

South Lakeland District Council

# Audited Statement of Accounts & Annual Governance Statement

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2017/18  
Audited





**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts and Annual Governance Statement 2017/18**

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# **SOUTH LAKELAND DISTRICT COUNCIL**

## **LAYOUT AND EXPLANATION OF DOCUMENT (A)**

### **Overview**

The Statement of Accounts presents the overall financial performance of South Lakeland District Council for 2017/18, and incorporates all the financial statements and disclosure notes required by statute.

It has been prepared in accordance with the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2017/18. This specifies the accounting principles and practices required to prepare the Statement of Accounts which “presents a true and fair view” of the financial position and transactions of the Council. Given its statutory basis and the favourable financial ratios, the Council is a going concern for the purposes of financial reporting.

There have been no changes in accounting policies affecting the 2017/18 Financial Year.

The key statements setting out the Council's financial position and performance can be found in **Section E, the Core Financial Statements**. All the statements have equal prominence, and the sequence shows:

- The changes in the financial resources over the year (Movement in Reserves Statement)
- The gains and losses that contributed to these changes in resources (Comprehensive Income and Expenditure Statement)
- How the resources available are complemented by assets and liabilities (Balance Sheet)
- How the movement in resources has been reflected in cash flows (Cash Flow Statement)

A brief explanation of the purpose of each core and supporting statement is given below:

### **Movement in Reserves Statement**

The statement shows the movement in the year in the different reserves held by the Council analysed into “usable reserves” that can be applied to fund expenditure or reduce local taxation, and “unusable reserves”. It reflects the economic cost of providing services shown in the Comprehensive Income and Expenditure Statement, along with statutory amounts relating to what can be funded from Council Tax and other discretionary movements.

### **Comprehensive Income and Expenditure Statement**

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with Government regulations and this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.

### **Balance Sheet**

This statement is fundamental to the understanding of the Council's financial position as at the relevant year end. It shows the value of the assets and liabilities recognised by the Council at the Balance Sheet date, with the net assets of the Council being matched by its reserves. The Balance Sheet also reflects the position in the movement of reserves during the year.

### **Cash Flow Statement**

The Cash Flow Statement shows the changes in cash and cash equivalents of the Council during the reporting period. It shows how the Council generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows from operating activities is a key indicator of the extent to which the operations of the Council are funded by taxation, grant and by service recipients. Investing activities represent the extent to which cash outflows have been made for resources that are intended to contribute to future service delivery. Cash flows from financing activities are useful in predicting claims on future cash flows by providers of borrowing to the Council.



## **SOUTH LAKELAND DISTRICT COUNCIL LAYOUT AND EXPLANATION OF DOCUMENT (A)**

There are also a number of other elements to the statement of accounts, these are:

### **Statement of Responsibilities – Section C**

This shows the responsibilities of the Council and the Assistant Director (Resources) in respect of the Statement of Accounts.

### **Accounting Policies – Section D**

The Council selects policies on which it prepares its Financial Statements and this statement explains those policies.

### **Notes to the Accounts – Section F**

The Notes to the Financial Statements provide additional information to assist the reader in understanding and interpreting the Core Statements. These are essential reading in understanding the detail behind the figures.

### **Collection Fund – Section G**

This shows the transactions of the Council as a charging authority in respect of Council Tax and Business Rates income and its distribution to precepting authorities for Council Tax (South Lakeland District Council, Cumbria County Council and Cumbria Police and Crime Commissioner) and organisations due a share of the retained Business Rates (South Lakeland District Council, Cumbria County Council and Central Government).

### **Independent Auditor's Report**

The independent auditor, appointed by the former Audit Commission and now overseen by Public Sector Audit Appointments Limited to review the accounts of the Council, prepares a report of that review which is included with the final audited Financial Statements.

Published along-side the statement of accounts is the **Annual Governance Statement – Section H**. This shows how the Council meets the requirements to review the effectiveness of its system of internal control, conduct its business within the law and to proper standards, and ensure public money is safeguarded, properly accounted for and used economically, efficiently and effectively.

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**Statement of Accounts 2017/18**  
**NARRATIVE REPORT (B)**

**INTRODUCTION**

This statement of accounts contains the financial performance and position of the Council as it delivers the Council Plan. Over the last 12 months, the Council has continued to provide services and deliver this Plan through openness, excellence and valuing people. These values are central to the way the Council works for the residents of South Lakeland, providing business as usual services and seizing opportunities for new activity which could be beneficial to the district.

Due to its statutory basis and its financial performance the Council is a going concern and will continue to deliver services in accordance with that mandate.

The Council Plan contains four key priorities:

- Economy - enabling and delivering opportunities for sustainable economic growth;
- Housing - providing homes to meet needs;
- Culture and Wellbeing - improving wellbeing, reducing health inequality and supporting cultural activities; and
- Environment - protecting and enhancing our place.

The Council's role in providing a prosperous environment for business has helped South Lakeland to become the largest economy in Cumbria. The Council has established and developed key partnership initiatives which will promote the economic growth and cultural attractions through the Lancaster and South Cumbria Economic Region (Morecambe Bay) and the Great Places partnerships. Our business community continues to have a high level of confidence for future growth.

A key priority for the Council is to deliver 1,000 new affordable homes to rent by 2025. Since 2014, 400 new affordable homes to rent have been built and we remain on target to achieve this. The number of future affordable homes should increase following the approval in principle of a £6 million loan fund to encourage and support developers. The Council are continuing to help reduce the number of homelessness cases and will continue to develop strategies for 2018/19.

A major success for 2017/18 was the kerbside recycling services implemented to 100% of residents in the district. The Council will continue to develop more initiatives to protect and enhance the environment such as plastic reduction. A number of different projects have also been completed to develop parks and open spaces across the district. The Council and communities have worked closely to provide better equipment for recreational purposes and encourage more users. The Council continues to support cultural activities such as Comic Arts Festival, Tour of Britain, Kendal Mountain Festival, amongst many more.

South Lakeland District Council along with all other Cumbrian authorities signed a healthy weight declaration in 2017/18. The aim of this declaration is to work in partnership to tackle overweight and obesity levels across Cumbria.

Customer Connect, our digital innovation programme is progressing to give our customers digital access to all council services. This will allow customers to access services 24 hours a day, 7 days a week. This programme will transform how customers can interact with the Council and put them at the heart of everything we do.

The delivery of the Council Plan is influenced by our three key values. These are:

- Empowering people – by listening to our customers and our employees, their ideas and comments will help us make improvements to customer service and workforce development
- Excellence – seeking continuous improvement in what we do, ensuring that our actions address the needs of South Lakeland
- Open and transparent – being courteous, efficient and transparent in our dealings with the public.

# **SOUTH LAKELAND DISTRICT COUNCIL**

## **Statement of Accounts 2017/18**

### **NARRATIVE REPORT (B)**

To achieve its priorities, the Council relies on both non-financial and financial resources.

#### **Non-Financial Resources**

##### **• Members and workforce**

The Council has 51 elected Members (councillors), around 400 (full time equivalent) staff and has a Leader and Cabinet style decision making structure. During 2017/18 the Cabinet was made up of seven Liberal Democrat councillors who were responsible for implementing policies and decisions. The rules governing the way the Council operates are set down in the Constitution which is available via the Council's website.

During 2017/18, the Council ran one main Overview and Scrutiny Committee consisting of twelve councillors which met quarterly to consider performance and portfolio reports. There is an additional meeting of the main committee in January of each year to consider the draft Council Budget. A number of other committees deal with specific areas of council business including: Planning, Licensing, Audit, Human Resources, Lake Admin and Standards.

The Council has a Chief Executive, Lawrence Conway, and two Directors; Debbie Storr, Director of Policy and Resources and David Sykes, Director of People and Places. There are 4 Assistant Directors to cover the 4 main management segments:

- Resources - Finance, Revenues and Benefits, HR, Legal and Democratic Services
- Performance and Innovation - IT, Policy and Performance, Electoral Services
- Strategic Development - Development Management, Planning Policy, Housing and Homelessness, Asset Management and Economic Development.
- Neighbourhood Services - Waste Collection and Recycling, Licensing and Environmental Health, Leisure Services and Car Parking.

The Council's elected Members are working collaboratively with all public services and other key partners to reduce duplication of work and improve customer service. The introduction of a new apprenticeship scheme in 2015 has enabled opportunities for young people into work at South Lakeland District Council.

##### **• Physical assets**

The Council owns a broad range of operational and investment assets throughout the district. The main administrative centre is South Lakeland House, based in Kendal. The Council operates a number of car parks in the district and owns the bed of Lake Windermere. It also owns leisure centres in Kendal and Ulverston, Braithwaite Fold Caravan Park and the Coronation Hall in Ulverston, but does not directly operate these assets.

The Council looks at opportunities to make the best use of its assets, investing to save and increase income and revenue when and where appropriate to do so. Where there is an appetite and sound rationale, the Council will seek opportunities to devolve services and transfer or sell local assets to Town and Parish Councils and community groups. The Council expects to approve a revised Corporate Asset Policy in 2018/19 following a property asset review in 2017.

#### **Financial Resources overview**

The Council delivered a balanced budget for 2017/18 protecting front-line services and key ongoing projects like the plastics and cardboard kerbside recycling roll-out. This year's budget included several growth proposals, including investment to strengthen economic development activities, providing funds for Parks and Play area development and grants for Parish Councils to upgrade public conveniences.

To help achieve its goals the Council commenced on its Customer Connect Project which aims to make services more accessible and streamlined whilst also providing financial and other savings to meet budget pressures.



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The Council will continue to deliver its vision via sustainable and cost effective services. The Council's net revenue service budget for 2018/19 totals £15.52m. Efficiencies totalling £770k are included in the current Five Year Medium Term Financial Plan mainly as a result of the Customer Connect Programme with on-going work being undertaken to identify how best to meet the remaining deficits in the coming years.

This narrative review and the Statement of Accounts set out in more detail the financial performance and position for 2017/18 as well as more information around the future financial plan. Together, these demonstrate that the Council is in a strong, sustainable position to continue delivering the Council Plan priorities.

**2017/18 FINANCIAL PERFORMANCE**

**Revenue: Summary**

The table below summarises the actual out-turn position against budget. This shows that net service expenditure was £0.95m lower than budgeted. The majority of this is linked to the carry forward requests. The details of the underspending services requesting carry forward of budget were presented to Council 22 May 2018.

**Summary of financial performance:**

|                            | Budget        | Actual (EFA<br>column i) | Overall<br>Variance | Carry<br>forward<br>amount |
|----------------------------|---------------|--------------------------|---------------------|----------------------------|
|                            | £000          | £000                     | £000                | £000                       |
| Resources                  | 2,833         | 2,672                    | (161)               | 0                          |
| Performance and Innovation | 2,521         | 1,984                    | (537)               | 100                        |
| Strategic Development      | 3,342         | 3,032                    | (310)               | 280                        |
| Neighbourhood Services     | 8,790         | 8,857                    | 67                  | 106                        |
| <b>Total services</b>      | <b>17,486</b> | <b>16,545</b>            | <b>(941)</b>        | <b>486</b>                 |
| Corporate items            | (17,486)      | (16,545)                 | 941                 | 0                          |
| <b>Total General Fund</b>  | <b>0</b>      | <b>0</b>                 | <b>0</b>            | <b>486</b>                 |

**Revenue: Cost of Services**

The full details of service variances were reported through the out-turn report to Cabinet 18 July 2018 and Council 24 July 2018. After removing carry forwards, the true service underspend was £455k. The largest single elements of this relate to:

- **Revenues and Benefits** (Resources) – this was £90k lower than budget overall; this was mainly due to increased levels of grant income and reduced write-offs.
- **Car parking income** (Neighbourhood services) – this was £150k higher than budgeted and £50k higher, year on year; charges have not been increased so this represents increased demand.
- **Waste Collection and Kerbside Recycling** (Neighbourhood services) – this was £200k higher than total budget; mainly due to additional staff costs.

There were also underspends of £230k relating to the Customer Connect project and £135k relating to Community Housing Grants. These budgets are funded through reserves so the net underspend is offset by reduced use of reserves and have a net £0 impact overall.

# SOUTH LAKELAND DISTRICT COUNCIL

## Statement of Accounts 2017/18

### NARRATIVE REPORT (B)

#### Revenue: Corporate items

Corporate items overall had a net overspend of £0.9m.

This is mostly due to year-end adjustments to the General Fund working balance. Service underspends are automatically credited in to the General Fund working balance. The Council policy is to keep the General Fund working balance at £1.50m. This means that where there are service underspends, these need to be taken out of the General Fund working balance and put into the General Reserve. These will show as variances in the opposite direction to the service underspends, indicating that more has been put into reserves than was budgeted for. A summary of how the £0.94m is made up is as follows:

- Additional income from business rates, resulting in £211k additional income from the Cumbria business rate pool. This has been added to the pool reserve and will be spent on economic development projects in future years
- £490k lower than expected contribution to the Capital Programme, due to changes in the planned delivery timescales for projects
- £1,700k higher than budgeted contribution to reserves

In absolute terms, the overall impact on the General Fund balance, including earmarked reserves, is shown in an extract from the Expenditure and Funding Analysis, presented below:

#### Extract from EFA

|   | Net Expenditure<br>Chargeable to the<br>General Fund<br>(iii)<br>£000 |
|---|---|
| Resources   | 2,740   |
| Performance and Innovation                        | 1,581   |
| Strategic Development                             | 1,858   |
| Neighbourhood Services                            | 4,640   |
| <b>Net cost of Services</b>                       | <b>10,819</b>   |
| Other income and expenditure                      | (9,638)   |
| <b>(Surplus)/Deficit on Provision of Services</b> | <b>1,181</b>  |

This shows that general fund revenue balances decreased by £1.18m in the year. This contribution to reserves mainly relates to:

- £438k into the Carry-Forward Reserve relating to the service underspend
- £200k into the General Reserve as the planned annual contribution to ensure sufficient reserves are in place to manage risk corporately
- £668k contribution into the Non Domestic Rate pooling reserve to support economic development activity
- £702k into the New Homes Bonus (NHB) reserve to match deferral of capital schemes funded through NHB.
- £100k into the Revenue Funds for Capital reserve to fund future capital programme items

Less:

- £1,143k out of the General Reserve to revenue projects carried-forward from 2016/17
- £186k out of the flooding costs reserve to support the cost of the 2015 floods in the District
- £143k from the business rate pool reserve to fund economic development
- £955k from the business rate surplus reserve to fund the business rate deficit from previous years recognised in 2017/18
- £340k from the Major Repairs Reserve, £44k from the fund of revenue monies for capital purposes and £68k from the IT replacement reserve towards the costs of capital expenditure.

Summary analysis of income and expenditure is presented in the Comprehensive Income and Expenditure Statement, a detailed analysis of contributions to and from reserves is presented in note 8 and a split of grant income presented at note 17.

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**Capital Expenditure and Financing**

Expenditure on the Council's own assets for 2017/18 is summarised below:

| <b>Capital Spending</b>   | <b>£000</b>         |
|---------------------------|---------------------|
| Vehicles                  | 1,269               |
| The Glebe Public Realm    | 400                 |
| Flood Works               | 306                 |
| Kendal Town Hall          | 297                 |
| IT equipment and software | 460                 |
| Play areas                | 152                 |
| Car Parks                 | 254                 |
| Leisure Centres           | 327                 |
| Town View Fields          | 161                 |
| Other (under £100,000)    | 418                 |
| <b>Total</b>              | <b><u>4,044</u></b> |

The Council also uses capital resources through the capital programme on assets belonging to other organisations or individuals. This is treated as Revenue Expenditure Funded from Capital Under Statute (REFCUS), the amounts for 2017/18 were as follows:

| <b>REFCUS</b>                   | <b>£000</b>         |
|---------------------------------|---------------------|
| Flood resilience grant payments | 1,317               |
| Affordable housing grants       | 282                 |
| Disabled Facilities Grants      | 574                 |
| Locally Important Projects      | 178                 |
| Kendal Public Realm             | 118                 |
| Other (under £100,000)          | 83                  |
| <b>Total</b>                    | <b><u>2,552</u></b> |

The capital programme was funded as follows:

| <b>Capital Funding</b>          | <b>£000</b>           |
|---------------------------------|-----------------------|
| Capital Receipts                | (1,537)               |
| Grants and Contributions        | (2,198)               |
| Revenue contributions           | (1,593)               |
| Prudential borrowing            | <u>(1,268)</u>        |
| <b>Total to support capital</b> | <b><u>(6,596)</u></b> |

The total capital spend of £6.6m in the year includes year end accounting presentation adjustments to bring flood resilience grants, Community Infrastructure Levy payments and Locally Important Project payments into capital, from revenue. Adjusting for these gives an underlying capital spend of £5.1m. This compares to the total budget of £8.91m approved in the amended capital programme, including the re-profiling from 2016/17 out-turn into 2017/18. There are no material underspends within the programme, variances are to do with the timing of spend. A number of factors have influenced the timing of spend in the year, these include:

- Reliance on progress of partners or demand with reference to contributions to housing schemes and Disabled Facilities Grants;
- Reliance on partners for progression of a number of public realm and park schemes, where the Council either does not own the land or is contributing to a wider initiative (e.g. Nobles Rest improvements).

Overall, there is scope for improvement in terms of anticipating the timing of expenditure, however, the size of the variance needs to be viewed in relation to the nature of the Council's capital programme.



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### **NARRATIVE REPORT (B)**

As a non-Housing Revenue Account district council, the capital programme does not include large infra-structure schemes such as highways, schools or direct maintenance of council houses.

The level of re-profiling does not indicate a serious issue in terms of delivery of statutory services, rather, it can be seen to reflect the nature of the Council's capital investments. These are largely reliant on partnership working and so there is less direct control over timing of spend. This reliance on partners is likely to continue as the capital programme for the next 5 years includes significant contributions to housing schemes.

#### **2017/18 FINANCIAL POSITION**

##### **Changes to the Balance Sheet**

Overall the Balance Sheet shows an increase in the net worth of the Council of £7.4m. The major movements from 31 March 2017 to 31 March 2018 are described below.

##### **Pension Fund**

The Council provides pensions to its staff through the Cumbria County Pension Fund, part of the Local Government Pension Scheme. The scheme is currently a defined benefit scheme with some benefits linked to the final salary of members at retirement and some benefits linked to career average pay. The liabilities of the fund at the valuation date is equal to the present value of the future benefit payments. The main assumptions in valuing the liabilities are disclosed in Note 35 to the Accounts.

A full revaluation of the scheme is performed every three years although annual reviews are performed by the actuary to provide the up to date figures presented on the balance sheet (i.e. the pension liability and the matching pension reserve).

The net pension liability has reduced by £6.8m, this includes the payment of an additional sum in regards to future years' liabilities of £1.5m. This leaves the liability in the top half of the balance sheet at £32.05m. A review of note 35 shows that this balance is quite volatile year on year. However statutory restrictions are in place that mean only the amounts payable in year (i.e. the employers' pension contributions as notified by Cumbria County Pension Fund, part of the LGPS) are charged against the General Fund balance. Over the longer term, the fund administrators need to ensure the contributions into the fund (i.e. employers and employees contributions) will be sufficient to meet the liabilities (i.e. payments) which may result in increased contribution rates in future.

##### **Investments, cash, creditors and debtors**

The net current debtor/creditor (including short term borrowing and grant receipts in advance) balance has increased by £233k in the year from a net credit of £546k to a net credit of £783k. A key part of this arises from the decision of the Government to increase Small Business Rate Relief from April 2018 and the timing of relief awarded and reimbursement of grant. Cash and investment balances have decreased £2.64m from £22.53m to £19.89m. This partly reconciles to a £1.18m use of usable reserves (revenue and capital, see note 8) overall.

##### **Non-current assets**

Non-current assets (including Assets Held for Sale) have reduced in year by £0.32m. This is explained by £4.04m of capital additions, £1.92m of revaluations, less £2.96m of depreciation, £310k of disposals and previous long term investments of £3.0m becoming short term. The capital additions are shown above.

##### **Significant Provisions**

Amounts set aside for impairment of bad debts are maintained at prudent levels, adjusted for local knowledge. The total amount at 31 March 2018 was £1.42m, down from £1.50m at 31 March 2017 and are netted off the debtors amounts.

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A specific provision has been set aside for business rates appeals, the Council's share of which has increased from £710k to £976k. Under the current Retained Business rates scheme, successful appeals will directly impact on the Council's income. The provision is based on the estimated cost of currently lodged appeals. The increase mainly relates to the closure of the old rating list, with a higher level of new appeals expected against the full revaluation taking effect from 1 April 2017.

The only other major provision was created in 2016/17 and related to an estimate of the value of flood resilience grant claims. As at 31 March 2017 it was estimated that £810k of cost had been incurred by property owners who had an approved grant application but who had not yet submitted their claims. The scheme closed during 2017/18 and all grants have now been paid so the provision is no longer required.

As part of the housing transfer a number of significant guarantees and warranties were given which are treated as contingent liabilities, detailed in note 31.

**Collection Fund Performance**

The Collection Fund includes a surplus/deficit for both Council Tax and Retained Business Rates. After allowing for the impact of prior year surplus/deficit shares, the Council Tax account made a deficit of £20k which left a cumulative surplus of £238k. The Business Rates account made a surplus of £3.40m resulting in a cumulative surplus of £1.11m. This is largely due to the separation of the cost of certain reliefs (e.g. Small Business Rates) which are charged to the Collection Fund and the grant funding to off-set these costs which is paid into the General Fund. The deficit/surplus are shared between the precepting authorities and have been taken into account in setting budgets for 2018/19, the Council's share of the Business Rates surplus being £446k (40% of £1.11m). The impact of deficits on the General Fund is deferred under statute and, where there is a deficit, is broadly matched by amounts set aside in the Non Domestic Rate surplus reserve. Since there is a surplus the current balance on the reserve is £0k.

Since 2014/15 a pooling arrangement with other Cumbrian authorities has been in place. This arrangement should help the pool overall to reduce payment of levy which may otherwise be incurred. This had a positive impact on the level of retained business rates in the year, with £668k being set aside into the Non Domestic Rate Pool reserve to support future economic development in the District.

**Council Tax**

The Council increased the 2017/18 Council Tax by £5 in line with the expectations of Central Government, contained within the finance settlement.

**Cash flows**

The cash and investment position has decreased £2.64m over the year. These balances largely reflect the usable reserves that the authority holds. The 2018/19 budget included plans to utilise £160k of reserves, in addition carry forwards on revenue of £486k and capital of £3.25m are expected to utilise resources which had been set aside in 2017/18. In total this could potentially reduce reserves and the matching cash/investments by £3.9m over the coming year.

The Council has robust Treasury Management procedures in place to ensure that the cash resources are available when required. The Council has not had to increase its level of physical borrowing for several years and has no plan to take on new loans during 2018/19. The £12.80m of loans on the balance sheet are all maturity type, fixed term, fixed interest loans from the Public Works Loans Board.

**SUMMARY OF COUNCIL PLAN PERFORMANCE**

To put the financial position and performance in context, it is important to also consider non-financial performance. Council Plan performance is regularly monitored against specific targets that relate to the four priorities and to the underlying need to improve and innovate to ensure efficient, effective and economic delivery of services. A detailed report on the Council plan performance for 2017/18 is available via the Cabinet 25 April 2018 agenda on the Council's website. Key areas are as follows:

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**Economy**

Estimates show that the Council is on target to achieve 1,000 new jobs in the area by 2025. Since April 2014 an estimated 408 new jobs have been created in South Lakeland including 106 in 2017/18. During 2017 South Lakeland had 86.7 business start-ups per 10,000 working age residents. This compares to 65.5 for Cumbria and 108.0 for England. The number of start-ups per 10,000 working age people is sometimes regarded as an indicator of entrepreneurship amongst local residents.

**Environment**

In 2017/18 the Council implemented kerbside recycling services that collect plastic and cardboard to 100% of South Lakeland residents. Kerbside collection has increased significantly since 2012/13 - contributing to less waste and safeguarding the environment. The roll out of 5-stream kerbside plastic and cardboard collection is an ongoing programme and has increased from 47% in April 2016.

**Health and Wellbeing**

South Lakeland continues to be an area of low crime. Although the total number of crimes reported has increased over the last 12 months the crime rate per 1,000 population is 39.7 compared to 57.7 for Cumbria as a whole.

The average health status score for adults aged 65 and over is 0.788 in South Lakeland. This has improved from 0.771 in 2016/17 and is better than the England average of 0.735. This shows that South Lakeland has better health in older life than on average across England.

**Housing**

A cumulative total of 400 affordable homes for rent have been completed since 2014/15, 81 homes in 2017/18 (76 in 2016/17). This rate of completion and expected future completions means that the Council is on target to deliver the 1,000 new affordable homes for rent by 2025.

The Council's tax base data shows that the number of dwellings on the valuation list in South Lakeland has been rising steadily and stood at 53,000 in 2017/18 (52,967 in 2016/17); the number of long term empty properties liable for a premium has reduced and was 264 in 2017/18 (295 in 2016/17).

**Council Plan 2018 refresh and Medium Term Financial Plan**

The review above, of the Council's financial and operational performance and position, demonstrates that the organisation is in good shape to face future challenges. A key pressure facing all local government organisations is the continued reduction and transformation of Central Government grant support. The ongoing transfer from a 'needs' based grant funding system to 'incentivised' funding, based on the retention of business rates, generates significant financial uncertainty. A funding system based on 100% retention of business rates is planned for 2020/21. The exact details of how this will work is not yet clear but the Council's current projections assume a reduction in funding of around £0.5m per year.

A balanced budget position was set for 2018/19. Current estimates for future years project deficits of around £0.7m each year from 2019/20, of which £0.5m relates to reduced funding assumptions. These figures do not include the impact of 'Customer Connect', a key corporate programme that will re-shape how the Council operates and interacts with its service users. It will also generate efficiencies through improved use of technology.

The table below shows the revised projections from February 2018 including the initial impact of Customer Connect. As the project develops the expected savings will be updated. This amount includes £500k for growth and budget pressures which is not allocated to growth until a balanced budget is achieved.



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| Summary of estimated financial position by year  | 2018/19<br>£000 | 2019/20<br>£000 | 2020/21<br>£000 | 2021/22<br>£000 | 2022/23<br>£000 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| Service Expenditure  | 29,004.3        | 27,762.6        | 27,883.0        | 28,185.9        | 28,624.7        |
| Uncommitted Pressure/Growth  | 0.0             | 500.0           | 500.0           | 500.0           | 500.0           |
| Service income   | (13,480.2)      | (13,433.7)      | (13,695.1)      | (13,800.5)      | (14,081.4)      |
| Net service expenditure  | 15,524.1        | 14,828.9        | 14,687.9        | 14,885.4        | 15,043.3        |
| Corporate items  | (15,163.1)      | (13,635.3)      | (13,394.6)      | (13,604.6)      | (13,672.5)      |
| <b>Net projected deficit before impact of future local government finance settlement</b> | <b>361.0</b>    | <b>1,193.6</b>  | <b>1,293.3</b>  | <b>1,280.8</b>  | <b>1,370.8</b>  |
| Update for future local government finance settlements                                   |                 |                 | 515.0           | 1,030.0         | 1,545.0         |
| <b>Sub-total before impact of Customer Connect</b>                                       | <b>361.0</b>    | <b>1,193.6</b>  | <b>1,808.3</b>  | <b>2,310.8</b>  | <b>2,915.8</b>  |
| Further Savings from Customer Connect  | (361.0)         | (769.0)         | (769.0)         | (769.0)         | (770.0)         |
| <b>Net projected deficit February 2018</b>   | <b>0.0</b>      | <b>424.6</b>    | <b>1,039.3</b>  | <b>1,541.8</b>  | <b>2,145.8</b>  |

Overall, this means that although there are risks and uncertainties ahead, the Council has robust plans in place to ensure resilience.

