<b>856.0</b>	<b>973.8</b>
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2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Strategic Development</b>							
<b>Strategic Planning Admin</b>							
<b>Direct Expenditure</b>							
136.1	94.7	Employees	99.0	101.0	103.1	105.2	107.3
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
1.2	1.5	Transport	1.2	1.2	1.2	1.2	1.2
13.4	64.9	Supplies and Services	13.5	13.5	13.5	13.5	13.5
715.8	712.6	Bought-in Services	502.8	495.8	521.8	532.0	532.0
245.6	245.6	Central Support Services	429.1	429.1	429.1	429.1	429.1
<b>1,112.1</b>	<b>1,119.3</b>		<b>1,045.6</b>	<b>1,040.6</b>	<b>1,068.7</b>	<b>1,081.0</b>	<b>1,083.1</b>
<b>Income</b>							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-1,112.1	-1,112.1	Internal recharges	-1,045.6	-1,045.6	-1,045.6	-1,045.6	-1,045.6
<b>-1,112.1</b>	<b>-1,112.1</b>		<b>-1,045.6</b>	<b>-1,045.6</b>	<b>-1,045.6</b>	<b>-1,045.6</b>	<b>-1,045.6</b>
<b>0.0</b>	<b>7.2</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>-5.0</b>	<b>23.1</b>	<b>35.4</b>	<b>37.5</b>

Portfolio: Economy and Assets

Asset Manager, and Facilities Manager administration function, and Property Services Contract for

<b>Health and Safety</b>							
<b>Direct Expenditure</b>							
50.8	50.8	Employees	51.7	52.8	53.8	54.9	56.0
0.6	0.6	Transport	0.6	0.6	0.6	0.6	0.6
15.4	15.4	Supplies and Services	15.4	15.4	15.4	15.4	15.4
5.1	5.1	Central Support Services	6.1	6.1	6.1	6.1	6.1
<b>71.9</b>	<b>71.9</b>		<b>73.8</b>	<b>74.9</b>	<b>75.9</b>	<b>77.0</b>	<b>78.1</b>
<b>Income</b>							
-0.6	-18.6	Customer Receipts	-0.6	-0.6	-0.6	-0.6	-0.6
-71.3	-71.3	Internal recharges	-73.3	-73.3	-73.3	-73.3	-73.3
<b>-71.9</b>	<b>-89.9</b>		<b>-73.9</b>	<b>-73.9</b>	<b>-73.9</b>	<b>-73.9</b>	<b>-73.9</b>
<b>0.0</b>	<b>-18.0</b>	<b>Net Expenditure</b>	<b>-0.1</b>	<b>1.0</b>	<b>2.0</b>	<b>3.1</b>	<b>4.2</b>

Portfolio: Health and Wellbeing

Internal Health and Safety Activity

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Offices</b>							
<b>Direct Expenditure</b>							
120.9	120.9	Employees	129.4	135.9	140.2	146.0	149.0
226.7	294.5	Premises	230.2	237.2	245.2	254.7	254.7
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
21.8	21.8	Supplies and Services	21.9	21.9	21.9	21.9	21.9
171.0	171.0	Central Support Services	142.7	142.7	142.7	142.7	142.7
<b>540.4</b>	<b>608.2</b>		<b>524.2</b>	<b>537.7</b>	<b>550.0</b>	<b>565.3</b>	<b>568.3</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-21.8	-21.8	Customer Receipts	-8.3	-8.7	-9.1	-9.6	-9.6
-635.9	-635.9	Internal recharges	-628.0	-628.0	-628.0	-628.0	-628.0
<b>-657.7</b>	<b>-657.7</b>		<b>-636.3</b>	<b>-636.7</b>	<b>-637.1</b>	<b>-637.6</b>	<b>-637.6</b>
<b>Capital Charges</b>							
117.3	117.3	Capital Charges	112.2	112.2	112.2	112.2	112.2
<b>117.3</b>	<b>117.3</b>		<b>112.2</b>	<b>112.2</b>	<b>112.2</b>	<b>112.2</b>	<b>112.2</b>
<b>0.0</b>	<b>67.8</b>	<b>Net Expenditure</b>	<b>0.1</b>	<b>13.2</b>	<b>25.1</b>	<b>39.9</b>	<b>42.9</b>

Portfolio: Economy and Assets

Running costs and maintenance of the Public offices for South Lakeland House/Lowther Street.

#### AD Strategic Development

<b>Direct Expenditure</b>							
79.0	79.0	Employees	80.6	82.2	83.8	85.5	87.2
2.8	2.6	Transport	2.9	2.9	2.9	2.9	2.9
0.6	0.6	Supplies and Services	0.7	0.7	0.7	0.7	0.7
109.8	109.8	Central Support Services	260.8	260.8	260.8	260.8	260.8
<b>192.2</b>	<b>192.0</b>		<b>345.0</b>	<b>346.6</b>	<b>348.2</b>	<b>349.9</b>	<b>351.6</b>
<b>Income</b>							
-192.2	-192.2	Internal recharges	-344.9	-344.9	-344.9	-344.9	-344.9
<b>-192.2</b>	<b>-192.2</b>		<b>-344.9</b>	<b>-344.9</b>	<b>-344.9</b>	<b>-344.9</b>	<b>-344.9</b>
<b>0.0</b>	<b>-0.2</b>	<b>Net Expenditure</b>	<b>0.1</b>	<b>1.7</b>	<b>3.3</b>	<b>5.0</b>	<b>6.7</b>

Portfolio: Health and Wellbeing

Assistant Director function for Strategic Development

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Community Invest. and Development</b>							
<b>Direct Expenditure</b>							
733.1	733.1	Employees	698.1	718.5	740.2	756.4	771.8
7.8	8.5	Transport	7.9	7.9	7.9	7.9	7.9
8.1	8.1	Supplies and Services	8.5	8.5	8.5	8.5	8.5
408.7	408.7	Central Support Services	498.6	498.6	498.6	498.6	498.6
<b>1,157.7</b>	<b>1,158.4</b>		<b>1,213.1</b>	<b>1,233.5</b>	<b>1,255.2</b>	<b>1,271.4</b>	<b>1,286.8</b>
<b>Income</b>							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-1,157.7	-1,157.7	Internal recharges	-1,213.0	-1,213.0	-1,213.0	-1,213.0	-1,213.0
<b>-1,157.7</b>	<b>-1,157.7</b>		<b>-1,213.0</b>	<b>-1,213.0</b>	<b>-1,213.0</b>	<b>-1,213.0</b>	<b>-1,213.0</b>
<b>Capital Charges</b>							
0.0	0.0	Capital Charges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.0</b>	<b>0.7</b>	<b>Net Expenditure</b>	<b>0.1</b>	<b>20.5</b>	<b>42.2</b>	<b>58.4</b>	<b>73.8</b>

Portfolio: Economy and Assets

Administration functions for Development Management, Development Strategy and Development

#### Building Control - Non-Chargeable

<b>Direct Expenditure</b>							
87.7	87.7	Employees	89.5	91.3	93.1	95.0	96.9
6.7	6.8	Transport	6.7	6.8	6.8	6.8	6.8
2.9	2.9	Supplies and Services	2.9	2.9	2.9	2.9	2.9
119.3	119.3	Central Support Services	102.0	102.0	102.0	102.0	102.0
<b>216.6</b>	<b>216.7</b>		<b>201.1</b>	<b>203.0</b>	<b>204.8</b>	<b>206.7</b>	<b>208.6</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>216.6</b>	<b>216.7</b>	<b>Net Expenditure</b>	<b>201.1</b>	<b>203.0</b>	<b>204.8</b>	<b>206.7</b>	<b>208.6</b>

Portfolio: Housing People and Innovation

Street Naming & Numbering - advice to the public - Statutory function to initiate, consult and advise developers, key services and individual property owners. Assistance to Development Control Group - Unauthorised building operations.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Building Control - Chargeable</b>							
<b>Direct Expenditure</b>							
190.6	190.6	Employees	194.5	199.7	205.0	209.1	213.3
14.4	14.3	Transport	14.4	14.4	14.4	14.4	14.4
18.7	18.7	Supplies and Services	18.8	18.8	18.8	18.8	18.8
130.3	130.3	Central Support Services	142.2	142.2	142.2	142.2	142.2
<b>354.0</b>	<b>353.9</b>		<b>369.9</b>	<b>375.1</b>	<b>380.4</b>	<b>384.5</b>	<b>388.7</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-329.7	-329.7	Customer Receipts	-335.6	-342.3	-349.0	-355.9	-355.9
<b>-329.7</b>	<b>-329.7</b>		<b>-335.6</b>	<b>-342.3</b>	<b>-349.0</b>	<b>-355.9</b>	<b>-355.9</b>
<b>24.3</b>	<b>24.2</b>	<b>Net Expenditure</b>	<b>34.3</b>	<b>32.8</b>	<b>31.4</b>	<b>28.6</b>	<b>32.8</b>

Portfolio: Housing People and Innovation

Building Regulations - Administration and enforcement function of building regulations in construction, alterations and changes of use, including examination of plans and site inspection of work.

<b>Community Housing Fund</b>							
<b>Direct Expenditure</b>							
38.6	38.6	Employees	12.5	0.1	0.1	0.1	0.1
3.0	3.0	Transport	1.5	1.0	1.0	1.0	1.0
0.2	21.6	Supplies and Services	0.2	0.2	0.2	0.2	0.2
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
<b>41.8</b>	<b>63.2</b>		<b>14.2</b>	<b>1.3</b>	<b>1.3</b>	<b>1.3</b>	<b>1.3</b>
<b>41.8</b>	<b>63.2</b>	<b>Net Expenditure</b>	<b>14.2</b>	<b>1.3</b>	<b>1.3</b>	<b>1.3</b>	<b>1.3</b>

Portfolio: Finance

Community Housing Fund grants to support local groups and help them deliver affordable housing aimed at first-time buyers in response to the problem second homes can cause in reducing supply.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Conveniences</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
10.7	13.0	Premises	10.5	10.5	10.5	10.5	10.5
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
4.8	4.8	Central Support Services	5.9	5.9	5.9	5.9	5.9
<b>15.5</b>	<b>17.8</b>		<b>16.4</b>	<b>16.4</b>	<b>16.4</b>	<b>16.4</b>	<b>16.4</b>
<b>Income</b>							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Charges</b>							
20.0	20.0	Capital Charges	9.0	9.0	9.0	9.0	9.0
<b>20.0</b>	<b>20.0</b>		<b>9.0</b>	<b>9.0</b>	<b>9.0</b>	<b>9.0</b>	<b>9.0</b>
<b>35.5</b>	<b>37.8</b>	<b>Net Expenditure</b>	<b>25.4</b>	<b>25.4</b>	<b>25.4</b>	<b>25.4</b>	<b>25.4</b>

Portfolio: Environment

Maintains facilities that SLDC are responsible for (grant funding for community toilet scheme and strategic toilets is included within Community Grants).

<b>Caravan Site</b>							
<b>Direct Expenditure</b>							
30.2	30.2	Premises	34.2	34.7	35.1	35.6	35.6
174.0	174.0	Bought-in Services	174.0	174.0	174.0	174.0	174.0
11.0	11.0	Central Support Services	4.2	4.2	4.2	4.2	4.2
<b>215.2</b>	<b>215.2</b>		<b>212.4</b>	<b>212.9</b>	<b>213.3</b>	<b>213.8</b>	<b>213.8</b>
<b>Income</b>							
-441.7	-441.7	Customer Receipts	-514.2	-521.7	-529.1	-536.7	-536.7
<b>-441.7</b>	<b>-441.7</b>		<b>-514.2</b>	<b>-521.7</b>	<b>-529.1</b>	<b>-536.7</b>	<b>-536.7</b>
<b>-226.5</b>	<b>-226.5</b>	<b>Net Expenditure</b>	<b>-301.8</b>	<b>-308.8</b>	<b>-315.8</b>	<b>-322.9</b>	<b>-322.9</b>

Portfolio: Culture and Leisure

This shows the maintenance and running costs for operating Braithwaite Fold Caravan Park and the corresponding income, and is managed on the Council's behalf by The Camping and

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Conservation Environment</b>							
<b>Direct Expenditure</b>							
46.4	50.4	Employees	47.3	48.2	49.2	50.2	51.2
3.4	3.4	Transport	3.4	3.2	3.4	3.4	3.4
0.7	70.7	Supplies and Services	0.7	0.7	0.7	0.7	0.7
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
14.7	14.7	Central Support Services	16.5	16.5	16.5	16.5	16.5
<b>65.2</b>	<b>139.2</b>		<b>67.9</b>	<b>68.6</b>	<b>69.8</b>	<b>70.8</b>	<b>71.8</b>
<b>Income</b>							
0.0	-29.0	Grants and Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>-29.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Charges</b>							
0.0	0.0	REFCUS	80.0	80.0	80.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>80.0</b>	<b>80.0</b>	<b>80.0</b>	<b>0.0</b>	<b>0.0</b>
<b>65.2</b>	<b>110.2</b>	<b>Net Expenditure</b>	<b>147.9</b>	<b>148.6</b>	<b>149.8</b>	<b>70.8</b>	<b>71.8</b>

Portfolio: Culture and Leisure

Consider proposals for the restoration/improvement of historic buildings in South Lakeland outside the National Parks. Undertake Conservation Area Appraisals and prepare Conservation Area Management Plans for each of the existing conservation areas in South Lakeland. Consider the designation of new conservation areas in South Lakeland. Provide conservation services to other authorities where compatible with SLDC priorities.

<b>Development Control</b>							
<b>Direct Expenditure</b>							
574.9	574.9	Employees	569.5	527.4	538.7	549.5	560.6
23.3	23.3	Transport	23.3	23.3	23.3	23.3	23.3
62.0	126.0	Supplies and Services	61.1	60.0	59.5	58.9	58.9
118.0	0.0	General	0.0	0.0	0.0	0.0	0.0
521.1	521.1	Central Support Services	576.4	576.4	576.4	576.4	576.4
<b>1,299.3</b>	<b>1,245.3</b>		<b>1,230.3</b>	<b>1,187.1</b>	<b>1,197.9</b>	<b>1,208.1</b>	<b>1,219.2</b>
<b>Income</b>							
-743.3	-637.3	Customer Receipts	-536.9	-552.5	-553.2	-553.8	-553.8
<b>-743.3</b>	<b>-637.3</b>		<b>-536.9</b>	<b>-552.5</b>	<b>-553.2</b>	<b>-553.8</b>	<b>-553.8</b>
<b>556.0</b>	<b>608.0</b>	<b>Net Expenditure</b>	<b>693.4</b>	<b>634.6</b>	<b>644.7</b>	<b>654.3</b>	<b>665.4</b>

Portfolio: Housing People and Innovation

This service is concerned with guiding development within the District and providing advice to the public and developers across a whole range of planning matters. It is responsible for determining planning and related applications, the majority under delegated powers. For major or more controversial applications recommendations are made to members at the monthly Planning Committee meetings. The service also undertakes the investigation and enforcement of breaches of planning control and administers and processes applications for works to protected trees and the High hedges legislation.



2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Dangerous Structures</b>							
<b>Direct Expenditure</b>							
10.0	60.0	Supplies and Services	10.0	10.0	10.0	10.0	10.0
5.8	5.8	Central Support Services	5.9	5.9	5.9	5.9	5.9
<b>15.8</b>	<b>65.8</b>		<b>15.9</b>	<b>15.9</b>	<b>15.9</b>	<b>15.9</b>	<b>15.9</b>
<b>Income</b>							
-11.0	-61.0	Customer Receipts	-11.3	-11.5	-11.7	-11.9	-11.9
<b>-11.0</b>	<b>-61.0</b>		<b>-11.3</b>	<b>-11.5</b>	<b>-11.7</b>	<b>-11.9</b>	<b>-11.9</b>
<b>4.8</b>	<b>4.8</b>	<b>Net Expenditure</b>	<b>4.6</b>	<b>4.4</b>	<b>4.2</b>	<b>4.0</b>	<b>4.0</b>

Portfolio: Environment

Statutory function including assessment of building structures considered to be a danger to the public, including site visits to secure or demolish buildings and structures - a statutory function to initiate assessment and notification procedures to secure safety and protection of buildings and people.

#### ECO Scheme

<b>Direct Expenditure</b>							
0.1	0.1	Employees	0.1	0.1	0.1	0.1	0.1
0.1	0.1	Supplies and Services	0.1	0.1	0.1	0.1	0.1
1.1	1.1	Central Support Services	0.2	0.2	0.2	0.2	0.2
<b>1.3</b>	<b>1.3</b>		<b>0.4</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>
<b>1.3</b>	<b>1.3</b>	<b>Net Expenditure</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>

Portfolio: Housing People and Innovation

Costs to support fixed term environmental schemes.