The capital programme approved in February 2018 is summarised below:

| 2017/18<br>£000 | 2017/18<br>Re-profiling<br>and adj<br>£000 | 2017/18<br>Revised<br>£000 | 2018/19<br>£000 | 2019/20<br>£000 | 2020/21<br>£000 | 2021/22<br>£000 | 2022/23<br>£000 | Total<br>2017/18 to<br>2022/23<br>£000 |
|-----------------|--|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--|
| 9,653.8         | (743.7)                                    | 8,910.1                    | 4,654.7         | 3,440.1         | 2,120.3         | 1,903.8         | 2,116.0         | <b>23,145.0</b>                        |

Around £7.5m of this relates to housing schemes, including Disabled Facilities Grants and affordable housing. The Council receives grant funding from the 'Better Care Fund' to support Disabled Facility Grant spend and has also been receiving around £0.8m annually in capital receipts from South Lakes Housing as a legacy from the housing stock transfer which completed in 2011/12. These funding streams are expected to continue going forward but may reduce subject to the policy of partners, demand for RTB acquisitions or Central Government policy.

The capital programme also includes £0.5m relating to the £2.36m of Community Housing Fund income received during 2016/17. This is a further source of income to support delivery of community led affordable housing schemes in the district. This is an exciting development for the Council which may lead to innovative delivery models and closer working with local social landlords, builders and community housing groups. The capital programme will be increased as projects are agreed.

Around £6m relates to the renewal of the waste collection and recycling fleet; these are funded through the reduction in investments and have a corresponding 'minimum revenue provision' charge in the revenue budget to pay for these vehicles over their useful lives.

The remainder of the programme relates to works on Council buildings and cultural/ leisure facilities (including play grounds). These are largely funded through use of the one-off capital receipt that remains from the stock transfer, New Homes Bonus and revenue reserve contributions. Once the current programme is complete, there is relatively little capital receipt available and so, similar to Council's nationally, future capital investment will need to be able to cover its own costs.

The uncertain nature of future funding will impact on the Council's cash flows, the current years analysis of which can be found in the Cash Flow Statement.

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**NARRATIVE REPORT (B)**

**CONCLUSIONS**

The Council is a going concern and is in a good financial position to continue delivering against the Council Plan priorities. The Council has had underspends on both capital and revenue in year although the vast majority of this is deferral of spending to future years, rather than savings. There is scope to improve the planning around timing of spend but there were no serious issues in terms of delivery of services. Overall, the financial and operational performance for 2017/18 was good with the Council's balance sheet ending the period in a significantly stronger position than as at 1 April 2017.

The Council faces uncertainty over future funding as a result of which savings need to be found. There is a robust planning process to both identify the scale of the savings required and to monitor the impact of initiatives put in place to reduce net costs. The Customer Connect Programme is a major strategic initiative. Its successful implementation is key to delivering a greater level of customer engagement and service, as well as financial efficiencies. This is planned to start delivering these benefits from 2018/19 with full implementation from 2019/20 onwards. This is a challenging target but as can be seen from the review above, the Council has the resources to meet this challenge and ensure that it remains sustainable.

## SOUTH LAKELAND DISTRICT COUNCIL STATEMENT OF RESPONSIBILITIES 2017/18 (C)

### The Council's responsibilities

The Council is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Council, that officer is the Assistant Director (Resources)
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets
- approve the Statement of Accounts (delegated to Audit Committee)

### The Assistant Director (Resources) responsibilities

The Assistant Director (Resources) is responsible for the preparation of the authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/ LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ("the code")

In preparing this Statement of Accounts, the Assistant Director (Resources) has:

- selected suitable accounting policies and then applied them consistently
- made judgements and estimates that were reasonable and prudent
- complied with the Code of Practice on Local Authority Accounting in the United Kingdom 2017/18

The Assistant Director (Resources) has also;

- kept proper accounting records which were up to date
- taken reasonable steps for the prevention and detection of fraud and other irregularities

### Certificate

I certify that the statement of accounts gives a true and fair view of the financial position of the Council at 31 March 2018 and its income and expenditure for the year ended 31 March 2018



Shelagh McGregor

Date

25/7/18

**Assistant Director (Resources) and s151 Officer**

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

## **INTRODUCTION**

The purpose of this section is to explain the basis for the recognition, measurement and disclosure of transactions and other events in the accounts of South Lakeland District Council. Where individual transactions and other events are not covered by these policies they are accounted for in accordance with the Chartered Institute of Public Finance and Accountancy (CIPFA) Code of Practice identified below.

The accounting policies are the main principles, bases, conventions, rules and practices that specify how these transactions and other events are reflected in the financial statements of the Council.

The accounts follow the appropriate accounting standards as required by the **CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2017/18 (the Code of Practice)**. The Code constitutes a “proper accounting practice” under the terms of Section 21 (2) of the Local Government Act 2003. The Code is based on approved international accounting standards, except where these conflict with specific accounting or legislative requirements, so that the Council’s accounts present a true and fair view of the financial position and transactions of the authority.

The basic accounting convention adopted is historic cost, modified by the revaluation of certain categories of tangible non-current assets and financial assets.

The Accounting Policies that follow are presented in an order that, as far as possible, corresponds with the layout of the main statements. A full index of Policies follows.

## **GENERAL PRINCIPLES**

- |          |                                    |
|----------|------------------------------------|
| Policy 1 | Fundamental Accounting Concepts    |
| Policy 2 | Estimation and Prior Year Errors   |
| Policy 3 | Accruals of Income and Expenditure |
| Policy 4 | VAT                                |

## **COMPREHENSIVE INCOME AND EXPENDITURE**

- |           |   |
|-----------|---|
| Policy 5  | Revenue Grants and Contributions  |
| Policy 6  | Employee Benefits   |
| Policy 7  | Costs of Support Services   |
| Policy 8  | External Interest   |
| Policy 9  | Charges to the Comprehensive Income and Expenditure Statement for the Use of Non-current Assets |
| Policy 10 | Revenue Expenditure Funded from Capital Under Statute   |
| Policy 11 | Local Taxation and BIDs   |

## **BALANCE SHEET**

- |           |                                   |
|-----------|-----------------------------------|
| Policy 12 | Fair Value Measurement            |
| Policy 13 | Definition of Capital Expenditure |
| Policy 14 | Property, Plant and Equipment     |
| Policy 15 | Heritage Assets                   |
| Policy 16 | Investment Properties             |
| Policy 17 | Intangible Assets                 |
| Policy 18 | Non-Current Asset Disposal        |
| Policy 19 | Leases                            |
| Policy 20 | Bad Debts                         |

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

|           |                                  |
|-----------|----------------------------------|
| Policy 21 | Cash and Cash Equivalents        |
| Policy 22 | Capital Grants and Contributions |
| Policy 23 | Provisions                       |
| Policy 24 | Reserves                         |
| Policy 25 | Financial Assets                 |
| Policy 26 | Financial Liabilities            |
| Policy 27 | Post Balance Sheet Events        |

**OTHER**

|           |                        |
|-----------|------------------------|
| Policy 28 | Contingent Liabilities |
| Policy 29 | Contingent Assets      |

**1. FUNDAMENTAL ACCOUNTING CONCEPTS**

**a) Underlying Assumptions**

**Accruals**

The financial statements, other than the cash flow information, are prepared on an accruals basis. This means that expenditure and income are recognised in the accounts in the period in which they are incurred or earned, not as money is paid or received.

**Going Concern**

The financial statements have been prepared on the assumption that the Council will continue in operation for the foreseeable future.

**b) Qualitative Characteristics of Financial Information**

**Understandability**

These accounts are based on accounting concepts, treatments and terminology, which require reasonable knowledge of accounting and local government. However, all reasonable efforts have been made to use plain language and where technical terms are unavoidable they have been explained as they occur.

**Relevance**

The accounts have been prepared with the objective of providing information about the Council's financial performance and position that is useful to the reader in assessing the stewardship of public funds and for making future economic decisions.

**Materiality**

The Code permits the concept of materiality to be used in the preparation of the accounts. Omissions or mis-statements of items are material if they could, individually or collectively, influence the decisions or assessments of users made on the basis of the financial statements. Materiality depends on the nature or size of the omission or mis-statement judged in the surrounding circumstances. The nature or size of the item, or a combination of both, could be the determining factor.



**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

**Faithful Representation**

The financial information is complete, neutral and free from error in that it:

- has been prepared so as to reflect the reality or substance of the transaction and activities underlying them, rather than their formal legal character;
- represents faithfully the transactions and events it purports to or could reasonably be expected to represent;
- is free from deliberate or systemic bias;
- is free from material error;
- is complete within the bounds of materiality and cost.

**Comparability**

The financial statements have been prepared to allow comparison of the Council's financial position over time. The Council reports financial performance in segments consistent with the internal management structure. These also include recharges required to produce service expenditure in line with the Service Reporting Code of Practice (SeRCOP) to aid comparability with other local authorities through DCLG statistical returns.

**Verifiable**

Information used to prepare the accounts can be verified. Where estimates have been used, the relevant assumptions underlying the estimation technique will be disclosed.

**Timely**

The statutory timeframe for preparation of the accounts will be adhered to.

**Primacy of Legislative Requirements**

Local Authorities derive their powers from statute and their financial and accounting framework is closely controlled by primary and secondary legislation. It is a fundamental principle of local authority accounting that, where specific legislative requirements and accounting principles conflict, legislative requirements as shown in Appendix B to the Code shall apply. To satisfy the twin demands of accounting regulations and legislation, Local Authority accounts include a reconciling statement to disclose how legislation has had an impact on the general fund and other reserves (the Movement in Reserves Statement and supporting note).

**2. ESTIMATION AND PRIOR YEAR ERRORS**

In order to prepare the annual accounts by the specified deadline, it has been necessary to use estimation methods in relation to some transactions and events. The Council has applied the same methods this year as in previous years.

The estimation techniques that have been used are, in the Council's view, appropriate and consistently applied. Should the effect of a change to an estimation technique be material, a description of the change and, if practicable, the effect on the results for the current period and future years would be separately disclosed.

Where errors have occurred in relation to previous years' recognition, measurement, presentation, or disclosure of elements of financial statements, they are corrected retrospectively where material and disclosed in the notes to the statements.

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

**3. ACCRUALS OF INCOME AND EXPENDITURE**

In compliance with the Code, in all material respects both revenue and capital accounts of the Council are maintained on an accruals basis. That is, sums due to or payable by the Council during the year are included in the accounts whether or not the cash has actually been received or paid in the year. In particular:

- Fees, charges and rents due from customers are accounted for as income at the date the Council provides the relevant goods or services
- Supplies are recorded as expenditure when they are consumed – where there is a gap between the date supplies are received and their consumption, if material, they are carried as inventory on the Balance Sheet. Where not material, these will be expensed in year.
- Employee Costs – see separate Employee Benefits Policy below
- Interest payable on borrowings, and receivable on investments, is accounted for on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract
- Where income and expenditure have been recognised, but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where it is doubtful that debts will be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected

Accruals are largely based on known commitments and are assessed accurately. Where estimates are made, they are based on historical records, precedence and officers' knowledge and experience. In all cases the Council adopts a prudent approach to avoid overstating its resources.

**4. VALUE ADDED TAX (VAT)**

Value Added Tax is included within the accounts only to the extent that it is irrecoverable and therefore charged to revenue or capital expenditure as appropriate. VAT receivable is excluded from income.

**5. REVENUE GRANTS AND CONTRIBUTIONS**

Government grants and contributions are accounted for on an accruals basis. Specific revenue grants and contributions are matched with the service expenditure to which they relate in the Comprehensive Income and Expenditure Statement unless there are conditions that have not been met. In such cases the income is credited to Receipts in Advance until the conditions are met. Once conditions are met the grant is transferred to the Comprehensive Income and Expenditure Statement.

Where there are no conditions outstanding, but expenditure has not been incurred, the grant is transferred to an earmarked reserve until the expenditure is incurred. It is then transferred to the General Fund Balance through the Movement in Reserves Statement.

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

Grants to cover general expenditure e.g. Revenue Support Grant (RSG) and Rural Services Delivery Grant are credited to the Comprehensive Income and Expenditure Statement within the Taxation and Non-Specific Grant Income line.

Repayments of Grants and Contributions are shown as a revision of an accounting estimate, and are set-off against the previous entries in the accounts.

## **6. EMPLOYEE BENEFITS**

### **During Employment**

Short-term benefits are those due to be settled within 12 months of the year-end. They include salaries, paid annual leave, sick leave and non-monetary benefits for current employees. They are recognised as an expense for services in the year in which employees render service to the Council.

An accrual is made at the end of each year for the cost of holiday entitlement and flexi-time balances not taken at the year-end. The accrual is based on the salary rates for the year in which it will be taken. The accrual is charged to the cost of services, but then reversed out in the Movement in Reserves Statement, so that benefits are charged to revenue in the year in which the holiday or flexi-time is taken.

### **Termination Benefits**

These are benefits payable as a result of a decision taken by the Council to terminate an employee's employment before the normal retirement date, or as a result of an employee's decision to accept voluntary redundancy. They are charged on an accruals basis to the relevant service in the period when the Council can no longer withdraw the offer of benefits made to the employee or when the criteria for recognising a provision to cover such costs are met, whichever is the earliest.

Where termination benefits involve pension enhancements, statutory provisions require the amount charged to the General Fund to be the amount paid in the year and not that calculated in accordance with relevant accounting standards. The Movement in Reserves Statement therefore shows entries in and out of the Pensions Reserve to bring the treatment into line with the accruals requirements of Accounting Standards.

### **Retirement Benefits**

The Council has adopted the accounting requirements under IAS19 – Retirement Benefits, as required by the Code. Employees of the Council are members of Cumbria County Pension Fund, part of the Local Government Pension Scheme. The Local Government Scheme is accounted for as a defined benefits scheme:

- The liabilities of the Cumbria Local Government Pension Scheme attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc, and projections of estimated earnings for current employees
- Liabilities are discounted to their value at current prices, using a discount rate and type of bond provided by the Actuary

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

- The assets of the Cumbria Local Government Pension Scheme attributable to the Council are included in the Balance Sheet at their fair value:
  - quoted securities at current bid price
  - unquoted securities by professional estimate
  - unitised securities at current bid price
  - property at market value

The change in the net pensions liability is analysed into the following components:

| <b>Component</b>   | <b>Detail</b>  | <b>Accounting Treatment</b>   |
|--|--|---|
| Current service cost   | Increase in the present value of the defined benefit obligation resulting from employee service in the current period including interest on the current service cost.  | Comprehensive Income and Expenditure Statement for appropriate service  |
| Past service cost / gains  | Change in the present value of the defined benefit obligation for service in prior periods resulting from a plan amendment or curtailment and any gain or loss on settlement.  | Comprehensive Income and Expenditure Statement, Other Comprehensive Income and Expenditure  |
| Net interest on the net defined benefit liability(asset)                                       | Change during the period in the net defined liability (asset) that arises from the passage of time.  | Financing and Investment Income and Expenditure in the Comprehensive Income and Expenditure Statement   |
| Other contributions to the Pension Fund including Gains/losses on settlements and curtailments | Result of actions to relieve Council of liabilities or events that reduce expected future service or accrual of benefits of employees  | Debited to Net Cost of Services in Comprehensive Income and Expenditure Statement, Other Comprehensive Income and Expenditure                   |
| Re-measurements (return on plan assets, actuarial gains and losses)                            | Return on Plan assets not included in net interest. Changes in net pensions liability arising because events have not coincided with assumptions made at last actuarial valuation or changes to actuaries' assumptions split between demographic and financial assumptions | Accounted for in the Pensions Reserve and as part of Other Comprehensive Income and Expenditure.  |
| Contributions paid to the Cumbria Local Government Pension Scheme                              | Cash paid as employer's contributions to the pension fund.   | Not accounted for as an expense in Comprehensive Income and Expenditure Statement but charged against General Fund through Movement in Reserves |
| Other administration costs   | Other costs of scheme administration   | Debited to other operating expenditure  |

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits, and replace them with debits for the cash paid to the pension fund and any amounts payable to the fund but unpaid at the year-end.

Any prepayments into the pension fund will be treated as a reduction to the pension liability.

**Discretionary Benefits**

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award, and accounted for using the same policies as are applied to the Local Government Pension Scheme.

**Residual Arrangements**

The Greater Manchester and West Yorkshire Pension Funds charge the Council for the full pensions of a small number of pensioners of local authorities that were replaced by South Lakeland District Council in the 1974 Local Government Re-organisation.

**7. COSTS OF SUPPORT SERVICES**

The accounting treatment for support services has been prepared in accordance with SeRCOP. Although the cost of services in the Comprehensive Income and Expenditure Statement is no longer presented in line with SeRCOP headings, the Council still has to use this framework for statistical returns to DCLG. Therefore, support services continue to be recharged; these recharges are reflected in the reported service out-turn and the segmental analysis in the Comprehensive Income and Expenditure Statement.

The total absorption costing principle is used with the full cost of overheads and support services being shared between users, for example:

| <b>Description</b>       | <b>Basis of Allocation</b>       |
|--------------------------|----------------------------------|
| Financial Services       | Gross revenue expenditure Budget |
| Legal Services           | Time apportionment               |
| Human Resources/Payroll  | Staff Numbers                    |
| Democratic Services      | Time apportionment               |
| Administrative Buildings | Area occupied                    |
| Information Services     | Number of PC Users               |
| Corporate Services       | Time apportionment               |

**8. EXTERNAL INTEREST**

Interest payments on external borrowings (Public Works Loans Board and other bodies) are fully accrued in order that each year bears the costs of interest related to its actual external borrowing. External interest income is credited to the Comprehensive Income and Expenditure Statement over the period to which it relates.

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

**9. CHARGES TO THE COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT FOR THE USE OF NON-CURRENT ASSETS**

Service revenue accounts, support services and trading accounts are debited or credited with the following amounts to record the real cost of holding non-current assets during the year:

- Depreciation attributable to the assets used by the relevant service
- Impairment losses attributable to the clear consumption of economic benefits on tangible non-current assets used by the service and other losses where there are no accumulated gains in the Revaluation Reserve against which they can be written-off
- Amortisation of intangible non-current assets attributable to the service.

The Council is not required to raise Council Tax to cover depreciation, impairment losses or amortisations. However, it is required to make an annual Minimum Revenue Provision (MRP) to contribute towards the reduction in its overall borrowing requirement (equal to an amount calculated on a prudent basis determined by the Authority in accordance with statutory guidance). Depreciation, impairment losses and amortisations are therefore replaced by MRP in the Movements in Reserves Statement, by way of an adjusting transaction with the Capital Adjustment Account for the difference between the two.

**10. REVENUE EXPENDITURE FUNDED FROM CAPITAL UNDER STATUTE**

Expenditure incurred during the year that may be capitalised under statutory provisions, but does not result in the creation of non-current assets owned by the Council (REFCUS), has been charged as expenditure to the relevant service revenue account in the year. Examples include disabled facilities grants on private houses.

Where the Council has determined to meet the cost of this expenditure from capital resources, a transfer to the Capital Adjustment Account then reverses out the amounts charged to the Comprehensive Income and Expenditure Statement through the Movement in Reserves Statement, so there is no impact on the level of the Council Tax.

**11. LOCAL TAXATION AND BIDs**

The Council is a billing authority for the district, collecting Council Tax and Business Rates on behalf of itself, the County Council (including fire service), Cumbria Police and Crime Commissioner and central government. Under statute these transactions are managed through the 'Collection Fund'. In line with agency accounting, the Council only recognises its own share of income and expenditure and the Collection Fund balance sheet.

Statute sets out the income and expenditure to be charged against the General Fund in the year; this will equal the approved Council Tax precept and budgeted level of retained business rates, including shares of prior year surpluses or deficits. The income recognised in the Comprehensive Income and Expenditure Statement is on an accrued basis and so includes the Council's share of any in year surplus or deficit. Any difference to the statutory amounts will be reversed out to the Collection Fund Adjustment Account, through the Movement in Reserves Statement.

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

The Council also collects the 'BID levy' from ratepayers within the Kendal and Ulverston Business Improvement Districts. This is on an agency basis and so these amounts are excluded from the Council's income and expenditure.

**12. FAIR VALUE MEASUREMENT**

Where asset and liability values on the balance sheet reflect their current value, these will be measured at Fair Value unless a different measurement basis is specified in the Code. This is defined as the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction, between market participants, at the measurement date. This definition will also be applied if disclosures about Fair Values are required for assets and liabilities measured on a basis other than fair value.

**13. DEFINITION OF CAPITAL EXPENDITURE**

All expenditure on the acquisition, construction, replacement or restoration of a tangible non-current asset has been capitalised and classified as property, plant, equipment, heritage asset or investment property, where it is probable that future economic benefits or service potential associated with the item will flow to the Council and where the cost can be measured reliably.

This will also include subsequent expenditure except where this only maintains the asset's potential to deliver the level of service anticipated when the asset was acquired. In this case, the expenditure will be treated as revenue and will be charged to the service account.

Where a component of an asset is replaced or restored the amount in the accounts relating to the old component is de-recognised. Major overhaul or replacement expenditure can also be capitalised if it relates to a non-current asset that has previously been depreciated.

A non-current asset is initially recognised at its cost, which is its purchase price plus any costs directly attributable to bringing it into working condition for its intended use. Directly attributable costs are the labour costs of own employees (e.g. site workers, in-house architects and surveyors) arising directly from the construction or acquisition of the specific asset, the incremental costs to the Council that would have been avoided only if the particular non-current asset had not been constructed or acquired.

Costs will be ineligible to the extent that they relate to activity that takes place before the intention to acquire or construct a particular non-current asset has been confirmed. Examples include project appraisals and feasibility studies.

The Council has adopted an aggregate de-minimis level of £10,000 for expenditure on capital schemes; if expenditure in a single financial year is less than £10,000 it will still be capitalised if this is part of an ongoing scheme which in total is £10,000 or more. Expenditure on schemes below this level is charged to the Comprehensive Income and Expenditure Statement in the year it is incurred.

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Statement of Accounts 2017/18**  
**STATEMENT OF ACCOUNTING POLICIES (D)**

**14. PROPERTY, PLANT AND EQUIPMENT**

**Recognition and Valuation**

After initial recognition in the accounts at cost, non-current assets are valued on the basis required by International Standards and recommended by CIPFA and the Royal Institute of Chartered Surveyors (RICS).

Operational Land and buildings have been valued by the Council's external valuers at Current Value on the basis of market related evidence where available. Depreciated Replacement Cost (DRC) has been used on specialist assets where there is no active market. The basis of the valuation, including that for vehicles, equipment and plant, is the net realisable value in existing use. Depreciated historic cost has been used as a proxy for Current Value for vehicles, plant and equipment.

Infrastructure assets and assets under construction are held at depreciated historic cost; community assets are held at historic cost.

**Revaluations**

Revaluations of non-current assets are being carried out as part of a rolling programme over a four-year cycle. However, in addition material changes to asset valuations will be adjusted in the interim period as they occur, for example where there is enhancement expenditure in the year or as a result of an impairment review. Although a rolling programme is used, the Council's valuers will consider the carrying amounts of all land and building assets at the balance sheet date for the potential of material misstatement. Revaluations of non-current assets also take place when an asset is classified as Held for Sale.

Any gains on revaluation will be credited to the Revaluation Reserve, unless it reverses a previous loss on the same asset that was charged to service expenditure. In that event the equivalent gain will be credited back to where the charge was made in the Comprehensive Income and Expenditure Statement.

Losses on valuation will be debited to the Comprehensive Income and Expenditure Statement, unless it can be set against any previous gains in Revaluation Reserve for that asset.

**Impairment**

All categories of non-current assets or material individual assets are reviewed each year for evidence of reductions in value.

Where there is a material reduction in recoverable amount, the loss is reflected through an impairment charge to the service accounts, unless there is a revaluation surplus in the revaluation reserve for that asset, in which case it will be set off against that surplus.

**Depreciation**

Depreciation is provided for on all non-current assets with a finite useful life with the exception of Investment Properties, some Heritage Assets, Assets Under Construction and Assets Held for Sale. Where depreciation is provided for, assets are generally depreciated using the "straight line" method on the opening balance. Details of the relevant periods are shown in the Property, Plant and Equipment note to the accounts. The depreciation periods are reviewed each year.



**SOUTH LAKELAND DISTRICT COUNCIL**  
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**STATEMENT OF ACCOUNTING POLICIES (D)**

In exceptional circumstances, where an event occurs in year that creates a material difference between the opening and closing valuation of an asset, a different approach may be used to provide a fair estimate of the value of using the asset in the year. This would base the depreciation charge on a value judged to best represent the year in question overall. This will only be done where it has a material impact on the depreciation charge and the details will be made explicit within the notes to the accounts.

Revaluation gains are also depreciated. An amount equal to the difference between current value depreciation and that which would have been charged on a historical cost basis, is transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

**Derecognition**

Property, Plant and Equipment is derecognised on disposal or when it has no future economic benefit or social benefit.

The gain or loss from derecognition is the net of its disposal proceeds, if any, and its carrying amount and is included in the Other Operating Expenditure in the Surplus or Deficit on the Provision of Services.

Where part of an asset is being replaced or restored, the carrying amount of the existing part is derecognised and replaced with the recognised amount for the new part. Where the carrying amount of the existing part is difficult to identify, estimates based on the cost of the new part are used to establish the amount.

**15. HERITAGE ASSETS**

Heritage Assets are those that are:

- held and maintained principally for their contribution to knowledge and culture and/or
- preserved in trust for future generations because of their cultural, environmental or historical associations

They include both tangible and intangible assets. Where the values of these items are individually and/or collectively immaterial they are included in the Balance Sheet at a nominal value, and reference is made to them in the notes to the Accounting Statements.

With the exception of the relaxations shown below, Heritage Assets are recognised and measured in accordance with the policies on Property, Plant and Equipment or Donated Assets.

**Land and Buildings**

Where valuation methods cannot be applied due to the nature of the asset, for example Kendal Castle, a nil value has been used. No impairment or depreciation is therefore applicable in these cases.

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**STATEMENT OF ACCOUNTING POLICIES (D)**

**Collections**

The disparate collections held in various locations within the Council are reported in the Balance Sheet at valuation. This is estimated using the annual insurance value. When acquisitions are made they are initially recognised at cost, whereas donations will be recognised at valuation by reference to market information.

**16. INVESTMENT PROPERTIES**

Assets held and managed purely for rental income or capital appreciation are held as Investment Properties, and their annual revenue income and expenditure are reflected in the Comprehensive Income and Expenditure Statement within Financing and Investment Income and Expenditure. They are not subject to depreciation but are re-valued annually at Fair Value according to market conditions at the year-end.

**17. INTANGIBLE ASSETS**

Expenditure on assets that do not have physical substance, but are identifiable and controlled by the Council (e.g. software licences), is capitalised when it will bring benefits to the Council for more than one financial year. The asset is normally held at historical cost, less any accumulated amortisation (depreciation) and impairment loss, unless there is an active market in which case fair value will apply.

The amortisation (depreciation) cost is charged to the relevant service account over the economic life to reflect the pattern of consumption of benefits. Where an intangible asset has an indefinite life no amortisation (depreciation) is applied. In line with tangible assets, the values of intangible assets (if in use) are reviewed periodically, and impairment, disposal and useful life policies are also applied and reviewed.

**18. NON-CURRENT ASSET DISPOSAL**

**Held for Sale**

Assets held for sale must be available for and in a physical condition appropriate for immediate sale, all approvals received or granted and expected to be sold within one year. In most cases this will be when the Council approves its sale and marketing.

When an asset is classified as for sale, it is immediately revalued in its pre-reclassification asset class. It is then reclassified and shown on the Balance Sheet at the lower of this amount and fair value less costs to sell. When the asset is sold any gain or loss is shown in the Comprehensive Income and Expenditure Statement. Gains are only recognised up to the value of any losses previously posted to the Comprehensive Income and Expenditure Statement.

**Receipts**

Receipts from disposals are credited to Other Operating Expenditure in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Amounts in excess of £10,000 are accounted for as Capital Receipts.

The balance of receipts, after taking account of costs of disposal, is credited to a Capital Receipts Reserve and can only be used for new capital investment or set aside to reduce

**SOUTH LAKELAND DISTRICT COUNCIL**  
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the Council's underlying need to borrow (the Capital Financing Requirement). Gains or losses on disposals are not a charge against Council Tax as amounts are provided for under separate capital financing arrangements. Amounts are appropriated from the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

## **19. LEASES**

### **General**

The Council enters into leases both from and to external organisations/individuals. The nature of the lease can be either operational or finance with the determining factor being the amount of risks and rewards that pass with the lease. The Council currently has no Finance leases.

### **Operating Leases**

Rentals payable are charged directly to Service costs in the Comprehensive Income and Expenditure on a straight-line basis over the period of the lease. This generally means they are charged when they become payable.

Rents received are credited to Service costs in the Comprehensive Income and Expenditure Statement as they are due.

## **20. BAD DEBTS**

The Council continually reviews its debts as part of its monitoring process taking account of past recovery rates and any relevant advice from external bodies. Provision is made for impairment of debts, which for most services is calculated as 25% of all debts between 6 months and one year old, 50% of all debts between 1 and 2 years old and 100% of all debts over two years old.

Separate amounts are calculated for Council Tax, NNDR, Housing Rents and Benefits. These reflect increasing levels of provision dependent on the stage of recovery, with anything over two years being fully provided for.

## **21. CASH AND CASH EQUIVALENTS**

Cash and Cash Equivalents include:

- petty cash
- amounts held in instant access accounts
- the consolidated payments and income accounts with the Council's main bankers

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**STATEMENT OF ACCOUNTING POLICIES (D)**

**22. CAPITAL GRANTS AND CONTRIBUTIONS**

Capital grants and contributions received for the purposes of financing capital expenditure are credited to Taxation and Non-Specific Grant Income and Expenditure in the Comprehensive Income and Expenditure Statement on an accruals basis, unless there are conditions that have not been met. In this case, the income is credited to Capital Grants Receipts in Advance until the conditions are met. It is then transferred to the Comprehensive Income and Expenditure Statement.

When there are no conditions outstanding and the related expenditure to be financed from that grant has been incurred, the grant is transferred to the Capital Adjustment Account and reported through the Movement in Reserves Statement.

Where there are no conditions outstanding but the related expenditure has not been incurred the grant is transferred to Capital Grants Unapplied Reserve and reported in the Movement in Reserves Statement. When the expenditure is incurred the grant is transferred to the Capital Adjustment Account with appropriate reporting in the Movement in Reserves Statement.

Repayments of Grants and Contributions are shown as a revision of an accounting estimate and set off against the previous entries in the accounts. Repayment is regarded as capital expenditure and transfers are made between the Comprehensive Income and Expenditure Statement and the Capital Adjustment Account with the transfer being reported in the Movement in Reserves Statement.

**23. PROVISIONS**

The Council makes general provisions for significant liabilities or losses, which are likely or certain to be incurred but are uncertain as to the amounts or dates on which they will arise. For example the Council may be involved in a court case that could eventually result in the requirement to make a settlement or pay compensation.

Provisions are charged to the appropriate service in the year that the Council becomes aware of the obligation, based on the best estimate of the amount that might be paid. When payments are eventually made, they are charged to the provision set up in the Balance Sheet. Provisions are reviewed at the end of each financial year and where it is apparent that it is no longer needed or the amount needs to be changed, then amounts are either credited back to revenue or additional sums charged to revenue to increase the provision.

Details of each provision are included in Notes to the Accounting Statements.

**24. RESERVES**

The Council sets aside specific amounts as reserves for future policy purposes, contingencies and cash flow management. Reserves are created by appropriating amounts out of the General Fund in the Movement in Reserves Statement. When expenditure is incurred it is charged to the service revenue account in the Comprehensive Income and Expenditure Statement. The reserve is appropriated back into the General Fund in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure. A list of reserves for specific purposes, and an explanation of their use, is included in the notes to the Accounting Statements.

**SOUTH LAKELAND DISTRICT COUNCIL**  
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**STATEMENT OF ACCOUNTING POLICIES (D)**

Capital Reserves are kept to manage the accounting processes for non-current assets and retirement benefits. These are not available for use by the Council for revenue purposes, and some can only be used for specific statutory purposes. These reserves are explained in the relevant notes to the Accounting Statements.

## **25. FINANCIAL ASSETS**

Financial assets are classified into two main types:

- loans and receivables – assets that have fixed or determinable payments but are not quoted in an active market
- assets held for sale – assets that do not fit under any other category; these are held at fair value and may include, for example, equity shareholdings and quoted investments, including UK Gilts.

### **Loans and Receivables**

Loans and receivables are initially measured at fair value and carried at their amortised cost. Annual credits to the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the loans that the Council has made, this means that the amount included in the Balance Sheet is the outstanding principal receivable, and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

The Council has made loans to voluntary organisations and other bodies at less than market rates (soft loans). When soft loans are made, a loss is recorded in the Comprehensive Income and Expenditure Statement for the present value of the interest that will be foregone over the life of the instrument, resulting in a lower amortised cost than the outstanding principal. Interest is credited at a marginally higher effective rate of interest than the rate receivable from the voluntary organisations, with the difference serving to increase the amortised cost of the loan in the Balance Sheet. Statutory provisions require that the impact of soft loans on the General Fund Balance is the interest receivable for the financial year – the reconciliation of amounts debited and credited to the Comprehensive Income and Expenditure Statement to the net gain required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the Comprehensive Income and Expenditure Statement.

Any gains and losses that arise on the de-recognition of the asset are credited/debited to the Comprehensive Income and Expenditure Statement.

### **Assets Available for Sale**

Where financial instruments meet the Code criteria of “Assets Held for Sale” any change in fair value due to market conditions will be posted to ‘Other Comprehensive Income and Expenditure’ but will be reversed into the Financial Instruments Available for Sale Reserve. This will leave only the effective interest rate based on the amortised cost as a credit to the General Fund.

**SOUTH LAKELAND DISTRICT COUNCIL**  
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**STATEMENT OF ACCOUNTING POLICIES (D)**

**26. FINANCIAL LIABILITIES**

Financial liabilities are initially measured at fair value and carried at their amortised cost. Annual charges to the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount (balance carried forward) of the liability, multiplied by the effective rate of interest for the instrument. For most of the borrowings that the Council has, this means that the amount included in the Balance Sheet is the outstanding principal repayable, and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year in the loan agreement. Accounting for debt re-structuring or early settlement will be in accordance with the Code and relevant statute.

**27. POST BALANCE SHEET EVENTS**

Events after the Balance Sheet date which relate to conditions that existed at the balance sheet date, are adjusted in the Accounts and disclosures. For events occurring after the Balance Sheet date relating to conditions that arose after that date, adjustments are not made in the Accounts but details are disclosed in a note. Events taking place after the date of authorisation are not reflected in the Statement of Accounts.

**28. CONTINGENT LIABILITIES**

Where there is a possible obligation to make a payment, but the amount and timing is not certain, no entry is required to be made in the accounts. However, for each class of contingent liability which the Council has the following commentary has been included in the notes to the Accounting Statements:

- the nature of the contingency
- a brief description
- an estimate of the financial effect (where appropriate)
- an indication of the issues relating to the amount and level of certainty of any payment

**29. CONTINGENT ASSETS**

Contingent assets occur where a possible asset arises from past events and whose existence will be confirmed only by the occurrence of one or more uncertain future events not wholly within the control of the Council. No entry is required to be made in the accounts. However, for each class of contingent asset which the Council has, the following information has been included in the notes to the Accounting Statements:

- a commentary on the nature of the contingency
- a brief description
- an estimate of the financial effect (where appropriate)
- an indication of the issues relating to the amount and level of certainty of any receipt.

**SOUTH LAKELAND DISTRICT COUNCIL**  
**The Core Financial Statements 2017/18**  
**MOVEMENT IN RESERVES STATEMENT (E)**

| <b>2016/17</b>   | General<br>Fund<br>Balance<br>£000 | Capital<br>Receipts<br>Reserve<br>£000 | Capital<br>Grants/CIL<br>Unapplied<br>£000 | Total<br>Usable<br>Reserves<br>£000 | Total<br>Unusable<br>Reserves<br>£000 | Total<br>Authority<br>Reserves<br>£000 |
|--|------------------------------------|--|--|-------------------------------------|---------------------------------------|--|
| <b>Balance at 31 March 2016</b>  | <b>(14,046)</b>                    | <b>(7,421)</b>                         | <b>(356)</b>                               | <b>(21,823)</b>                     | <b>(13,956)</b>                       | <b>(35,779)</b>                        |
| Total Comprehensive Expenditure and Income                             | (1,917)                            | 0                                      | 0  | (1,917)                             | (2,108)                               | (4,025)                                |
| Adjustments between accounting basis & funding basis under regulations | (2,146)                            | 636                                    | (495)                                      | (2,005)                             | 2,005                                 | 0                                      |
| Transfer between reserves re CIL                                       | (18)                               | 0                                      | 18   | 0                                   | 0                                     | 0                                      |
| <b>Increase / Decrease in Year</b>                                     | <b>(4,081)</b>                     | <b>636</b>                             | <b>(477)</b>                               | <b>(3,922)</b>                      | <b>(103)</b>                          | <b>(4,025)</b>                         |
| <b>Balance at 31 March 2017</b>  | <b>(18,127)</b>                    | <b>(6,785)</b>                         | <b>(833)</b>                               | <b>(25,745)</b>                     | <b>(14,059)</b>                       | <b>(39,804)</b>                        |

The amounts for Capital grants and the General Fund have been amended to reflect an £18k transfer between the two accounts relating to the Community Infrastructure Levy as noted in the 2016/17 Expenditure and Funding analysis note.

| <b>2017/18</b>   | General<br>Fund<br>Balance<br>£000 | Capital<br>Receipts<br>Reserve<br>£000 | Capital<br>Grants/CIL<br>Unapplied<br>£000 | Total<br>Usable<br>Reserves<br>£000 | Total<br>Unusable<br>Reserves<br>£000 | Total<br>Authority<br>Reserves<br>£000 |
|--|------------------------------------|--|--|-------------------------------------|---------------------------------------|--|
| <b>Balance at 31 March 2017</b>  | <b>(18,127)</b>                    | <b>(6,785)</b>                         | <b>(833)</b>                               | <b>(25,745)</b>                     | <b>(14,059)</b>                       | <b>(39,804)</b>                        |
| Total Comprehensive Expenditure and Income                             | 3,325                              | 0                                      | 0  | 3,325                               | (10,752)                              | (7,427)                                |
| Adjustments between accounting basis & funding basis under regulations | (2,144)                            | 422                                    | (417)                                      | (2,139)                             | 2,139                                 | 0                                      |
| <b>Increase / Decrease in Year</b>                                     | <b>1,181</b>                       | <b>422</b>                             | <b>(417)</b>                               | <b>1,186</b>                        | <b>(8,613)</b>                        | <b>(7,427)</b>                         |
| <b>Balance at 31 March 2018</b>  | <b>(16,946)</b>                    | <b>(6,363)</b>                         | <b>(1,250)</b>                             | <b>(24,559)</b>                     | <b>(22,672)</b>                       | <b>(47,231)</b>                        |

**See Note 9 for an explanation of the detailed transactions supporting the amounts above.**

Total Reserves can be analysed between capital and revenue as follows

|                         | <b>2016/17</b>  | <b>2017/18</b>  |
|-------------------------|-----------------|-----------------|
|                         | <b>£000</b>     | <b>£000</b>     |
| Capital                 | (7,618)         | (7,613)         |
| Revenue                 | (18,127)        | (16,946)        |
| Pensions                | 38,927          | 33,545          |
| Other unusable reserves | (52,986)        | (56,217)        |
| <b>Total</b>            | <b>(39,804)</b> | <b>(47,231)</b> |

**SOUTH LAKE LAND DISTRICT COUNCIL**  
**The Core Financial Statements 2017/18**  
**COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT (E)**

2016/17

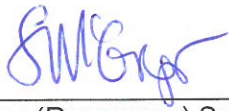
2017/18

| Gross Expenditure | Gross Income    | Net           |   |       | Gross Expenditure | Gross Income    | Net             |
|-------------------|-----------------|---------------|---|-------|-------------------|-----------------|-----------------|
| £000              | £000            | £000          |   | Note  | £000              | £000            | £000            |
| 21,449            | (19,132)        | 2,317         | Resources   |       | 20,571            | (17,899)        | 2,672           |
| 2,264             | (402)           | 1,862         | Performance and Innovation                                    |       | 2,439             | (455)           | 1,984           |
| 8,455             | (7,318)         | 1,137         | Strategic Development   |       | 8,097             | (4,735)         | 3,362           |
| 15,119            | (10,411)        | 4,708         | Neighbourhood Services  |       | 18,650            | (9,789)         | 8,861           |
| <b>47,287</b>     | <b>(37,263)</b> | <b>10,024</b> | <b>Cost of Services</b>                                       | 11    | <b>49,757</b>     | <b>(32,878)</b> | <b>16,879</b>   |
|                   |                 |               | <b>Other Operating Income and Expenditure</b>                 |       |                   |                 |                 |
|                   | (1,150)         |               | Loss/(Gain) on the Disposal of non-current Assets             | 18    |                   |                 | (805)           |
|                   | 1,438           |               | Parish council precepts                                       |       |                   |                 | 1,512           |
|                   | 92              |               | Parish Council Tax Reduction grant                            |       |                   |                 | 92              |
|                   | 55              |               | Pension Administration Costs                                  | 35    |                   |                 | 57              |
|                   | <b>435</b>      |               |   |       |                   |                 | <b>856</b>      |
|                   |                 |               | <b>Financing and Investment Income and Expenditure</b>        |       |                   |                 |                 |
|                   | 567             |               | Interest Payable  | 26    |                   |                 | 564             |
|                   | 992             |               | Net interest payable on net pension liability                 | 35    |                   |                 | 895             |
|                   | (158)           |               | Investment Interest income                                    | 26    |                   |                 | (152)           |
|                   | 219             |               | Changes in fair value of Investment Properties                | 23    |                   |                 | (45)            |
|                   | 701             |               | Trading accounts (gain)/losses                                | 12    |                   |                 | 0               |
|                   | (442)           |               | Income received on Investment Properties                      | 23    |                   |                 | (465)           |
|                   | 117             |               | Expenses incurred on Investment Properties                    | 23    |                   |                 | 127             |
|                   | <b>1,996</b>    |               |   |       |                   |                 | <b>924</b>      |
|                   |                 |               | <b>Taxation and Non-Specific Grant Income</b>                 |       |                   |                 |                 |
|                   | (9,549)         |               | Council Tax Income  | Cfund |                   |                 | (9,933)         |
|                   | (15,884)        |               | Non domestic rates Income                                     | Cfund |                   |                 | (16,510)        |
|                   | 572             |               | Non-domestic rates levy                                       | Cfund |                   |                 | 1,255           |
|                   | 14,222          |               | Non-domestic rates tariff                                     | Cfund |                   |                 | 14,343          |
|                   | (307)           |               | Income from Cumbria NNDR Pool                                 | Cfund |                   |                 | (668)           |
|                   | (1,577)         |               | S31 Grant   | Cfund |                   |                 | (2,506)         |
|                   | (934)           |               | Revenue Support Grant   |       |                   |                 | (249)           |
|                   | (551)           |               | Other Government Grant  |       |                   |                 | (468)           |
|                   | (364)           |               | Recognised Capital grants and contributions                   |       |                   |                 | (598)           |
|                   | <b>(14,372)</b> |               |   |       |                   |                 | <b>(15,334)</b> |
|                   | <b>(1,917)</b>  |               | <b>(Surplus) or Deficit on Provision of Services</b>          |       |                   |                 | <b>3,325</b>    |
|                   | (10,831)        |               | Surplus or Deficit on revaluation of Non-Current Assets       | 33c   |                   |                 | (4,173)         |
|                   | 638             |               | Non-Current Asset impairment charged to Reval Reserve         | 33c   |                   |                 | 470             |
|                   | 23              |               | Movement in fair value of Financial Assets Available for Sale | 33d   |                   |                 | 15              |
|                   | 8,062           |               | Remeasurements of Net Defined Benefit Pension Liability       | 35    |                   |                 | (7,064)         |
|                   | <b>(2,108)</b>  |               | <b>Other Comprehensive Income and Expenditure</b>             |       |                   |                 | <b>(10,752)</b> |
|                   | <b>(4,025)</b>  |               | <b>Total Comprehensive Income and Expenditure</b>             |       |                   |                 | <b>(7,427)</b>  |




**SOUTH LAKELAND DISTRICT COUNCIL**  
**The Core Financial Statements 2017/18**  
**BALANCE SHEET (E)**

| 31 March<br>2017<br>£000 |   |      | 31 March<br>2018<br>£000 | £000            |
|--------------------------|---|------|--------------------------|-----------------|
|                          | <b>NON CURRENT ASSETS</b>                           | Note |                          |                 |
|                          | <b>Property, Plant and Equipment</b>                | 18   |                          |                 |
| 54,391                   | Other Land & Buildings                              |      | 56,264                   |                 |
| 4,882                    | Vehicles, Plant & Equipment                         |      | 5,613                    |                 |
| 4,087                    | Infrastructure                                      |      | 4,016                    |                 |
| 171                      | Community Assets                                    |      | 235                      |                 |
| 544                      | Assets under construction                           |      | 17                       |                 |
| 100                      | Surplus Assets                                      |      | 300                      |                 |
| <b>64,175</b>            |   |      | <b>66,445</b>            |                 |
| 2,107                    | <b>Heritage Assets</b>                              | 22   | 1,814                    |                 |
| 4,729                    | <b>Investment Property</b>                          | 23   | 4,973                    |                 |
| 148                      | <b>Intangible Assets</b>                            | 20   | 491                      |                 |
| 112                      | <b>Long Term Debtors</b>                            |      | 111                      |                 |
| 3,000                    | <b>Long Term Investments</b>                        | 26   | 0                        |                 |
| <b>74,271</b>            | <b>TOTAL NON CURRENT ASSETS</b>                     |      |                          | <b>73,834</b>   |
|                          | <b>CURRENT ASSETS</b>                               |      |                          |                 |
| 9,022                    | Short Term Investments                              | 26   | 15,502                   |                 |
| 5,018                    | Short Term Debtors                                  | 28   | 6,637                    |                 |
| 10,509                   | Cash and Cash Equivalents                           | 27   | 4,385                    |                 |
| 0                        | Assets held for sale                                | 21   | 120                      |                 |
| <b>24,549</b>            | <b>TOTAL CURRENT ASSETS</b>                         |      |                          | <b>26,644</b>   |
|                          | <b>CURRENT LIABILITIES</b>                          |      |                          |                 |
| (5,109)                  | Short Term Creditors                                | 29   | (7,016)                  |                 |
| (455)                    | Grant Receipts in Advance                           | 29   | (404)                    |                 |
| (1,725)                  | Provisions  | 30   | (976)                    |                 |
| <b>(7,289)</b>           | <b>TOTAL CURRENT LIABILITIES</b>                    |      |                          | <b>(8,396)</b>  |
| <b>91,531</b>            | <b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>        |      |                          | <b>92,082</b>   |
|                          | <b>NON CURRENT LIABILITIES</b>                      |      |                          |                 |
| (12,800)                 | Long Term Borrowing                                 | 26   | (12,800)                 |                 |
| (38,927)                 | Other Long Term Liabilities (Net Pension Liability) | 35   | (32,051)                 |                 |
| <b>(51,727)</b>          | <b>NON CURRENT LIABILITIES</b>                      |      |                          | <b>(44,851)</b> |
| <b>39,804</b>            | <b>NET ASSETS</b>                                   |      |                          | <b>47,231</b>   |
| (25,745)                 | Usable Reserves                                     | 8    | (24,559)                 |                 |
| (14,059)                 | Unusable Reserves                                   | 33   | (22,672)                 |                 |
| <b>(39,804)</b>          | <b>TOTAL RESERVES</b>                               |      |                          | <b>(47,231)</b> |

Signed   
Assistant Director (Resources) Section 151 Officer

Date 25/7/18

Signed   
Stephen Coleman, Chair of Audit Committee. Approved by Audit Committee 25/07/2018

Date 25/7/18

**SOUTH LAKE LAND DISTRICT COUNCIL**  
**The Core Financial Statements 2017/18**  
**CASH FLOW STATEMENT (E)**

| 2016/17<br>£000   |  | 2017/18<br>£000 |
|---|--|-----------------|
|   | <b>REVENUE ACTIVITIES</b>  |                 |
| 1,917   | Net surplus or (deficit) on the provision of services                    | (3,325)         |
|   | <b>Adjusted for non-cash items:</b>                                      |                 |
| 2,473   | Depreciation/amortisation/impairments                                    | 4,795           |
| (9)   | Adjustments for movements in fair value of investments                   | (2)             |
| (936)   | Increase / Decrease in Debtors, Creditors & Stocks                       | (1,821)         |
| 768   | Pension Liability  | 188             |
| 526   | Contribution to/from Provisions  | (749)           |
| 158   | Carrying amount of non-current assets sold                               | 310             |
| (283)   | Increase Decrease in interest Creditors & Debtors                        | 0               |
| 219   | Movement in Investment Property values                                   | (45)            |
| <b>2,916</b>  | <b>Total adjustment for non-cash items</b>                               | <b>2,676</b>    |
| <b>(1,671)</b>  | <b>Adjusted for investing and financing activities</b>                   | <b>(1,714)</b>  |
| <b>3,162</b>  | <b>Net Cash Flow from Operating Activities</b>                           | <b>(2,363)</b>  |
|   | <b>INVESTING ACTIVITIES</b>  |                 |
| (1,976)   | Purchase of PPE, investment property and intangible assets               | (3,996)         |
| (55,582)  | Purchase of short-term and long-term investments                         | (51,001)        |
| 0   | Other payments for investing activities                                  |                 |
| 1,342   | Proceeds from the sale of PPE, investment property and intangible assets | 885             |
| 53,582  | Proceeds from short-term and long-term investments                       | 47,509          |
| 1,659   | Other receipts from investing activities                                 | 913             |
| <b>(975)</b>  | <b>Net Cash (Inflow) / Outflow from Investing Activities</b>             | <b>(5,690)</b>  |
|   | <b>CASH FLOW FROM FINANCING ACTIVITIES</b>                               |                 |
| 27  | Other receipts from financing activities                                 | 0               |
| 0   | Other payments for financing activities                                  | 1,929           |
| 27  | Net Cash Flow from Financing Activities                                  | 1,929           |
| <b>2,214</b>  | <b>NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS</b>            | <b>(6,124)</b>  |
| 8,295   | Cash and cash equivalents at start of accounting period                  | 10,509          |
| 10,509  | Cash and cash equivalents at end of accounting period                    | 4,385           |
| <b>2,214</b>  | <b>MOVEMENT PER THE BALANCE SHEET</b>                                    | <b>(6,124)</b>  |
| <b>Cash flows from operating activities include the following cash flows relating to interest</b> |  |                 |
| 146   | Interest Received  | 122             |
| (850)   | Interest Paid  | (564)           |
| <b>(704)</b>  |  | <b>(442)</b>    |

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The following Notes are presented in an order that corresponds with the layout of the main Statements. The full index of Notes is as follows:

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## **OVERVIEW**

### **1. Change of Accounting Policy and Prior Period errors**

The 2017/18 Code introduces no material changes to accounting policies. There have been no prior period errors identified.

### **2. Accounting Standards that have been issued but not yet adopted and other issues**

There is currently no material impact anticipated from standards that have been issued but not yet adopted in the Code, or which are due to be adopted in the 2018/19 Code.

The changes to the Code in 2018/19 are:

- IFRS 9 (Financial Instruments). The main impact sees a change in the classification of financial assets, in particular the removal of the financial asset category 'available for sale', which also removes the adjustment that protects the General Fund from fair value fluctuations of these assets. Due to the nature of the assets currently held by the Council the impact is expected to be immaterial.  
The second main change is the introduction of an expected credit loss model for particular asset types rather than an impairment of the asset resulting from a specific incident. The impact of this is expected to be immaterial due to the high credit criteria quality adopted by the Council.
- IFRS 15 (Income Recognition). This is judged to have limited applicability as the Council does not have complex contractual arrangements relating to income generation and an analysis of income suggests that any applicability will be immaterial or is already being accounted for.
- IAS 7 (Disclosure of Financing Liabilities). The Council only has immaterial financing cash flow activities and the disclosures will therefore have very limited impact, if any.
- IAS 12 (Income Taxes). It is not anticipated that the Council will have any deferred Tax Assets for Unrealised Losses at any time.

In addition, IFRS 16 (Leases) is due to be implemented for 2019/20 and may have an impact on leases of assets from other bodies. The impact is unlikely to be material as the Council leases a limited number of such assets.

### **3. Critical Judgements in Applying Accounting Policies**

In applying the accounting policies, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the statement of accounts are:

- There is a high degree of uncertainty about the future levels of funding for local government. However, the Medium Term Financial Plan (MTFP) sets out savings targets that are judged to be achievable and so ensure that the Council remains a going concern.
- Leisure centre values are completed on a Depreciated Replacement Cost (DRC) basis as an estimate of their fair value in existing use. Although the assets are leased out, under the current management arrangement the Council is, on balance, judged to retain the service potential of the assets. This means that the value of the assets remains on the Council's balance sheet.
- The values of non-current assets and net defined pension liability are material figures on the balance sheet reliant on the input of experts to provide valuations. Suitably qualified professionals are used to provide these values. Differences in opinion between professionals could produce different results. Statutory provisions are in place to prevent these revaluations having an impact on the Council's usable reserves.

### **4. Changes in Accounting Estimates**

There have been no material changes in estimation techniques for 2017/18.

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**5. Assumptions Made About the Future and Other Major Sources of Estimation Uncertainty**

The Statement of Accounts contains estimated figures. These take into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates. In addition, the UK voted to leave the EU on 23 June 2016. Although this is not judged to create any additional risk in terms of the current set of financial statements, this creates significant uncertainty around the statutory and macro-economic environment of the Council in the future. The items in the Council's Balance Sheet at 31 March 2018 for which there could potentially be a material adjustment in the forthcoming financial year are as follows:

| Description  | Detail   | Consequences  |
|--|--|---|
| Property Plant and Equipment<br>(Balance Sheet values<br>31 March 17 £64.1m<br>31 March 18 £66.4m)             | Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the Council will be able to sustain its current spending on repairs and maintenance, bringing into doubt the useful lives assigned to assets.   | If the useful life of assets is reduced, depreciation increases and the carrying amount of the assets falls. A 1 year reduction to asset lives overall would increase the depreciation charge in year by circa £100k. However, there are statutory over-rides in place that remove the impact of depreciation from the Council's usable reserves. |
| Non-current assets held at current value<br>(Balance Sheet values<br>31 March 17 £69.3m<br>31 March 18 £68.3m) | Values of assets are dependent on outside market forces that are reliant on the national and global economic conditions. See also note 3 above in relation to DRC valuations that are used, where no active market exists.   | A reduction of 1% in the value of assets would reduce the net worth of the Council by £0.7m. However, there are statutory over-rides in place to remove the impact of impairment on capital assets on usable reserves.  |
| Pensions Liability<br>(Balance Sheet values<br>31 March 2017 £38.9m<br>31 March 2018 £32.1m)                   | Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide Cumbria County Council, the administering authority, with expert advice about the assumptions to be applied. | The effects on the net pension liability of changes in individual assumptions can be measured, however, there are statutory over-rides in place to ensure that the impact on the Council's usable reserves is limited to the amounts actually payable in year. See note 35 below for more details.  |
| Arrears  | At 31 March 2018, the Council had a net balance of £6.6m for short term debtors (£5.0m at 31 March 2017). A review of significant balances suggested that an impairment of doubtful debts of £1.4m (£1.5M at 31 March 2017) was appropriate. However, it is not certain that such an allowance would be sufficient.  | If collection rates were to deteriorate, a doubling of the amount of the impairment of doubtful debts would require an additional £1.4m to set aside as an allowance.   |
| NDR appeals provision  | As part of the Business Rates Retention scheme, the Council is directly impacted by rates appeals. A gross provision of £2.44m has been set aside (£2.3m at 31 March 2017) and 40% of this, £976k (£888k at 31 March 2017), relates to the Council's share of Rates income.  | If the rate and/or success of appeals lead to a doubling of the overall loss of income, this would cost the Council a further £976k although the impact may be deferred.  |

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To mitigate the risk of material error arising from PPE valuations, the Council operates a 4 year rolling programme of asset valuations. In addition, where the professional valuers identify evidence that an asset may need reviewing, this will also be done outside of the main programme. As a matter of course all assets with a value of more than 10% of the total assets value are valued every two years.