#### Economic Development

<b>Direct Expenditure</b>							
2.8	2.8	Employees	2.8	2.8	2.8	2.8	2.8
25.4	39.6	Premises	25.1	26.1	27.3	28.6	28.6
294.3	439.7	Supplies and Services	159.3	134.3	134.3	84.3	84.3
159.3	209.2	Central Support Services	221.9	221.9	221.9	221.9	221.9
<b>481.8</b>	<b>691.3</b>		<b>409.1</b>	<b>385.1</b>	<b>386.3</b>	<b>337.6</b>	<b>337.6</b>
<b>Income</b>							
-4.0	-4.0	Grants & Contributions	-4.0	-4.0	-4.0	-4.0	-4.0
-47.3	-47.3	Customer Receipts	-48.3	-49.3	-49.9	-50.4	-50.4
<b>-51.3</b>	<b>-51.3</b>		<b>-52.3</b>	<b>-53.3</b>	<b>-53.9</b>	<b>-54.4</b>	<b>-54.4</b>
<b>Capital Charges</b>							
48.2	48.2	Capital Charges/REFCUS	1,562.9	1,562.9	1,562.9	6.2	6.2
<b>48.2</b>	<b>48.2</b>		<b>1,562.9</b>	<b>1,562.9</b>	<b>1,562.9</b>	<b>6.2</b>	<b>6.2</b>
<b>478.7</b>	<b>688.2</b>	<b>Net Expenditure</b>	<b>1,919.7</b>	<b>1,894.7</b>	<b>1,895.3</b>	<b>289.4</b>	<b>289.4</b>

Portfolio: Economy and Assets

The Economic Development Service includes - Web based Land and Premises Register for South Lakeland - Support to key local development agencies to promote growth in local companies. - Working with partners to develop new employment sites - Supporting programmes which invest in and improve the District's key service centres. This also includes the Kendal Enterprise Centre.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Housing Enabling Role</b>							
<b>Direct Expenditure</b>							
134.3	134.3	Employees	140.4	143.2	146.1	149.1	152.1
7.6	7.5	Transport	7.6	7.6	7.6	7.6	7.6
5.2	31.2	Supplies and Services	6.4	6.6	6.8	6.8	6.8
115.9	115.9	Central Support Services	99.6	99.6	99.6	99.6	99.6
<b>263.0</b>	<b>288.9</b>		<b>254.0</b>	<b>257.0</b>	<b>260.1</b>	<b>263.1</b>	<b>266.1</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Charges</b>							
706.0	706.0	REFCUS	3,560.0	3,271.2	271.2	271.2	11.2
<b>706.0</b>	<b>706.0</b>		<b>3,560.0</b>	<b>3,271.2</b>	<b>271.2</b>	<b>271.2</b>	<b>11.2</b>
<b>969.0</b>	<b>994.9</b>	<b>Net Expenditure</b>	<b>3,814.0</b>	<b>3,528.2</b>	<b>531.3</b>	<b>534.3</b>	<b>277.3</b>

Portfolio: Housing People and Innovation

To enable new affordable homes to be provided for local people, including assistance with finding sites and securing planning permission. The homes are provided by housing associations or the private sector. DFG grant and affordable housing capital grants are presented in this cost centre.

#### Town View Fields Hostel

<b>Direct Expenditure</b>							
195.3	230.3	Employees	201.8	207.9	214.3	218.2	222.1
33.4	78.4	Premises	31.5	33.0	34.6	36.3	36.3
0.6	0.9	Transport	0.6	0.6	0.6	0.6	0.6
49.5	14.5	Supplies and Services	49.6	49.6	49.6	49.6	49.6
4.5	4.5	Bought-in Services	4.5	4.5	4.5	4.5	4.5
66.9	66.9	Central Support Services	68.0	68.0	68.0	68.0	68.0
<b>350.2</b>	<b>395.5</b>		<b>356.0</b>	<b>363.6</b>	<b>371.6</b>	<b>377.2</b>	<b>381.1</b>
<b>Income</b>							
-74.0	-74.0	Grants & Contributions	-35.0	-35.0	-35.0	-35.0	-35.0
-194.3	-194.3	Customer Receipts	-198.1	-201.9	-205.7	-209.6	-209.6
<b>-268.3</b>	<b>-268.3</b>		<b>-233.1</b>	<b>-236.9</b>	<b>-240.7</b>	<b>-244.6</b>	<b>-244.6</b>
<b>Capital Charges</b>							
14.4	14.4	Capital Charges	15.9	15.9	15.9	15.9	15.9
<b>14.4</b>	<b>14.4</b>		<b>15.9</b>	<b>15.9</b>	<b>15.9</b>	<b>15.9</b>	<b>15.9</b>
<b>96.3</b>	<b>141.6</b>	<b>Net Expenditure</b>	<b>138.8</b>	<b>142.6</b>	<b>146.8</b>	<b>148.5</b>	<b>152.4</b>

Portfolio: Housing People and Innovation

Statutory requirement to address homelessness. Provision of temporary accommodation for the homeless. 18 rooms. Staffed 24/7.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Homelessness</b>							
<b>Direct Expenditure</b>							
308.2	226.2	Employees	194.4	196.0	202.5	209.2	213.9
9.4	9.5	Transport	5.4	5.4	5.4	5.4	5.4
48.2	143.8	Supplies and Services	130.3	48.3	48.3	48.3	48.3
95.1	95.1	Central Support Services	85.8	85.8	85.8	85.8	85.8
<b>460.9</b>	<b>474.6</b>		<b>415.9</b>	<b>335.5</b>	<b>342.0</b>	<b>348.7</b>	<b>353.4</b>
<b>Income</b>							
-90.7	-100.3	Grants & Contributions	-93.2	0.0	0.0	0.0	0.0
-10.8	-10.8	Customer Receipts	-10.8	-10.8	-10.8	-10.8	-10.8
<b>-101.5</b>	<b>-111.1</b>		<b>-104.0</b>	<b>-10.8</b>	<b>-10.8</b>	<b>-10.8</b>	<b>-10.8</b>
<b>359.4</b>	<b>363.5</b>	<b>Net Expenditure</b>	<b>311.9</b>	<b>324.7</b>	<b>331.2</b>	<b>337.9</b>	<b>342.6</b>

Portfolio: Housing People and Innovation

Carrying out the Council's statutory obligations with regard to homelessness.

<b>Housing Standards</b>							
<b>Direct Expenditure</b>							
220.1	258.1	Employees	204.5	189.1	193.8	198.6	203.2
8.7	8.5	Transport	10.6	10.6	10.6	10.6	10.6
32.5	32.5	Supplies and Services	7.7	7.7	7.7	7.7	7.7
19.6	19.6	Central Support Services	42.7	42.7	42.7	42.7	42.7
<b>280.9</b>	<b>318.7</b>		<b>265.5</b>	<b>250.1</b>	<b>254.8</b>	<b>259.6</b>	<b>264.2</b>
<b>Income</b>							
-4.3	-4.3	Customer Receipts	-12.0	-4.5	-4.5	-4.6	-4.6
-43.2	-81.2	Internal recharges	-15.1	-3.1	-3.1	-3.2	-3.2
<b>-47.5</b>	<b>-85.5</b>		<b>-27.1</b>	<b>-7.6</b>	<b>-7.6</b>	<b>-7.8</b>	<b>-7.8</b>
<b>Capital Charges</b>							
661.0	661.0	REFCUS	661.0	661.0	661.0	603.0	603.0
<b>661.0</b>	<b>661.0</b>		<b>661.0</b>	<b>661.0</b>	<b>661.0</b>	<b>603.0</b>	<b>603.0</b>
<b>894.4</b>	<b>894.2</b>	<b>Net Expenditure</b>	<b>899.4</b>	<b>903.5</b>	<b>908.2</b>	<b>854.8</b>	<b>859.4</b>

Portfolio: Housing People and Innovation

Enforcement of housing standards and decency standards in the private sector. The private sector housing section is responsible for operational activities in the Districts housing stock, these consist of three main areas of work, enforcement of housing standards, administering grants to improve the stock and provide affordable units to rent, and energy efficiency issues, including fuel poverty.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Community Infrastructure Levy</b>							
<b>Direct Expenditure</b>							
32.9	32.9	Employees	34.0	34.7	35.4	36.1	36.9
1.2	1.2	Transport	1.2	1.2	1.2	1.2	1.2
8.3	8.3	Supplies and Services	8.3	8.3	8.3	8.3	8.3
2.0	2.0	Bought-in Services	2.0	2.0	2.0	2.0	2.0
20.6	20.6	Central Support Services	26.3	26.3	26.3	26.3	26.3
<b>65.0</b>	<b>65.0</b>		<b>71.8</b>	<b>72.5</b>	<b>73.2</b>	<b>73.9</b>	<b>74.7</b>
<b>Income</b>							
-42.0	-42.0	Customer Receipts	-42.0	-42.0	-42.0	-42.0	-42.0
<b>-42.0</b>	<b>-42.0</b>		<b>-42.0</b>	<b>-42.0</b>	<b>-42.0</b>	<b>-42.0</b>	<b>-42.0</b>
<b>Capital Charges</b>							
2.9	2.9	Capital Charges	2.9	2.9	0.0	0.0	0.0
<b>2.9</b>	<b>2.9</b>		<b>2.9</b>	<b>2.9</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>25.9</b>	<b>25.9</b>	<b>Net Expenditure</b>	<b>32.7</b>	<b>33.4</b>	<b>31.2</b>	<b>31.9</b>	<b>32.7</b>

Portfolio: Housing People and Innovation

Costs and income related to administering the Community Infrastructure Levy.

#### Local Land Charges

<b>Direct Expenditure</b>							
66.8	66.8	Employees	70.4	72.6	74.9	77.3	78.9
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
8.0	8.0	Supplies and Services	8.0	8.0	8.0	8.0	8.0
86.0	86.0	Bought-in Services	83.6	83.6	83.6	83.6	83.6
90.8	90.8	Central Support Services	111.9	111.9	111.9	111.9	111.9
<b>251.6</b>	<b>251.6</b>		<b>273.9</b>	<b>276.1</b>	<b>278.4</b>	<b>280.8</b>	<b>282.4</b>
<b>Income</b>							
-250.0	-250.0	Customer Receipts	-250.0	-250.0	-250.0	-250.0	-250.0
<b>-250.0</b>	<b>-250.0</b>		<b>-250.0</b>	<b>-250.0</b>	<b>-250.0</b>	<b>-250.0</b>	<b>-250.0</b>
<b>1.6</b>	<b>1.6</b>	<b>Net Expenditure</b>	<b>23.9</b>	<b>26.1</b>	<b>28.4</b>	<b>30.8</b>	<b>32.4</b>

Portfolio: Housing People and Innovation

Registration of different types of land charge created by various Acts in the Council's statutory Local Land Charge Register and the completion of the statutory Requisition for Search. Certificate and Enquiries of Local Authority (Con 29) usually submitted by solicitors.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Local Plans</b>							
<b>Direct Expenditure</b>							
274.5	274.5	Employees	271.3	277.9	284.7	290.5	296.4
4.0	3.8	Transport	4.0	4.0	4.0	4.0	4.0
57.2	111.1	Supplies and Services	91.3	57.3	57.3	57.3	57.3
169.8	169.8	Central Support Services	202.6	202.6	202.6	202.6	202.6
<b>505.5</b>	<b>559.2</b>		<b>569.2</b>	<b>541.8</b>	<b>548.6</b>	<b>554.4</b>	<b>560.3</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>
<b>505.5</b>	<b>559.2</b>	<b>Net Expenditure</b>	<b>569.1</b>	<b>541.7</b>	<b>548.5</b>	<b>554.3</b>	<b>560.2</b>

Portfolio: Housing People and Innovation

Maintaining the Local Development Framework (local plan) for South Lakeland. Deliver sites for new housing and employment development, plan for new infrastructure including support for CIL. Assist communities preparing neighbourhood plans. Policy input into major development proposals.

<b>Markets</b>							
<b>Direct Expenditure</b>							
59.6	59.6	Employees	51.8	53.6	55.6	57.0	58.4
71.9	95.4	Premises	69.4	69.8	70.3	50.3	50.3
1.4	1.4	Transport	5.9	5.9	5.9	5.9	5.9
4.8	4.8	Supplies and Services	4.8	4.8	4.8	4.6	4.6
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
34.7	34.7	Central Support Services	33.4	33.4	33.4	33.4	33.4
<b>172.4</b>	<b>195.9</b>		<b>165.3</b>	<b>167.5</b>	<b>170.0</b>	<b>151.2</b>	<b>152.6</b>
<b>Income</b>							
-201.2	-201.2	Customer Receipts	-205.1	-209.1	-213.2	-196.7	-196.7
<b>-201.2</b>	<b>-201.2</b>		<b>-205.1</b>	<b>-209.1</b>	<b>-213.2</b>	<b>-196.7</b>	<b>-196.7</b>
<b>Capital Charges</b>							
9.6	9.6	Capital Charges	5.9	5.9	5.9	5.9	5.9
<b>9.6</b>	<b>9.6</b>		<b>5.9</b>	<b>5.9</b>	<b>5.9</b>	<b>5.9</b>	<b>5.9</b>
<b>-19.2</b>	<b>4.3</b>	<b>Net Expenditure</b>	<b>-33.9</b>	<b>-35.7</b>	<b>-37.3</b>	<b>-39.6</b>	<b>-38.2</b>

Portfolio: Economy and Assets

The management and promotion of all the indoor and outdoor markets in the District under SLDC control currently, Kendal and Ambleside. Ulverston markets transferred to Ulverston Community Enterprise during 2016/17.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Museum</b>							
<b>Direct Expenditure</b>							
4.3	74.6	Premises	4.8	4.8	4.8	4.8	4.8
124.3	124.3	Supplies and Services	29.9	35.8	42.0	48.5	48.5
14.1	14.1	Central Support Services	17.5	17.5	17.5	17.5	17.5
<b>142.7</b>	<b>213.0</b>		<b>52.2</b>	<b>58.1</b>	<b>64.3</b>	<b>70.8</b>	<b>70.8</b>
<b>Capital Charges</b>							
85.0	85.0	REFCUS	0.0	0.0	0.0	0.0	0.0
<b>85.0</b>	<b>85.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>227.7</b>	<b>298.0</b>	<b>Net Expenditure</b>	<b>52.2</b>	<b>58.1</b>	<b>64.3</b>	<b>70.8</b>	<b>70.8</b>

Portfolio: Culture and Leisure

The cost of the Kendal Natural History Museum

<b>New Homes</b>							
<b>Income</b>							
-860.5	-860.5	Grants & Contributions	-516.7	0.0	0.0	0.0	0.0
<b>-860.5</b>	<b>-860.5</b>		<b>-516.7</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>-860.5</b>	<b>-860.5</b>	<b>Net Expenditure</b>	<b>-516.7</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Portfolio: Housing People and Innovation

New Homes Bonus funding to be directed to affordable housing enabling, supporting neighbourhood planning and local infrastructure provision

<b>Public Halls</b>							
<b>Direct Expenditure</b>							
123.2	123.2	Employees	130.5	134.9	139.6	142.3	145.1
115.1	174.6	Premises	129.7	131.8	134.0	95.0	95.0
0.9	0.6	Transport	0.9	0.9	0.9	0.9	0.9
123.3	123.3	Supplies and Services	84.0	69.0	33.4	13.2	13.2
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
177.8	177.8	Central Support Services	114.0	114.0	114.0	114.0	114.0
<b>540.3</b>	<b>599.5</b>		<b>459.1</b>	<b>450.6</b>	<b>421.9</b>	<b>365.4</b>	<b>368.2</b>
<b>Income</b>							
-122.3	-122.3	Customer Receipts	-125.6	-129.1	-132.7	-94.9	-94.9
-106.7	-106.7	Internal recharges	-108.1	-108.1	-108.1	-108.1	-108.1
<b>-229.0</b>	<b>-229.0</b>		<b>-233.7</b>	<b>-237.2</b>	<b>-240.8</b>	<b>-203.0</b>	<b>-203.0</b>
<b>Capital Charges</b>							
105.0	105.0	Capital Charges	110.9	110.9	103.9	103.0	94.0
<b>105.0</b>	<b>105.0</b>		<b>110.9</b>	<b>110.9</b>	<b>103.9</b>	<b>103.0</b>	<b>94.0</b>
<b>416.3</b>	<b>475.5</b>	<b>Net Expenditure</b>	<b>336.3</b>	<b>324.3</b>	<b>285.0</b>	<b>265.4</b>	<b>259.2</b>

Portfolio: Economy and Assets

This budget includes the Kendal Town Hall, and grant funding for Ulverston Coronation Hall (Ulverston Coronation Hall was transferred to Ulverston Community Enterprise during 2016/17; grant funding for Grange Victoria Hall is included within

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Planned Maintenance</b>							
		<b>Direct Expenditure</b>					
599.5	-80.7	Premises	542.0	541.5	541.0	541.0	541.0
<b>599.5</b>	<b>-80.7</b>		<b>542.0</b>	<b>541.5</b>	<b>541.0</b>	<b>541.0</b>	<b>541.0</b>
<b>599.5</b>	<b>-80.7</b>	<b>Net Expenditure</b>	<b>542.0</b>	<b>541.5</b>	<b>541.0</b>	<b>541.0</b>	<b>541.0</b>

Portfolio: Economy and Assets

This is the planned maintenance budget holding code for all council owned assets.