**6. Material Items of Income and Expense**

The major items of income and expenditure not shown separately on the face of the CIES are:

|  | <b>2016/17</b><br><b>£000</b> | <b>2017/18</b><br><b>£000</b> |
|--|-------------------------------|-------------------------------|
| Housing Benefit payments (within Resources)  | 17,508                        | 16,922                        |
| Car Park Income (within Neighbourhood Services)  | (4,350)                       | (4,567)                       |
| Flood Resilience Grant cost (within Neighbourhood services)                            | 2,138                         | 1,317                         |
| Lake Windermere Income (within Neighbourhood services)                                 | (1,366)                       | (1,287)                       |
| SLDC share of Right to Buy receipts (within surplus on disposal of non-current assets) | (837)                         | (800)                         |
| Second Homes income agreement (within Strategic Planning)                              | (652)                         | (678)                         |
| Recycling Credits (within Neighbourhood Services)                                      | (1,310)                       | (1,354)                       |
| Revaluation of Car Parking and Lake assets included within Other CIES                  | (10,193)                      | 0                             |
| Revaluation of Ulverston Swimming Pool and Leisure Centre within Other CIES            | 0                             | (1,327)                       |

See also note 17 for material income from grants.

**7. Events after the Balance Sheet Date**

The Statement of Accounts was authorised for issue by the Chief Financial Officer on 29 May 2018. Events taking place after this date are not reflected in the financial statements or notes. There have been no material non-adjusting events since the balance sheet date.

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**8. Transfers to/from usable reserves**

This note sets out the amounts set aside from the General Fund in earmarked reserves to provide financing for future expenditure plans, and the amounts posted back from earmarked reserves to meet expenditure. It also shows other usable reserves to give a complete overview of usable reserves shown on the balance sheet.

|  | Balance 1<br>April 2016<br>£000 | Transfers<br>out<br>£000 | Transfers<br>in<br>£000 | Balance 31<br>March 2017<br>£000 | Transfers<br>out<br>£000 | Transfers<br>in<br>£000 | Balance 31<br>March 2018<br>£000 |
|--|---------------------------------|--------------------------|-------------------------|----------------------------------|--------------------------|-------------------------|----------------------------------|
| General Reserve                                    | (7,538)                         | 32                       | (802)                   | (8,308)                          | 2,615                    | (332)                   | (6,025)                          |
| Carry Forward Reserve                              | 0                               | 0                        | 0                       | 0                                | 0                        | (438)                   | (438)                            |
| Statutory Duties Reserve                           | (150)                           | 0                        | 0                       | (150)                            | 47                       | (47)                    | (150)                            |
| Flooding Costs Reserve                             | (250)                           | 50                       | 0                       | (200)                            | 186                      | 0                       | (14)                             |
| Debt Redemption Reserve                            | (455)                           | 0                        | 0                       | (455)                            | 0                        | 0                       | (455)                            |
| Economic Development Fund                          | (168)                           | 77                       | (128)                   | (219)                            | 52                       | 0                       | (167)                            |
| Kendal Employment Development Fund                 | (14)                            | 0                        | 0                       | (14)                             | 14                       | 0                       | 0                                |
| Revenue Funds for Capital                          | (285)                           | 0                        | (246)                   | (531)                            | 44                       | (100)                   | (587)                            |
| Building Control Fee Income Reserve                | 0                               | (14)                     | 14                      | 0                                | 45                       | (45)                    | 0                                |
| Second Homes Income Reserve                        | 0                               | 700                      | (700)                   | 0                                | 0                        | (46)                    | (46)                             |
| IT Replacement Reserve                             | (124)                           | 62                       | (40)                    | (102)                            | 68                       | (40)                    | (74)                             |
| Revs and Bens IT reserve                           | (10)                            | 0                        | 0                       | (10)                             | 0                        | 0                       | (10)                             |
| LABGI (Local Authority Business Growth Initiative) | (19)                            | 14                       | 0                       | (5)                              | 0                        | 0                       | (5)                              |
| Planning Delivery Grant Fund                       | (126)                           | 68                       | 0                       | (58)                             | 40                       | 0                       | (18)                             |
| Waste Contract Reserve                             | (350)                           | 350                      | 0                       | 0                                | 0                        | 0                       | 0                                |
| Local Land Charges Reserve                         | (53)                            | 0                        | (13)                    | (66)                             | 0                        | (28)                    | (94)                             |
| Local Arts Strategic Partnership Reserve           | (51)                            | 21                       | 0                       | (30)                             | 0                        | 0                       | (30)                             |
| New Homes Bonus Reserve                            | (338)                           | 527                      | (944)                   | (755)                            | 0                        | (702)                   | (1,457)                          |
| General Fund Major Repairs Reserve                 | (558)                           | 11                       | (50)                    | (597)                            | 340                      | (50)                    | (307)                            |
| Social Lettings Reserve                            | (20)                            | 0                        | 0                       | (20)                             | 20                       | 0                       | 0                                |
| NNDR Surplus Reserve                               | (940)                           | 106                      | (122)                   | (956)                            | 956                      | 0                       | 0                                |
| Cumbria NDR Pool Income Reserve                    | (470)                           | 0                        | (307)                   | (777)                            | 143                      | (535)                   | (1,169)                          |
| Cumbria NDR Pool volatility Reserve                | (166)                           | 0                        | 0                       | (166)                            | 0                        | (133)                   | (299)                            |
| Commuted Sums Reserve                              | (120)                           | 5                        | (35)                    | (150)                            | 8                        | (11)                    | (153)                            |
| LSVT Environmental Warranties                      | (341)                           | 0                        | 0                       | (341)                            | 59                       | 0                       | (282)                            |
| Customer Connect Reserve                           | 0                               | 0                        | (323)                   | (323)                            | 22                       | (1,000)                 | (1,301)                          |
| Marshall Hooper Reserve                            | 0                               | 0                        | (37)                    | (37)                             | 0                        | 0                       | (37)                             |
| Licensing Reserves                                 | 0                               | 0                        | 0                       | 0                                | 57                       | (76)                    | (19)                             |
| Community Housing Fund                             | 0                               | 0                        | (2,357)                 | (2,357)                          | 48                       | 0                       | (2,309)                          |
| <b>Total Earmarked Revenue Reserves</b>            | <b>(12,546)</b>                 | <b>2,009</b>             | <b>(6,090)</b>          | <b>(16,627)</b>                  | <b>4,764</b>             | <b>(3,583)</b>          | <b>(15,446)</b>                  |
| <b>Other Reserves</b>                              |                                 |                          |                         |                                  |                          |                         |                                  |
| Usable capital receipts                            | (7,421)                         | 1,947                    | (1,311)                 | (6,785)                          | 1,537                    | (1,115)                 | (6,363)                          |
| CIL Fund Reserve                                   | (18)                            | 27                       | (158)                   | (149)                            | 5                        | (153)                   | (297)                            |
| Capital Grants Unapplied                           | (338)                           | 2,753                    | (3,099)                 | (684)                            | 2,194                    | (2,463)                 | (953)                            |
| GF Working balance                                 | (1,500)                         | 4,063                    | (4,063)                 | (1,500)                          | 1,181                    | (1,181)                 | (1,500)                          |
| <b>Total Usable Reserves</b>                       | <b>(21,823)</b>                 | <b>10,799</b>            | <b>(14,721)</b>         | <b>(25,745)</b>                  | <b>9,681</b>             | <b>(8,495)</b>          | <b>(24,559)</b>                  |

**Purpose of Reserves**

**General Fund Earmarked Reserves:**

- *General Reserve* – Buffer against financial risks; pension rates, government grants, investment income. Assistance towards the costs of risk management.
- *New Carry Forward Reserve* – Monies budgeted in one year but unspent in year and carried-forward to later year(s). Carry-forwards are approved by Cabinet and Council each year. Previously these amounts were included in the General Reserve.
- *Statutory Duties Reserve* - £150k delegated to Senior Management Team for statutory duties and similar unavoidable legal costs.
- *Flooding Costs Reserve*- An initial £250k was set aside to meet the costs of Storm Desmond in December 2015. Final expenditure is expected in mid 2018.

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- *Debt Redemption Reserve* – resources set aside from underspends on financing costs for future repayment of borrowings
- *Economic Development Fund* – To encourage economic development in the District.
- *Kendal Employment Development Fund* – Assistance to eligible firms in the Kendal area and other similar spend.
- *Revenue Funds for Capital* – Monies provided from revenue resources to support the Capital Programme and fund expenditure that cannot be capitalised.
- *Building Control Fee Income Reserve/Local Land Charges Reserve/Licences Reserve* – Statutory ring-fenced reserves to record surpluses and losses on the trading activities of services.
- *Second Homes Income Reserve* – Initiatives to enable the provision of affordable housing.
- *IT Replacement Reserve* – Replacement of IT equipment.
- *Revs and Bens IT Reserve* –to support IT upgrades within Revenues and Benefits
- *LABGI* –Non-recurring initiatives that contribute directly to one or more of the Council's priority objectives, with preference for economic regeneration.
- *Planning Delivery Grant Fund* –Government grant carried forward for use in subsequent years.
- *Waste Contract Reserve* – Surplus/deficit on Waste Contract
- *Local Arts Strategic Partnership Reserve* –To promote partnership working to fund local arts projects
- *New Homes Bonus Reserve* – reserve for grant which provides incentives to promote growth in communities, based on past increases in housing supply.
- *General Fund Major Repairs Reserve* – Major repairs and renewals of Council assets.
- *Social Lettings Reserve* – amounts set aside from surpluses on the Social Lettings scheme to provide funds for any property dilapidations.
- *NNDR (National Non Domestic Rates) Surplus Reserve* – amounts set aside to support future year budget impacts of in year deficits on Retained Business Rates.
- *Cumbria NDR Pool Income Reserve* – income from the Cumbria Non Domestic Rate pool
- *Cumbria NDR Pool Volatility Reserve* – SLDC share of the volatility reserve set up by the Cumbria Pool to protect against fluctuation of pool income.
- *Commutated Sums Reserve* – external contributions from developers to support future maintenance or capital works.
- *LSVT (Large Scale Voluntary Transfer) Environmental Warranties* – Monies set aside as part of the housing transfer in 2012 to provide insurance to mitigate the potential costs of guarantees given for 30 years.
- *Customer Connect Reserve* –Sums to be drawn down as required to support the implementation of the Customer Connect Programme.
- *Marshall Hooper Reserve* – This is a legacy to fund housing schemes around Grange-over-Sands.
- *Community Housing Fund Reserve* –Grant income for community led housing development.

**Usable Capital Receipts** – Proceeds of non-current asset sales available to meet future capital investment

**Capital Grants Unapplied** – Capital grants received for financing capital schemes but not yet used

**CIL Contributions unapplied** – this relates to Community Infrastructure Levy which has been raised but not paid or used to fund allowable administration costs.

**General Fund Working Balance** – Resources available to meet future running costs for services.



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**MOVEMENT IN RESERVES**

**9. Adjustments between Accounting Basis and Funding Basis under Regulations**

This note details the adjustments between the accounting basis and funding basis under regulations, as shown within the Movement in Reserves Statement.

| 2016/17   | General<br>Fund<br>Balances<br>£000 | Capital<br>Receipts<br>Reserve<br>£000 | Capital<br>Grants<br>Unapplied<br>£000 | Total<br>Usable<br>Reserves<br>£000 | Total<br>Unusable<br>Reserves<br>£000 | Total<br>Authority<br>Reserves<br>£000 |
|---|-------------------------------------|--|--|-------------------------------------|---------------------------------------|--|
| <b>Capital Adjustment Account</b>   |                                     |  |  |                                     |                                       |  |
| <b><i>Reversal of items recognised in the CIES</i></b>                            |                                     |  |  |                                     |                                       |  |
| Amortisation of intangible fixed assets   | (17)                                | 0                                      | 0                                      | (17)                                | 17                                    | 0                                      |
| Depreciation  | (2,570)                             | 0                                      | 0                                      | (2,570)                             | 2,570                                 | 0                                      |
| Impairment/valuation losses to I&E  | 114                                 | 0                                      | 0                                      | 114                                 | (114)                                 | 0                                      |
| Movement in market value of Investment Properties                                 | (219)                               | 0                                      | 0                                      | (219)                               | 219                                   | 0                                      |
| Revenue funded from Capital under Statute (REFCUS)                                | (4,259)                             | 0                                      | 0                                      | (4,259)                             | 4,259                                 | 0                                      |
| REFCUS Grants   | 2,894                               | 0                                      | (387)                                  | 2,507                               | (2,507)                               | 0                                      |
| Capital grants applied  | 0                                   | 0                                      | 51                                     | 51                                  | (51)                                  | 0                                      |
| Value of non-current assets sold  | (158)                               | 0                                      | 0                                      | (158)                               | 158                                   | 0                                      |
| <b><i>Items not recognised in the CIES</i></b>                                    |                                     |  |  |                                     |                                       |  |
| Statutory provision for repayment of debt (MRP)                                   | 371                                 | 0                                      | 0                                      | 371                                 | (371)                                 | 0                                      |
| Capital expenditure financed from revenue   | 840                                 | 0                                      | 0                                      | 840                                 | (840)                                 | 0                                      |
| <b>Capital grants/CIL credited to CIES</b>  | 364                                 | 0                                      | (159)                                  | 205                                 | (205)                                 | 0                                      |
| <b>Adjustments involving Capital Receipts</b>                                     |                                     |  |  |                                     |                                       |  |
| Transfer of non-current asset sales proceeds                                      | 1,307                               | (1,307)                                | 0                                      | 0                                   | 0                                     | 0                                      |
| Use of Capital Receipts to fund capital expenditure                               | 0                                   | 1,947                                  | 0                                      | 1,947                               | (1,947)                               | 0                                      |
| Financing of payments to Capital receipts pool                                    |                                     |  |  | 0                                   | 0                                     | 0                                      |
| Transfer from deferred receipts on receipt of cash                                | 0                                   | (4)                                    | 0                                      | (4)                                 | 4                                     | 0                                      |
| <b>Adjustments involving the Pensions Reserve</b>                                 |                                     |  |  |                                     |                                       |  |
| Reversal of retirement benefits debited or credited to CIES                       | (3,288)                             | 0                                      | 0                                      | (3,288)                             | 3,288                                 | 0                                      |
| Employer's payments in the year   | 2,520                               | 0                                      | 0                                      | 2,520                               | (2,520)                               | 0                                      |
| <b>Collection Fund Adjustment Account NDR</b>                                     | (43)                                | 0                                      | 0                                      | (43)                                | 43                                    | 0                                      |
| <b>Collection Fund Adjustment Account CTax</b>                                    | (2)                                 | 0                                      | 0                                      | (2)                                 | 2                                     | 0                                      |
| <b>Accumulated Absences Account</b>   | 0                                   | 0                                      | 0                                      | 0                                   | 0                                     | 0                                      |
| <b>Adjustments between accounting basis &amp; funding basis under regulations</b> | <b>(2,146)</b>                      | <b>636</b>                             | <b>(495)</b>                           | <b>(2,005)</b>                      | <b>2,005</b>                          | <b>0</b>                               |

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**Note 9 continued...**

|   | General  | Capital  | Capital    | Total    | Total    | Total     |
|---|----------|----------|------------|----------|----------|-----------|
|   | Fund     | Receipts | Grants/CIL | Usable   | Unusable | Authority |
| 2017/18   | Balances | Reserve  | Unapplied  | Reserves | Reserves | Reserves  |
|   | £000     | £000     | £000       | £000     | £000     | £000      |
| <b>Capital Adjustment Account</b>   |          |          |            |          |          |           |
| <b><i>Reversal of items recognised in the CIES</i></b>                            |          |          |            |          |          |           |
| Amortisation of intangible fixed assets   | (17)     | 0        | 0          | (17)     | 17       | 0         |
| Depreciation  | (2,951)  | 0        | 0          | (2,951)  | 2,951    | 0         |
| Impairment/revaluation losses to I&E  | (1,827)  | 0        | 0          | (1,827)  | 1,827    | 0         |
| Movement in market value of Investment Properties                                 | 45       | 0        | 0          | 45       | (45)     | 0         |
| Revenue funded from Capital under Statute (REFCUS)                                | (2,552)  | 0        | 0          | (2,552)  | 2,552    | 0         |
| REFCUS Grants   | 2,017    | 0        | (121)      | 1,896    | (1,896)  | 0         |
| Capital grants applied  | 0        | 0        | 170        | 170      | (170)    | 0         |
| Value of non-current assets sold  | (310)    | 0        | 0          | (310)    | 310      | 0         |
| <b><i>Items not recognised in the CIES</i></b>                                    |          |          |            |          |          |           |
| Statutory provision for repayment of debt (MRP)                                   | 449      | 0        | 0          | 449      | (449)    | 0         |
| Capital expenditure financed from revenue   | 1,593    | 0        | 0          | 1,593    | (1,593)  | 0         |
| <b>Capital grants/CIL credited to CIES</b>  | 598      | 0        | (466)      | 132      | (132)    | 0         |
| <b>Adjustments involving Capital Receipts</b>                                     |          |          |            |          |          |           |
| Transfer of non-current asset sales proceeds                                      | 1,115    | (1,115)  | 0          | 0        | 0        | 0         |
| Use of Capital Receipts to fund capital expenditure                               | 0        | 1,537    | 0          | 1,537    | (1,537)  | 0         |
| Financing of payments to Capital receipts pool                                    | 0        | 0        | 0          | 0        | 0        | 0         |
| Transfer from deferred receipts on receipt of cash                                | 0        | 0        | 0          | 0        | 0        | 0         |
| <b>Adjustments involving the Pensions Reserve</b>                                 |          |          |            |          |          |           |
| Reversal of retirement benefits debited or credited to CIES                       | (4,286)  | 0        | 0          | (4,286)  | 4,286    | 0         |
| Employer's payments in the year   | 2,604    | 0        | 0          | 2,604    | (2,604)  | 0         |
| <b>Collection Fund Adjustment Account NDR</b>                                     | 1,376    | 0        | 0          | 1,376    | (1,376)  | 0         |
| <b>Collection Fund Adjustment Account CTax</b>                                    | 2        | 0        | 0          | 2        | (2)      | 0         |
| <b>Accumulated Absences Account</b>   | 0        | 0        | 0          | 0        | 0        | 0         |
| <b>Adjustments between accounting basis &amp; funding basis under regulations</b> | (2,144)  | 422      | (417)      | (2,139)  | 2,139    | 0         |

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**COMPREHENSIVE INCOME AND EXPENDITURE**

**10. Expenditure and Funding Analysis**

The Council is required to prepare its Income and Expenditure on three different bases to meet the demands of different users. This note attempts to show how each of these three requirements are reconciled with each other. The first column shows the internal management reporting based on the Council's objectives and structure. The overall statutory basis of the Council results in a number of entries in Column (ii) needed to ensure that the Council Taxpayers needs are reflected. This is called the Funding Basis in Column (iii). To ensure that all transactions are recorded in accordance with proper accounting practices the Comprehensive Income and Expenditure Statement is prepared, Column (v), which also requires adjustments, Column (iv), from the Funding Basis.

The following analysis shows the monetary effects of these adjustments with further information and details of the adjustment columns being shown in Note 9 for Column (iv) and Note 11 for Columns (ii) and (iv).

| 2016/17   | Outturn<br>report<br>Council 25<br>July 2017 | Entries<br>needed to<br>convert<br>outturn to<br>General Fund<br>basis | Net<br>Expenditure<br>Chargeable<br>to the<br>General Fund | Adjustments<br>between<br>General Fund<br>and<br>Accounting<br>Practices Basis | Net<br>Expenditure in<br>the<br>Comprehensive<br>Income and<br>Expenditure<br>Statement |
|---|--|--|--|--|---|
|   | (i)<br>£000                                  | (ii)<br>£000   | (iii)<br>£000  | (iv)<br>£000   | (v)<br>£000   |
| Resources                                       | 2,317  | 285  | 2,602  | (285)  | 2,317   |
| Performance and Innovation                      | 1,862  | (180)  | 1,682  | 180  | 1,862   |
| Strategic Development                           | 815  | (1,336)  | (521)  | 1,658  | 1,137   |
| Neighbourhood Services                          | 5,406  | (1,990)  | 3,416  | 1,292  | 4,708   |
| <b>Net cost of Services</b>                     | <b>10,400</b>                                | <b>(3,221)</b>   | <b>7,179</b>   | <b>2,845</b>   | <b>10,024</b>   |
| Other income and expenditure                    | (10,400)                                     | (842)  | (11,242)   | (699)  | (11,941)  |
| <b>Surplus/Deficit on Provision of Services</b> | <b>0</b>                                     | <b>(4,063)</b>   | <b>(4,063)</b>   | <b>2,146</b>   | <b>(1,917)</b>  |

**Opening General Fund Balances**

**-14,046**

Surplus/Deficit (-/+)

**-4,063**

**Closing General Fund Balances**

**-18,109**

In addition, other transfers of £18k were made into the General Fund balances from other usable reserves, bringing the total closing balance to £18,127k, being the total of General Reserve Earmarked and General Fund Working balance. A detailed breakdown of contributions to/from reserves is presented in note 8.

| 2017/18   | Outturn<br>report<br>Council 24<br>July 2018 | Entries<br>needed to<br>convert<br>outturn to<br>General Fund<br>basis | Net<br>Expenditure<br>Chargeable<br>to the<br>General Fund | Adjustments<br>between<br>General Fund<br>and Accounting<br>Practices Basis | Net<br>Expenditure in<br>the<br>Comprehensive<br>Income and<br>Expenditure<br>Statement |
|---|--|--|--|---|---|
|   | (i)<br>£000                                  | (ii)<br>£000   | (iii)<br>£000  | (iv)<br>£000  | (v)<br>£000   |
| Resources                                       | 2,672  | 68   | 2,740  | (68)  | 2,672   |
| Performance and Innovation                      | 1,984  | (403)  | 1,581  | 403   | 1,984   |
| Strategic Development                           | 3,028  | (1,170)  | 1,858  | 1,504   | 3,362   |
| Neighbourhood Services                          | 8,857  | (4,217)  | 4,640  | 4,221   | 8,861   |
| <b>Net cost of Services</b>                     | <b>16,541</b>                                | <b>(5,722)</b>   | <b>10,819</b>  | <b>6,060</b>  | <b>16,879</b>   |
| Other income and expenditure                    | (16,541)                                     | 6,903  | (9,638)  | (3,916)   | (13,554)  |
| <b>Surplus/Deficit on Provision of Services</b> | <b>0</b>                                     | <b>1,181</b>   | <b>1,181</b>   | <b>2,144</b>  | <b>3,325</b>  |

|                                      |                 |
|--------------------------------------|-----------------|
| <b>Opening General Fund Balances</b> | <b>(18,127)</b> |
| Surplus/Deficit (-/+)                | 1,181           |
| <b>Closing General Fund Balances</b> | <b>(16,946)</b> |

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**11. Segmental Reporting.**

The analysis of income and expenditure by service on the face of the Comprehensive Income and Expenditure Statement (CIES) is on a segmental basis including any adjustments relating to proper accounting practice. The segmental analysis below gives further detail on the adjustments required between the reporting, funding and accounting basis. The first table sets out a full segmental analysis of the Cost of Services in the CIES including the relevant funding adjustments as per the EFA column (iv). The table below reconciles the adjustments in EFA column (iv) to EFA column (ii). Please note that the signs are reversed as this analysis starts with the CIES figures (EFA column v).

| 2016/17   |                                   |                                       |                   |                                  |                 |
|---|-----------------------------------|---------------------------------------|-------------------|----------------------------------|-----------------|
|   | Neighbourhood<br>Services<br>£000 | Performance<br>and Innovation<br>£000 | Resources<br>£000 | Strategic<br>Development<br>£000 | CIES<br>£000    |
| <b>Income:</b>  |                                   |                                       |                   |                                  |                 |
| Income from fees and charges  | (6,939)                           | (20)                                  | (266)             | (2,314)                          | (9,539)         |
| REFCUS income*  | (2,138)                           | 0                                     | 0                 | (756)                            | (2,894)         |
| Grants and contributions  | (1,334)                           | (382)                                 | (18,866)          | (4,248)                          | (24,830)        |
| <b>Total</b>  | <b>(10,411)</b>                   | <b>(402)</b>                          | <b>(19,132)</b>   | <b>(7,318)</b>                   | <b>(37,263)</b> |
| <b>Expenditure:</b>   |                                   |                                       |                   |                                  |                 |
| Employees   | 2,522                             | 1,951                                 | 3,165             | 3,171                            | 10,809          |
| Pension accounting adjustments**  | 1                                 | 1                                     | (285)             | 2                                | (281)           |
| Other Service Expenditure   | 7,875                             | 1,737                                 | 18,779            | 2,893                            | 31,284          |
| Support Service Charges in  | 3,365                             | 1,309                                 | 4,372             | 2,743                            | 11,789          |
| Support Service Charges out   | (2,073)                           | (2,913)                               | (4,582)           | (2,766)                          | (12,334)        |
| Depreciation*   | 1,512                             | 76                                    | 0                 | 287                              | 1,875           |
| REFCUS*   | 2,158                             | 103                                   | 0                 | 1,998                            | 4,259           |
| Impairments*  | (241)                             | 0                                     | 0                 | 127                              | (114)           |
| <b>Total</b>  | <b>15,119</b>                     | <b>2,264</b>                          | <b>21,449</b>     | <b>8,455</b>                     | <b>47,287</b>   |
| <b>Cost of services</b>   | <b>4,708</b>                      | <b>1,862</b>                          | <b>2,317</b>      | <b>1,137</b>                     | <b>10,024</b>   |
| <b>Other income and expenditure on provision of services (per CIES )</b>          |                                   |                                       |                   |                                  | <b>(11,941)</b> |
| <b>Net surplus/deficit on provision of services (per CIES and EFA column (v))</b> |                                   |                                       |                   |                                  | <b>(1,917)</b>  |
| <b>Reversal of Service funding adjustments</b>                                    |                                   |                                       |                   |                                  |                 |
| *Capital adjustments  | 1,291                             | 179                                   | 0                 | 1,656                            | 3,126           |
| **Pension adjustments   | 1                                 | 1                                     | (285)             | 2                                | (281)           |
| <b>EFA column (iv) services</b>   | <b>1,292</b>                      | <b>180</b>                            | <b>(285)</b>      | <b>1,658</b>                     | <b>(2,845)</b>  |
| <b>Funding adjustments in other income and expenditure:</b>                       |                                   |                                       |                   |                                  |                 |
| Pension   |                                   |                                       |                   |                                  | (2)             |
| Depreciation  |                                   |                                       |                   |                                  | (712)           |
| <b>Other adjustments as per note 8:</b>   |                                   |                                       |                   |                                  |                 |
| Value of non-current assets sold  |                                   |                                       |                   |                                  | (158)           |
| Statutory provision for repayment of debt (MRP)                                   |                                   |                                       |                   |                                  | 371             |
| Capital expenditure financed from revenue   |                                   |                                       |                   |                                  | 840             |
| Capital grants/CIL unapplied credited to CIES                                     |                                   |                                       |                   |                                  | 364             |
| Transfer of non-current asset sales proceeds                                      |                                   |                                       |                   |                                  | 1,307           |
| Reversal of movement in investment property values                                |                                   |                                       |                   |                                  | (219)           |
| Reversal of other IAS19 items   |                                   |                                       |                   |                                  | (1,047)         |
| Collection Fund Adjustment Account NDR  |                                   |                                       |                   |                                  | (45)            |
| <b>Adjustments between accounting and funding basis (EFA column (iv))</b>         |                                   |                                       |                   |                                  | <b>(2,146)</b>  |
| <b>Total movement on General Fund balances (Per MIRS and EFA column (iii))</b>    |                                   |                                       |                   |                                  | <b>(4,063)</b>  |

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**Note 11 continued...**

2017/18

|   | Resources       | Performance<br>and Innovation | Strategic<br>Development | Neighbourhood<br>Services | CIES            |
|---|-----------------|-------------------------------|--------------------------|---------------------------|-----------------|
|   | £000            | £000                          | £000                     | £000                      | £000            |
| <b>Income:</b>  |                 |                               |                          |                           |                 |
| Income from fees and charges  | (242)           | (22)                          | (2,059)                  | (7,095)                   | (9,418)         |
| REFCUS income*  | 0               | 0                             | (700)                    | (1,317)                   | (2,017)         |
| Grants and contributions  | (17,657)        | (433)                         | (1,976)                  | (1,377)                   | (21,443)        |
| <b>Total</b>  | <b>(17,899)</b> | <b>(455)</b>                  | <b>(4,735)</b>           | <b>(9,789)</b>            | <b>(32,878)</b> |
| <b>Expenditure:</b>   |                 |                               |                          |                           |                 |
| Employees   | 3,291           | 1,990                         | 3,290                    | 5,629                     | 14,200          |
| Pension accounting<br>adjustments**   | (68)            | 142                           | 243                      | 413                       | 730             |
| Other Service Expenditure   | 17,606          | 1,837                         | 2,724                    | 5,376                     | 27,543          |
| Support Service Charges in  | 4,921           | 1,550                         | 3,292                    | 4,341                     | 14,104          |
| Support Service Charges out   | (5,179)         | (3,341)                       | (3,413)                  | (2,234)                   | (14,167)        |
| Depreciation*   |                 | 88                            | 293                      | 2,587                     | 2,968           |
| REFCUS*   |                 | 173                           | 1,062                    | 1,317                     | 2,552           |
| Impairments*  |                 |                               | 606                      | 1,221                     | 1,827           |
| <b>Total</b>  | <b>20,571</b>   | <b>2,439</b>                  | <b>8,097</b>             | <b>18,650</b>             | <b>49,757</b>   |
| <b>Cost of services</b>   | <b>2,672</b>    | <b>1,984</b>                  | <b>3,362</b>             | <b>8,861</b>              | <b>16,879</b>   |
| <b>Other income and expenditure on provision of services (per CIES )</b>          |                 |                               |                          |                           | <b>(13,554)</b> |
| <b>Net surplus/deficit on provision of services (per CIES and EFA column (v))</b> |                 |                               |                          |                           | <b>3,325</b>    |
| <b>Reversal of funding adjustments:</b>   |                 |                               |                          |                           |                 |
| *Capital adjustments  | 0               | (261)                         | (1,261)                  | (3,808)                   | (5,330)         |
| **Pension adjustments   | 68              | (142)                         | (243)                    | (413)                     | (730)           |
| <b>EFA column (iv) Cost of<br/>Services</b>                                       | <b>68</b>       | <b>(403)</b>                  | <b>(1,504)</b>           | <b>(4,221)</b>            | <b>(6,060)</b>  |
| <b>Funding adjustments in other income and expenditure:</b>                       |                 |                               |                          |                           |                 |
| Pension   |                 |                               |                          |                           | 0               |
| Depreciation  |                 |                               |                          |                           | 0               |
| <b>Other adjustments as per note 8:</b>   |                 |                               |                          |                           |                 |
| Value of non-current assets sold  |                 |                               |                          |                           | (310)           |
| Statutory provision for repayment of debt (MRP)                                   |                 |                               |                          |                           | 449             |
| Capital expenditure financed from revenue   |                 |                               |                          |                           | 1,593           |
| Capital grants/CIL unapplied credited to CIES                                     |                 |                               |                          |                           | 598             |
| Transfer of non-current asset sales proceeds                                      |                 |                               |                          |                           | 1,115           |
| Reversal of movement in investment property<br>values                             |                 |                               |                          |                           | 45              |
| Reversal of other IAS19 items   |                 |                               |                          |                           | (952)           |
| Collection Fund Adjustment Account NDR  |                 |                               |                          |                           | 1,378           |
| <b>Adjustments between accounting and funding basis (EFA column (iv))</b>         |                 |                               |                          |                           | <b>(2,144)</b>  |
| <b>Total movement on General Fund balances (Per MIRS and EFA column (iii))</b>    |                 |                               |                          |                           | <b>1,181</b>    |

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**Note 11 continued...**

The following note explains the adjustments within EFA column (ii). Within the service segmental analysis, the only differences between column (ii) and column (iv) relate to presentation of investment properties. These are presented as corporate items within the CIES but are managed within service segments for resource allocation purposes. The service segmental analysis above therefore explains most of the column (ii) adjustments and reconciliation is provided.

|  | 2016/17<br>£000 | 2017/18<br>£000 |
|--|-----------------|-----------------|
| <b>Reconciliation to EFA column (ii):</b>                |                 |                 |
| Reverse EFA column (iv) Cost of Services                 | (2,845)         | (6,060)         |
| <b>Less presentation adjustments of corporate items:</b> |                 |                 |
| Trading accounts   | (701)           | 0               |
| Investment properties within Strategic Development       | 321             | 334             |
| Investment properties within Neighbourhood Services      | 4               | 4               |
| CIL income   | 0               | 0               |
| <b>EFA column (II) Cost of Services</b>                  | <b>(3,221)</b>  | <b>(5,722)</b>  |
| <b>Other Income and Expenditure adjustments</b>          |                 |                 |
| Service items presented corporately                      | 376             | (338)           |
| Capital charges in corporate items                       | (712)           | 0               |
| Pension adjustments in corporate items                   | (2)             | 0               |
| Reversal of total capital items                          | 3,838           | 5,330           |
| Reversal of total pension items                          | (279)           | 730             |
| Net movement on Reserves                                 | (4,063)         | 1,181           |
| <b>EFA column (II) other I&amp;E</b>                     | <b>(842)</b>    | <b>6,903</b>    |
| <b>EFA column (ii) total</b>                             | <b>(4,063)</b>  | <b>1,181</b>    |

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**12. Trading Operations**

Following competitive tender, the Council operated an in-house street cleaning, domestic waste and kerbside recycling collection service which expired on 31 March 2017. From 1 April 2017 the services continued to be operated in-house but in a non- trading capacity. Figures for 2016/17 only are therefore shown separately in the Comprehensive Income & Expenditure Statement within Financing and Investment Income and Expenditure.

|  | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|
| Turnover                                 | (5,202)                 | 0                       |
| Expenditure                              | 5,903                   | 0                       |
| <b>Net deficit on trading operations</b> | <b>701</b>              | <b>0</b>                |

**13. Agency Services**

The Council acts as agent to several other organisations for the following services:-

- Car Parks - managing car parks
- Lake Windermere - collecting lake fees on behalf of Lake District National Park Authority
- Public Halls - taking accommodation bookings and selling event tickets
- South Lakes Housing – rent collection
- Ministry of Housing, Communities and Local Government – administration of flood relief grants.

The Council also has an agency agreement with the following:

- the Camping and Caravanning Club, who run Braithwaite Fold Caravan Site on its behalf
- South Lakes Housing – collection of Town View Fields Hostel, 12 Mintsfeet, Stockghyll Cottage and 62 Castle Street rents
- Windermere Lake Cruises who run the Rectory Road Car Park

The management or commission fees, received or paid, vary according to the agreement in place or the service provided. The collection of NNDR as agent for Central Government and the County Council, and Council Tax collected on behalf of other local precepting authorities is not included here and is reflected in the Collection Fund.

In addition, the Council hosts the shared IT service with Eden District Council. This is a jointly managed service albeit staff are employees of SLDC and expenditure goes through SLDCs ledger. The matching income and expenditure from Eden have been de-recognised (£266k gross) within SLDC's CIES on the grounds that having the gross figures would not reflect the underlying relationship, ie that this is a shared service rather than SLDC providing a service to another authority.

The table below summarises the agency income and expenditure for the period:

|   | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|---|-------------------------|-------------------------|
| <b>SLDC Acting as Agent for Other Organisations</b> |                         |                         |
| Income paid over to organisations and individuals   | 1,018                   | 904                     |
| Management fees received by SLDC                    | (131)                   | (127)                   |
| <b>Other Organisations Acting as Agent for SLDC</b> |                         |                         |
| Income Received                                     | (688)                   | (724)                   |
| Agency Fee Paid By SLDC                             | 34                      | 35                      |

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**Note 13 continued....**

The main variations in income paid over are:

- The agreement relating to rental income that was collected by SLDC on behalf of South Lakes Housing ended part way through 2017/18, therefore only £220 income was collected in 2017/18 compared to £16k in 2016/17.
- During 2016/17 £31k was paid through the £500 flood relief grant scheme on behalf of Central Government, these were the final payments.
- Following the transfer of Coronation Hall to Ulverston Community Enterprise on the 1<sup>st</sup> August 2016, SLDC no longer collects the ticket sales income.
- Payments made for shared ownership car parks increased by £26k during 2017/18 due to more income being collected than during 2016/17.
- Income received for Braithwaite Fold Caravan Site increased by £33k in 2017/18 compared to 2016/17.

The 2016/17 figures for income paid over to organisations and individuals have been amended due to the figures for the Lake Registration Fees being understated by £14k.



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**14. Members' Allowances**

The Council paid the following amounts to Members of the Council during the year:

|              | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--------------|-------------------------|-------------------------|
| Allowances   | 252                     | 253                     |
| Expenses     | 14                      | 12                      |
| <b>Total</b> | <b>266</b>              | <b>265</b>              |

The Car Allowances claimed have reduced compared to the previous year, this is due to an increase in the number of Councillors who do not claim their allowances year on year.

**15. Officers' Remuneration and Exit Packages**

The remuneration paid to the Council's senior employees is as follows:

|  |                | <b>Salary, Fees<br/>and<br/>Allowances</b> | <b>Expenses<br/>Allowances</b> | <b>Pension<br/>Contribution</b> | <b>Total</b>   |
|--|----------------|--|--------------------------------|---------------------------------|----------------|
|  |                | <b>£</b>                                   | <b>£</b>                       | <b>£</b>                        | <b>£</b>       |
| Chief Executive  | 2016/17        | 106,034                                    | 963                            | 15,057                          | <b>122,054</b> |
|  | <b>2017/18</b> | <b>107,094</b>                             | <b>963</b>                     | <b>17,349</b>                   | <b>125,406</b> |
| Corporate Director - Policy<br>and Resources (Monitoring<br>Officer) | 2016/17        | 77,956                                     | 963                            | 11,070                          | <b>89,989</b>  |
|  | <b>2017/18</b> | <b>78,702</b>                              | <b>963</b>                     | <b>12,750</b>                   | <b>92,415</b>  |
| Corporate Director -People<br>and Places                             | 2016/17        | 74,628                                     | 963                            | 10,597                          | <b>86,188</b>  |
|  | <b>2017/18</b> | <b>75,374</b>                              | <b>963</b>                     | <b>12,211</b>                   | <b>88,548</b>  |
| Assistant Director-<br>Resources (Section 151<br>Officer)            | 2016/17        | 68,790                                     | 963                            | 9,768                           | <b>79,521</b>  |
|  | <b>2017/18</b> | <b>69,909</b>                              | <b>963</b>                     | <b>11,325</b>                   | <b>82,197</b>  |
| Assistant Director- Strategic<br>Development                         | 2016/17        | 58,362                                     | 963                            | 8,287                           | <b>67,612</b>  |
|  | <b>2017/18</b> | <b>58,946</b>                              | <b>963</b>                     | <b>9,549</b>                    | <b>69,458</b>  |
| Assistant Director-<br>Neighbourhood Services                        | 2016/17        | 58,362                                     | 963                            | 8,287                           | <b>67,612</b>  |
|  | <b>2017/18</b> | <b>58,946</b>                              | <b>963</b>                     | <b>9,549</b>                    | <b>69,458</b>  |
| Assistant Director-<br>Performance and Innovation                    | 2016/17        | 58,362                                     | 963                            | 8,287                           | <b>67,612</b>  |
|  | <b>2017/18</b> | <b>58,946</b>                              | <b>963</b>                     | <b>9,549</b>                    | <b>69,458</b>  |
| Financial Services Manager   | 2016/17        | 50,455                                     | 0                              | 7,165                           | <b>57,620</b>  |
|  | 2017/18        | 50,960                                     | 0                              | 8,255                           | <b>59,215</b>  |
| Community and Leisure<br>Manager                                     | 2016/17        | 44,321                                     | 846                            | 6,294                           | <b>51,461</b>  |
|  | <b>2017/18</b> | <b>49,085</b>                              | <b>905</b>                     | <b>7,952</b>                    | <b>57,942</b>  |
| Shared IT Services Manager   | 2016/17        | 44,321                                     | 963                            | 6,294                           | <b>51,578</b>  |
|  | <b>2017/18</b> | <b>48,365</b>                              | <b>963</b>                     | <b>7,835</b>                    | <b>57,163</b>  |
| Revenues and Benefits<br>Manager                                     | 2016/17        | 45,248                                     | 0                              | 6,425                           | <b>51,673</b>  |
|  | <b>2017/18</b> | <b>46,645</b>                              | <b>0</b>                       | <b>7,556</b>                    | <b>54,201</b>  |
| Development Management<br>Manager                                    | 2016/17        | 44,321                                     | 963                            | 6,294                           | <b>51,578</b>  |
|  | <b>2017/18</b> | <b>44,764</b>                              | <b>963</b>                     | <b>7,252</b>                    | <b>52,979</b>  |
| Partnership and<br>Organisational Development<br>Manager             | 2016/17        | Below threshold for disclosure in 2016/17  |                                |                                 |                |
|  | <b>2017/18</b> | 45,060                                     | 0                              | 7,299                           | <b>52,359</b>  |
| Development Strategy and<br>Housing Manager                          | 2016/17        | 44,321                                     | 0                              | 6,294                           | <b>50,615</b>  |
|  | <b>2017/18</b> | <b>44,764</b>                              | <b>0</b>                       | <b>7,252</b>                    | <b>52,016</b>  |
| Property Services Manager  | 2016/17        | Below threshold for disclosure in 2016/17  |                                |                                 |                |
|  | <b>2017/18</b> | 42,899                                     | 963                            | 6,950                           | <b>50,812</b>  |

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The pension figures use the primary rate of 16.2% (14.2% for 2016/17) as set out in the last actuarial valuation of the Cumbria Local Government Pension Fund, in line with the disclosure regulations. The figures do not include payments made for specific election duties as employees of the returning officer. There are no payments for bonus or compensation for loss of office.

The numbers of Council employees receiving remuneration (treated as salary, special allowances and expenses allowances but excluding pension payments) of more than £50k in 2016/17 and 2017/18 are shown in the table below:

|                    | 2016/17<br>Number of<br>employees | 2017/18<br>Number of<br>employees |
|--------------------|-----------------------------------|-----------------------------------|
| £50,000 - £54,999  | 1                                 | 1                                 |
| £55,000 - £59,999  | 3                                 | 3                                 |
| £60,000 - £64,999  | 0                                 | 0                                 |
| £65,000 - £69,999  | 1                                 | 0                                 |
| £70,000 - £74,999  | 0                                 | 1                                 |
| £75,000 - £79,999  | 2                                 | 2                                 |
| £80,000 - £84,999  | 0                                 | 0                                 |
| £85,000- £89,999   | 0                                 | 0                                 |
| £90,000- £94,999   | 0                                 | 0                                 |
| £95,000- £99,999   | 0                                 | 0                                 |
| £100,000- £104,999 | 0                                 | 0                                 |
| £105,000- £109,999 | 1                                 | 1                                 |
| Total              | 8                                 | 8                                 |

#### Exit Packages

| Exit package<br>cost band<br>(including<br>special<br>payments) | Number of<br>compulsory<br>redundancies |         | Number of other<br>departures agreed |         | Total number of<br>exit packages by<br>cost band |         | Total cost of exit<br>packages in each<br>band |              |
|---|---|---------|--------------------------------------|---------|--|---------|--|--------------|
|   | 2016/17                                 | 2017/18 | 2016/17                              | 2017/18 | 2016/17  | 2017/18 | 2016/17<br>£                                   | 2017/18<br>£ |
| £0 - £60,000  | 0                                       | 6       | 6                                    | 1       | 6  | 7       | 77,403   | 101,946      |

Bandings have been aggregated to prevent disclosure of individual settlements. No individual settlements greater than £60k were made in either 2016/17 or 2017/18. Three packages were committed in 2017/18 but not paid until 2018/19 including one where the final package was different to the initial approval.

#### 16. External Audit Costs

The table below shows the Council's costs in relation to the audit of the Statement of Accounts, certification of grant claims and to non-audit services provided by the Council's external auditors. The appointed auditor for 2016/17 and 2017/18 was Grant Thornton UK LLP.

|   | 2016/17<br>£000 | 2017/18<br>£000 |
|---|-----------------|-----------------|
| Fees payable to the appointed auditor for external audit services                       | 56              | 56              |
| Fees payable to the appointed auditor for the certification of grant claims and returns | 8               | 8               |
| Additional 15/16 fee for grant claims   | 0               | 2               |
| <b>Total</b>  | <b>64</b>       | <b>66</b>       |

The additional £2k of work relating to 2015/16 grant claims was carried out in 2016/17 but was not authorised for payment until after 31 March 2017 so has been recognised in 2017/18.

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A receipt of £8,300 was received in 2017/18 reflecting a refund of fees from the Audit Commission for the period prior to the appointment of Grant Thornton.

**17. Grant Income**

The Council credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement:

|   | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|---|-------------------------|-------------------------|
| <b>Total Non-specific Grant Income * see below</b>    | <b>(4,823)</b>          | <b>(5,401)</b>          |
| Credited to Services:                                 |                         |                         |
| Department for Works and Pensions -                   |                         |                         |
| Housing Benefit Subsidy                               | (17,511)                | (16,890)                |
| Housing Benefit Administration grant                  | (225)                   | (206)                   |
| Council Tax Reduction Scheme Admin grant              | (90)                    | (84)                    |
| Housing Benefit Local Scheme                          | (33)                    | (30)                    |
| Ministry of Housing, Communities & Local Government - |                         |                         |
| NDR cost of collection                                | (301)                   | (301)                   |
| New Burdens   | (131)                   | (172)                   |
| Bellwin Claim   | 5                       | 0                       |
| Flood Relief Grants                                   | (630)                   | (62)                    |
| Neighbourhood Planning grant                          | (25)                    | 0                       |
| Planning Delivery Grant                               | (82)                    | 0                       |
| Elections   | (343)                   | (387)                   |
| Individual Electoral Registration and Transformation  | (28)                    | (23)                    |
| New Homes Bonus                                       | (939)                   | (1,130)                 |
| Community Housing Fund                                | (2,357)                 | 0                       |
| Flexible Homelessness Support                         | 0                       | (82)                    |
| Cumbria Local Enterprise Partnership Flood Recovery   | (58)                    | 0                       |
| Other minor grants                                    | (4)                     | (31)                    |
| REFCUS (DFG, Flood Repair and Renewal, and CIL)       | (2,893)                 | (2,014)                 |
| <b>Total credited to Services</b>                     | <b>(25,645)</b>         | <b>(21,412)</b>         |
| <b>Other Contributions credited to Services</b>       | <b>(2,079)</b>          | <b>(2,051)</b>          |
| <b>Total Grants and contributions</b>                 | <b>(32,547)</b>         | <b>(28,864)</b>         |

|   |                 |                 |
|---|-----------------|-----------------|
| * Amount taken from CIES Taxation and Non-Specific Grant Income | <b>(14,372)</b> | <b>(15,334)</b> |
| Less Council Tax  | 9,549           | 9,933           |
| <b>Total</b>  | <b>(4,823)</b>  | <b>(5,401)</b>  |

Community Housing Fund grant of £2.4m was received in 2016/17. Further allocations were dependant in part on how previous years' grant allocations have been spent, however the Ministry of Housing Communities and Local Government has since changed this to a bidding process.

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**BALANCE SHEET**

**18. Property, Plant and Equipment**

Movements on Balances

| <b>Movements in 2016/17</b>     | <b>Other Land and<br/>Buildings<br/>£000</b> | <b>Vehicles, Plant,<br/>Furniture &amp;<br/>Equipment<br/>£000</b> | <b>Infrastructure<br/>Assets<br/>£000</b> | <b>Community<br/>Assets<br/>£000</b> | <b>Assets under<br/>Construction<br/>£000</b> | <b>Surplus Assets<br/>£000</b> | <b>Total Property,<br/>Plant and<br/>Equipment<br/>£000</b> |
|---------------------------------|--|--|---|--------------------------------------|---|--------------------------------|---|
| <b>Cost or Valuation</b>        |  |  |   |                                      |   |                                |   |
| <b>At 1 April 2016</b>          | <b>46,383</b>                                | <b>9,818</b>   | <b>4,557</b>                              | <b>171</b>                           | <b>765</b>                                    | <b>0</b>                       | <b>61,694</b>   |
| additions                       | 0  | 793  | 0   | 0                                    | 0   | 0                              | 793   |
| enhancements                    | 747  | 166  | 0   | 0                                    | 254   | 0                              | 1,167   |
| disposals                       | (18)   | (356)  | 0   | 0                                    | 0   | 0                              | (374)   |
| revaluations recognised in RR   | 8,184  | 0  | 0   | 140                                  | 0   | 50                             | 8,374   |
| revaluations recognised in I&E  | (162)  | 0  | 0   | 0                                    | (8)   | 7                              | (163)   |
| assets reclassified             | 229  | 120  | 19  | (140)                                | (467)   | 43                             | (196)   |
| <b>At 31 March 2017</b>         | <b>55,363</b>                                | <b>10,541</b>  | <b>4,576</b>                              | <b>171</b>                           | <b>544</b>                                    | <b>100</b>                     | <b>71,295</b>   |
| <b>Accumulated Depreciation</b> |  |  |   |                                      |   |                                |   |
| <b>at 1 April 2016</b>          | <b>(1,650)</b>                               | <b>(5,164)</b>   | <b>(298)</b>                              | <b>0</b>                             | <b>0</b>                                      | <b>0</b>                       | <b>(7,112)</b>  |
| depreciation charge in the year | (1,426)                                      | (960)  | (184)                                     | 0                                    | 0   | 0                              | (2,570)   |
| disposals                       | 0  | 356  | 0   | 0                                    | 0   | 0                              | 356   |
| revaluations recognised in RR   | 1,819  | 0  | 0   | 0                                    | 0   | 0                              | 1,819   |
| revaluations recognised in I&E  | 276  | 0  | 0   | 0                                    | 0   | 0                              | 276   |
| assets re-classified            | 9  | 109  | (7)                                       | 0                                    | 0   | 0                              | 111   |
| <b>At 31 March 2017</b>         | <b>(972)</b>                                 | <b>(5,659)</b>   | <b>(489)</b>                              | <b>0</b>                             | <b>0</b>                                      | <b>0</b>                       | <b>(7,120)</b>  |
| <b>Net Book Value</b>           |  |  |   |                                      |   |                                |   |
| <b>at 31 March 2016</b>         | <b>44,733</b>                                | <b>4,654</b>   | <b>4,259</b>                              | <b>171</b>                           | <b>765</b>                                    | <b>0</b>                       | <b>54,582</b>   |
| <b>at 31 March 2017</b>         | <b>54,391</b>                                | <b>4,882</b>   | <b>4,087</b>                              | <b>171</b>                           | <b>544</b>                                    | <b>100</b>                     | <b>64,175</b>   |

The net book value of assets reclassified in and out of PPE is matched by the amounts reclassified into Assets Held for Sale (£97k) in Note 21 and out of Investment Properties (£12k) in Note 23.

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**Note 18 continued....**

| <b>Movements in 2017/18</b>         | <b>Other Land<br/>and<br/>Buildings<br/>£000</b> | <b>Vehicles,<br/>Plant,<br/>Furniture &amp;<br/>Equipment<br/>£000</b> | <b>Infrastructure<br/>Assets<br/>£000</b> | <b>Community<br/>Assets<br/>£000</b> | <b>Assets under<br/>Construction<br/>£000</b> | <b>Surplus<br/>Assets<br/>£000</b> | <b>Total<br/>Property,<br/>Plant and<br/>Equipment<br/>£000</b> |
|-------------------------------------|--|--|---|--------------------------------------|---|------------------------------------|---|
| <b>Cost or Valuation</b>            |  |  |   |                                      |   |                                    |   |
| <b>At 1 April 2017</b>              | <b>55,363</b>                                    | <b>10,541</b>  | <b>4,576</b>                              | <b>171</b>                           | <b>544</b>                                    | <b>100</b>                         | <b>71,295</b>   |
| additions                           | 4  | 1,519  | 0   | 0                                    | 12  | 0                                  | 1,535   |
| enhancements                        | 1,229  | 171  | 0   | 552                                  | 97  | 0                                  | 2,049   |
| disposals                           | (2)  | (37)   | 0   | 0                                    | 0   | 0                                  | (39)  |
| valuations recognised in<br>RR      | 2,031  | 0  | 0   | 0                                    | 0   | (137)                              | 1,894   |
| valuations recognised in<br>I&E     | (1,464)  | 0  | 0   | (488)                                | 0   | (100)                              | (2,052)   |
| assets reclassified                 | (37)   | (78)   | 0   | 0                                    | (636)   | 437                                | (314)   |
| <b>At 31 March 2018</b>             | <b>57,124</b>                                    | <b>12,116</b>  | <b>4,576</b>                              | <b>235</b>                           | <b>17</b>                                     | <b>300</b>                         | <b>74,368</b>   |
| <b>Accumulated<br/>Depreciation</b> |  |  |   |                                      |   |                                    |   |
| <b>at 1 April 2017</b>              | <b>(972)</b>                                     | <b>(5,659)</b>   | <b>(489)</b>                              | <b>0</b>                             | <b>0</b>                                      | <b>0</b>                           | <b>(7,120)</b>  |
| depreciation charge in the<br>year  | (1,919)  | (959)  | (71)                                      | 0                                    | 0   | (2)                                | (2,951)   |
| disposals                           | 2  | 37   | 0   | 0                                    | 0   | 0                                  | 39  |
| valuations recognised in<br>RR      | 1,785  | 0  | 0   | 0                                    | 0   | 13                                 | 1,798   |
| valuations recognised in<br>I&E     | 214  | 0  | 0   | 0                                    | 0   | 19                                 | 233   |
| assets re-classified                | 30   | 78   | 0   | 0                                    | 0   | (30)                               | 78  |
| <b>At 31 March 2018</b>             | <b>(860)</b>                                     | <b>(6,503)</b>   | <b>(560)</b>                              | <b>0</b>                             | <b>0</b>                                      | <b>0</b>                           | <b>(7,923)</b>  |
| <b>Net Book Value</b>               |  |  |   |                                      |   |                                    |   |
| <b>at 31 March 2017</b>             | <b>54,391</b>                                    | <b>4,882</b>   | <b>4,087</b>                              | <b>171</b>                           | <b>544</b>                                    | <b>100</b>                         | <b>64,175</b>   |
| <b>at 31 March 2018</b>             | <b>56,264</b>                                    | <b>5,613</b>   | <b>4,016</b>                              | <b>235</b>                           | <b>17</b>                                     | <b>300</b>                         | <b>66,445</b>   |

The net book value of assets reclassified out of PPE is matched by the amounts reclassified into Assets Held for Sale (£120k) in Note 21 and Investment Properties (£116k) in Note 23.