<b>Kendal Regeneration</b>							
		<b>Direct Expenditure</b>					
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
49.9	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>49.9</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
		<b>Income</b>					
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>49.9</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Portfolio: Economy and Assets

Project costs relating to Kendal Regeneration activities, which are fully funded from external contributions.

<b>Second Home Discounts</b>							
		<b>Direct Expenditure</b>					
28.8	28.8	Employees	29.5	30.7	32.0	32.6	33.3
1.6	1.6	Transport	1.6	1.6	1.6	1.6	1.6
20.2	20.2	Supplies and Services	20.2	20.2	20.2	20.2	20.2
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
49.1	49.1	Central Support Services	50.3	50.3	50.3	50.3	50.3
<b>99.7</b>	<b>99.7</b>		<b>101.6</b>	<b>102.8</b>	<b>104.1</b>	<b>104.7</b>	<b>105.4</b>
		<b>Income</b>					
-703.6	-703.6	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>-703.6</b>	<b>-703.6</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>-603.9</b>	<b>-603.9</b>	<b>Net Expenditure</b>	<b>101.6</b>	<b>102.8</b>	<b>104.1</b>	<b>104.7</b>	<b>105.4</b>

Portfolio: Finance

The Council uses its discretionary income from council tax on second homes, with a share of similar income from Cumbria County Council, towards its corporate priorities in affordable Housing.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Sundry Properties</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
36.1	205.6	Premises	40.7	41.0	41.5	42.2	42.2
1.0	1.0	Supplies and Services	1.0	1.0	1.0	1.0	1.0
312.7	312.7	Central Support Services	268.3	268.3	268.3	268.3	268.3
<b>349.8</b>	<b>519.3</b>		<b>310.0</b>	<b>310.3</b>	<b>310.8</b>	<b>311.5</b>	<b>311.5</b>
<b>Income</b>							
-151.1	-151.1	Customer Receipts	-154.0	-156.9	-159.8	-160.3	-160.3
<b>-151.1</b>	<b>-151.1</b>		<b>-154.0</b>	<b>-156.9</b>	<b>-159.8</b>	<b>-160.3</b>	<b>-160.3</b>
<b>Capital Charges</b>							
68.1	68.1	Capital Charges	32.3	49.9	69.9	69.9	69.9
<b>68.1</b>	<b>68.1</b>		<b>32.3</b>	<b>49.9</b>	<b>69.9</b>	<b>69.9</b>	<b>69.9</b>
<b>266.8</b>	<b>436.3</b>	<b>Net Expenditure</b>	<b>188.3</b>	<b>203.3</b>	<b>220.9</b>	<b>221.1</b>	<b>221.1</b>

Portfolio: Economy and Assets

This head includes expenditure/income in respect of various Sundry Properties owned by the Council, not used in direct service provision. Properties include: Royalty Cinema, Bowness, Castle Dairy, Kendal, Old Pool, Grange over Sands. This also includes Investment Properties.

<b>Tourist Info Centres</b>							
<b>Direct Expenditure</b>							
0.6	0.6	Premises	0.7	0.7	0.7	0.7	0.7
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>0.6</b>	<b>0.6</b>		<b>0.7</b>	<b>0.7</b>	<b>0.7</b>	<b>0.7</b>	<b>0.7</b>
<b>Income</b>							
-26.1	-26.1	Customer Receipts	-26.6	-27.2	-27.8	-27.8	-27.8
<b>-26.1</b>	<b>-26.1</b>		<b>-26.6</b>	<b>-27.2</b>	<b>-27.8</b>	<b>-27.8</b>	<b>-27.8</b>
<b>Capital Charges</b>							
5.6	5.6	Capital Charges	3.9	3.9	3.9	3.9	3.9
<b>5.6</b>	<b>5.6</b>		<b>3.9</b>	<b>3.9</b>	<b>3.9</b>	<b>3.9</b>	<b>3.9</b>
<b>-19.9</b>	<b>-19.9</b>	<b>Net Expenditure</b>	<b>-22.0</b>	<b>-22.6</b>	<b>-23.2</b>	<b>-23.2</b>	<b>-23.2</b>

Portfolio: Economy and Assets

Income and expenditure linked to tourist information centres owned (not directly operated) by the Council.



2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Industrial Units Landlord</b>							
		<b>Direct Expenditure</b>					
0.4	1.1	Premises	0.3	0.3	0.3	0.3	0.3
7.6	7.6	Central Support Services	3.3	3.3	3.3	3.3	3.3
<b>8.0</b>	<b>8.7</b>		<b>3.6</b>	<b>3.6</b>	<b>3.6</b>	<b>3.6</b>	<b>3.6</b>
		<b>Income</b>					
-45.0	-45.0	Customer Receipts	-47.0	-47.9	-48.8	-49.8	-49.8
<b>-45.0</b>	<b>-45.0</b>		<b>-47.0</b>	<b>-47.9</b>	<b>-48.8</b>	<b>-49.8</b>	<b>-49.8</b>
<b>-37.0</b>	<b>-36.3</b>	<b>Net Expenditure</b>	<b>-43.4</b>	<b>-44.3</b>	<b>-45.2</b>	<b>-46.2</b>	<b>-46.2</b>

Portfolio: Economy and Assets

This code covers the rent and management fee collected, any capital charges or recharges for the industrial units we own in Sedbergh, Broughton and a road access in Ulverston

<b>Industrial Units Tenants</b>							
		<b>Direct Expenditure</b>					
2.7	2.7	Premises	3.2	3.2	3.2	3.2	3.2
0.6	0.6	Supplies and Services	0.6	0.6	0.6	0.6	0.6
<b>3.3</b>	<b>3.3</b>		<b>3.8</b>	<b>3.8</b>	<b>3.8</b>	<b>3.8</b>	<b>3.8</b>
		<b>Income</b>					
-7.0	-7.0	Customer Receipts	-7.2	-7.3	-7.5	-7.6	-7.6
<b>-7.0</b>	<b>-7.0</b>		<b>-7.2</b>	<b>-7.3</b>	<b>-7.5</b>	<b>-7.6</b>	<b>-7.6</b>
<b>-3.7</b>	<b>-3.7</b>	<b>Net Expenditure</b>	<b>-3.4</b>	<b>-3.5</b>	<b>-3.7</b>	<b>-3.8</b>	<b>-3.8</b>

Portfolio: Economy and Assets

This code covers the service charge income and expenditure for the industrial units we own in Sedbergh, Broughton and a road access in Ulverston

<b>4,065.6</b>	<b>4,175.4</b>	<b>Total Strategic Development</b>	<b>9,130.2</b>	<b>9,291.9</b>	<b>6,368.7</b>	<b>4,682.5</b>	<b>4,484.4</b>
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2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Neighbourhood Services</b>							
<b>Community Services</b>							
<b>Direct Expenditure</b>							
1,420.2	1,312.7	Employees	1,326.5	1,363.6	1,399.6	1,430.4	1,459.6
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
68.8	67.5	Transport	67.1	67.2	67.3	67.3	67.3
47.9	47.9	Supplies and Services	49.1	49.7	50.4	50.4	50.4
605.9	605.9	Central Support Services	880.9	880.9	880.9	880.9	880.9
<b>2,142.8</b>	<b>2,034.0</b>		<b>2,323.6</b>	<b>2,361.4</b>	<b>2,398.2</b>	<b>2,429.0</b>	<b>2,458.2</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-0.2	-0.2	Customer Receipts	-0.2	-0.2	-0.2	-0.2	-0.2
-2,142.6	-2,142.6	Internal recharges	-2,323.4	-2,323.4	-2,323.4	-2,323.4	-2,323.4
<b>-2,142.8</b>	<b>-2,142.8</b>		<b>-2,323.6</b>	<b>-2,323.6</b>	<b>-2,323.6</b>	<b>-2,323.6</b>	<b>-2,323.6</b>
<b>0.0</b>	<b>-108.8</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>37.8</b>	<b>74.6</b>	<b>105.4</b>	<b>134.6</b>

Portfolio: Health and Wellbeing

Assistant Director function for Neighbourhood Services and admin functions for Community & Leisure, Streetscene and Public Protection

<b>Car Parks</b>							
<b>Direct Expenditure</b>							
341.3	341.3	Employees	359.9	373.1	384.4	395.2	403.6
1,109.1	1,164.0	Premises	1,097.0	1,117.7	1,140.0	1,169.2	1,169.2
16.6	16.7	Transport	17.4	17.7	17.9	17.9	17.9
192.0	181.5	Supplies and Services	97.1	97.1	97.1	97.1	97.1
63.9	66.1	Bought-in Services	63.9	63.9	63.9	63.9	63.9
5.9	5.9	Other	7.9	7.9	7.9	7.9	7.9
1,228.8	1,228.8	Central Support Services	1,045.5	1,060.9	1,067.7	1,083.4	1,093.6
<b>2,957.6</b>	<b>3,004.3</b>		<b>2,688.7</b>	<b>2,738.3</b>	<b>2,778.9</b>	<b>2,834.6</b>	<b>2,853.2</b>
<b>Income</b>							
-4,285.2	-4,381.0	Customer Receipts	-4,553.4	-4,639.6	-4,727.5	-4,817.2	-4,817.2
-743.1	-743.7	Internal recharges	-557.4	-566.3	-571.0	-580.9	-585.7
<b>-5,028.3</b>	<b>-5,124.7</b>		<b>-5,110.8</b>	<b>-5,205.9</b>	<b>-5,298.5</b>	<b>-5,398.1</b>	<b>-5,402.9</b>
<b>Capital Charges</b>							
453.7	453.7	Capital Charges	485.4	446.5	425.8	417.1	376.5
<b>453.7</b>	<b>453.7</b>		<b>485.4</b>	<b>446.5</b>	<b>425.8</b>	<b>417.1</b>	<b>376.5</b>
<b>-1,617.0</b>	<b>-1,666.7</b>	<b>Net Expenditure</b>	<b>-1,936.7</b>	<b>-2,021.1</b>	<b>-2,093.8</b>	<b>-2,146.4</b>	<b>-2,173.2</b>

Portfolio: Economy and Assets

The provision of car parking throughout the district including maintenance, cash collection and day to day administration.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Community Leisure</b>							
<b>Direct Expenditure</b>							
1.1	1.1	Premises	1.2	1.2	1.2	1.2	1.2
2.7	42.7	Supplies and Services	12.7	2.7	2.7	2.7	2.7
2.9	2.9	Central Support Services	1.0	1.0	1.0	1.0	1.0
<b>6.7</b>	<b>46.7</b>		<b>14.9</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>
<b>Income</b>							
-1.8	-1.8	Customer Receipts	-1.8	-1.9	-1.9	-1.9	-1.9
<b>-1.8</b>	<b>-1.8</b>		<b>-1.8</b>	<b>-1.9</b>	<b>-1.9</b>	<b>-1.9</b>	<b>-1.9</b>
<b>4.9</b>	<b>44.9</b>	<b>Net Expenditure</b>	<b>13.1</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

Portfolio: Culture and Leisure

This includes the Windermere Sports Centre, Community Leisure Services and Sports

<b>Cemeteries</b>							
<b>Direct Expenditure</b>							
41.0	41.0	Employees	40.7	41.1	41.9	42.8	43.7
204.6	225.0	Premises	207.5	212.0	216.5	218.2	218.2
2.2	2.2	Transport	2.2	2.2	2.2	2.2	2.2
15.1	15.1	Supplies and Services	15.1	15.1	15.1	15.1	15.1
26.8	26.8	Central Support Services	26.3	26.5	26.6	26.7	26.8
<b>289.7</b>	<b>310.1</b>		<b>291.8</b>	<b>296.9</b>	<b>302.3</b>	<b>305.0</b>	<b>306.0</b>
<b>Income</b>							
-224.5	-224.7	Customer Receipts	-228.9	-233.4	-237.8	-242.2	-242.2
<b>-224.5</b>	<b>-224.7</b>		<b>-228.9</b>	<b>-233.4</b>	<b>-237.8</b>	<b>-242.2</b>	<b>-242.2</b>
<b>Capital Charges</b>							
9.7	9.7	Capital Charges	17.9	17.9	17.9	17.9	17.9
<b>9.7</b>	<b>9.7</b>		<b>17.9</b>	<b>17.9</b>	<b>17.9</b>	<b>17.9</b>	<b>17.9</b>
<b>74.9</b>	<b>95.1</b>	<b>Net Expenditure</b>	<b>80.8</b>	<b>81.4</b>	<b>82.4</b>	<b>80.7</b>	<b>81.7</b>

Portfolio: Environment

This is the statutory function of providing and regulating cemeteries and burial services throughout the District. Also, maintaining those Churchyards which have been closed for further burials, by Order in Council, and subsequently passed to the District Council.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Coast Protection</b>							
<b>Direct Expenditure</b>							
3.0	3.0	Premises	2.2	2.2	2.2	2.2	2.2
0.8	0.8	Supplies and Services	1.6	1.6	1.6	1.6	1.6
6.2	6.2	Central Support Services	6.3	6.3	6.3	6.3	6.3
<b>10.0</b>	<b>10.0</b>		<b>10.1</b>	<b>10.1</b>	<b>10.1</b>	<b>10.1</b>	<b>10.1</b>
<b>10.0</b>	<b>10.0</b>	<b>Net Expenditure</b>	<b>10.1</b>	<b>10.1</b>	<b>10.1</b>	<b>10.1</b>	<b>10.1</b>

Portfolio: Environment

The protection of the coastline from erosion. The provision of flood defence materials to the public and undertaking an assessment of the risk from coastal flooding and erosion.

<b>Contaminated Land</b>							
<b>Direct Expenditure</b>							
2.3	2.3	Supplies and Services	2.3	2.3	2.3	2.3	2.3
40.1	40.1	Central Support Services	35.5	35.5	35.5	35.5	35.5
<b>42.4</b>	<b>42.4</b>		<b>37.8</b>	<b>37.8</b>	<b>37.8</b>	<b>37.8</b>	<b>37.8</b>
<b>42.4</b>	<b>42.4</b>	<b>Net Expenditure</b>	<b>37.8</b>	<b>37.8</b>	<b>37.8</b>	<b>37.8</b>	<b>37.8</b>

Portfolio: Environment

The identification and remediation of contaminated land, through inspection and enforcing roles.

<b>SLDC Depots</b>							
<b>Direct Expenditure</b>							
0.2	0.2	Employees	0.2	0.2	0.2	0.2	0.2
117.8	202.1	Premises	116.9	120.6	124.4	128.4	128.4
0.2	0.2	Transport	0.2	0.2	0.2	0.2	0.2
9.2	9.2	Supplies and Services	9.2	9.2	9.2	9.2	9.2
94.6	94.6	Central Support Services	91.4	91.4	91.4	91.4	91.4
<b>222.0</b>	<b>306.3</b>		<b>217.9</b>	<b>221.6</b>	<b>225.4</b>	<b>229.4</b>	<b>229.4</b>
<b>Income</b>							
-2.2	-2.2	Customer Receipts	-2.4	-2.5	-2.7	-2.9	-2.9
-236.5	-236.5	Internal recharges	-230.6	-234.1	-237.8	-241.6	-241.6
<b>-238.7</b>	<b>-238.7</b>		<b>-233.0</b>	<b>-236.6</b>	<b>-240.5</b>	<b>-244.5</b>	<b>-244.5</b>
<b>Capital Charges</b>							
16.8	16.8	Capital Charges	15.1	15.1	15.1	15.1	15.1
<b>16.8</b>	<b>16.8</b>		<b>15.1</b>	<b>15.1</b>	<b>15.1</b>	<b>15.1</b>	<b>15.1</b>
<b>0.1</b>	<b>84.4</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.1</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Portfolio: Environment

There are three Depots. They are Canal Head Kendal, North Lonsdale Road, Ulverston and Ecclerigg depot in Windermere.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Events</b>							
<b>Direct Expenditure</b>							
40.7	40.7	Employees	41.5	42.3	43.2	44.1	45.0
0.3	0.3	Supplies and Services	0.3	0.3	0.3	0.3	0.3
25.4	25.4	Central Support Services	26.4	26.4	26.4	26.4	26.4
<b>66.4</b>	<b>66.4</b>		<b>68.2</b>	<b>69.0</b>	<b>69.9</b>	<b>70.8</b>	<b>71.7</b>
<b>66.4</b>	<b>66.4</b>	<b>Net Expenditure</b>	<b>68.2</b>	<b>69.0</b>	<b>69.9</b>	<b>70.8</b>	<b>71.7</b>

Portfolio: Culture and Leisure

This account provides assistance to promote Arts & Events in the District. Officers also deliver actions within the Arts Strategy Action Plan.