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**Note 18 continued....**

**Information on Assets Held**

Non-current assets owned by the Council are shown in the table below.

| <b>Property, Plant and Equipment Assets Held</b> | <b>Number at 31 March 2016</b> | <b>Changes 2016/17</b> | <b>Number at 31 March 2017</b> | <b>Changes 2017/18</b> | <b>Number at 31 March 2018</b> |
|--|--------------------------------|------------------------|--------------------------------|------------------------|--------------------------------|
| <b>Other Land and Buildings:</b>                 |                                |                        |                                |                        |                                |
| Allotments                                       | various sites                  | various sites          | various sites                  | various sites          | various sites                  |
| Car Parks  | 43                             | 0                      | 43                             | 0                      | 43                             |
| Cemeteries                                       | 9                              | 0                      | 9                              | 0                      | 9                              |
| Depots   | 5                              | 0                      | 5                              | 0                      | 5                              |
| Historic Properties                              | 1                              | 0                      | 1                              | 0                      | 1                              |
| Houses and hostel                                | 3                              | 0                      | 3                              | 0                      | 3                              |
| Garage Sites                                     | 4                              | 0                      | 4                              | 0                      | 4                              |
| Lake & associated assets                         | 1                              | 0                      | 1                              | 0                      | 1                              |
| Markets  | 7                              | 0                      | 7                              | 0                      | 7                              |
| Outdoor Centres                                  | 1                              | 0                      | 1                              | 0                      | 1                              |
| Public Halls                                     | 2                              | 0                      | 2                              | 0                      | 2                              |
| Public Offices                                   | 3                              | 1                      | 4                              | (1)                    | 3                              |
| Sports Centres                                   | 3                              | 0                      | 3                              | 0                      | 3                              |
| Swimming Pools                                   | 3                              | 0                      | 3                              | (1)                    | 2                              |
| Toilets  | 31                             | (1)                    | 30                             | 0                      | 30                             |
| Tourist Information Centres                      | 2                              | 0                      | 2                              | (1)                    | 1                              |
| Other land and buildings                         | 42                             | 0                      | 42                             | 0                      | 42                             |
| <b>Vehicles Plant and Equipment:</b>             |                                |                        |                                |                        |                                |
| Vehicles   | 75                             | 1                      | 76                             | 5                      | 81                             |
| CCTV Schemes                                     | 2                              | (2)                    | 0                              | 0                      | 0                              |
| <b>Infrastructure Assets:</b>                    |                                |                        |                                |                        |                                |
| Sea Defences                                     | 1                              | 0                      | 1                              | 0                      | 1                              |
| Sewerage Works                                   | 2                              | 0                      | 2                              | 0                      | 2                              |
| Land Drainage schemes                            | 3                              | 0                      | 3                              | 0                      | 3                              |
| <b>Community Assets:</b>                         |                                |                        |                                |                        |                                |
| Historic Structures                              | 5                              | 0                      | 5                              | 0                      | 5                              |
| Parks, Woodland and Open Spaces                  | 176                            | 10                     | 186                            | 0                      | 186                            |
|  |                                |                        |                                |                        |                                |
| <b>Surplus Assets:</b>                           | 1                              | 1                      | 2                              | 1                      | 3                              |

During the year Ulverston Town Hall and its annex at 2/4 Theatre Street were re-classified from Public Offices and Retail Properties respectively to Surplus Assets, prior to sale to South Lakes Housing. The former Tourist Information Centre in Kirkby Lonsdale was moved to Investment Properties.

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**Note 18 continued....**

**Depreciation**

Depreciation is provided on all assets with a finite useful life, other than freehold land. Higher value assets such as office buildings and Leisure centres are split into components where doing this would have a material impact on the depreciation charged in year. For all remaining assets depreciation is charged, in accordance with the accounting policies, generally on opening balance sheet values (see note 5) over periods reflecting the following estimated useful lives:

| Component | Useful Life (Years) |
|-----------|---------------------|
| Structure | 50                  |
| Services  | 22                  |
| Roof      | 50                  |

| Classification                | Detail   | Default Useful Life (Years) |
|-------------------------------|--|-----------------------------|
| Other Land and Buildings      | Car Parks - Multi-storey                       | 50                          |
|                               | Car Parks - Surface                            | 20                          |
|                               | Temporary / Insubstantial Buildings            | 20                          |
|                               | Public Conveniences                            | 30                          |
|                               | Other Buildings                                | 50                          |
| Vehicles, Plant and Equipment | Vehicles                                       | Up to 10                    |
|                               | IT Equipment                                   | 5                           |
|                               | Wheeled Bins                                   | 20                          |
|                               | Vessels and Office Equipment / Furniture       | 10                          |
|                               | Effluent Treatment Works, Recycling Facilities | 10                          |
| Infrastructure Assets         | Flood Defences,                                | Up to 100                   |
| Community Assets              | Playground Equipment                           | 10                          |
|                               | Buildings                                      | 50                          |
| Non-Operational Assets        | Buildings                                      | 50                          |

The actual useful life of individual assets are recommended by the valuer as part of the revaluation process.

**Revaluations**

The Council re-values its assets every four years as part of a rolling programme. M. A. Wallwork MRICS, Estates Surveyor for Lambert Smith Hampton (LSH) has been engaged to carry out valuations in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institute of Chartered Surveyors ("RICS") Valuation Standards (6<sup>th</sup> Edition) and guidance provided by CIPFA.

To ensure that the total asset base is fairly stated at the year end, several other measures are taken on top of the rolling programme of valuations, namely:

- Review for material change either through enhancement or impairment.
- Review of significant assets outside the rolling programme.

An analysis of the carrying values by their valuation date is presented below:

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**Note 18 continued....**

|  | <b>Other<br/>Land and<br/>Buildings<br/>£000</b> | <b>Vehicles,<br/>Plant,<br/>Furniture<br/>&amp;<br/>Equipment<br/>£000</b> | <b>Infrastructure<br/>Assets<br/>£000</b> | <b>Community<br/>Assets<br/>£000</b> | <b>Assets<br/>under<br/>construction<br/>£000</b> | <b>Surplus<br/>£000</b> | <b>Total<br/>£000</b> |
|--|--|--|---|--------------------------------------|---|-------------------------|-----------------------|
| <b>Carried at<br/>historical cost</b>  | 383  | 5,569  | 4,016                                     | 229                                  | 17  | 0                       | <b>10,214</b>         |
| <b>Valued at fair<br/>value as at:</b> |  |  |   |                                      |   |                         |                       |
| 31 March 2018                          | 21,764   | 0  | 0   | 0                                    | 0   | 300                     | <b>22,064</b>         |
| 31 March 2017                          | 31,792   | 0  | 0   | 0                                    | 0   | 0                       | <b>31,792</b>         |
| 31 March 2016                          | 1,106  | 44   | 0   | 6                                    | 0   | 0                       | <b>1,156</b>          |
| 31 March 2015                          | 1,219  | 0  | 0   | 0                                    | 0   | 0                       | <b>1,219</b>          |
| 31 March 2014                          | 0  | 0  | 0   | 0                                    | 0   | 0                       | <b>0</b>              |
| <b>Total Cost or<br/>Valuation</b>     | <b>56,264</b>                                    | <b>5,613</b>   | <b>4,016</b>                              | <b>235</b>                           | <b>17</b>   | <b>300</b>              | <b>66,445</b>         |

The major Capital Commitments as at 31 March were:

|  | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|
| Castle Dairy                           | 138                     | 0                       |
| Disabled Facilities Grants             | 100                     | 0                       |
| Affordable Housing Grants              | 31                      | 495                     |
| Ferry Nab redevelopment                | 60                      | 0                       |
| Coronation Hall conversion             | 12                      | 0                       |
| Public Realm schemes                   | 126                     | 401                     |
| Vehicles                               | 15                      | 808                     |
| Play Areas                             | 115                     | 61                      |
| IT Replacement Fund/Digital Innovation | 51                      | 15                      |
| Rothay Park                            | 53                      | 3                       |
| Former Knitwear Factory                | 0                       | 93                      |
| Braithwaite Fold caravan park          | 0                       | 23                      |
| Bins and signage                       | 18                      | 34                      |
| Others                                 | 3                       | 24                      |
| <b>Total Commitments</b>               | <b>722</b>              | <b>1,957</b>            |

The main commitments at 31 March 2018 were refuse vehicles ordered but due to become operational early in 2018/19 (£808k), a grant to South Lakes Housing for conversion of Ulverston Town Hall into affordable housing once the sale has taken place (£495k) and works to play areas, Nobles Rest and New Road (£401k).



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**19. Impairment Losses and Downward Revaluations**

Impairment losses relate to the reduction in value of assets beyond downward revaluations due to a change in general prices. Examples of impairment losses include:

- A significant decline in an asset's carrying amount during the period, that is specific to the asset
- Evidence of obsolescence or physical damage of an asset
- A commitment by the authority to undertake a re-organisation which may make an asset surplus
- A significant adverse change in the statutory or regulatory environment in which the Council operates.

For 2017/18 there were no impairment losses due to obsolescence or physical damage but specific assets were revalued down by £2.4m. This was mainly due to capital expenditure that has not added to the current or fair value of a non-current asset.

|   | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|---|-------------------------|-------------------------|
| Public Conveniences   | (116)                   | (79)                    |
| Car Parks   | (338)                   | (82)                    |
| Lake Assets   | 0                       | (636)                   |
| Offices   | (433)                   | (533)                   |
| Historic properties   | (100)                   | (119)                   |
| Retail/commercial properties  | (317)                   | (96)                    |
| Hostel  | 0                       | (45)                    |
| Markets   | 0                       | (111)                   |
| Recreation/parks  | 0                       | (488)                   |
| Cemeteries  | 0                       | (10)                    |
| Depots  | 0                       | (173)                   |
| Other   | (79)                    | (57)                    |
| <b>Total Impairments and<br/>downward Revaluations</b>              | <b>(1,383)</b>          | <b>(2,429)</b>          |
| <b>Through Provision of Services</b>                                | <b>(745)</b>            | <b>(1,957)</b>          |
| <b>Through Other CIES</b>   | <b>(638)</b>            | <b>(472)</b>            |
| <b>Prior year impairments credited<br/>to Provision of Services</b> | <b>542</b>              | <b>9</b>                |

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**20. Intangible Assets**

The Council recognises two types of intangible fixed asset: software licences, which it has purchased to improve its service delivery and licences to operate street markets. The costs of the software licences are being written off to revenue on a straight-line basis over their 5 year life. The amortisation was charged to the IT Cost Centre and then absorbed as an overhead across all the services headings.

During the year the main acquisition was new software for the Revenues and Benefits department (£363k).

Street market licences are not amortised but are revalued as part of the rolling programme of asset revaluations. As at 31 March 2018 they made up £71k (£88k at 31 March 2017) of the balance sheet amount. The movement on Intangible Asset balances during the year is as follows.

|   | 2016/17<br>£000 | 2017/18<br>£000 |
|---|-----------------|-----------------|
| <b>Cost or Valuation:</b>               |                 |                 |
| <b>Balance at 1 April</b>               | <b>908</b>      | <b>914</b>      |
| Additions                               | 6               | 377             |
| Disposals                               | 0               | 0               |
| Impairments                             | 0               | (17)            |
| <b>At 31 March</b>                      | <b>914</b>      | <b>1,274</b>    |
| <b>Amortisation:</b>                    |                 |                 |
| <b>At 1 April</b>                       | <b>(749)</b>    | <b>(766)</b>    |
| Charge for the Year                     | (17)            | (17)            |
| Disposals                               | 0               | 0               |
| <b>At 31 March</b>                      | <b>(766)</b>    | <b>(783)</b>    |
|   |                 |                 |
| <b>Balance Sheet Amount at 1 April</b>  | <b>159</b>      | <b>148</b>      |
| <b>Balance Sheet Amount at 31 March</b> | <b>148</b>      | <b>491</b>      |

**21. Assets Held for Sale**

|                           | 2016/17<br>£000 | 2017/18<br>£000 |
|---------------------------|-----------------|-----------------|
| <b>Cost or Valuation:</b> |                 |                 |
| <b>Balance at 1 April</b> | <b>43</b>       | <b>0</b>        |
| Additions                 | 0               | 0               |
| Disposals                 | (140)           | 0               |
| assets re-classified      | 97              | 120             |
| <b>At 31 March</b>        | <b>0</b>        | <b>120</b>      |

During 2017/18 two refuse vehicles (£0k) and the toilet block at Glebe Road, Bowness (£120k) were reclassified as Assets Held for Sale and the vehicles were subsequently sold. The vehicles had been fully depreciated and have been replaced as part of the Council's capital programme.

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**22. Heritage Assets**

The Council has a range of heritage assets including museum collections and other land and buildings. Due to their open aspect, access to the Land and Buildings is freely available to members of the public. The museum exhibits are contained within various museums and access is available at published times. Records of all the exhibits are maintained by the Museum Curator and used for insurance and stock purposes. In addition, there are a number of individual structures within Parks that might be deemed to be heritage in nature. However, due to materiality, they continue to be disclosed as Community Assets within Property, Plant and Equipment.

The nature and condition of the Land and Buildings have resulted in the valuer assigning a nominal or nil value to these assets. The movement on the balance sheet is explained by revaluation and disposal of museum exhibits and these are as follows:

| <b>Movements</b>         | <b>Museum Collections<br/>2016/17<br/>£000</b> | <b>Museum Collections<br/>2017/18<br/>£000</b> |
|--------------------------|--|--|
| <b>Cost or Valuation</b> |  |  |
| At 1 April               | 2,107  | 2,107  |
| disposals                | 0  | (310)  |
| revaluations             | 0  | 17   |
| <b>At 31 March</b>       | <b>2,107</b>                                   | <b>1,814</b>                                   |
| <b>Net Book Value</b>    |  |  |
| <b>at 1 April</b>        | <b>2,107</b>                                   | <b>2,107</b>                                   |
| <b>at 31 March</b>       | <b>2,107</b>                                   | <b>1,814</b>                                   |

The schedule of Heritage Assets is as follows:

**Land and Buildings**

Kendal Castle  
Monument, Market Square, Kirkby  
Lonsdale  
Monument, Castle Howe, Kendal  
TSB Clock, Ulverston  
Greenside Limekiln, Kendal  
Change Bridge, Kendal  
Swine Market Cross, Kirkby Lonsdale  
Old Swine Market, Kirkby Lonsdale  
War Memorial, Ambleside  
Bowling Fell, Kendal

**Museum Exhibits**

Paintings  
Coins  
Medals  
Stuffed animals  
Archaeological artefacts  
Ceramics  
Plants  
Books  
Statues  
Miscellaneous items

Abbott Hall and Castle Dairy are also Heritage Assets by nature but because they are also being used for operational purposes they are classified as Property, Plant and Equipment and accounted as such. Access is open to the public all year for Abbott Hall and during the summer months for Castle Dairy.

Preservation of all land and buildings is managed by the Council's asset manager in accordance with normal practices. The Museum exhibits are managed by the Museum Curator who is employed by Kendal College. During 2017/18 some museum exhibits were transferred to another museum.

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**23. Investment Properties**

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or to repairs, maintenance or enhancement. The following table summarises the movement in the fair value of investment properties over the year:

**Movements in Fair Value**

|                                     | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|-------------------------------------|-------------------------|-------------------------|
| <b>Balance at start of the year</b> | <b>4,960</b>            | <b>4,729</b>            |
| Enhancements                        | 0                       | 83                      |
| Revaluations                        | 98                      | 170                     |
| Reclassifications and amendments    | (12)                    | 116                     |
| Impairments                         | (317)                   | (125)                   |
| <b>Balance at end of the year</b>   | <b>4,729</b>            | <b>4,973</b>            |

Depreciation is not applicable to investment properties. Direct income and expenditure relating to investment properties is detailed in the Comprehensive Income and Expenditure Statement. The investment properties owned by the Council are summarised in the following table; the movements are due to re-classification rather than sale/acquisition:

**Assets Held**

| <b>Investment Properties Assets Held</b> | <b>Number at<br/>31 March<br/>2017</b> | <b>Changes<br/>2017/18</b> | <b>Number at<br/>31 March<br/>2018</b> |
|--|--|----------------------------|--|
| Miscellaneous Commercial Properties      | 12                                     | 2                          | 14                                     |
| Retail Properties                        | 5                                      | 0                          | 5                                      |
| Trading/ Industrial Site                 | 4                                      | 0                          | 4                                      |

**Fair Value disclosures relating to Investment Properties**

Investment properties are revalued annually at Fair Value, any change to the Fair Value of Investment properties is reflected as unrealised gains and losses through Financing and Investment Income and Expenditure within the Surplus or Deficit on Provision of Services.

All valuations are judged to be at Level 3 within the fair value hierarchy reflecting the fact that inputs have been used which are neither publicly quoted values for identical assets nor based on recent transactions from similar assets. These have been based on either the income method or the market value method:

- £3.4m (£2.98m 2016/17) of the closing value has been based on the income method where the current rental has been capitalised, taking into account the security of tenure, desirability of the site and potential for rental increases. The range of values for capitalising the income is to apply a multiple of between 7 and 12.
- £1.58m (£1.75m 2016/17) of the closing value has been assessed on the basis of market value but where there have been few comparable transactions and so a greater degree of valuer estimation has been used.

In all cases, local knowledge of planning policy, potential other uses and other potential investment (eg flood defences) by third parties has been taken into account. More details about the levels used in assessing fair values can be found in note 26 (Financial Instruments).

Significant changes to the underlying assumptions could potentially cause significant change to the values. The valuations were performed by a professionally qualified valuer, Michael Wallwork, MRICS. Investment properties are generally in their highest and best use. Where this is not the case, it is because the valuations reflect potential other uses that purchasers may take into account but which do not reflect existing lease arrangements.

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**24. Capital Expenditure and Capital Financing**

The total amount of capital expenditure incurred in the year is shown in the table below, together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement, a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The Capital Finance Requirement is analysed in the second part of this note. The increase in the Requirement for the year is due to unfinanced capital expenditure on the vehicle and plant programme.

|  | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|
| <b>Opening Capital Financing Requirement</b>                         | <b>16,874</b>           | <b>17,177</b>           |
| <b>Capital Investment:</b>   |                         |                         |
| Property, Plant and Equipment, Intangibles and Investment Properties | 1,966                   | 4,044                   |
| Revenue Expenditure Funded from Capital under Statute                | 4,259                   | 2,552                   |
| <b>Sources of finance:</b>   |                         |                         |
| Capital receipts   | (1,947)                 | (1,537)                 |
| Government grants and other contributions                            | (2,763)                 | (2,198)                 |
| Sums set aside from revenue:   |                         |                         |
| Direct revenue contributions   | (841)                   | (1,593)                 |
| Minimum Revenue Provision  | (371)                   | (449)                   |
| <b>Closing Capital Financing Requirement</b>                         | <b>17,177</b>           | <b>17,996</b>           |
| <b>Explanation of movements in year:</b>                             |                         |                         |
| Decrease in underlying need to borrow - Minimum Revenue Provision    | (371)                   | (449)                   |
| Increase in underlying need to borrow                                | 674                     | 1,268                   |
| <b>Increase/(decrease) in Capital Financing Requirement</b>          | <b>303</b>              | <b>819</b>              |

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**25. Leases**

**Council as Lessee**

**Finance Leases**

The Council has no assets held under finance leases

**Operating Leases**

The Council has no land and buildings held under operating leases. The Council has previously taken out operating leases for the provision of digital printing equipment and vehicles. The future lease payments are expected to be:

|   | <b>31 March<br/>2017<br/>£000</b> | <b>31 March<br/>2018<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Not later than one year - printing        | 22                                | 19                                |
| Not later than one year - vehicles        | 77                                | 0                                 |
| Between one year and five years- printing | 4                                 | 6                                 |
| Between one year and five years- vehicles | 0                                 | 0                                 |
| Later than five years                     | 0                                 | 0                                 |
| <b>Minimum lease payments</b>             | <b>103</b>                        | <b>25</b>                         |

£159k was charged to the Comprehensive Income and Expenditure Statement for operating leases in 2017/18 (£163k in 2016/17). No contingent rents or subleases were payable.

**Council as Lessor**

**Operating Leases**

The Council leases out property under operating leases for the following purposes:

- the provision of community services, such as sports facilities, tourism services and community centres
- to provide accommodation for local businesses.
- the Council has granted encroachment leases on the lakebed at Windermere to promote tourism, recreation and to generate income

The future minimum lease payments receivable under non-cancellable leases in future years are:

|                                 | <b>31 March<br/>2017<br/>£000</b> | <b>31 March<br/>2018<br/>£000</b> |
|---------------------------------|-----------------------------------|-----------------------------------|
| Not later than one year         | 528                               | 309                               |
| Between one year and five years | 552                               | 859                               |
| Later than five years           | 1,187                             | 1,191                             |
| <b>Total</b>                    | <b>2,267</b>                      | <b>2,359</b>                      |

The minimum lease payments receivable do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews. No contingent rents are receivable or received. The amounts for 31 March 2017 have been amended from last year's Note to remove a lease that had expired and was wrongly included in the analysis. The increase in the total income due between one and five years is mainly as a result of new leases for three sites at Bowness on Windermere.

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**26. Financial Instruments**

**Categories of Financial Instruments**

The following categories of financial instrument are carried in the Balance Sheet:

|   | Long-term                |                          | Current                  |                          |
|---|--------------------------|--------------------------|--------------------------|--------------------------|
|   | 31 March<br>2017<br>£000 | 31 March<br>2018<br>£000 | 31 March<br>2017<br>£000 | 31 March<br>2018<br>£000 |
| <b>Investments:</b>                                 |                          |                          |                          |                          |
| Loans and receivables                               | 3,000                    | 0                        | 6,000                    | 12,000                   |
| Available for sale financial assets                 | 104                      | 104                      | 3,022                    | 3,502                    |
| <b>Total Investments</b>                            | <b>3,104</b>             | <b>104</b>               | <b>9,022</b>             | <b>15,502</b>            |
| <b>Debtors:</b>                                     |                          |                          |                          |                          |
| Loans & receivables                                 | 8                        | 7                        | 2,175                    | 2,788                    |
| <i>Debtors that are not financial instruments</i>   | 0                        | 0                        | 2,843                    | 3,849                    |
| <b>Total Debtors</b>                                | <b>8</b>                 | <b>7</b>                 | <b>5,018</b>             | <b>6,637</b>             |
| <b>Cash &amp; Cash Equivalents</b>                  |                          |                          |                          |                          |
| Loans and receivables                               | 0                        | 0                        | 10,509                   | 4,385                    |
| <b>Total Cash &amp; Cash Equivalents</b>            | <b>0</b>                 | <b>0</b>                 | <b>10,509</b>            | <b>4,385</b>             |
| <b>Borrowings:</b>                                  |                          |                          |                          |                          |
| Financial liabilities at amortised cost             | (12,800)                 | (12,800)                 | 0                        | 0                        |
| <b>Total borrowings</b>                             | <b>(12,800)</b>          | <b>(12,800)</b>          | <b>0</b>                 | <b>0</b>                 |
| <b>Creditors:</b>                                   |                          |                          |                          |                          |
| Financial liabilities at amortised cost             |                          |                          | (2,555)                  | (2,808)                  |
| <i>Creditors that are not financial instruments</i> | 0                        | 0                        | (3,009)                  | (4,612)                  |
| <b>Total Creditors</b>                              | <b>0</b>                 | <b>0</b>                 | <b>(5,564)</b>           | <b>(7,420)</b>           |

**Income, Expense, Gains and Losses**

The table below shows the impact of financial instruments on Comprehensive Income and Expenditure for 2017/18.

|   | 2016/17  |                                      |               | 2017/18  |                                      |               |
|---|--|--------------------------------------|---------------|--|--------------------------------------|---------------|
|   | Financial Assets<br>and Liabilities<br>measured at<br>amortised cost<br>£000 | Assets Available<br>for Sale<br>£000 | Total<br>£000 | Financial Assets<br>and Liabilities<br>measured at<br>amortised cost<br>£000 | Assets Available<br>for Sale<br>£000 | Total<br>£000 |
| Interest expense  | 567  | 0                                    | 567           | 564  | 0                                    | 564           |
| Early repayment premia  | 0  | 0                                    | 0             | 0  | 0                                    | 0             |
| <b>Total expense in Surplus or Deficit on the Provision of Services</b>   | <b>567</b>   | <b>0</b>                             | <b>567</b>    | <b>564</b>   | <b>0</b>                             | <b>564</b>    |
| Interest income   | (119)  | (39)                                 | (158)         | (146)  | (6)                                  | (152)         |
| <b>Total income in Surplus or Deficit on the Provision of Services</b>  | <b>(119)</b>   | <b>(39)</b>                          | <b>(158)</b>  | <b>(146)</b>   | <b>(6)</b>                           | <b>(152)</b>  |
| Gains on revaluation  | 0  | 0                                    | 0             | 0  | 0                                    | 0             |
| Losses on revaluation   | 0  | 23                                   | 23            | 0  | 15                                   | 15            |
| <b>Surplus/deficit arising on revaluation of financial assets in Other Comprehensive Income and Expenditure</b> | <b>0</b>   | <b>23</b>                            | <b>23</b>     | <b>0</b>   | <b>15</b>                            | <b>15</b>     |
| <b>Net (gain)/loss for the year</b>   | <b>448</b>   | <b>(16)</b>                          | <b>432</b>    | <b>418</b>   | <b>9</b>                             | <b>427</b>    |

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**Financial assets measured at fair value**

Some of the Council's financial assets are measured at fair value in the balance sheet. The valuation of assets and liabilities measured at fair value has been classified into three levels, according to the quality and reliability of information used to determine fair values.

- Level 1 – where fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities (e.g. quoted equities).
- Level 2 – where market prices are not available, for example, where an instrument is traded in a market that is not considered to be active or where valuation techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.
- Level 3 – where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data. Such instruments would include unquoted equity investments and hedge funds, neither of which the Council invests in.