<b>Food Safety</b>							
<b>Direct Expenditure</b>							
1.0	1.0	Employees	1.0	1.0	1.0	1.0	1.0
6.0	6.0	Supplies and Services	6.0	6.0	6.0	6.0	6.0
205.8	205.8	Central Support Services	222.7	222.7	222.7	222.7	222.7
<b>212.8</b>	<b>212.8</b>		<b>229.7</b>	<b>229.7</b>	<b>229.7</b>	<b>229.7</b>	<b>229.7</b>
<b>Income</b>							
-0.2	-0.2	Customer Receipts	-0.2	-0.2	-0.2	-0.2	-0.2
<b>-0.2</b>	<b>-0.2</b>		<b>-0.2</b>	<b>-0.2</b>	<b>-0.2</b>	<b>-0.2</b>	<b>-0.2</b>
<b>212.6</b>	<b>212.6</b>	<b>Net Expenditure</b>	<b>229.5</b>	<b>229.5</b>	<b>229.5</b>	<b>229.5</b>	<b>229.5</b>

Portfolio: Environment

Regulation and improvement of food hygiene and food safety in the District. Responding to requests for service and investigation of food complaints. Investigation and control of infectious diseases, particularly food poisoning and viral outbreaks associated with food.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Flood Warning</b>							
<b>Direct Expenditure</b>							
4.8	4.8	Employees	4.4	4.6	4.8	5.0	5.1
5.1	2.1	Premises	5.1	5.1	5.1	5.1	5.1
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.3	3.3	Supplies and Services	0.3	0.3	0.3	0.3	0.3
252.0	252.0	Central Support Services	237.1	237.1	237.1	237.1	237.1
<b>262.2</b>	<b>262.2</b>		<b>246.9</b>	<b>247.1</b>	<b>247.3</b>	<b>247.5</b>	<b>247.6</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Charges</b>							
41.4	41.4	Capital Charges	37.9	37.9	37.9	37.9	37.9
<b>41.4</b>	<b>41.4</b>		<b>37.9</b>	<b>37.9</b>	<b>37.9</b>	<b>37.9</b>	<b>37.9</b>
<b>303.6</b>	<b>303.6</b>	<b>Net Expenditure</b>	<b>284.8</b>	<b>285.0</b>	<b>285.2</b>	<b>285.4</b>	<b>285.5</b>

Portfolio: Environment

The provision of life saving equipment, inland flood warning and relief coastal flood warning Also replace damaged or lost life belts as reported. For 2017/18 includes the administration and payment of Property Resilience Grants following the December 2015 floods.

<b>Car Park Enforcement</b>							
<b>Direct Expenditure</b>							
233.6	233.6	Employees	239.3	248.4	257.9	263.8	269.1
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
9.0	9.0	Transport	9.0	9.0	9.0	9.0	9.0
22.6	21.6	Supplies and Services	22.7	22.7	22.7	22.7	22.7
66.1	66.1	Central Support Services	64.4	64.4	64.4	64.4	64.4
<b>331.3</b>	<b>330.3</b>		<b>335.4</b>	<b>344.5</b>	<b>354.0</b>	<b>359.9</b>	<b>365.2</b>
<b>Income</b>							
-134.8	-114.8	Grants & Contributions	-117.4	-120.1	-122.7	-122.7	-122.7
-201.4	-201.4	Internal Recharge	-222.9	-229.3	-231.4	-237.2	-242.5
<b>-336.2</b>	<b>-316.2</b>		<b>-340.3</b>	<b>-349.4</b>	<b>-354.1</b>	<b>-359.9</b>	<b>-365.2</b>
<b>Capital Charges</b>							
4.8	4.8	Capital Charges	4.8	4.8	0.0	0.0	0.0
<b>4.8</b>	<b>4.8</b>		<b>4.8</b>	<b>4.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>-0.1</b>	<b>18.9</b>	<b>Net Expenditure</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>	<b>0.0</b>	<b>0.0</b>

Portfolio: Economy and Assets

The management and enforcement of off-street car parks, and income received from parking penalties. Net income from penalties is recharged internally to individual car parks.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Noise Air Water Pollution</b>							
<b>Direct Expenditure</b>							
1.5	1.5	Employees	1.5	1.5	1.5	1.5	1.5
0.9	0.9	Premises	0.9	0.9	0.9	0.9	0.9
14.9	14.9	Supplies and Services	14.9	14.9	14.9	14.9	14.9
256.1	256.1	Central Support Services	274.5	274.5	274.5	274.5	274.5
<b>273.4</b>	<b>273.4</b>		<b>291.8</b>	<b>291.8</b>	<b>291.8</b>	<b>291.8</b>	<b>291.8</b>
<b>Income</b>							
-14.6	-14.6	Customer Receipts	-14.6	-14.6	-14.6	-14.6	-14.6
<b>-14.6</b>	<b>-14.6</b>		<b>-14.6</b>	<b>-14.6</b>	<b>-14.6</b>	<b>-14.6</b>	<b>-14.6</b>
<b>258.8</b>	<b>258.8</b>	<b>Net Expenditure</b>	<b>277.2</b>	<b>277.2</b>	<b>277.2</b>	<b>277.2</b>	<b>277.2</b>

Portfolio: Environment

Executing statutory functions in respect of Environmental Protection, including Authorisation of Prescribed Processes under Local Authority Pollution prevention. Control the Air Quality Strategy, investigation and abatement of nuisances such as noise.

<b>Health Safety</b>							
<b>Direct Expenditure</b>							
0.5	0.5	Employees	0.5	0.5	0.5	0.5	0.5
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
151.5	151.5	Central Support Services	160.1	160.1	160.1	160.1	160.1
<b>152.0</b>	<b>152.0</b>		<b>160.6</b>	<b>160.6</b>	<b>160.6</b>	<b>160.6</b>	<b>160.6</b>
<b>152.0</b>	<b>152.0</b>	<b>Net Expenditure</b>	<b>160.6</b>	<b>160.6</b>	<b>160.6</b>	<b>160.6</b>	<b>160.6</b>

Portfolio: Environment

The enforcement of legislation and Council conditions relating to Health and Safety.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Leisure Centres</b>							
<b>Direct Expenditure</b>							
26.0	66.4	Premises	28.1	28.1	28.1	28.1	28.1
6.5	6.5	Supplies and Services	6.5	1.5	1.5	1.5	1.5
239.1	239.1	Bought-in Services	238.4	238.4	238.4	238.4	238.4
113.5	113.5	Central Support Services	109.6	109.6	109.6	109.6	109.6
<b>385.1</b>	<b>425.5</b>		<b>382.6</b>	<b>377.6</b>	<b>377.6</b>	<b>377.6</b>	<b>377.6</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-21.2	-30.8	Customer Receipts	-21.1	-21.5	-21.9	-22.3	-22.3
<b>-21.2</b>	<b>-30.8</b>		<b>-21.1</b>	<b>-21.5</b>	<b>-21.9</b>	<b>-22.3</b>	<b>-22.3</b>
<b>Capital Charges</b>							
472.5	472.5	Capital Charges	657.1	493.2	677.2	677.2	677.2
<b>472.5</b>	<b>472.5</b>		<b>657.1</b>	<b>493.2</b>	<b>677.2</b>	<b>677.2</b>	<b>677.2</b>
<b>836.4</b>	<b>867.2</b>	<b>Net Expenditure</b>	<b>1,018.6</b>	<b>849.3</b>	<b>1,032.9</b>	<b>1,032.5</b>	<b>1,032.5</b>

Portfolio: Culture and Leisure

Kendal Leisure Centre: The Centre's facilities include:- Multi purpose sport hall/theatre, gymnasium, 25m x 6 lane swimming pool, bar, cafeteria, squash courts, sauna, solarium. Ulverston Leisure Centre: The Complex facilities include: All weather multi use sports pitch, swimming pool, fitness unit, indoor and outdoor tennis courts. Windermere Outdoor Adventure Centre: A water sports centre based at Bowness-on- Windermere providing tuition in a range of activities.

<b>Lake Windermere</b>							
<b>Direct Expenditure</b>							
223.6	223.6	Employees	248.8	254.2	259.6	265.2	270.9
96.8	132.5	Premises	97.1	98.3	99.5	100.7	100.7
21.1	21.1	Transport	21.6	21.6	21.7	21.7	21.7
22.5	22.5	Supplies and Services	22.6	22.6	22.6	22.6	22.6
1.3	1.3	Bought-in Services	0.6	0.6	0.6	0.6	0.6
328.0	328.0	Central Support Services	314.6	314.6	314.6	314.6	314.6
<b>693.3</b>	<b>729.0</b>		<b>705.3</b>	<b>711.9</b>	<b>718.6</b>	<b>725.4</b>	<b>731.1</b>
<b>Income</b>							
-1,425.5	-1,425.5	Customer Receipts	-1,459.5	-1,492.6	-1,518.6	-1,544.2	-1,544.2
-6.0	-6.0	Internal recharges	-6.2	-6.2	-6.2	-6.2	-6.2
<b>-1,431.5</b>	<b>-1,431.5</b>		<b>-1,465.7</b>	<b>-1,498.8</b>	<b>-1,524.8</b>	<b>-1,550.4</b>	<b>-1,550.4</b>
<b>Capital Charges</b>							
93.4	93.4	Capital Charges/REFCUS	85.5	85.5	85.5	66.5	63.4
<b>93.4</b>	<b>93.4</b>		<b>85.5</b>	<b>85.5</b>	<b>85.5</b>	<b>66.5</b>	<b>63.4</b>
<b>-644.8</b>	<b>-609.1</b>	<b>Net Expenditure</b>	<b>-674.9</b>	<b>-701.4</b>	<b>-720.7</b>	<b>-758.5</b>	<b>-755.9</b>

Portfolio: Culture and Leisure

Warden Service of Lake Windermere. Management of Moorings and Encroachments. Provision of Slipway and General Lake Service (Rescues etc.)



2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Hackney Carriage Licences</b>							
		<b>Direct Expenditure</b>	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
8.0	8.0	Supplies and Services	8.0	8.0	8.0	8.0	8.0
98.5	98.5	Central Support Services	107.2	107.2	107.2	107.2	107.2
<b>106.5</b>	<b>106.5</b>		<b>115.2</b>	<b>115.2</b>	<b>115.2</b>	<b>115.2</b>	<b>115.2</b>
		<b>Income</b>					
-103.0	-103.0	Customer Receipts	-104.7	-106.5	-108.4	-108.4	-108.4
<b>-103.0</b>	<b>-103.0</b>		<b>-104.7</b>	<b>-106.5</b>	<b>-108.4</b>	<b>-108.4</b>	<b>-108.4</b>
<b>3.5</b>	<b>3.5</b>	<b>Net Expenditure</b>	<b>10.5</b>	<b>8.7</b>	<b>6.8</b>	<b>6.8</b>	<b>6.8</b>

Portfolio: Culture and Leisure

Licensing and enforcement of legislation and Council conditions relating to hackney carriages, private hire vehicles, drivers and operators.

<b>Miscellaneous Licences</b>							
		<b>Direct Expenditure</b>					
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
3.2	4.2	Supplies and Services	3.2	3.2	3.2	3.2	3.2
41.8	41.8	Central Support Services	46.3	46.3	46.3	46.3	46.3
<b>45.0</b>	<b>46.0</b>		<b>49.5</b>	<b>49.5</b>	<b>49.5</b>	<b>49.5</b>	<b>49.5</b>
		<b>Income</b>					
-18.3	-18.3	Customer Receipts	-18.6	-18.9	-19.2	-19.2	-19.2
<b>-18.3</b>	<b>-18.3</b>		<b>-18.6</b>	<b>-18.9</b>	<b>-19.2</b>	<b>-19.2</b>	<b>-19.2</b>
<b>26.7</b>	<b>27.7</b>	<b>Net Expenditure</b>	<b>30.9</b>	<b>30.6</b>	<b>30.3</b>	<b>30.3</b>	<b>30.3</b>

Portfolio: Culture and Leisure

Licensing and enforcement of legislation and Council conditions relating to Animal Boarding, Zoos, Riding Establishment, Street Trading, etc

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Licensing Act</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.2	0.2	Supplies and Services	0.2	0.2	0.2	0.2	0.2
116.6	116.6	Central Support Services	121.9	121.9	121.9	121.9	121.9
<b>116.8</b>	<b>116.8</b>		<b>122.1</b>	<b>122.1</b>	<b>122.1</b>	<b>122.1</b>	<b>122.1</b>
<b>Income</b>							
-194.1	-194.1	Customer Receipts	-197.9	-202.1	-206.5	-206.5	-206.5
<b>-194.1</b>	<b>-194.1</b>		<b>-197.9</b>	<b>-202.1</b>	<b>-206.5</b>	<b>-206.5</b>	<b>-206.5</b>
<b>-77.3</b>	<b>-77.3</b>	<b>Net Expenditure</b>	<b>-75.8</b>	<b>-80.0</b>	<b>-84.4</b>	<b>-84.4</b>	<b>-84.4</b>

Portfolio: Culture and Leisure

Licensing and enforcement of legislation and Council conditions relating to Liquor Licences.

<b>Gambling Licensing</b>							
<b>Direct Expenditure</b>							
0.6	0.6	Employees	0.6	0.6	0.6	0.6	0.6
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
23.2	23.2	Central Support Services	25.3	25.3	25.3	25.3	25.3
<b>23.8</b>	<b>23.8</b>		<b>25.9</b>	<b>25.9</b>	<b>25.9</b>	<b>25.9</b>	<b>25.9</b>
<b>Income</b>							
-20.8	-20.8	Customer Receipts	-21.2	-21.7	-22.1	-22.1	-22.1
<b>-20.8</b>	<b>-20.8</b>		<b>-21.2</b>	<b>-21.7</b>	<b>-22.1</b>	<b>-22.1</b>	<b>-22.1</b>
<b>3.0</b>	<b>3.0</b>	<b>Net Expenditure</b>	<b>4.7</b>	<b>4.2</b>	<b>3.8</b>	<b>3.8</b>	<b>3.8</b>

Portfolio: Culture and Leisure

Licensing and enforcement of legislation and Council conditions relating to gambling.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Environmental Health Other</b>							
<b>Direct Expenditure</b>							
1.6	1.6	Employees	1.7	1.7	1.8	1.8	1.8
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
13.1	26.4	Supplies and Services	13.0	13.0	13.0	13.0	13.0
112.4	112.4	Central Support Services	100.5	100.5	100.5	100.5	100.5
<b>127.1</b>	<b>140.4</b>		<b>115.2</b>	<b>115.2</b>	<b>115.3</b>	<b>115.3</b>	<b>115.3</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-2.0	-2.0	Customer Receipts	-2.0	-2.0	-2.0	-2.0	-2.0
<b>-2.0</b>	<b>-2.0</b>		<b>-2.0</b>	<b>-2.0</b>	<b>-2.0</b>	<b>-2.0</b>	<b>-2.0</b>
<b>125.1</b>	<b>138.4</b>	<b>Net Expenditure</b>	<b>113.2</b>	<b>113.2</b>	<b>113.3</b>	<b>113.3</b>	<b>113.3</b>

Portfolio: Environment

This budget includes staffing costs for Public Burials and Health Promotion

<b>Parks</b>							
<b>Direct Expenditure</b>							
186.3	186.3	Employees	170.7	167.3	170.7	174.2	177.8
687.4	774.7	Premises	754.9	768.8	783.1	802.8	803.8
10.6	10.7	Transport	10.8	10.8	10.8	10.8	10.8
51.2	59.7	Supplies and Services	47.6	46.6	45.5	45.5	45.5
3.8	3.8	Bought-in Services	3.3	2.9	2.7	2.6	2.6
158.4	158.4	Central Support Services	108.1	108.1	108.1	108.1	108.1
<b>1,097.7</b>	<b>1,193.6</b>		<b>1,095.4</b>	<b>1,104.5</b>	<b>1,120.9</b>	<b>1,144.0</b>	<b>1,148.6</b>
<b>Income</b>							
-6.6	-10.9	Grants & Contributions	-6.6	-6.6	-6.6	-6.6	-6.6
-42.4	-69.7	Customer Receipts	-67.2	-68.1	-68.9	-69.7	-69.7
-5.5	-5.5	Internal recharges	-7.8	-8.1	-8.3	-8.4	-8.6
<b>-54.5</b>	<b>-86.1</b>		<b>-81.6</b>	<b>-82.8</b>	<b>-83.8</b>	<b>-84.7</b>	<b>-84.9</b>
<b>Capital Charges</b>							
167.0	167.0	Capital Charges	135.4	68.0	64.5	64.5	56.9
<b>167.0</b>	<b>167.0</b>		<b>135.4</b>	<b>68.0</b>	<b>64.5</b>	<b>64.5</b>	<b>56.9</b>
<b>1,210.2</b>	<b>1,274.5</b>	<b>Net Expenditure</b>	<b>1,149.2</b>	<b>1,089.7</b>	<b>1,101.6</b>	<b>1,123.8</b>	<b>1,120.6</b>

Portfolio: Environment

Primarily the costs of parks and open spaces under the Council's control. 200 Hectares (495 acres) Play area inspection, and maintenance and repair by a dedicated member of staff. Provision and letting of allotment site at Ulverston

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Recreation Grounds</b>							
<b>Direct Expenditure</b>							
15.5	15.5	Employees	11.4	10.3	10.5	10.7	10.9
36.9	52.2	Premises	38.9	40.2	41.5	41.6	41.6
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.3	0.3	Supplies and Services	0.3	0.3	0.3	0.3	0.3
12.9	12.9	Central Support Services	16.6	16.7	16.8	16.8	16.9
<b>65.6</b>	<b>80.9</b>		<b>67.2</b>	<b>67.5</b>	<b>69.1</b>	<b>69.4</b>	<b>69.7</b>
<b>Income</b>							
-3.7	-3.7	Customer Receipts	-3.7	-3.7	-3.7	-3.8	-3.8
<b>-3.7</b>	<b>-3.7</b>		<b>-3.7</b>	<b>-3.7</b>	<b>-3.7</b>	<b>-3.8</b>	<b>-3.8</b>
<b>Capital Charges</b>							
197.0	197.0	Capital Charges	216.6	66.8	68.8	70.8	72.8
<b>197.0</b>	<b>197.0</b>		<b>216.6</b>	<b>66.8</b>	<b>68.8</b>	<b>70.8</b>	<b>72.8</b>
<b>258.9</b>	<b>274.2</b>	<b>Net Expenditure</b>	<b>280.1</b>	<b>130.6</b>	<b>134.2</b>	<b>136.4</b>	<b>138.7</b>

Portfolio: Environment

This includes all sports and general recreation ground maintenance and development, including Jubilee fields and Yewbarrow.

<b>Street Furniture</b>							
<b>Direct Expenditure</b>							
9.2	9.2	Premises	9.2	9.2	9.2	9.2	9.2
20.4	20.4	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>29.6</b>	<b>29.6</b>		<b>9.2</b>	<b>9.2</b>	<b>9.2</b>	<b>9.2</b>	<b>9.2</b>
<b>Capital Charges</b>							
5.8	5.8	Capital Charges	1.1	1.1	1.1	1.1	1.1
<b>5.8</b>	<b>5.8</b>		<b>1.1</b>	<b>1.1</b>	<b>1.1</b>	<b>1.1</b>	<b>1.1</b>
<b>35.4</b>	<b>35.4</b>	<b>Net Expenditure</b>	<b>10.3</b>	<b>10.3</b>	<b>10.3</b>	<b>10.3</b>	<b>10.3</b>

Portfolio: Environment

To supply and fix street nameplates.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Street Cleansing</b>							
<b>Direct Expenditure</b>							
752.2	635.4	Employees	653.7	678.2	703.3	719.8	735.6
318.0	302.7	Transport	338.9	345.0	350.7	357.2	358.5
62.6	62.6	Supplies and Services	63.0	63.0	63.0	63.0	63.0
51.4	31.4	Bought-in Services	32.8	34.2	35.6	37.0	37.0
280.5	280.5	Central Support Services	289.1	290.2	291.3	292.5	292.5
<b>1,464.7</b>	<b>1,312.6</b>		<b>1,377.5</b>	<b>1,410.6</b>	<b>1,443.9</b>	<b>1,469.5</b>	<b>1,486.6</b>
<b>Income</b>							
-26.6	-6.6	Customer Receipts	-6.6	-6.6	-6.7	-6.7	-6.7
-111.5	-111.5	Internal recharges	-118.3	-118.3	-118.3	-118.3	-118.3
<b>-138.1</b>	<b>-118.1</b>		<b>-124.9</b>	<b>-124.9</b>	<b>-125.0</b>	<b>-125.0</b>	<b>-125.0</b>
<b>Capital Charges</b>							
39.3	39.3	Capital Charges	140.4	140.4	140.5	140.5	105.1
<b>39.3</b>	<b>39.3</b>		<b>140.4</b>	<b>140.4</b>	<b>140.5</b>	<b>140.5</b>	<b>105.1</b>
<b>1,365.9</b>	<b>1,233.8</b>	<b>Net Expenditure</b>	<b>1,393.0</b>	<b>1,426.1</b>	<b>1,459.4</b>	<b>1,485.0</b>	<b>1,466.7</b>

Portfolio: Environment

Maintaining clean streets. The provision, maintenance and emptying of litter bins (approximately 945) throughout the District. Emptying frequency depends on location & season. Street sweeping and litter picking. The service provides for the collection and disposal of abandoned vehicles.

<b>Bulky Waste Collection</b>							
<b>Direct Expenditure</b>							
40.0	55.0	Supplies and Services	40.0	40.0	40.0	40.0	40.0
18.8	18.8	Central Support Services	11.9	11.9	11.9	11.9	11.9
<b>58.8</b>	<b>73.8</b>		<b>51.9</b>	<b>51.9</b>	<b>51.9</b>	<b>51.9</b>	<b>51.9</b>
<b>Income</b>							
-40.0	-55.0	Customer Receipts	-40.0	-40.0	-40.0	-40.0	-40.0
<b>-40.0</b>	<b>-55.0</b>		<b>-40.0</b>	<b>-40.0</b>	<b>-40.0</b>	<b>-40.0</b>	<b>-40.0</b>
<b>Capital Charges</b>							
0.0	0.0	Capital Charges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>18.8</b>	<b>18.8</b>	<b>Net Expenditure</b>	<b>11.9</b>	<b>11.9</b>	<b>11.9</b>	<b>11.9</b>	<b>11.9</b>

Portfolio: Environment

The Council arranges for the collection of bulky household waste, for 2017/18 the costs and income relating to this service are included in the main waste collection service

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Dog Control</b>							
<b>Direct Expenditure</b>							
35.2	35.2	Supplies and Services	35.9	36.7	37.6	38.4	38.4
8.8	8.8	Central Support Services	5.3	5.3	5.3	5.3	5.3
<b>44.0</b>	<b>44.0</b>		<b>41.2</b>	<b>42.0</b>	<b>42.9</b>	<b>43.7</b>	<b>43.7</b>
<b>Income</b>							
-2.2	-2.2	Customer Receipts	-1.0	-1.0	-1.0	-1.0	-1.0
<b>-2.2</b>	<b>-2.2</b>		<b>-1.0</b>	<b>-1.0</b>	<b>-1.0</b>	<b>-1.0</b>	<b>-1.0</b>
<b>Capital Charges</b>							
1.4	1.4	Capital Charges	0.0	0.0	0.0	0.0	0.0
<b>1.4</b>	<b>1.4</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>43.2</b>	<b>43.2</b>	<b>Net Expenditure</b>	<b>40.2</b>	<b>41.0</b>	<b>41.9</b>	<b>42.7</b>	<b>42.7</b>

Portfolio: Environment

The statutory service relates to the collection of stray dogs.

#### Kerbside Waste Collection, Recycling and Disposal

<b>Direct Expenditure</b>							
1,884.4	2,237.8	Employees	2,449.8	2,547.8	2,649.8	2,738.6	2,818.7
1,007.4	1,007.7	Transport	1,001.5	1,024.0	1,045.4	1,070.9	1,074.6
620.7	644.4	Supplies and Services	643.1	665.2	688.3	712.2	712.2
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
115.9	-13.2	Other	22.8	23.3	23.7	24.4	24.4
581.2	581.2	Central Support Services	743.8	746.0	748.2	750.5	750.5
<b>4,209.6</b>	<b>4,457.9</b>		<b>4,861.0</b>	<b>5,006.3</b>	<b>5,155.4</b>	<b>5,296.6</b>	<b>5,380.4</b>
<b>Income</b>							
-1,239.0	-1,239.0	Grants & Contributions	-1,276.2	-1,314.5	-1,353.9	-1,394.5	-1,394.5
-299.5	-300.1	Customer Receipts	-304.5	-309.5	-314.6	-316.3	-316.3
-10.8	-10.8	Internal Recharges	-13.0	-13.0	-13.0	-13.0	-13.0
<b>-1,549.3</b>	<b>-1,549.9</b>		<b>-1,593.7</b>	<b>-1,637.0</b>	<b>-1,681.5</b>	<b>-1,723.8</b>	<b>-1,723.8</b>
<b>Capital Charges</b>							
707.3	707.3	Capital Charges	675.7	834.4	865.0	870.8	895.3
<b>707.3</b>	<b>707.3</b>		<b>675.7</b>	<b>834.4</b>	<b>865.0</b>	<b>870.8</b>	<b>895.3</b>
<b>3,367.6</b>	<b>3,615.3</b>	<b>Net Expenditure</b>	<b>3,943.0</b>	<b>4,203.7</b>	<b>4,338.9</b>	<b>4,443.6</b>	<b>4,551.9</b>

Portfolio: Environment

The collection of domestic waste on an alternate week basis from 52,000 properties throughout South Lakeland. Fortnightly collection from the kerbside of waste for recycling. This includes paper, cardboard, glass, cans, plastic and green waste. As part of its domestic service the Council arranges for collection of clinical waste.

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>Waste Recycling</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
182.4	152.4	Supplies and Services	185.9	189.5	193.2	197.0	197.0
60.7	60.7	Central Support Services	70.7	70.7	70.7	70.7	70.7
<b>243.1</b>	<b>213.1</b>		<b>256.6</b>	<b>260.2</b>	<b>263.9</b>	<b>267.7</b>	<b>267.7</b>
<b>Income</b>							
-144.8	-144.8	Grants & Contributions	-149.2	-153.7	-158.3	-163.0	-163.0
<b>-144.8</b>	<b>-144.8</b>		<b>-149.2</b>	<b>-153.7</b>	<b>-158.3</b>	<b>-163.0</b>	<b>-163.0</b>
<b>Capital Charges</b>							
19.0	19.0	Capital Charges	16.1	14.1	14.1	14.1	14.1
<b>19.0</b>	<b>19.0</b>		<b>16.1</b>	<b>14.1</b>	<b>14.1</b>	<b>14.1</b>	<b>14.1</b>
<b>117.3</b>	<b>87.3</b>	<b>Net Expenditure</b>	<b>123.5</b>	<b>120.6</b>	<b>119.7</b>	<b>118.8</b>	<b>118.8</b>

Portfolio: Environment

This service utilises a well established network Bring Sites, collecting a variety of materials: glass, paper, drinks cans, plastic and cardboard etc.

<b>Water Supply and Pollution</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
2.8	5.4	Transport	2.9	2.9	2.9	2.9	2.9
18.6	28.6	Supplies and Services	18.6	18.6	18.6	18.6	18.6
112.8	112.8	Central Support Services	101.5	101.5	101.5	101.5	101.5
<b>134.2</b>	<b>146.8</b>		<b>123.0</b>	<b>123.0</b>	<b>123.0</b>	<b>123.0</b>	<b>123.0</b>
<b>Income</b>							
-70.4	-83.2	Customer Receipts	-71.7	-73.0	-74.3	-75.6	-75.6
<b>-70.4</b>	<b>-83.2</b>		<b>-71.7</b>	<b>-73.0</b>	<b>-74.3</b>	<b>-75.6</b>	<b>-75.6</b>
<b>Capital Charges</b>							
2.0	2.0	Capital Charges	2.0	2.0	0.0	0.0	0.0
<b>2.0</b>	<b>2.0</b>		<b>2.0</b>	<b>2.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>65.8</b>	<b>65.6</b>	<b>Net Expenditure</b>	<b>53.3</b>	<b>52.0</b>	<b>48.7</b>	<b>47.4</b>	<b>47.4</b>

Portfolio: Environment

Sampling at commercial and domestic premises of private water supplies. Organising the analysis of the water and acting upon those that fail. Advice on water safety and quality. Charges are made

2018/19 Approved £000	2018/19 Current £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
		<b>Transport</b>					
		<b>Direct Expenditure</b>					
251.9	252.7	Employees	243.5	248.8	254.2	259.8	264.7
301.4	355.2	Transport	321.1	326.7	332.6	338.9	338.9
53.6	57.6	Supplies and Services	53.7	53.7	53.7	53.7	53.7
112.9	112.9	Central Support Services	110.8	111.0	111.3	111.6	111.6
<b>719.8</b>	<b>778.4</b>		<b>729.1</b>	<b>740.2</b>	<b>751.8</b>	<b>764.0</b>	<b>768.9</b>
		<b>Income</b>					
-74.9	-83.8	Customer Receipts	-80.5	-86.1	-91.9	-98.1	-98.1
-659.1	-659.1	Internal recharges	-657.8	-663.4	-666.4	-672.4	-677.3
<b>-734.0</b>	<b>-742.9</b>		<b>-738.3</b>	<b>-749.5</b>	<b>-758.3</b>	<b>-770.5</b>	<b>-775.4</b>
		<b>Capital Charges</b>					
14.3	14.3	Capital Charges	9.2	9.2	6.4	6.4	6.4
<b>14.3</b>	<b>14.3</b>		<b>9.2</b>	<b>9.2</b>	<b>6.4</b>	<b>6.4</b>	<b>6.4</b>
<b>0.1</b>	<b>49.8</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>

Portfolio: Environment

Maintains SLDC's vehicle fleet, carrying out safety inspections and ensuring they are available in delivering services.

<b>6,264.4</b>	<b>6,564.9</b>	<b>Total Neighbourhood Services</b>	<b>6,657.0</b>	<b>6,480.7</b>	<b>6,784.9</b>	<b>6,877.7</b>	<b>6,973.8</b>
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## Other GF Items

0.0	0.0	<b>Direct Expenditure</b>					
		Unallocated growth	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.0</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

<b>0.0</b>	<b>0.0</b>	<b>Total Other GF Items</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
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<b>15,507.0</b>	<b>16,345.2</b>	<b>Total Service Expenditure</b>	<b>22,664.5</b>	<b>20,345.8</b>	<b>17,778.2</b>	<b>16,365.2</b>	<b>16,376.0</b>
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Section 3c

Revenue Pressures

Scheme	Portfolio	AD area	Description	2019/20	2020/21	2021/22	2022/23	2023/24
Microsoft Licenses	Housing, People and Innovation	Performance and Innovation	Enterprise Microsoft licence fee increase.	20,000	20,000	20,000	20,000	20,000
Supporting people grant	Housing, People and Innovation	Strategic Development	Change to block funding for supporting people from the county council - previously was spot funding, resulting in a reduction in income.	39,000	39,000	39,000	39,000	39,000
Telephony	Housing, People and Innovation	Performance and Innovation	Previous year's telephony budget reductions not achievable. Increase in expenditure budget required.	13,500	13,500	13,500	13,500	13,500
Grounds maintenance	Environment	Neighbourhood Services	External contractor Living Wage cost pressure.	30,000	30,900	31,827	32,781	33,765
New pay scales	N/A	Corporate item	Impact of 2017/18 2 year pay settlement. Second year changes to pay scales.	147,961	230,047	254,918	324,374	346,028
Planning applications	Housing, People and Innovation	Strategic Development	Due to the changing nature/volume of planning applications SLDC has received during 2018/19 it has become apparent that the current income budget for planning fee's is not consistent with the fee's being received to date. Future years income budgets already reduced.	75,000				
Rental income	Economy and Assets	Strategic Development	South Lakeland House rental income reduction due to surplus space not being let	14,000	14,000	14,000	14,000	14,000
Other base budget adjustments				-193,640	-126,021	-143,338	-149,097	-149,097
				145,821	221,426	229,907	294,558	317,196
				</				

## Growth Proposals

## Section 3d

Name	Portfolio	AD area	Description	2019/20	2020/21	2021/22	2022/23	2023/24
Business Support Programme	Economy and Assets	Strategic Development	Provision of Business Support programme available to South Lakeland businesses of all sizes and sectors. Including specialist training, advice and mentoring for existing businesses and those looking to start up. This is a further phase of an ongoing successful initiative to aid business performance and growth, and its continuation will help create and sustain jobs in the district	50,000	50,000	50,000		
				<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>

A further growth proposal has been incorporated since the December 2018 budget report but is not included in the Growth sub-total in Section 2:

Carbon Reduction		Performance and Innovation	Support to carbon reduction schemes	50,000				
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## Revenue Savings

Name	Portfolio	AD area	Description	2019/20	2020/21	2021/22	2022/23	2023/24
Corporate Budget Review	N/A	Corporate item	Review of corporate budgets including insurances, energy and business rates	-43,800	-43,800	-43,800	-43,800	-43,800
Community Toilet Scheme	Finance	Performance and Innovation	Changes to the Community Toilet Scheme as per Cabinet decision CEX/87	-19,500	-25,500	-30,500	-30,500	-30,500
Kendal Museum	Economy and Assets	Strategic Development	Revenue savings as a result of transfer of Kendal Museum to third party	-100,000	-100,000	-100,000	-100,000	-100,000
Car Parks	Economy and Assets	Neighbourhood Services	Increase in base budget for volume changes as identified in 2018/19 monitoring	-160,000	-160,000	-160,000	-160,000	-160,000
				-323,300	-329,300	-334,300	-334,300	-334,300
								-1,655,500