Where applicable these are described in the following table including the valuation technique used to measure them.

| Available for Sale Asset | Input level in Fair Value Hierarchy | Valuation Technique used  | As at 31 March 2017<br>£000 | As at 31 March 2018<br>£000 |
|--------------------------|-------------------------------------|---|-----------------------------|-----------------------------|
| UK Gilt 1% 2017          | Level 1                             | Unadjusted quoted prices in active markets for identical shares   | 3,022                       | 0                           |
| Rent to Mortgage Scheme  | Level 2                             | Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly | 104                         | 104                         |
| <b>Total</b>             |                                     |   | <b>3,126</b>                | <b>104</b>                  |

**Fair Values of Assets and Liabilities not measured at fair value**

Financial liabilities, financial assets represented by loans and receivables and long-term debtors and creditors are carried in the Balance Sheet at amortised cost. Their fair value can be assessed by calculating the net present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions:

- for loans from the Public Works Loan Board (PWLB) Level 2 inputs have been used to calculate the fair value. These inputs include the new loan rate for replacement loans of the same term as that remaining on existing borrowing. This used rates between 2.35% and 2.54% (2.37% and 2.56% for 31 March 2017). An alternative method is to use the early repayment premium, as has been disclosed in prior years. This has also been disclosed as it represents the actual cost to redeem the loans at the year end, with rates applied of between 1.42% and 1.62% under PWLB debt redemption procedures (1.44% and 1.63% for 31 March 2017);
- no early repayment or impairment is recognised;
- where an instrument will mature in the next 12 months the carrying amount is assumed to approximate to fair value;
- the fair value of creditors and debtors is taken to be the invoiced or billed amount.

| Liabilities                                     | 31 March 2017           |                    | 31 March 2018           |                    |
|---|-------------------------|--------------------|-------------------------|--------------------|
|   | Carrying amount<br>£000 | Fair Value<br>£000 | Carrying amount<br>£000 | Fair Value<br>£000 |
| Financial liabilities – PWLB Redemption Rate    | (12,800)                | (23,585)           | (12,800)                | (23,453)           |
| Financial liabilities – PWLB New Loan Rate      | As above                | (19,112)           | As above                | (19,061)           |
| Current Creditors                               | (2,555)                 | (2,555)            | (2,808)                 | (2,808)            |
| <b>Total Financial Liabilities (Redemption)</b> | <b>(15,355)</b>         | <b>(26,140)</b>    | <b>(15,608)</b>         | <b>(26,261)</b>    |
| <b>Total Financial Liabilities (New Loan)</b>   | <b>(15,355)</b>         | <b>(21,667)</b>    | <b>(15,608)</b>         | <b>(21,869)</b>    |



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The fair value of the liabilities is higher than the carrying amount because the Council's portfolio of loans includes a number of fixed rate loans where the interest rate payable is higher than the rates available for similar loans in the market, at the balance sheet date. This impacts on both the actual cost to redeem and the new loan rate. Both methods show a notional future loss arising from a commitment to pay interest to lenders above current market rates.

| Assets  | 31 March 2017           |                    | 31 March 2018           |                    |
|---|-------------------------|--------------------|-------------------------|--------------------|
|   | Carrying amount<br>£000 | Fair Value<br>£000 | Carrying amount<br>£000 | Fair Value<br>£000 |
| Loans and receivables - Long Term Debtors     | 8                       | 8                  | 7                       | 7                  |
| Loans and receivables - Long Term Investments | 3,000                   | 2,991              | 0                       | 0                  |
| Loans and receivables - Current Investments   | 6,000                   | 6,001              | 12,000                  | 11,993             |
| Loans and receivables – Cash Equivalents      | 10,509                  | 10,509             | 4,385                   | 4,385              |
| Current Debtors                               | 2,175                   | 2,175              | 2,788                   | 2,788              |
| <b>Total Financial Assets</b>                 | <b>21,692</b>           | <b>21,684</b>      | <b>19,180</b>           | <b>19,173</b>      |

The fair value of assets is calculated using level 2 inputs with the exception of cash and cash equivalents which are assumed to be at fair value as they can be called back the same day. Valuation of fixed term deposits is made by comparison of the fixed term investment with a comparable investment with the same/similar lender for the remaining period of the deposit.

The fair value of the assets is less than the carrying amount because the Councils portfolio of investments includes a number of fixed rate loans where the interest rate payable is lower than the rates available for similar loans in the market at the balance sheet date. This shows a notional loss arising from a commitment to receive interest below the current market rates.

#### **Nature and Extent of Risks Arising from Financial Instruments**

The Council's activities expose it to a variety of financial risks:

- credit risk – the possibility that other parties might fail to pay amounts due to the Council.
- liquidity risk – the possibility that the Council might not have funds available to meet its commitments to make payments.
- re-financing/maturity risk – the possibility that the Council might be required to renew a financial instrument on maturity at disadvantageous interest rates or terms
- market risk – the possibility of financial loss to the Council as a result of changes in such measures as interest rates and stock market movements.

#### **Overall Risk Management Procedures**

The Council's treasury risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services.

The procedures for risk management are set out through a legal framework based on the Local Government Act 2003 and associated regulations. These require the Council to comply with the CIPFA Prudential Code, the CIPFA Code of Practice on Treasury Management in the Public Services and investment guidance issued through the Act.

The 2017/18 Annual Treasury Management Strategy was reported to and approved by Council on 22 February 2017, and is available on the Council's website. The strategy incorporates the requirements of the legal framework, which include the requirement to manage risk in the following ways:

- by formally adopting the requirements of the CIPFA Treasury Management Code of Practice;

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- by the adoption of a Treasury Policy Statement and treasury management clauses within its financial regulations, standing orders and constitution;
- by approving annually in advance prudential and treasury indicators for the following three years limiting:
  - The Council's overall borrowing;
  - Its maximum and minimum exposures to fixed and variable rates;
  - Its maximum and minimum exposures to the maturity structure of its debt;
  - Its maximum annual exposures to investments maturing beyond a year;
- by approving an investment strategy for the forthcoming year setting out its criteria for both investing and selecting investment counterparties in compliance with Government guidance.

The key indicators within the strategy were:

- the Authorised Limit for 2017/18 was set at £24.4m (£24.2m for 2016/17). This is the maximum limit of external borrowings or other long term liabilities;
- the Operational Boundary was set at £18.4m (£18.8m for 2016/17). This is the expected level of debt and other long term liabilities during the year; and
- the maximum amounts of fixed and variable interest rate exposure were set at the authorised limit for the Council's net debt, with variable set at zero for Debt and £20m for Investments (unchanged from 2016/17).

These policies were implemented by the financial services team. The Council provides written principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk and the investment of surplus cash.

### **Credit Risk**

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's customers.

The Treasury Management Strategy minimises this risk by setting minimum criteria, which financial institutions must meet before officers can invest. This includes;

- minimum credit criteria, as laid down by Fitch, Moody's and Standard and Poor's Credit Ratings Services;
- limits on the maximum amounts invested; and
- limits on the duration of investments with financial institutions located within specific categories.

This Council uses the creditworthiness service provided by Link Asset Services. This service uses a sophisticated modelling approach with credit ratings from all three rating agencies - Fitch, Moody's and Standard and Poor's, forming the core element. However, it does not rely solely on the current credit ratings of counterparties but also considers credit watches and credit outlooks from credit rating agencies, CDS spreads to give early warning of likely changes in credit ratings, sovereign ratings to select counterparties from only the most creditworthy countries, credit ratings for various durations for counterparties and which UK institutions are provided with support from the UK Government.

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This criteria applies a colour to counterparties with Link's suggested time limits. To this the Council applies the following overlays:

| Counterparty Limits   | Criteria                                     | Money Limit | Time Limit |
|---|--|-------------|------------|
| Banks - part nationalised   | Blue   | £3m         | 1 year     |
| Banks   | Green  | £2m         | 100 days   |
| Banks   | No colour                                    | £0m         | n/a        |
| Banks   | All other colours                            | £2m         | 190 Days*  |
| Building Societies  | Top 10 by Asset size and assets > £2 billion | £2m         | 6 months   |
| Debt Management Account Deposit Facility - DMADF                                  | n/a  | Unlimited   | 6 months   |
| UK Gilts, Treasury Bills  | n/a  | Unlimited   | 5 years    |
| Local Authorities   | N/A  | £3m         | 2 Years    |
| Money Market Funds  | AAA  | £5m         | Liquid     |
| Multilateral Development Banks and Supranational Organisations                    | AAA  | £3m         | 2 Years    |
| Other Collective Investment Schemes e.g. Enhanced Money Market Funds & Bond Funds | AAA S1/V1                                    | £2m         | 1 Year     |

Performance against the approved strategy has been reported to Council on a quarterly basis and there have been no breaches of the strategy during the year.

The following analysis summarises the Council's potential maximum exposure to credit risk on other financial assets, based on experience of default and un-collectability over the last five financial years, adjusted to reflect current market conditions:

|   | Amount at<br>31 March<br>2018<br><br>£000<br><b>A</b> | Historical<br>experience<br>of default<br><br>%<br><b>B</b> | Historical<br>experience<br>adjusted<br>for market<br>conditions<br><br>%<br><b>C</b> | Estimated<br>maximum<br>exposure<br>31 March<br>2018<br>£000<br><b>(A x C)</b> | Estimated<br>maximum<br>exposure<br>31 March<br>2017<br>£000 |
|---|---|---|---|--|--|
| Loans & Receivables – long term debtors     | 7   | 0.00%   | 0.00%   | 0  | 0  |
| Loans & Receivables – long term investments | 0   | 0.00%   | 0.00%   | 0  | 1  |
| Loans & Receivables - current investments   | 12,000  | 0.00%   | 0.00%   | 0  | 0  |
| Loans & Receivables - cash equivalents      | 4,385   | 0.00%   | 0.00%   | 0  | 0  |
| Available for Sale - financial investments  | 3,606   | 0.00%   | 0.00%   | 0  | 0  |
| Loans & Receivables - customers             | 2,788   | 4.34%   | 4.34%   | 121  | 165  |
| <b>Total Financial Assets</b>               | <b>22,786</b>   |   |   | <b>121</b>   | <b>166</b>   |

The Council does not generally allow credit for customers. However £317k of the £2,788k balance (due from its general debtors) is past its due date for payment (more than 30 days overdue) (£335k of £2,175k for 31 March 2017). The past due but not impaired amount can be analysed by age as follows:

|                        | 31 March<br>2017<br>£000 | 31 March<br>2018<br>£000 |
|------------------------|--------------------------|--------------------------|
| 0 to six months        | 127                      | 121                      |
| Six months to one year | 83                       | 48                       |
| More than one year     | 125                      | 148                      |
| <b>Total</b>           | <b>335</b>               | <b>317</b>               |

Although the individual debtor amounts are not impaired, the debtors balance as a whole is adjusted, based on the expected level of collection for a given age of debt.

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**Liquidity Risk**

The Council manages its liquidity position through the procedures above, as well as through a comprehensive cash flow management system that seeks to ensure that cash is available as needed. The Council has ready access to borrowings from the money markets to cover any day to day need and the Public Works Loans Board (PWLB) and money markets for longer term funds. The Council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

**Refinancing and Maturity Risk**

The Council maintains a significant debt and investment portfolio and the longer term risk is the replacement of financial instruments as they mature. The risk relates to both the maturing longer term financial liabilities and longer term financial assets. The treasury strategy addresses the risk through the treasury indicator limits for the maturity structure of debt and limits place on investments greater than one year in duration. The financial services team address the operational risks within the approved parameters. This includes;

- monitoring the maturity profile of financial liabilities;
- monitoring the maturity profile of investments ensuring sufficient liquidity for day to day cash flow needs and the spread of longer term investments to provide stability of maturities and returns in relation to longer term cash flow needs

The maturity analysis of financial liabilities is as follows, with the maximum limit for fixed interest rates maturing in each period

| Maturity profile of financial liabilities               | Approved limit<br>£000 | 31 March 2017   |             | 31 March 2018   |             |
|---|------------------------|-----------------|-------------|-----------------|-------------|
|   |                        | £000            | %           | £000            | %           |
| Less than one year (creditors and short term borrowing) | 25%                    | (2,555)         | 17%         | (2,808)         | 18%         |
| Between 1 and 5 years                                   | 25%                    | 0               | 0%          | 0               | 0%          |
| Between 5 and 10 years                                  | 100%                   | 0               | 0%          | 0               | 0%          |
| Between 10 and 20 years                                 | 100%                   | 0               | 0%          | 0               | 0%          |
| Between 20 and 30 years                                 | 100%                   | 0               | 0%          | (800)           | 5%          |
| Between 30 and 40 years                                 | 100%                   | (6,800)         | 44%         | (6,000)         | 38%         |
| Between 41 and 45 years                                 | 100%                   | (6,000)         | 39%         | (6,000)         | 38%         |
| <b>Total</b>  |                        | <b>(15,355)</b> | <b>100%</b> | <b>(15,608)</b> | <b>100%</b> |

**Market Risk**

**Interest Rate Risk**

The Council is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council. For instance, a rise in interest rates would have the following effects:

- borrowings at variable rates – the interest expense charged to the Surplus or Deficit on the Provision of Services will rise;
- borrowings at fixed rates – the fair value of the liabilities borrowings will fall;
- investments at variable rates – the interest income credited to the Surplus or Deficit on the Provision of Services will rise;
- investments at fixed rates – the fair value of the assets will fall.

Borrowings are not carried at fair value, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure. However, changes in interest payable and receivable on variable rate borrowings and

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investments will be posted to the Surplus or Deficit on the Provision of Services and affect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in Other Comprehensive Income and Expenditure.

The financial services team has an active strategy for assessing interest rate exposure that feeds into the setting of the annual budget. This is then used to update the budget monitoring projections quarterly during the year, allowing any adverse changes to be accommodated. The analysis is also used to determine whether it is prudent to repay fixed rate loans early and whether new borrowing taken out is fixed or variable. Currently all of the Council's borrowing is at fixed rates with the Public Works Loans Board. According to this assessment strategy, at 31 March, if interest rates had been 1% higher with all other variables held constant, the financial effect would be:

| <b>Sensitivity analysis</b>   | <b>31 March<br/>2017<br/>£000</b> | <b>31 March<br/>2018<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Increase in interest payable on variable rate borrowings                              | 0                                 | 0                                 |
| Increase in interest receivable on variable rate investments                          | (290)                             | (308)                             |
| <b>Impact on surplus or deficit on the provision of services</b>                      | <b>(290)</b>                      | <b>(308)</b>                      |
| Decrease in fair value of fixed rate investment assets                                | 13                                | 39                                |
| <b>Impact on Other Comprehensive Income and Expenditure</b>                           | <b>13</b>                         | <b>39</b>                         |
| Decrease in value of fixed rate borrowings liabilities (based on early repayment)*    | 4,773                             | 4,677                             |
| Decrease in fair value of fixed rate borrowings liabilities (based on new loan rate)* | 3,606                             | 3,551                             |

\*Disclosure items only, no impact on CIES.

The impact of a 1% fall in interest rates would be as above but with the movements being reversed. These assumptions are based on the same methodology as used in calculating the fair value of assets and liabilities not measured at fair value.

#### **Price Risk**

Price risk relates to the exposure to the Council where the value of assets may vary with fluctuations in the market. This mostly relates to investments in tradable equities; the Council does not generally invest in equity shares.

#### **Foreign Exchange Risk**

The Council has no financial assets or liabilities denominated in foreign currencies and thus has no exposure to loss arising from movements in exchange rates.

## **27. Cash and Cash Equivalents**

The balance of Cash and Cash Equivalents is made up of the following elements:

|   | <b>31 March<br/>2017<br/>£000</b> | <b>31 March<br/>2018<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Cash held by the Authority                            | 1                                 | 1                                 |
| Bank current accounts                                 | 708                               | 974                               |
| Short-term deposits with building societies and banks | 9,800                             | 3,410                             |
| <b>Total Cash and Cash Equivalents</b>                | <b>10,509</b>                     | <b>4,385</b>                      |

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**28. Debtors**

The current debtors balance is made up as follows:

|                                       | <b>31 March<br/>2017<br/>£000</b> | <b>31 March<br/>2018<br/>£000</b> |
|---------------------------------------|-----------------------------------|-----------------------------------|
| Central Government bodies             | 1,312                             | 2,241                             |
| Other Local Authorities               | 810                               | 1,030                             |
| National Health Service bodies        | 2                                 | 0                                 |
| Public corporations and trading funds | 17                                | 19                                |
| Bodies external to general government | 2,877                             | 3,347                             |
| <b>Total</b>                          | <b>5,018</b>                      | <b>6,637</b>                      |

These figures are shown net of the following impairments for non-recovery of debts:

| <b>Impairment of debtors</b> | <b>Balance<br/>1 April<br/>2016<br/>£000</b> | <b>Debts<br/>written off<br/>in year<br/>£000</b> | <b>Increase<br/>(decrease)<br/>in year<br/>£000</b> | <b>Balance<br/>1 April<br/>2017<br/>£000</b> | <b>Debts<br/>written off<br/>in year<br/>£000</b> | <b>Increase<br/>(decrease)<br/>in year<br/>£000</b> | <b>Balance<br/>31 March<br/>2018<br/>£000</b> |
|------------------------------|--|---|---|--|---|---|---|
| Council Taxpayers            | 177  | (49)  | 20  | 148  | (19)  | (2)   | 127   |
| Non Domestic Ratepayers      | 310  | (119)   | 67  | 258  | (63)  | 53  | 248   |
| Sundry Debtors               | 1,258  | (138)   | (31)  | 1,089  | (88)  | 43  | 1,044   |
| <b>Total</b>                 | <b>1,745</b>                                 | <b>(306)</b>                                      | <b>56</b>   | <b>1,495</b>                                 | <b>(170)</b>                                      | <b>94</b>   | <b>1,419</b>                                  |

This value has decreased in the year mainly due to lower amounts of older debts outstanding; this reflects targeting of particular debts in year.

**29. Creditors**

The current creditors balance is made up as follows:

|   | <b>31 March<br/>2017<br/>£000</b> | <b>31 March<br/>2018<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Central Government bodies                           | (348)                             | (2,567)                           |
| Central Government bodies grant receipts in advance | (455)                             | (404)                             |
| Other Local Authorities                             | (1,880)                           | (1,899)                           |
| Public corporations and trading funds               | (58)                              | (58)                              |
| Bodies external to general government               | (2,823)                           | (2,492)                           |
| <b>Total</b>  | <b>(5,564)</b>                    | <b>(7,420)</b>                    |

The increase in the Central Government Bodies amount is mainly due to the timing of the receipt of grants relating to business rate reliefs.

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**30. Provisions**

The Council has no general provisions.

The Council was named in a group action brought by a personal search company in respect of their claim that the supply of property search information has been unlawfully charged for. This claim is now settled with all payments made. This provision is now no longer required and the remaining balance transferred to the land charges service.

A new provision was set aside relating to the cost of flood resilience grants which have been approved to commence, but where a claim for payment had not been made at the balance sheet date. The value of work completed was estimated at £810k compared to the total out-standing approved claims of £1.17m. These were all settled during 2017/18.

The only provision at 31 March 2018 relates to the anticipated costs of rates appeals. A significant number of appeals relating to the rateable value set by the Valuation Office Agency are still outstanding at 31 March 2018. This has increased in value during the year due to a new Rating List from 1 April 2017. For the ongoing claims, where these are successful, refunds of overpayments will need to be made. The provision of £976k is based on the Council's share (40%) of the estimated cost of the appeals.

| Specific provisions       | Balance<br>31 March<br>2016<br>£000 | Amounts<br>used in<br>year<br>£000 | Amounts<br>added in<br>year<br>£000 | Balance<br>31 March<br>2017<br>£000 | Amounts<br>used in<br>year<br>£000 | Amounts<br>added in<br>year<br>£000 | Balance<br>31 March<br>2018<br>£000 |
|---------------------------|-------------------------------------|------------------------------------|-------------------------------------|-------------------------------------|------------------------------------|-------------------------------------|-------------------------------------|
| Land Charges and planning | (60)                                | 33                                 | 0                                   | (27)                                | 27                                 | 0                                   | 0                                   |
| Flood grant provision     | 0                                   | 0                                  | (810)                               | (810)                               | 810                                | 0                                   | 0                                   |
| MMI insurance provision   | (27)                                | 27                                 | 0                                   | 0                                   | 0                                  | 0                                   | 0                                   |
| Ulverston Culvert cost    | (400)                               | 400                                | 0                                   | 0                                   | 0                                  | 0                                   | 0                                   |
| NDR appeals provision     | (712)                               | 712                                | (888)                               | (888)                               | 0                                  | (88)                                | (976)                               |
| <b>Total</b>              | <b>(1,199)</b>                      | <b>1,172</b>                       | <b>(1,698)</b>                      | <b>(1,725)</b>                      | <b>837</b>                         | <b>(88)</b>                         | <b>(976)</b>                        |

**31. Contingent Liabilities**

At 31 March 2018, the Council had the following material contingent liabilities:

- In September 1992, the Council's then insurers, Municipal Mutual Insurance Limited, ceased accepting new business. The Council had a number of outstanding claims with Municipal Mutual Insurance Limited which have now all been settled. Under a scheme of arrangement the Council may be required to repay up to £296k relating to claims settled since September 1992 if Municipal Mutual Insurance Limited are left with insufficient assets to meet liabilities. During 2012/13 the Directors of Municipal Mutual Insurance Limited instigated the scheme of arrangement and the Council has now paid £75k representing a total levy of 25%. Payments are made by the Council for each item that is settled, at the time of settlement. Further levy payments may be requested if further claims are settled or if the level of the levy is increased.
- The Council has made a provision for NNDR Appeals based upon its best estimates of the actual liability as at the year-end in known appeals. It is not possible to quantify appeals that have not yet been lodged with the Valuation Office so there is a risk to the Council that national and local appeals may have a future impact on the accounts. The risk of this has been limited going forward as back dating for appeals received on or after 1 April 2015 relating to the 2015 Rating List can only be backdated to 1 April 2015. From the 2017 Rating List a new system of Check, Challenge, Appeal has been set-up by the Government.
- During 2015/16 the Council received a request for National Non Domestic Rate mandatory charitable relief on a hospital in the District including backdating for 6 years. The Council is of the view that the

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claim is not eligible and rate relief should not be granted. Although the claim has not been withdrawn the Council does not expect to grant relief.

- The Ministry of Housing, Communities and Local Government has indicated it will introduce legislation that will reverse the impact of what has become known as the 'staircase tax'. This means some businesses who operate over split sites may be able to choose to have their National Non Domestic Rate bills recalculated under the old single bill system and any savings due backdated. The Government has indicated there will be no funding to Councils to offset the refunds claimed. It is not possible to identify how many businesses may claim such a refund.
- There are three legal cases being taken against the Council for differing reasons. The Council is defending these actions and believes that it will successfully rebut them. Individually the cases would not be material in terms of the Council's overall financing. However collectively they need to be disclosed as a possible liability.
- The Council has agreed to a number of warranties under the stock transfer agreements with South Lakes Housing. Such arrangements are common place in such negotiations. The key warranties are as follows:
  - Asbestos indemnity – the Council has indemnified South Lakes Housing for all costs, claims and lawsuits against SLH which arise from any person being exposed to asbestos unless there is negligence on the part of SLH. The stock condition survey estimated South Lakes Housing will need to spend £2.2m on asbestos treatment/encapsulation etc. Should they spend more than the £2.2m they can call on the warranty for re-imburement providing the works are carried out in accordance with the asbestos protocol.
  - Environmental Pollution – the Council has warranted for 30 years from the date of transfer that SLH could claim up to £55m for dwellings that have been contaminated by environmental pollution. At the time of signing the transfer agreement the Council had been in full compliance with Environmental Law and to the best of its knowledge or belief knew of no circumstances which may prevent this in the future. Also there were no current or pending claims of this nature against the Council. The Council has purchased insurances against the need to pay South Lakes Housing under this warranty until 2027 and have a reserve set aside for any future purchase up until the end of the 30 year period. During 2015/16 the Council was notified of the detection of radon in properties covered by the warranty.

### **32. Contingent Assets**

- Right to Buy sharing agreement – the Council has entered into an agreement with South Lakes Housing (SLH) relating to the future sales under the Preserved Right to Buy rules. This relates to any future sales of the transferred stock to existing tenants. The Council will receive capital receipts at the end of each financial year for any properties sold within the year. The value of the receipt is calculated using a formula that takes the net income foregone by SLH from the total proceeds from the sale of dwellings for the year. There has been £800k of capital receipts from SLH in relation to this during 2017/18 (£837k in 2016/17).
- VAT shelter arrangements – in normal circumstances South Lakes Housing is not able to reclaim VAT on improvement works to dwellings. The VAT shelter is an arrangement, used in every transfer since 2002, with HMRC's agreement, whereby SLH can reclaim VAT on future improvement works to the transferred stock. The original estimate of the value of the works to be undertaken under the VAT shelter arrangements total £96.038m, with an estimated further £19.208m VAT recoverable over the 15 years starting in 2012/13. The Council has agreed a 50/50 share of the VAT with SLH. The original estimated value of the VAT shelter income for the Council was therefore £9.6m over 15 years. VAT is only recoverable where works are being undertaken by external contractors. During 2017/18 the expected spend by South Lakes Housing with external contractors has fallen which will reduce the Council's expected share of income over the remaining 10 years of the agreement. £267k was received during 2017/18 (£323k in 2016/17).