## ESTIMATED COLLECTION FUND INCOME AND EXPENDITURE ACCOUNT

2018/19 £000	2018/19 £000		2019/20 £000	2019/20 £000
		<b>INCOME</b>		
93,755		Council Tax (Gross)	98,632	
171		Add Council Tax Premiums	178	
-5,083		Less Council Tax Benefits/ Reduction	-5,218	
-6,952		Less Council Tax Discounts	-7,406	
	81,891	Net Income from Council Tax		86,186
57,587		Non Domestic Rates (Gross)	59,558	
-1,312		less Estimated Appeals	-1,312	
-12,781		less Mandatory and Discretionary Reliefs	-14,897	
	43,494	Net Income from Non-Domestic Rates		43,349
	4	Transfers from General Fund: Local Council Tax Discounts		4
	<b>125,389</b>	<b>TOTAL INCOME</b>		<b>129,539</b>
		<b>EXPENDITURE</b>		
		<b>Precepts &amp; Demands :</b>		
60,300		Cumbria County Council	63,049	
10,535		Cumbria Police and Crime Commissioner	11,682	
8,629		South Lakeland District Council	8,904	
1,612		Parish Councils	1,693	
	81,076			85,328
		<b>Non-Domestic Rates :</b>		
21,378		Payment to Central Government	21,304	
4,276		Payment to Cumbria County Council	4,261	
17,102		Payment to South Lakeland District Council (before levy and tariff)	17,043	
300		Cost of Collection Allowance	301	
	43,056			42,909
819		Increase/(Reduction) in Bad Debt provision		
438		Council Tax Bad Debt Provision	862	
	1,257	Non-Domestic Rates Bad Debt Provision	440	
				1,302
	<b>125,389</b>	<b>TOTAL EXPENDITURE</b>		<b>129,539</b>
		Surplus/(Deficit) For Year		
192		Surplus/(Deficit) at 1st April: Council Tax	-334	
-2,177		Surplus/(Deficit) at 1st April: Non-Domestic Rates	895	
	-1,985			561
		Add Council Tax Deficit for previous years transferred to:		
-24		South Lakeland District Council	42	
-25		Cumbria Police Authority	43	
-143	-192	Cumbria County Council	249	334
		Less NNDR Surplus/deficit for previous years transferred to:		
871		South Lakeland District Council	-358	
1,088		Central Government	-448	
218	2,177	Cumbria County Council	-89	-895
	<b>0</b>	<b>SURPLUS/(DEFICIT) AT 31ST MARCH</b>		<b>0</b>
	<b>45,265.99</b>			<b>45,513.49</b>
	£	<b>Band D Council Taxes</b>		£
	190.63	South Lakeland District Council		195.63
	35.62	Average Parish Council		37.20
	1,332.13	Cumbria County Council		1,385.28
	232.74	Cumbria Police & Crime Commissioner		256.68
	<b>1,791.12</b>	<b>Total Average Council Tax</b>		<b>1,874.79</b>

**Taxbase 2019/20 for South Lakeland District**
**Section 4b**

	Band:	A	B	C	D	E	F	G	H	Total
Number of properties		4,922.0	11,020.0	12,258.0	10,030.0	7,396.0	4,738.0	2,846.0	276.0	53,486.0
Exempt properties	less	173.0	195.0	188.0	133.0	118.0	73.0	36.0	5.0	921.0
100% discount	less	109.0	168.0	168.0	136.0	71.0	42.0	24.0	3.0	721.0
		4,640.0	10,657.0	11,902.0	9,761.0	7,207.0	4,623.0	2,786.0	268.0	51,844.0
Disabled relief (move down one band)		32.0	50.0	54.0	41.0	31.0	29.0	20.0	0.0	257.0
		4,672.0	10,675.0	11,906.0	9,748.0	7,197.0	4,621.0	2,777.0	248.0	51,844.0
Adjustments additions	add	25.8	32.8	66.0	68.3	88.0	46.5	4.8	0.8	332.8
Adjustments deletions	less	11.6	0.0	8.6	13.3	18.3	15.5	0.0	0.0	67.3
Adjustments discounts	less	0.0	8.7	15.5	0.0	0.0	0.0	0.0	0.0	24.2
		4,686.2	10,699.1	11,947.9	9,802.9	7,266.7	4,652.0	2,781.8	248.8	52,085.2
Council Tax Reduction Scheme discounts	less	938.9	1,241.0	755.5	284.3	119.2	45.1	15.2	0.0	3,399.1
		3,747.3	9,458.1	11,192.3	9,518.7	7,147.5	4,606.9	2,766.6	248.8	48,686.1
50% discount disregards	ignore	4.0	15.0	8.0	19.0	3.0	9.0	27.0	7.0	92.0
50% discount special 2nd homes	ignore	17.0	6.0	39.0	8.0	5.0	4.0	0.0	0.0	79.0
50% discounts adj for disabled	less 50%	21.0	21.0	47.0	27.0	8.0	13.0	34.0	0.0	171.0
Single person occupancy	less 25%	2,619.0	4,480.0	3,924.0	2,613.0	1,611.0	893.0	466.0	33.0	16,639.0
Empty dwellings	ignore	156.0	207.0	177.0	133.0	111.0	53.0	45.0	10.0	892.0
Class G exemption	add 25%	12.0	3.0	23.0	0.0	0.0	0.0	0.0	0.0	38.0
Second homes	ignore	662.3	1,129.8	998.8	666.8	406.8	229.8	133.5	8.3	4,235.8
<b>Discounted dwellings</b>		<b>3,085.0</b>	<b>8,328.3</b>	<b>10,193.6</b>	<b>8,851.9</b>	<b>6,740.8</b>	<b>4,377.1</b>	<b>2,633.1</b>	<b>240.5</b>	<b>44,450.4</b>
Long term empty with premium	add 50% x 75%	58.0	57.0	56.0	46.0	23.0	14.0	10.0	5.0	269.0
<b>Total before adj for band D equiv</b>		<b>3,106.8</b>	<b>8,349.7</b>	<b>10,214.6</b>	<b>8,869.2</b>	<b>6,749.4</b>	<b>4,382.4</b>	<b>2,636.9</b>	<b>242.4</b>	<b>44,551.2</b>
<b>Weighting</b>	Divide by 9 and multiply by:	<b>6.0</b>	<b>7.0</b>	<b>8.0</b>	<b>9.0</b>	<b>11.0</b>	<b>13.0</b>	<b>15.0</b>	<b>18.0</b>	
<b>Relevant Amount</b>		<b>2,071.2</b>	<b>6,494.2</b>	<b>9,079.6</b>	<b>8,869.2</b>	<b>8,249.3</b>	<b>6,330.1</b>	<b>4,394.8</b>	<b>484.8</b>	<b>45,973.2</b>

Collection rate  
Scaled taxbase

multiply by:

99.0%

**45,513.5**

## The purpose of this appendix is to set out the parish precepts included in the Collection Fund

Parish	Tax Base	District Lighting £	Parish Expenses £	Total Precept	Band D Council Tax £
Aldingham	548.25	0.00	10,816.09	10,816.09	19.73
Allithwaite Upper	435.88	370.58	16,745.72	17,116.30	39.27
Arnside	1,173.32	4,870.07	41,616.00	46,486.07	39.62
Barbon	133.33	453.11	6,145.88	6,598.99	49.49
Beetham	881.64	2,887.56	17,069.18	19,956.74	22.64
Blawith & Subberthwaite	132.47	0.00	3,555.79	3,555.79	26.84
Broughton East	153.06	0.00	3,000.00	3,000.00	19.60
Burneside	653.99	604.15	26,072.70	26,676.85	40.79
Burton in Kendal	629.80	1,387.49	17,294.51	18,682.00	29.66
Cartmel Fell	254.13	0.00	6,258.79	6,258.79	24.63
Casterton	169.36	0.00	8,643.97	8,643.97	51.04
Claife	231.48	0.00	7,000.00	7,000.00	30.24
Colton	497.52	0.00	13,154.00	13,154.00	26.44
Coniston	460.66	0.00	19,586.23	19,586.23	42.52
Crook	224.26	0.00	6,706.76	6,706.76	29.91
Crosthwaite & Lyth	374.62	0.00	4,991.07	4,991.07	13.32
Dent	352.31	0.00	16,514.43	16,514.43	46.87
Docker	26.81	0.00	0.00	0.00	0.00
Duddon	536.50	0.00	23,300.30	23,300.30	43.43
Egton with Newland, Mansriggs & Osmo	532.11	0.00	7,741.28	7,741.28	14.55
* Fawcett Forest	14.75	0.00	0.00	0.00	0.00
* Firbank	60.93	0.00	0.00	0.00	0.00
Garsdale	127.23	0.00	2,526.85	2,526.85	19.86
Grange-over-Sands	2,137.41	10,713.11	169,665.81	180,378.92	84.39
Grayrigg	103.32	302.08	392.69	694.77	6.72
Haverthwaite	389.68	0.00	11,489.84	11,489.84	29.49
Hawkshead	339.06	0.00	11,190.09	11,190.09	33.00
Helsington	169.33	0.00	7,568.62	7,568.62	44.70
Heversham	354.77	81.79	10,994.58	11,076.37	31.22
Hincaster	109.10	0.00	0.00	0.00	0.00
Holme	584.21	226.56	22,848.87	23,075.43	39.50
Hutton Roof	110.95	0.00	3,821.36	3,821.36	34.44
Kendal	10,475.52	0.00	409,627.94	409,627.94	39.10
Kentmere	64.15	0.00	1,500.00	1,500.00	23.38
* Killington	77.57	0.00	0.00	0.00	0.00
Kirkby Ireleth	512.13	0.00	7,190.60	7,190.60	14.04
Kirkby Lonsdale	893.37	695.17	51,180.62	51,875.79	58.07
Lakes	2,462.72	9,994.30	96,000.00	105,994.30	43.04
Lambrigg	45.63	0.00	100.00	100.00	2.19
Levens	542.50	1,619.15	13,291.42	14,910.57	27.48

## Section 4c

Parish	Tax Base	District Lighting	Parish Expenses	Total Precept	Band D Council Tax £
		£	£		
Longsleddale	42.87	0.00	428.70	428.70	10.00
Lower Allithwaite	886.07	0.00	36,917.54	36,917.54	41.66
Lower Holker	710.09	830.71	15,449.82	16,280.53	22.93
Lowick	130.48	0.00	2,889.47	2,889.47	22.14
Lupton	88.69	0.00	2,964.40	2,964.40	33.42
Mansergh	75.17	0.00	0.00	0.00	0.00
Middleton	50.34	0.00	0.00	0.00	0.00
Milnthorpe	727.35	1,314.54	27,000.18	28,314.72	38.93
Natland	510.72	680.61	9,771.03	10,451.64	20.46
New Hutton	174.83	0.00	1,189.92	1,189.92	6.81
Old Hutton & Holmescales	179.65	288.34	2,443.62	2,731.96	15.21
Pennington	753.54	377.60	4,869.77	5,247.37	6.96
Preston Patrick	175.46	0.00	3,980.68	3,980.68	22.69
Preston Richard	504.31	474.62	23,718.20	24,192.82	47.97
Satterthwaite	132.50	0.00	5,000.00	5,000.00	37.74
Sedbergh	1,066.95	0.00	37,629.32	37,629.32	35.27
Sedgwick	185.89	0.00	10,336.23	10,336.23	55.60
Skelsmergh & Scalthwaiterigg	203.98	377.60	4,661.52	5,039.12	24.70
Skelwith	118.00	0.00	4,128.00	4,128.00	34.98
Stainton	150.51	0.00	4,641.11	4,641.11	30.84
Staveley in Cartmel	284.61	0.00	5,000.00	5,000.00	17.57
Staveley with Ings	774.72	1,000.58	14,576.00	15,576.58	20.11
Torver	79.13	0.00	3,000.00	3,000.00	37.91
Ulverston	4,063.85	0.00	199,372.00	199,372.00	49.06
Underbarrow & Bradleyfield	213.05	0.00	8,159.88	8,159.88	38.30
Urswick	624.40	0.00	8,218.56	8,218.56	13.16
* Whinfell	79.69	0.00	0.00	0.00	0.00
Whitwell & Selside	99.78	0.00	0.00	0.00	0.00
Windermere	4,132.40	6,760.37	125,000.00	131,760.37	31.88
Witherslack & Meathop	318.63	0.00	9,632.37	9,632.37	30.23
	<b>45,513.49</b>	<b>46,310.09</b>	<b>1,646,580.31</b>	<b>1,692,890.40</b>	<b>37.20</b>

\* No return received from parish, assumed precept is £0, in line with prior years.

## Capital Programme 2018/19 - 2023/24

Programme Spending by Project	2018/19 Approved July 2018 £000	Re-profiling and adj £000	2018/19 Revised £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total 2018/19 to 2023/24 £000
Play Areas (including community funded schemes and schemes arising from the Play Space Audit)	341.0	51.2	392.2	204.3	20.0	20.0	20.0	20.0	676.5
Millerground Public Open Space, Access and Play Project	138.3	-28.9	109.5	0.0	0.0	0.0	0.0	0.0	109.5
Grange Promenade	0.0	0.0	0.0	147.0	0.0	0.0	0.0	0.0	147.0
Nobles Rest	193.4	-15.3	178.1	0.0	0.0	0.0	0.0	0.0	178.1
Ferry Nab Redevelopment Phase 1	42.6	0.0	42.6	0.0	0.0	0.0	0.0	0.0	42.6
Cockshott Point Entrance Improvements	0.0	1.8	1.8	0.0	0.0	0.0	0.0	0.0	1.8
Waterhead Public Jetty	27.0	4.4	31.4	0.0	0.0	0.0	0.0	0.0	31.4
Public Realm - The Glebe phase I and II	50.0	0.0	50.0	0.0	0.0	0.0	0.0	0.0	50.0
Kendal Town Centre Public Realm	19.5	3.1	22.6	0.0	0.0	0.0	0.0	0.0	22.6
New Road Common (approved Council 12 Oct 2017)	231.0	0.0	231.0	0.0	0.0	0.0	0.0	0.0	231.0
Kendal Leisure Centre (including changing rooms)	159.6	0.0	159.6	0.0	0.0	0.0	0.0	0.0	159.6
Wordsworth Trust contribution	42.0	0.0	42.0	0.0	0.0	0.0	0.0	0.0	42.0
Festival Infrastructure	64.8	0.0	64.8	0.0	0.0	0.0	0.0	0.0	64.8
Flood impact works Rothay Park	207.2	0.0	207.2	0.0	0.0	0.0	0.0	0.0	207.2
Footway Lighting	49.4	0.0	49.4	25.0	25.0	25.0	25.0	25.0	174.4
IT Replacements	80.0	0.0	80.0	80.0	80.0	80.0	80.0	80.0	480.0
Customer Connect	290.0	0.0	290.0	300.0	0.0	0.0	0.0	0.0	590.0
Mobile Working	120.0	0.0	120.0	0.0	0.0	0.0	0.0	0.0	120.0
Town and Car Park signing	16.2	0.0	16.2	0.0	0.0	0.0	0.0	0.0	16.2
South Lakeland House carpark works	377.5	0.0	377.5	0.0	0.0	0.0	0.0	0.0	377.5
Car park re-surfacing	339.7	0.0	339.7	25.0	0.0	0.0	0.0	0.0	364.7
Vehicle & Plant Programme (inc bins and boxes)	1,169.0	-158.0	1,011.0	1,869.0	594.0	499.0	690.0	2,100.0	6,763.0
Disabled Facilities Grants	743.4	191.0	934.4	661.0	661.0	661.0	603.0	603.0	4,123.4
Right to buy replacement scheme	495.0	0.0	495.0	0.0	0.0	0.0	0.0	0.0	495.0
Affordable & Empty Homes, Town Centre Properties.	359.0	-191.0	168.0	260.0	260.0	260.0	260.0	0.0	1,208.0
S106 funded affordable homes purchase	146.0	-86.0	60.0	86.0	0.0	0.0	0.0	0.0	146.0



## Capital Programme 2018/19 - 2023/24

Programme Spending by Project	2018/19 Approved July 2018 £000	Re-profiling and adj £000	2018/19 Revised £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total 2018/19 to 2023/24 £000
Cross-a-Moor junction improvement	300.0	-300.0	0.0	300.0	0.0	0.0	0.0	0.0	300.0
Community Housing Fund	490.0	0.0	490.0	0.0	0.0	0.0	0.0	0.0	490.0
Kendal Museum contribution	85.0	0.0	85.0	0.0	0.0	0.0	0.0	0.0	85.0
Coronation Hall alterations	79.8	0.0	79.8	0.0	0.0	0.0	0.0	0.0	79.8
Energy-saving building enhancements	149.2	0.0	149.2	0.0	0.0	0.0	0.0	0.0	149.2
Former Knitware Factory (Ulverston) site clearance	89.1	0.0	89.1	0.0	0.0	0.0	0.0	0.0	89.1
Kendal Town Hall stone work	3.2	29.7	32.9	0.0	0.0	0.0	0.0	0.0	32.9
Castle Dairy flood damage reinstatement	19.9	0.0	19.9	0.0	0.0	0.0	0.0	0.0	19.9
Kendal to Lancaster towpath trail	140.0	0.0	140.0	0.0	0.0	0.0	0.0	0.0	140.0
LIPS (excluding contributions to SLDC property included under individual properties)	439.1	-163.7	275.4	165.8	0.0	0.0	0.0	0.0	441.2
Grange Promenade Structural works	100.0	0.0	100.0	300.0	300.0	225.0	250.0	0.0	1,175.0
Braithwaite Fold Caravan Park extention	214.3	0.0	214.3	0.0	0.0	0.0	0.0	0.0	214.3
Burton Hertiage Grant Scheme (funded from LIPS)	0.0	0.0	0.0	80.0	80.0	80.0	0.0	0.0	240.0
Kendal Castle (funded from LIPS)	42.0	0.0	42.0	0.0	0.0	0.0	0.0	0.0	42.0
Car Parking Machines	140.0	0.0	140.0	0.0	0.0	0.0	0.0	0.0	140.0
Parkside Road, Kendal car park	160.4	0.0	160.4	0.0	0.0	0.0	0.0	0.0	160.4
Disabled Toilet improvements	50.0	-40.0	10.0	40.0	0.0	0.0	0.0	0.0	50.0
ERDF funded flood defence works	1,556.7	-1,556.7	0.0	2,226.7	1,556.7	1,556.7	0.0	0.0	5,340.1
<b>New Bids</b>									
Housing Investment Fund: Loans to Housing Associations	0.0	0.0	0.0	3,000.0	3,000.0	0.0	0.0	0.0	6,000.0
New Ulverston Leisure Centre	0.0	0.0	0.0	0.0	9,200.0	0.0	0.0	0.0	9,200.0
Homeless Accommodation for Families	0.0	0.0	0.0	461.4	0.0	0.0	0.0	0.0	461.4
Abbot Hall redevelopment	0.0	0.0	0.0	100.0	0.0	0.0	0.0	0.0	100.0
Grange Lido	0.0	0.0	0.0	960.0	1,000.0	0.0	0.0	0.0	1,960.0
Windermere Road car park, Grange	0.0	0.0	0.0	100.0	0.0	0.0	0.0	0.0	100.0
South Lakeland House/Kendal Town Hall Reconfiguration	0.0	0.0	0.0	947.5	3,789.9	0.0	0.0	0.0	4,737.4

## Capital Programme 2018/19 - 2023/24

Programme Spending by Project	2018/19 Approved July 2018 £000	Re-profiling and adj £000	2018/19 Revised £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Total 2018/19 to 2023/24 £000
<b>Bids subject to further assessment:</b>									
Car park investments*									
Employment site land acquisition									
Depot review									
<b>Total</b>	<b>9,760.3</b>	<b>-2,258.4</b>	<b>7,502.0</b>	<b>12,338.7</b>	<b>20,566.6</b>	<b>3,406.7</b>	<b>1,928.0</b>	<b>2,828.0</b>	<b>48,570.0</b>

\*subject to detailed review of car parking strategy including potential new car parks (e.g. Arnside), reconfiguration options on existing car parks (e.g. Braithwaite Fold) and electric charging points

## Section 5

### Capital Funding 2018/19 - 2023/24

	Balance April 2018 £000	Estimated Income £000	Use in capital programme £000	Potential Balance March 2024 £000
<b>General</b>				
Usable Capital Receipts	1,744	417	-1,953	209
VAT Shelter receipt	831	1,200	-2,031	0
New homes bonus (capital)****	1,271	1,138	-2,145	264
<b>Earmarked or allocated</b>				
Revenue (LIPS)	185	995	-995	185
IT replacement reserve	74	480	-480	74
Major Repairs Reserve	307	800	-868	239
General Revenue contributions	587	1,574	-1,940	221
Cap grants and contributions (inc S106)	593	8,594	-9,147	40
Disabled Facilities Grants	360	3,752	-4,112	0
Community Housing Fund*	2,309	0	-490	1,819
Right to Buy receipt**	3,788	4,200	-6,495	1,493
<b>Borrowing</b>				
Funding from borrowing***.	0	17,915	-17,915	0
<b>Total</b>	<b>12,049</b>	<b>41,065</b>	<b>-48,570</b>	<b>4,544</b>

\*Ring fenced for Community Housing Schemes, £2.36m less £235k funding revenue budgets

\*\*Ring fenced to support replacement of affordable housing.

\*\*\*'Prudential Borrowing'; this may not result in taking on new loans but requires revenue charge to cover the cost over the assets' life

\*\*\*\*Subject to annual confirmation and settlement

## Reserves Summary

## Section 6a

The purpose of this table is to set out the projected balance on the Council's usable reserves over the MTPF period.

Reserve	Balance 31/3/2018 £000	Balance 31/3/2019 £000	Balance 31/3/2020 £000	Balance 31/3/2021 £000	Balance 31/3/2022 £000	Balance 31/3/2023 £000	Balance 31/3/2024 £000	Summary, Purpose and Commentary
General Reserve	(6,024)	(4,338)	(4,538)	(4,772)	(4,972)	(5,172)	(5,372)	The main use of this reserve in recent years has been to fund the one-off costs of flooding, staff redundancy and early retirements to enable organisational reorganisation and the discontinuation of direct provision of services. Unless allocated for a particular purpose, revenue budget under-spending and windfalls are added to the General Reserve. (For more details of the risk and an assessment of the potential financial exposure please see the Risk Assessment of Level of Reserves). The Medium Term Financial Plan provisionally assumes a £200,000 annual contribution to the Reserve, depending on quantification of the potential impact of these factors. Any balance on the General Fund working balance above £1.5m is transferred to this reserve as part of the closure of accounts.
Statutory Duties Reserve	(150)	(138)	(138)	(138)	(138)	(138)	(138)	Part of General Reserve earmarked for certain purposes: use delegated to SMT & reported as part of Corporate Financial Monitoring. Includes £50k legal costs/by-election contingency, £40k planning legal costs contingency, £60k enforcement legal costs contingency
Flooding Costs Reserve	(14)	0	0	0	0	0	0	Part of General Reserve earmarked for the costs of remediation of December 2015 floods, use delegated to Chief Finance Officer by Council February 2016
Carry-forward Reserve	(438)	(69)	0	0	0	0	0	Part of General Reserve earmarked for revenue budgets carried forward from 2017/18 to future years.
Building Control Fee Income Reserve	0	0	0	0	0	0	0	Statutory ring fenced reserve to record surpluses and losses on building control.
Local Land Charges Reserve	(95)	0	0	0	0	0	0	Statutory ring fenced reserve to record surpluses and losses on local land charges.
Hackney Carriage Licensing Reserve	12	12	12	12	12	12	12	Statutory ring fenced reserve to record surpluses and losses on licensing.
Licensing Act Reserve	(76)	(76)	(76)	(76)	(76)	(76)	(76)	Statutory ring fenced reserve to record surpluses and losses on licensing.
Misc Licensing Reserve	32	32	32	32	32	32	32	Statutory ring fenced reserve to record surpluses and losses on licensing.
Gambling Licensing Reserve	13	13	13	13	13	13	13	Statutory ring fenced reserve to record surpluses and losses on licensing.
Community Housing Fund	(2,309)	(1,819)	(1,819)	(1,819)	(1,819)	(1,819)	(1,819)	income received from Government for Community Housing Fund not spent in year.
Commuted Sums Reserve	(153)	(3)	(3)	(3)	(3)	(3)	(3)	Income received under various s106 agreements not spent in year
Cumbria NDR Pool Income Reserve	(1,169)	(1,554)	(2,179)	(1,779)	(1,729)	(1,729)	(1,729)	Income from Cumbria NNDR pool, earmarked for economic development
Cumbria NDR Pool volatility Reserve	(299)	0	(168)	(168)	(168)	(168)	(168)	Share of NNDR pool income retained by pool to offset potential future deficits

Reserve	Balance 31/3/2018 £000	Balance 31/3/2019 £000	Balance 31/3/2020 £000	Balance 31/3/2021 £000	Balance 31/3/2022 £000	Balance 31/3/2023 £000	Balance 31/3/2024 £000	Summary, Purpose and Commentary
Customer Connect Reserve	(1,301)	(1,981)	(0)	(0)	(0)	(0)	(0)	To fund the implementation of the Customer Connect Project, initially using the Customer Connect budgets from 2016/17 revenue budgets not spent during 2016/17.
Debt Redemption Reserve	(455)	0	0	0	0	0	0	Underspend on budget for interest payment and MRP due to changes in capital programme, originally set aside for future costs of debt repayment, proposed transfer to Customer Connect Reserve
Economic Development Fund	(167)	(220)	(220)	(220)	(220)	(220)	(220)	To encourage economic development in the District and to ensure that unused funds in a particular year can be carried forward.
General Fund Major Repairs Reserve	(307)	(177)	(207)	(237)	(267)	(297)	(347)	To fund major repairs and maintenance to General Fund properties that are not capitalisable and would be difficult to accommodate in the annual planned maintenance programme. The Reserve: <ul style="list-style-type: none"> <li>• acts as a backstop for emergency major repairs</li> <li>• accumulates funds as necessary to meet an abnormal year in maintenance terms,</li> <li>• is able to assist in meeting regular maintenance costs.</li> </ul>
IT Replacement Reserve	(74)	(74)	(74)	(74)	(74)	(74)	(154)	To fund the replacement of hardware and software with a preference for the updating of the corporate and networking infrastructure.
Kendal Employment Dev. Fund	(0)	(0)	(0)	(0)	(0)	(0)	(0)	Assistance to eligible developing firms in the Kendal area
LABGI	(5)	(5)	(5)	(5)	(5)	(5)	(5)	To fund non-recurring initiatives that contribute directly to one or more of the Council's priority initiatives, with a preference for economic development. This fund is now practically fully committed and should be closed once the committed spend is achieved.
Local Arts Strategic Partnership	(30)	(30)	(30)	(30)	(30)	(30)	(30)	Monies provided towards Arts Strategy and related activities carried forward for use in subsequent years.
LSVT Environmental Warranties	(282)	(282)	(282)	(282)	(282)	(282)	(282)	To pay for environmental insurance until 2032 relating to warranties given as part of the housing transfer.
Marshall Hooper Reserve	(37)	(37)	(37)	(37)	(37)	(37)	(37)	Monies left to the Council as a bequest to be used for housing for the elderly in Grange
New Homes Bonus Reserve	(1,457)	(178)	0	0	0	0	0	New reserve to enable forward funding of eligible schemes through the Council's New Homes Bonus protocol
NNDR Surplus Reserve	(1)	(85)	(356)	(356)	(356)	(356)	(356)	Timing gap between recognising s31 grant and recognising offsetting NDR collection fund deficits.
Planning Delivery Grant Fund	(18)	0	0	0	0	0	0	Monies provided by Planning Delivery Grant in 2009/10 carried forward for use in a subsequent years. This source of grant funding has now been discontinued and the fund will be closed when the current balance is spent.

Reserve	Balance 31/3/2018 £000	Balance 31/3/2019 £000	Balance 31/3/2020 £000	Balance 31/3/2021 £000	Balance 31/3/2022 £000	Balance 31/3/2023 £000	Balance 31/3/2024 £000	Summary, Purpose and Commentary
Revs and Bens Replacement Reserve	(10)	0	0	0	0	0	0	Transferred to Customer Connect Reserve following replacement of Revs & Bens system in 2017/18
Revenue Funds for Capital	(587)	(7)	440	340	240	140	40	Monies provided from revenue to support the Capital Programme & fund expenditure that may not be capitalisable: annual contribution £100k
Second Homes Income Reserve	(46)	(46)	(46)	(46)	(46)	(46)	(46)	Initiatives to enable the provision of affordable housing: transfer of unspent balance at end of year
Social Lettings Reserve	0	0	0	0	0	0	0	income from the social lettings scheme set aside for potential losses or repair bills
<b>Total Reserves excluding working balance</b>	<b>(15,447)</b>	<b>(11,064)</b>	<b>(9,683)</b>	<b>(9,647)</b>	<b>(9,927)</b>	<b>(10,257)</b>	<b>(10,687)</b>	Buffer against unforeseen & emergency expenditure in-year, inflationary demands, adverse cash flow, inability to use capital resources.
<b>GF Working balance</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>	
<b>Total Usable Reserves</b>	<b>(16,947)</b>	<b>(12,564)</b>	<b>(11,183)</b>	<b>(11,147)</b>	<b>(11,427)</b>	<b>(11,757)</b>	<b>(12,187)</b>	

# RISK ASSESSEMENT OF LEVEL OF RESERVES: 31/3/19

Section 6b

Potential Risk	Risk Score	Weighting	Financial Exposure (£000)	Balance Required (£000)	Comment (Basis of Financial Exposure)
Base Budget Contingency for inflation or other unanticipated rise.	4	50%	301	151	Assumed at 1% of Gross Revenue Budget for 2019/20
Underachievement of Charges Income targets and spending exceeds budgets	4	50%	511	255	Estimate of 5% Customer Receipts Income forecasts for 2019/20
Underachievement of Investment Income	4	50%	130	65	1% of exposure of average balance of £13m
Insurance Excesses	5	50%	47	24	Based on 10% of insurance premia payments
Potential costs of legal challenges	2	25%	700	175	Based on estimated cost of a public enquiry or legal challenge
Savings not achieved	2	25%	3,927	982	Savings target at 31/3/23 including customer connect
Vacancy target not delivered	2	25%	556	139	Staff vacancy target topsliced from salary budgets
Pay increase	3	50%	146	73	2% allowance made in budget for pay increase from April 2020. Impact of additional 1% pay award
Increase in pension contributions	4	50%	360	180	Allowance for 1.5% increase in pension fund contributions at next triennial revaluation
Changes to existing government funding regimes	6	75%	1,942	1,457	50% of Total of RSG/transitional grant/Rural Services grant/NNDR retained funding, based on 2019/20 estimated settlement
Changes to existing external grants and contributions	4	50%	974	487	50% of total revenue grants and contributions received, excluding benefit subsidy and formula grant (based on 2019/20 excluding New Homes Bonus)
Impact of introduction of Universal Credit	2	25%	200	50	Increase in homelessness, changes in administration arrangements, reduction in collection rate etc
Changes to Homelessness requirements	2	25%	200	50	Changes in requirements for homelessness
Localisation of business rates	4	50%	227	114	Assume 5% reduction in rateable values based on 2017/18 estimate
Council tax reduction scheme	4	25%	64	16	SLDC share, based on 10% increase in claims based on 2018/19 estimate
Risk Management	9	100%	500	500	Monies set aside to meet the one-off costs of risk management
Emergency Contingency	9	100%	1,000	1,000	Emergency contingency fund - Council practice to allocate £1m for any unforeseen emergencies. Bellwin scheme cuts in at 0.2% of net budget and provides for up to 85% of eligible costs.
<b>TOTALS</b>			<b>11,785</b>	<b>5,718</b>	
Maximum Risk Based Reserve Balances				<b>11,785</b>	Total Financial Exposure
Recommended Risk Base Reserve Balances				<b>5,718</b>	from above
Minimum Risk Based Reserve Balances				<b>2,946</b>	25% of Total Financial Exposure
<b>Projected Level of Reserves</b>					
- General Fund Working Balance				<b>1,500</b>	Estimated balance 31/3/19
- General Reserve				<b>4,338</b>	Estimated balance 31/3/19
<b>Projected Level of Reserves (General Fund )</b>				<b>5,838</b>	
<b>Projected (Shortfall)/Excess of Current Reserve Balance over Risk Based Reserves</b>				<b>120</b>	assumes use the recommended risk based balance

## Medium Term Financial Plan Risks and Opportunities Log

Ref	Vulnerability / Trigger	Consequence	Likelihood	Impact	Actions to control this risk
1.	Revenue budget and Capital Programme may not be integrated and aligned with Council Plan.	Resources not directed to achieving corporate outcomes, leading to inappropriate spending.	Low	Marginal	Both the revenue budget and the Capital Programme are now embedded in the corporate planning cycle. All revenue budgets and capital programme schemes are linked to Council plan priorities
2.	The programme of budget reductions does not deliver the required level of savings to correct the forecast inherent budget deficit.	Council will be forced to cut services and/or make knee-jerk and potentially irrational spending reductions.	Low	Critical	Universal acceptance of the problem by heightened awareness. Clear direction and identification of measures by Members and Officers. Strict project management to ensure that proposals are implemented.
3.	The Customer Connect Programme does not deliver the organisational changes and efficiency savings included in budget forecasts.	Council will be forced to cut services and/or make knee-jerk and potentially irrational spending reductions.	Medium	Critical	Clear direction and identification of measures by Members and Officers. Strict project management to ensure that proposals are implemented.
4.	Result of Brexit may potentially change estimated levels of growth, inflation, interest etc.	The Council may have to amend the capital and revenue spending plans to react to changes in funding and potential increased levels of expenditure	High	Serious	Monitor impact of decision
5.	Resources cannot be identified to fund new service development.	Corporate outcomes may not be delivered.	Low	Marginal	Accurate assessments of spending needs to be built into the budget forecast. Project management of reduction programme.



Ref	Vulnerability / Trigger	Consequence	Likelihood	Impact	Actions to control this risk
6.	Further loss of income from investments as interest rates reduce.	Revenue budget unable to cope with reduced income	Low	Marginal	Close monitoring of returns, already minimal levels of projected interest receipts.
7.	<ul style="list-style-type: none"> <li>Provisions for pay, price inflation are inadequate e.g. fuel</li> <li>Income falls below targets</li> <li>Government grant is withdrawn suddenly</li> </ul>	In-year budgetary pressure and potential overspending, jeopardising service delivery.	Low	Marginal	Close monitoring and short-term use of revenue contingency provision and General Reserve followed by review for following year.
8.	Government devolution approach diverts funding to other areas	Reduction in funding for other services	Medium	Marginal	Monitor proposals for extension of devolution
9.	The resilience of the budget is not re-enforced by the strengthening of reserves and balances.	Budget may not be able to cope with unexpected events and spending plans may have to be curtailed.	Low	Marginal	Close adherence to the Plan's proposals for the maintenance of reserves and balances.
10.	Government introduction of more stringent capping system through the specification of levels above which a referendum will be triggered	Revenue budget unable to cope with basic inflationary increases, further pressure on resources and service delivery.	Low	Marginal	Maintenance of General Reserve as a buffer against unexpected restriction on council tax increases. The Plan uses realistic assumptions for forward planning.
11.	Government proposals for localisation of business rates, including baseline reset increase uncertainty of major income stream.	Income streams will be insufficient to fund service delivery.	High	Critical	Monitor changes in rateable values & proposals for new development / closures/ other changes. Monitor Government proposals for changes in NNDR legislation. Maintenance of General Reserve as a buffer against unexpected changes in funding.
11a.	Government proposals for additional reliefs for business rates will not be fully funded	As above	As above	As above	As above

Ref	Vulnerability / Trigger	Consequence	Likelihood	Impact	Actions to control this risk
12.	Council is reluctant to take the required challenging decisions in a number of service areas e.g. fees & charges or grants payable	Income streams may not be optimised leading to reduced resources available for spending on priority services or projected savings may not be generated	Low	Serious	Financial decisions in non-priority areas should be made on commercial principles backed by sound business cases.
13.	Budgetary control procedures are not understood and followed.	Variances from budgets are not identified and acted upon, leading to inappropriate/unauthorised spending.	Low	Marginal	Ongoing review of procedures to ensure that budget monitoring information is appropriate and meaningful. Greater emphasis on trend analysis and the use of customer data. Closer liaison between Finance staff and budget holders.
14.	Reduction in economic development funding if Cumbria LEP is unable to attract significant funding.	Inability to improve employment prospects within the district	Low	Serious	If LEP is unable to invest in economic development there will be increased pressure on the Council's capital programme to invest significant funds.
15.	The Council is unable to meet future demand for services	Service falls below all acceptable standards.	Medium	Critical	Close monitoring of the changing needs and levels of demand and review of resource allocation.
16.	Pension funding	Budget may not be able to cope with additional costs and spending plans may have to be curtailed.	Low	Marginal	Movement to alternative method of contribution based on set percentage for current service accrual and fixed contribution for past service costs should reduce inherent problem of declining staff base for contributions. Government reform of pension scheme should alleviate impact of declining investment returns.

<b>Ref</b>	<b>Vulnerability / Trigger</b>	<b>Consequence</b>	<b>Likelihood</b>	<b>Impact</b>	<b>Actions to control this risk</b>
17.	Costs of asset maintenance, as identified in the Land and Property Strategy, exceed resources available.	Budgetary pressures force cuts in standards of maintenance.	Medium	Critical	A quinquennial review of maintenance requirements is prepared. The General Fund Planned Maintenance fund exists to meet abnormal spending needs.
18.	Future demographic and other changes demand additional expenditure	Budget inadequate for additional spending demands/potential loss of income due to declining population	Medium	Marginal	Monitor impact of demographic changes
19.	Potential creation of Internal Drainage Board	Unavoidable Levy payable to Internal Drainage Board; under capping rules, levies would count against the Council's Council Tax capping limit.	Low	Marginal	Monitor proposals, review treatment as special expense. Under new proposals for calculating council tax increases a new levy would count towards triggering a referendum.
20.	Potential loss of surplus-generating assets through the proposed Community right to bid and/or failure of assets transferred	Budget may not be able to cope with loss of income/sudden increase in budgets required for remedial costs	Low	Marginal	Review all requests against the Asset Transfer Policy
21.	Higher than estimated increase in costs due to international political uncertainty e.g. fuel	Budget may not be able to cope with additional costs and spending plans may have to be curtailed.	Low	Marginal	Frequent budget monitoring

Ref	Vulnerability / Trigger	Consequence	Likelihood	Impact	Actions to control this risk
22.	Reduced ability to attract and retain suitably qualified staff due to Government announcements on pay restraint, pay progression, Local Government pension reform and increased NI contributions for national Single Tier pensions from April 2016.	Inability to deliver services to current levels or additional costs of temporary staff	Low	Marginal	Monitor recruitment activity
23.	Welfare reform: additional costs of implementation of Universal Credit due to need to support digital by default application process and payment to claimants rather than landlords.	Potential increase in support costs and potential increase in homelessness cases due to rent arrears. Loss of administration grant towards continuing costs	High	Marginal	Monitor proposals and respond to consultation
24.	Procurement projects: projected savings not generated	Unable to deliver estimated savings, inability to balance budget	Medium	Marginal	Review all savings proposals for deliverability, ensure specification of proposed contract is realistic.
25.	Procurement projects: challenge to process	Potential legal costs and additional costs of service delivery until challenge resolved	Low	Marginal	All procurement exercises to follow Council's Contract Procedure Rules, which are updated for changes in legislation. Additional legal advice is procured for major or unusual procurement projects
26.	Closure of major employer	Reduction in income from business rates but increase in demand for affordable housing and council tax reduction scheme.	Medium	Marginal	Monitoring of significant employers
27.	Legal challenge, particularly of charging regimes	Potential need to refund income received and contribute to legal costs	Low	Marginal	Potential claims for significant refunds of charges e.g. land charges

Ref	Vulnerability / Trigger	Consequence	Likelihood	Impact	Actions to control this risk
28.	Increased tax avoidance, particularly of business rates	Reductions in income from business rates	Medium	Marginal	Monitor claims for reliefs, particularly empty properties
29.	Further changes to New Homes Bonus e.g. increase in threshold	Reduction in income from government	High	Marginal	Currently income from New Homes Bonus is not included as a recurring item in the Council's base budget due to uncertainty about future income streams. Any reduction would reduce the funding available to local projects and may require funding from other Council income streams.
30.	Changes in shopping habits and other behavioural changes reduces income from Council operations	Reduction in income from markets, car parking, public halls etc	Medium	Serious	Will be incremental impact initially: monitor income and usage as part of corporate monitoring process and budgeting process
31.	Increased applications for rate reliefs and/or appeals	Reduction in income from business rates	Medium	Critical	Monitor applications for relief and appeals
32.	Community Housing Fund is not recurring	Reduction in income from government for housing	High	Marginal	Currently income from Community Housing Fund is not included as a recurring item in the Council's budgets due to uncertainty about how and when monies will be awarded.
33.	Cumbria Business Rate pool income lower than expected	Reduction in income from pool potentially below single-authority safety-net	Low	Serious	Regular monitoring of business rate income and appeals through Cumbria pool, particularly relating to Sellafield due to abnormally large rateable value.

Ref	Vulnerability / Trigger	Consequence	Likelihood	Impact	Actions to control this risk
34.	Cumbria Business Rate Pool expanded to pilot	Reduction in income, potential impact will be higher than existing pool as Rural Services Delivery Grant would be included in arrangements.	Low	Critical	If Cumbria were to bid for pilot and were to be accepted then the arrangements for regular monitoring of business rate income and appeals through Cumbria pooling arrangements would become critical, particularly relating to Sellafield due to abnormally large rateable value. Impact beyond April 2020 is impossible to predict due to uncertainties around Government proposals for business rates.

## Risk Prioritisation Matrix

Likelihood	A High		29,32	4	11, 11a
	B Medium		8, 18, 24, 26, 28	30	3, 15, 31
	C Low		1, 5, 6, 7, 9, 10, 13, 16, 19, 20, 21, 22, 25, 27	12, 14, 33	2,34
	D Very Low				
		4 Negligible	3 Marginal	2 Serious	1 Critical
	Impact				

Colour key:	
	Low priority risks which require annual review
	Priority risks which require mitigating controls and quarterly review

Ref	Vulnerability / Trigger
1	Revenue budget and Capital Programme may not be integrated and aligned with Council Plan.
2	The programme of budget reductions does not deliver the required level of savings to correct the forecast inherent budget deficit.
3	The Customer Connect Programme does not deliver the organisational changes and efficiency savings included in budget forecasts.
4	Result of Brexit may potentially change estimated levels of growth, inflation, interest etc.
5	Resources cannot be identified to fund new service development.
6	Further loss of income from investments as interest rates reduce.
7	<ul style="list-style-type: none"> <li>Provisions for pay, price inflation are inadequate e.g. fuel</li> <li>Income falls below targets</li> <li>Government grant is withdrawn suddenly</li> </ul>
8	Government devolution approach diverts funding to other areas
9	The resilience of the budget is not re-enforced by the strengthening of reserves and balances.
10	Government introduction of more stringent capping system through the specification of levels above which a referendum will be triggered
11	Government proposals for localisation of business rates, including baseline reset increase uncertainty of major income stream.
11a	Government proposals for additional reliefs for business rates will not be fully funded
12	Council is reluctant to take the required challenging decisions in a number of service areas e.g. fees & charges or grants payable
13	Budgetary control procedures are not understood and followed.
14	Reduction in economic development funding if Cumbria LEP is unable to attract significant funding.
15	The Council is unable to meet future demand for services
16	Pension funding
17	Costs of asset maintenance, as identified in the Land and Property Strategy, exceed resources available.
18	Future demographic and other changes demand additional expenditure
19	Potential creation of Internal Drainage Board
20	Potential loss of surplus-generating assets through the proposed Community right to bid and/or failure of assets transferred
21	Higher than estimated increase in costs due to international political uncertainty e.g. fuel
22	Reduced ability to attract and retain suitably qualified staff due to Government announcements on pay restraint, pay progression, Local Government pension reform and increased NI contributions for national Single Tier pensions from April 2016.
23	Welfare reform: additional costs of implementation of Universal Credit due to need to support digital by default application process and payment to claimants rather than landlords.
24	Procurement projects: projected savings not generated
25	Procurement projects: challenge to process
26	Closure of major employer
27	Legal challenge, particularly of charging regimes
28	Increased tax avoidance, particularly of business rates
29	Further changes to New Homes Bonus e.g. increase in threshold
30	Changes in shopping habits and other behavioural changes reduces income from Council operations
31	Increased applications for rate reliefs and/or appeals
32	Community Housing Fund is not recurring
33	Cumbria Business Rate pool income lower than expected
34	Cumbria Business Rate Pool expanded to pilot

## Opportunities

Ref	Opportunity/Trigger	Consequence	Likelihood	Impact	Actions to achieve this opportunity
A.	Regional Devolution	Removal of government restrictions and barriers between organisations enabling more localised decision making, for example variation in Council Tax discounts and premiums	Medium	Significant	Discussions with other public sector organisations and HM Treasury
B.	Significant increase in net dwellings increases New Homes bonus.	Additional funding to support either expansion of existing services, provision of new services or prevents reduction in existing services	High	Marginal	<p>Maximise addition of properties (&amp; minimise removal of properties) on valuation list by end of September annually; maximise increase in number of affordable homes through planning requirements or provision of support, financial or otherwise. Likely to be abolished from March 2020.</p> <p>Although may be significant increase in income, the Council has commitment for use on affordable housing and locally important projects.</p>
C.	Localisation of business rates	Potentially could provide funding to support either expansion of existing services,	High	Marginal	The Government scheme of tariffs limits the potential for significant gains from increased business



		provision of new services or prevent reduction in existing services			rates. Monitor planning applications, Local Plan proposals etc.
D.	Business rate pilot	Potentially could increase proportion of business rate income retained locally, either by Council or by Cumbria County Council	Medium	Serious	Cumbria Pilot bid was unsuccessful for 2018/19 and 2019/20. Impact beyond April 2020 is impossible to predict due to uncertainties around Government proposals for business rates.
E.	Shared services	Potentially could provide additional funding to support either the existing level of service or enhanced service levels	High	Marginal	Review existing services, work with other public services in the area to review service provision and potential sharing of services: depends on finding a partner.
F.	New advances in technologies	Potentially could reduce staffing requirements or existing non-staffing costs; could permit new or enhanced services	Low	Marginal	Monitor developments in technology
G.	Community Groups wishing to take over services	Potential transfer of costs to alternative provider who may be able to provide existing services at lower cost or enhanced services at existing cost	Low	Significant	Monitor requests, including those under the Community Right to Challenge. Currently there appears little appetite or capacity for further transfers.
H.	Opportunities for generating additional income for services – relaxation of national controls e.g. planning fees	Potential increase in income	High	Marginal	Monitor proposals, respond to consultation
I.	Significant increase in economic development funding if Cumbria LEP	Ability to improve employment prospects within the district	Medium	Significant	Funding is allocated directly to schemes so the Council is not involved as accountable body but

	is able to attract significant funding through bidding for Regional Growth Fund or Single Local Growth Fund monies.				funding would reduce pressure on the Council's capital programme to support economic development schemes.
J.	Cost of debt repayment lower than expected due to higher long-term interest rates and therefore PWLB premiums reducing	Need to commit less capital receipts to repayment of debt in order to deliver interest payment reductions	High	Marginal	Monitor interest rates and repay debt when premiums are minimised if appropriate and in line with treasury management strategy.
K.	Increased income from investments as interest rates improve.	Additional revenue income offsets need to find savings to balance budget deficit.	Low	Marginal	Close monitoring of returns, minimal levels of projected interest receipts in MTFP financial model.
L.	Identification and delivery of savings enable funding of programme of growth and service development	Additional revenue savings beyond those needed to offset budget deficit	Low	Marginal	Close monitoring of deliverability of proposed savings
M.	Corporate assets generate new income streams, either revenue or capital	Additional income to offset budget deficit or to supplement capital programme.	High	Marginal	Review each asset for alternative use or sale in accordance with the Corporate Asset Strategy
N.	Result of Brexit may potentially change estimated levels of growth, inflation, interest etc.	The Council may have opportunity to amend the capital and revenue spending plans to react to changes in funding and potential lower levels of expenditure	High	Serious	Monitor impact of decision

## Explanation of terms used:

<b>Expenditure</b>	
Employees:	Staff employed directly on services, including National Insurance and Pension Contributions, Allowances, Training, Employee Related Insurances, etc.
Premises:	Repairs, Maintenance, Alterations Internal and External Decoration of Buildings Grounds Maintenance Energy Costs Rents, Rates, Water and Sewerage Charges Fixtures and Fittings Building Cleaning Premises Insurance
Transport:	Car Allowances Public Transport Fuel, Tyres and Batteries Licences, Tests and Insurances Vehicle Repairs and Maintenance Hire Charges
Supplies & Services:	Equipment, Tools and Furniture Materials and Provisions Clothing, Uniforms and Laundry Printing and Stationery Books and Publications Information Technology Postages and Telephones Subsistence Allowances Contributions and Grants Advertising Miscellaneous Insurances
Bought-in Services:	Contracted Services provided by external suppliers e.g. Leisure Management, Specialist Services, Internal Audit
Central Support and other recharges in:	– See below
<b>Income</b>	
Government Grants:	
Contributions from other Local Authorities and Public Bodies:	Mainly agency arrangements for the provision of services
Central Support and other recharges out:	See below
Charges to External Customers:	Sales, Fees and Charges
Other Income:	Rents and Interest
<b>Indirect Expenditure</b>	
Capital Charges:	Depreciation charges made to services to reflect the use of the Council's assets. (see also below)
REFCUS Charges:	The full cost of capital expenditure on grants and software charged to individual services in the year incurred.

In both cases, expenditure on services is matched by income of a similar amount on the General Fund Summary Revenue Account so that there is no cost to the Council Taxpayer.	
<b>Approved Budget</b>	The 2018/19 Budget and MTFP figures approved by Council in February 2018
<b>Current Budget</b>	These are the latest estimates, taking account of any authorised changes to the approved budget including carry forwards from the previous year and budget virements (transfers).
<b>2019/20 to 2023/24 Budget</b>	<p>These Budgets include assumptions about inflation, unavoidable growth in base budgets, changes to income from fees and charges, savings agreed as part of the corporate savings exercise and specific one off growth items. Expected inflation has been added to detailed estimates where unavoidable.</p> <p>The savings agreed for 2019/20 have been built into base budgets. Future years assume further savings and these will require more detailed proposals to be developed during the year for incorporation into 2020/21 and future years' budgets.</p>

### **Central Support and Other Recharges**

The Internal Recharges system is used to allocate and apportion an appropriate share of all Management and Support Services and other overheads. The general principle is that all overheads, support services and management costs should be fully 100% recharged to the appropriate Service expenditure headings.

In addition, there are other recharged amounts that represent services performed for one department by another, the main example being the transport services. As these are all Council departments, using a recharge mechanism ensures that the expenditure is only presented once in the accounts with the inter-department transactions effectively taken out of the Council's overall income and expenditure.

All recharges to and from services are included in the figures within Section 3(b).

### **Capital Charges**

Capital and REFCUS (Revenue Expenditure Funded from Capital Under Statute) Charges are shown after the direct expenditure and income on individual services. This reflects the accounting treatment of these charges, which are credited in total in the General Fund Summary and so have a neutral effect overall.



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