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**33. Unusable Reserves**

The balances on unusable reserves are as follows; detailed movements are explained below:

| <b>Unusable reserve</b>                     | <b>31 March<br/>2017<br/>£000</b> | <b>31 March<br/>2018<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| A. Untaken Absences Account                 | 212                               | 212                               |
| B. Pensions Reserve                         | 38,927                            | 33,545                            |
| C. Capital Adjustment Account               | (21,261)                          | (21,240)                          |
| D. Collection Fund Adjustment Account       | 902                               | (476)                             |
| E. Revaluation Reserve                      | (32,720)                          | (34,609)                          |
| F. Financial Instruments Adjustment Account | (75)                              | (60)                              |
| G. Deferred Capital Receipts Reserve        | (44)                              | (44)                              |
| <b>Total Unusable Reserves</b>              | <b>(14,059)</b>                   | <b>(22,672)</b>                   |

**A. Untaken Absences Account**

The Untaken Absences Account absorbs the annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account. The balance required as at 31 March 2018 was not judged to be significantly different to the existing balance and so no adjustment has been made for the year:

| <b>UNTAKEN ABSENCES ACCOUNT</b>  | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|
| <b>Balance at 1 April</b>  | <b>212</b>              | <b>212</b>              |
| Settlement or cancellation of accrual made at the end of the preceding year  | (212)                   | (212)                   |
| Amounts accrued at the end of the current year   | 212                     | 212                     |
| <b>(Amount by which officer remuneration charged to Comprehensive Income and Expenditure on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements)</b> | <b>0</b>                | <b>0</b>                |
| <b>Balance at 31 March</b>   | <b>212</b>              | <b>212</b>              |

**B. Pensions Reserve**

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and their funding. The Council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

| <b>PENSIONS RESERVE</b>  | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|
| <b>Balance at 1 April</b>  | <b>30,097</b>           | <b>38,927</b>           |
| Re-measurements of net defined benefit pension liability   | 8,062                   | (7,064)                 |
| Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement | 3,288                   | 4,286                   |
| Employer's pensions contributions and direct payments to pensioners payable in the year  | (2,520)                 | (2,604)                 |
| <b>Balance at 31 March</b>   | <b>38,927</b>           | <b>33,545</b>           |

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**C. Capital Adjustment Account**

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with depreciation, impairment losses and amortisation. The Account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement. It also contains accumulated gains and losses on Investment Properties.

| <b>CAPITAL ADJUSTMENT ACCOUNT</b>  | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|
| <b>Balance at 1 April</b>  | <b>(21,211)</b>         | <b>(21,261)</b>         |
| <b>Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement (CIES):</b> |                         |                         |
| - Depreciation/impairment charges for non-current assets   | 2,456                   | 4,778                   |
| - Amortisation of intangible assets  | 17                      | 17                      |
| - Revenue expenditure funded from capital under statute  | 4,259                   | 2,552                   |
| - Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES                           | 158                     | 310                     |
| Capital Grants received and applied  | (2,712)                 | (2,028)                 |
| Movements in the market value of Investment Properties   | 219                     | (45)                    |
| <b>Total adjustments to CIES</b>   | <b>4,397</b>            | <b>5,584</b>            |
| <b>Amounts direct from Revaluation Reserve</b>   | <b>(1,238)</b>          | <b>(1,814)</b>          |
| <b>Capital financing applied in the year:</b>  |                         |                         |
| Use of the Capital Receipts Reserve to finance expenditure   | (1,947)                 | (1,537)                 |
| Application of grants from Capital Grant Unapplied   | (51)                    | (170)                   |
| Minimum Revenue Provision  | (371)                   | (449)                   |
| Capital expenditure charged against the General Fund   | (840)                   | (1,593)                 |
| <b>Total financing</b>   | <b>(3,209)</b>          | <b>(3,749)</b>          |
| <b>Balance at 31 March</b>   | <b>(21,261)</b>         | <b>(21,240)</b>         |

**D. Collection Fund Adjustment Account**

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council Tax and Retained Business Rates income in the Comprehensive Income and Expenditure Statement as it falls due compared with the statutory arrangements for paying across amounts to the General Fund.

| <b>COLLECTION FUND ADJUSTMENT ACCOUNT</b>  | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|
| <b>Balance at 1 April</b>  | <b>857</b>              | <b>902</b>              |
| Amount by which NDR income credited to the CIES is different from NDR income calculated for the year in accordance with statutory requirements                 | 43                      | (1,376)                 |
| Amount by which Council Tax income credited to the CIES is different from Council Tax income calculated for the year in accordance with statutory requirements | 2                       | (2)                     |
| <b>Balance at 31 March</b>   | <b>902</b>              | <b>(476)</b>            |

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**E. Revaluation Reserve**

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

| <b>REVALUATION RESERVE</b>   | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|
| <b>Balance at 1 April</b>  | <b>(23,766)</b>         | <b>(32,720)</b>         |
| Upward revaluation of assets   | (10,831)                | (4,173)                 |
| Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of Services             | 638                     | 470                     |
| <b>Surplus or deficit on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services</b> | <b>(10,193)</b>         | <b>(3,703)</b>          |
| Difference between fair value depreciation and historical cost depreciation  | 1,239                   | 1,814                   |
| Accumulated gains on assets sold or scrapped   |                         |                         |
| <b>Amount written off to the Capital Adjustment Account</b>  | <b>1,239</b>            | <b>1,814</b>            |
| <b>Balance at 31 March</b>   | <b>(32,720)</b>         | <b>(34,609)</b>         |

**F. Financial Instruments Adjustment Account (including financial instrument held for sale)**

This reserve absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains per statutory provisions. The Council has some financial instruments held for sale; movements in their fair values are credited to this reserve and only released to the General Fund once sold.

| <b>FINANCIAL INSTRUMENTS ADJUSTMENT ACCOUNT</b>   | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|---|-------------------------|-------------------------|
| <b>Balance at 1 April</b>   | <b>(97)</b>             | <b>(75)</b>             |
| Notional interest in the year charged to the Comprehensive Income and Expenditure Statement | 0                       | 0                       |
| Revaluation of Asset held for Sale realised   | 0                       | 0                       |
| Movement in fair value of Financial Instruments Held for Sale                               | 22                      | 15                      |
| <b>Balance at 31 March</b>  | <b>(75)</b>             | <b>(60)</b>             |

**G. Deferred Capital Receipts Reserve**

The Deferred Capital Receipts Reserve holds the gains recognised on the disposal of noncurrent assets but for which cash settlement has yet to take place. Under statutory arrangements, the Authority does not treat these gains as usable until received. When the deferred cash settlement eventually takes place, amounts are transferred to the Capital Receipts Reserve. This reserve relates to Rent to Mortgage arrangements.

| <b>DEFERRED CAPITAL RECEIPTS RESERVE</b>                    | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|---|-------------------------|-------------------------|
| <b>Balance at 1 April</b>                                   | <b>(48)</b>             | <b>(44)</b>             |
| Transfer to the Capital Receipts Reserve on receipt of cash | 4                       | 0                       |
| <b>Balance at 31 March</b>                                  | <b>(44)</b>             | <b>(44)</b>             |

**SOUTH LAKELAND DISTRICT COUNCIL**  
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**NOTES TO THE ACCOUNTS (F)**

## **OTHER NOTES**

### **34. Related Parties**

The Council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

#### **Central Government**

Central Government has effective control over the general operations of the Council – it is responsible for providing the statutory framework within which the Council operates, provides or significantly influences much of its funding in the form of grants and Non Domestic Rates tariff, and prescribes the terms of many of the transactions that the Council has with other parties (e.g. council tax bills, business rates, housing benefits). Grants received from Government Departments are set out in Note 17.

#### **Members**

Members of the Council have direct control over the Council's financial and operating policies. The total of Members' allowances and expenses paid in 2017/18 totals £265k (2016/17 £266k) and is shown in Note 14. An independent remuneration panel is used in setting Member's allowances.

Members of the Council sit on the boards of various other organisations, for example, SLDC appoints two Members to the Lake District National Park Authority, one Member to the Yorkshire Dales National Park Authority and up to 2 Members to the board of South Lakes Housing. A historic report on the work of SLDC representatives for 2017/18 was presented to Council on 22 May 2018. Members have also been separately elected onto Town and Parish Councils and the County Council. These are disclosed within the Members' register of interests which is open to public inspection at South Lakeland House during office hours and on the Council's web-site.

All Members have the power to participate in the financial and operating policy decisions of the Council and so meet the accounting definition of having significant influence. However, controls are in place to limit any undue influence by Members. These include the statutory register of Member interests and the duty to disclose interests at each committee meeting and so be excluded from decision making where there is a conflict of interests. The Standards Committee monitors the effectiveness of these controls. Its Annual report was presented to Council 22 May 2018 which stated:

"The Committee continues to ensure that the Council has a robust mechanism in place for standards arrangements as well as reviewing the Code of Conduct and various Member/Officer protocols.

Overall, the evidence suggests that ethical standards in the Authority are sound. The intention – of both Officers and the Standards Committee – must be (and indeed is) to provide a significant and positive contribution to overall corporate performance."

In considering the potential for related party transactions with other entities, the likelihood that a person would be able to influence the policies of both the Council and a related entity in their mutual dealings needs to be assessed. The controls set out above greatly limit this likelihood.

Members of Cabinet have greater opportunity to directly exert influence through their level of involvement in both development and delivery of Council Plan objectives. An additional related parties disclosure was completed by all Members of Cabinet and no relevant transactions or relationships were declared.

#### **Officers**

Declarations were received by all senior Officers, no relevant transactions were declared for the year ended 31 March 2018.

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**Other Public Bodies**

Other related parties are other Local Authorities, particularly Cumbria County Council, Cumbria Police Authority and local Parish Councils. Shared service arrangements are in place with Eden District Council for Revenues and Benefits and Information Technology services. The Council is also a member of the Cumbria business rates pool.

Transactions with the Cumbria Local Government Pension Scheme are shown below at Note 35.

**Entities Controlled or Significantly Influenced by the Council**

South Lakes Housing was an arm's length organisation of the Council, managing housing services on behalf of the Council until 5 March 2012 when the Council Housing stock was wholly transferred and SLH became an independent Registered Social Landlord. The board of South Lakes Housing contains up to two SLDC Members out of a total board of between five and twelve. During 2017/18 the agreement with South Lakes Housing for the collecting of rents ended. However South Lakes Housing continue to collect income on behalf of SLDC in relation to Town View Fields Hostel. These amounts are included within the Agency Services disclosures (note 13). In addition, the Council recognised capital income from South Lakes Housing in relation to its share of receipts from housing disposals and VAT shelter payments (£1.1m in 2017/18, £1.2m in 2016/17). Although there is potential for the Council to significantly influence the operating policies of South Lakes Housing, it is judged that there is not a material associate relationship as the Council has made no monetary investment, has no right to any operating surpluses (other than through the VAT shelter and Right To Buy agreement) or exposure to operating losses or other liabilities.

**SOUTH LAKELAND DISTRICT COUNCIL**  
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**NOTES TO THE ACCOUNTS (F)**

**35. Defined Benefit Pension Schemes**

**Participation in Pension Schemes**

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments and to disclose them at the time employees earn their future entitlement.

The Council participates in the Local Government Pension Scheme (LGPS), administered by Cumbria County Council – this is a funded defined benefit final salary scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pension fund's liabilities with its investment assets. The key risks around the fund are managed through frequent review of the plan assets and liabilities by professional actuaries (Mercer Limited) and active management of the investment portfolio by the administering authority. The key makeup of the scheme assets and assumptions made by the actuary are set out below.

The Council also participates in the Pension Scheme for Greater Manchester (administered by Tameside Metropolitan Borough Council) in relation to staff who retired from predecessor Councils which were replaced by South Lakeland District Council in 1974. This is also a defined benefit salary schemes.

**Transactions Relating to Post-employment Benefits**

The cost of retirement benefits is recognised in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge required to be made against Council Tax is based on the cash payable in the year, so the real cost of post-employment/retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement. For budgeting purposes, the actual contributions rates that are charged against the General Fund are set on a tri-annual basis by the Actuary to meet the net liabilities as measured at that date. The contributions required may vary in future depending on conditions at the time of subsequent valuations.

The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

|   | <b>Local Government Pension Scheme</b> |                | <b>Discretionary Benefits Arrangements</b> |                |
|---|--|----------------|--|----------------|
|   | <b>2016/17</b>                         | <b>2017/18</b> | <b>2016/17</b>                             | <b>2017/18</b> |
|   | <b>£000</b>                            | <b>£000</b>    | <b>£000</b>                                | <b>£000</b>    |
| <b>Comprehensive Income and Expenditure Statement (CIES):</b>   |  |                |  |                |
| <b>Cost of Services:</b>  |  |                |  |                |
| - current service cost  | 2,241                                  | 3,334          | 0  | 0              |
| - past service costs  | 0                                      | 0              | 0  | 0              |
| - Pension Admin costs   | 55                                     | 57             | 0  | 0              |
| <b>Financing and investment income and expenditure:</b>   |  |                |  |                |
| - Net interest cost on net liability  | 834                                    | 775            | 158  | 120            |
| <b>Total post employment benefit charged to CIES</b>  | <b>3,130</b>                           | <b>4,166</b>   | <b>158</b>                                 | <b>120</b>     |
| <b>Other post employment benefit charged to CIES</b>  |  |                |  |                |
| - return on plan assets   | (19,944)                               | (1,595)        | 0  | 0              |
| - actuarial (gain)/losses due to demographic assumptions  | (1,077)                                | 0              | (21)                                       | 0              |
| - actuarial (gain)/losses due to financial assumptions  | 27,028                                 | (5,362)        | 714  | (107)          |
| - actuarial (gain)/losses due to other assumptions  | 1,640                                  | 0              | (278)                                      | 0              |
| <b>Total charged to the CIES</b>  | <b>10,777</b>                          | <b>(2,791)</b> | <b>573</b>                                 | <b>13</b>      |
| <b>Movement in reserves statement:</b>  |  |                |  |                |
| - reversal of net charges made to the surplus or deficit for the provision of services for post employment benefits in accordance with the code | (3,130)                                | (4,166)        | (158)                                      | (120)          |
| <b>Actual amount charged against the general fund in the year:</b>  |  |                |  |                |
| - employers' contributions payable to scheme  | 2,227                                  | 2,315          | 293  | 289            |

**SOUTH LAKELAND DISTRICT COUNCIL**  
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The cumulative amount of actuarial gains and losses recognised in the Comprehensive Income and Expenditure Statement from 1 April 2009 when IAS19 was introduced to the 31 March 2018 is a loss of £7.318m. The net of post-employment benefits credited to Other CIES is £7,064m (charge of £8.062m in 2016/17), being the sum of the return on plan assets and actuarial losses on both LGPS and discretionary arrangements.

**Impact on the Authority's Cash Flow**

For budgeting purposes, the actual contributions rates that are charged against the General Fund are set on a tri-annual basis by the Actuary to meet the net liabilities as measured at that date. The contributions required may vary in future depending on conditions at the time of subsequent valuations. The next tri-annual valuations is due to be completed by 31 March 2020.

The projected employer contributions for the forthcoming financial year (2018/19) are estimated to be £2.592m

**Reconciliation of present value of the scheme liabilities (defined benefit obligation):**

|  | <b>Funded liabilities:<br/>Local Government<br/>Pension Scheme</b> |                         | <b>Unfunded liabilities:<br/>Discretionary<br/>Benefits<br/>Arrangements</b> |                         |
|--|--|-------------------------|--|-------------------------|
|  | <b>2016/17<br/>£000</b>  | <b>2017/18<br/>£000</b> | <b>2016/17<br/>£000</b>  | <b>2017/18<br/>£000</b> |
| <b>Opening balance at 1 April</b>                        | <b>117,458</b>   | <b>148,034</b>          | <b>4,653</b>   | <b>4,933</b>            |
| Current service cost                                     | 2,241  | 3,334                   | 0  | 0                       |
| Interest cost  | 4,052  | 3,653                   | 158  | 120                     |
| Contributions by scheme participants                     | 593  | 615                     | 0  | 0                       |
| - actuarial (gain)/losses due to demographic assumptions | (1,077)  | 0                       | (21)   | 0                       |
| - actuarial (gain)/losses due to financial assumptions   | 27,028   | (5,362)                 | 714  | (107)                   |
| - actuarial (gain)/losses due to other assumptions       | 1,640  | 0                       | (278)  | 0                       |
| Benefits paid  | (3,901)  | (4,514)                 | (293)  | (289)                   |
| Curtailments and past service                            | 0  | 0                       | 0  | 0                       |
| <b>Closing balance at 31 March</b>                       | <b>148,034</b>   | <b>145,760</b>          | <b>4,933</b>   | <b>4,657</b>            |

The weighted average duration of scheme liabilities is 17 years.

**Reconciliation of fair value of the scheme (plan) assets:**

|                                      | <b>Local Government<br/>Pension Scheme -<br/>Funded</b> |                         | <b>Unfunded</b>         |                         |
|--------------------------------------|---|-------------------------|-------------------------|-------------------------|
|                                      | <b>2016/17<br/>£000</b>                                 | <b>2017/18<br/>£000</b> | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
| <b>Opening balance at 1 April</b>    | <b>92,014</b>   | <b>114,040</b>          | <b>0</b>                | <b>0</b>                |
| Expected rate of return              | 3,218   | 2,878                   | 0                       | 0                       |
| Return on plan assets                | 19,944  | 1,595                   | 0                       | 0                       |
| Pension Administration Costs         | (55)  | (57)                    | 0                       | 0                       |
| Employer contributions               | 2,227   | 2,315                   | 293                     | 289                     |
| Contributions by scheme participants | 593   | 615                     | 0                       | 0                       |
| Benefits paid                        | (3,901)   | (4,514)                 | (293)                   | (289)                   |
| <b>Closing balance at 31 March</b>   | <b>114,040</b>  | <b>116,872</b>          | <b>0</b>                | <b>0</b>                |

**SOUTH LAKELAND DISTRICT COUNCIL**  
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The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date. Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

| <b>Trend of Assets and Liabilities</b> | <b>2013/14<br/>£000</b> | <b>2014/15<br/>£000</b> | <b>2015/16<br/>£000</b> | <b>2016/17<br/>£000</b> | <b>2017/18<br/>£000</b> |
|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Present value of assets:</b>        |                         |                         |                         |                         |                         |
| Local Government pension scheme        | 80,168                  | 91,479                  | 92,014                  | 114,040                 | 116,872                 |
| <b>Present value of liabilities:</b>   |                         |                         |                         |                         |                         |
| Local Government pension scheme        | (102,213)               | (120,795)               | (117,458)               | (148,034)               | (145,760)               |
| Discretionary benefits                 | (4,628)                 | (4,955)                 | (4,653)                 | (4,933)                 | (4,657)                 |
| <b>Total scheme (deficit)/surplus</b>  | <b>(26,673)</b>         | <b>(34,271)</b>         | <b>(30,097)</b>         | <b>(38,927)</b>         | <b>(33,545)</b>         |

The liabilities show the underlying commitments that the Council has in the long run to pay post-employment (retirement) benefits. The total liability of £33.545m has a substantial impact on the net worth of the Council as recorded in the Balance Sheet. However, statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy:

- The deficit on the Local Government scheme will be made good by increased contributions over the remaining working life of employees (i.e. before payments fall due), as assessed by the scheme actuary
- Finance is only required to be raised to cover discretionary benefits when the pensions are actually paid.

In addition to the underlying scheme assets and liabilities, the Council also made a £1.492m payment relating to the lump sum employer contributions for 2018/19 and 2019/20. This generated a saving compared to making the payments annually. This has been presented in the balance sheet as reducing the overall liability at 31 March 2018 to £32.051m.

**Basis for Estimating Assets and Liabilities**

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. Mercer Limited, an independent firm of actuaries, has assessed liabilities; estimates for the Cumbria County Pension Fund (part of the Local Government Pension Scheme) are based on the latest full valuation of the scheme completed by 31 March 2018. The principal assumptions used by the actuary have been:

|  | <b>Local Government Pension Scheme</b> |                |
|--|--|----------------|
|  | <b>2016/17</b>                         | <b>2017/18</b> |
| <b>Mortality assumptions:</b>                  |  |                |
| <b>Longevity at 65 for current pensioners:</b> |  |                |
| - men  | 23.1                                   | 23.2           |
| - women  | 25.7                                   | 25.8           |
| <b>Longevity at 65 for future pensioners:</b>  |  |                |
| - men  | 25.4                                   | 25.5           |
| - women  | 28.4                                   | 28.5           |
| <b>Other Assumptions:</b>                      |  |                |
| Rate of inflation - CPI                        | 2.30%                                  | 2.10%          |
| Rate of increase in salaries                   | 3.80%                                  | 3.60%          |
| Rate of increase in pensions                   | 2.30%                                  | 2.20%          |
| Rate for discounting scheme liabilities        | 2.50%                                  | 2.60%          |



**SOUTH LAKELAND DISTRICT COUNCIL**  
**The Core Financial Statements 2017/18**  
**NOTES TO THE ACCOUNTS (F)**

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date.

Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

The Cumbria County Pension Fund's assets (part of the Local Government Pension Scheme) consist of the following categories:

| <b>Composition of Local Government Pension Scheme Assets</b> | <b>31 March 2017</b> |               | <b>31 March 2018</b> |               |
|--|----------------------|---------------|----------------------|---------------|
|  | <b>£000</b>          | <b>%</b>      | <b>£000</b>          | <b>%</b>      |
| <b>Equity investments</b>                                    |                      |               |                      |               |
| UK Quoted  | 14,712               | 12.90         | 14,843               | 12.70         |
| Global Quoted  | 22,922               | 20.10         | 25,011               | 21.40         |
| UK Equity Pooled (unquoted)                                  | 1,140                | 1.00          | 1,286                | 1.10          |
| Overseas Equity Pooled (unquoted)                            | 19,159               | 16.80         | 16,946               | 14.50         |
| <b>Bonds</b>   |                      |               |                      |               |
| UK Government Index Pooled (unquoted)                        | 22,238               | 19.50         | 20,453               | 17.50         |
| UK Corporate Bonds (quoted)                                  | 7,185                | 6.30          | 6,895                | 5.90          |
| Overseas Corporate Bonds (quoted)                            | 342                  | 0.30          | 351                  | 0.30          |
| <b>Property</b>  |                      |               |                      |               |
| UK   | 7,983                | 7.00          | 7,480                | 6.40          |
| Property Funds   | 3,535                | 3.10          | 3,389                | 2.90          |
| <b>Cash/Liquidity</b>  |                      |               |                      |               |
| Cash Accounts  | 3,535                | 3.10          | 6,194                | 5.30          |
| Net Current Assets   | 114                  | 0.10          | 0                    | 0.00          |
| <b>Other</b>   |                      |               |                      |               |
| Healthcare Royalties   | 0                    | 0.00          | 467                  | 0.40          |
| Private Debt Funds   | 570                  | 0.50          | 2,571                | 2.20          |
| Private Equity Funds   | 2,851                | 2.50          | 2,805                | 2.40          |
| Infrastructure Funds   | 6,728                | 5.90          | 7,480                | 6.40          |
| Real Estate Debt Funds                                       | 1,026                | 0.90          | 701                  | 0.60          |
| <b>Total</b>   | <b>114,040</b>       | <b>100.00</b> | <b>116,872</b>       | <b>100.00</b> |

### Sensitivity Analysis

The following quantifies the impact of changes in actuarial assumptions on the plan assets and liabilities. This shows the impact of changes in each of the key factors; combinations of changes or changes of a different magnitude would potentially give a different out-come.

|                          | <b>Central<br/>£000</b> | <b>+0.1% pa<br/>discount rate<br/>£000</b> | <b>+0.1% pa<br/>inflation<br/>£000</b> | <b>+0.1% pa<br/>pay growth<br/>£000</b> | <b>+1 yr life<br/>expectancy<br/>£000</b> |
|--------------------------|-------------------------|--|--|---|---|
| Liabilities              | 150,417                 | 147,948                                    | 152,926                                | 150,712                                 | 153,406                                   |
| Assets                   | (116,872)               | (116,872)                                  | (116,872)                              | (116,872)                               | (116,872)                                 |
| <b>(Deficit)/surplus</b> | <b>33,545</b>           | <b>31,076</b>                              | <b>36,054</b>                          | <b>33,840</b>                           | <b>36,534</b>                             |

**SOUTH LAKE LAND DISTRICT COUNCIL**  
**Collection Fund 2017/18**  
**INCOME AND EXPENDITURE ACCOUNT (G)**

**INCOME AND EXPENDITURE ACCOUNT**

| 2016/17                                |       |                                     | 2017/18  |           |
|--|-------|-------------------------------------|----------|-----------|
| £000                                   | £000  | Note                                | £000     | £000      |
| INCOME                                 |       |                                     |          |           |
| (87,173)                               |       |                                     | (90,591) |           |
| 8,609                                  |       |                                     | 8,191    |           |
| 4,821                                  |       |                                     | 4,871    |           |
| (73,743)                               |       |                                     |          | (77,529)  |
| (629)                                  |       |                                     |          | (67)      |
| (40,645)                               |       | 3                                   |          | (40,576)  |
| (115,017)                              |       |                                     |          | (118,172) |
| EXPENDITURE                            |       |                                     |          |           |
| 54,832                                 |       |                                     | 57,478   |           |
| 9,642                                  |       |                                     | 9,906    |           |
| 9,519                                  |       |                                     | 9,893    |           |
| 381                                    |       |                                     | 151      |           |
| (230)                                  |       |                                     | (150)    |           |
| 74,144                                 |       |                                     |          | 77,278    |
| 20,996                                 |       |                                     | 20,111   |           |
| 4,199                                  |       |                                     | 4,022    |           |
| 16,797                                 |       |                                     | 16,089   |           |
| 26                                     |       |                                     | (1,350)  |           |
| 297                                    |       |                                     | 157      |           |
| (127)                                  |       |                                     | (25)     |           |
| (1,781)                                |       |                                     | (1,758)  |           |
| 2,221                                  |       |                                     | 1,978    |           |
| 301                                    |       |                                     | 301      |           |
| 42,929                                 |       |                                     |          | 39,525    |
| 117,073                                |       |                                     |          | 116,803   |
| (228)                                  |       |                                     | (318)    |           |
| 2,284                                  |       |                                     | (1,051)  |           |
| 2,056                                  |       |                                     |          | (1,369)   |
| TOTAL (SURPLUS) / DEFICIT FOR THE YEAR |       |                                     |          |           |
| 31                                     |       | 4                                   | 38       |           |
| 32                                     |       |                                     | 39       |           |
| 177                                    |       |                                     | 221      |           |
| (871)                                  |       |                                     | (955)    |           |
| (1,088)                                |       |                                     | (1,194)  |           |
| (218)                                  |       |                                     | (239)    |           |
| (1,937)                                |       |                                     |          | (2,090)   |
| CTax                                   | NDR   | Fund balance reconciliation         | CTax     | NDR       |
| (230)                                  | 2,218 | (Surplus) / Deficit at 1 April      | (218)    | 2,325     |
| 12                                     | 107   | Movement in year                    | (20)     | (3,439)   |
| (218)                                  | 2,325 | (Surplus) / Deficit at 31 March     | (238)    | (1,114)   |
|  | 2,107 | TOTAL (SURPLUS)/DEFICIT AT 31 MARCH |          | (1,352)   |

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Collection Fund 2017/18**  
**NOTES TO THE COLLECTION FUND (G)**

**1. General**

The Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. The statement shows the transactions of the billing authority (in this case South Lakeland District Council) in relation to the collection from taxpayers and distribution to local authorities and the Government of Council Tax and Non-Domestic Rates.

**2. Council Tax**

Council Tax income derives from charges raised according to the value of residential dwellings, which have been classified into eight Valuation Bands using estimated 1 April 1991 values for this specific purpose. Individual taxes are calculated by estimating the amount of income required to be taken from the Collection Fund by Cumbria County Council £57.478m (£54.832m for 2016/17), Cumbria Police Authority £9.906m (£9.642m for 2016/17) and the Council £9.893m (£9.519m for 2016/17) for the forthcoming year and dividing this by the Council Tax Base (the total number of properties in each Band adjusted by a proportion to convert the number to a Band D equivalent and adjusted for discounts): 44,869 for 2017/18 (44,511 for 2016/17). This basic amount of Council Tax for a Band D property of £1,722.26 (£1,662.37 for 2016/17) is multiplied by the proportion specified for the particular Band to give an individual amount due. The amount of Council Tax also varies according to Parish precepts levied on individual areas.

The Council Tax base for 2017/18 was calculated on the following basis:

| <b>Band</b>   | <b>Chargeable Dwellings (net of discounts)</b> | <b>Proportion of Band D Tax</b> | <b>2017/18 Band D Equivalent Dwellings</b> | <b>2016/17 Band D Equivalent Dwellings</b> |
|---|--|---------------------------------|--|--|
| <b>A</b>  | 3,015  | 6/9                             | 2,010                                      | 1,998                                      |
| <b>B</b>  | 8,198  | 7/9                             | 6,376                                      | 6,309                                      |
| <b>C</b>  | 10,115   | 8/9                             | 8,991                                      | 8,959                                      |
| <b>D</b>  | 8,783  | 9/9                             | 8,783                                      | 8,772                                      |
| <b>E</b>  | 6,629  | 11/9                            | 8,102                                      | 8,068                                      |
| <b>F</b>  | 4,282  | 13/9                            | 6,185                                      | 6,124                                      |
| <b>G</b>  | 2,639  | 15/9                            | 4,398                                      | 4,380                                      |
| <b>H</b>  | 239  | 18/9                            | 477  | 464  |
| <b>All Bands</b>                                    | <b>43,900</b>                                  |                                 | <b>45,322</b>                              | <b>45,074</b>                              |
| Allowance for 1% late collection (1.25% in 2016/17) |  |                                 | (453)                                      | (563)                                      |
| <b>Council Tax Base</b>                             |  |                                 | <b>44,869</b>                              | <b>44,511</b>                              |

**3. National Non-Domestic Rates**

Non-Domestic Rates are organised on a national basis. The Government has specified an amount (rate) of 47.9p for 2017/18 (49.7p for 2016/17). A small business rate relief scheme is also in operation whereby, providing certain conditions are met, occupiers of properties with a rateable value less than £18,000 pay a reduced rate of 46.6p (48.8p in 2016/17) and can also qualify for rate relief.

**SOUTH LAKELAND DISTRICT COUNCIL**  
**Collection Fund 2017/18**  
**NOTES TO THE COLLECTION FUND (G)**

Subject to the effects of transitional arrangements, local businesses pay rates calculated by multiplying their Rateable Value by the appropriate rate.

The Council is responsible for collecting rates due from the ratepayers in its area, the total Non-Domestic Rateable Value as at 31 March 2018 is £119.9m (£108.0m at 31 March 2017). Mandatory and discretionary reliefs are available, including relief relating to the December 2015 floods.

|                          | <b>2016/17</b><br><b>£000</b> | <b>2017/18</b><br><b>£000</b> |
|--------------------------|-------------------------------|-------------------------------|
| Gross Rates Payable      | (51,149)                      | (54,664)                      |
| less:                    |                               |                               |
| Transitional Relief      | (26)                          | 1,350                         |
| Mandatory Reliefs        | 9,042                         | 11,250                        |
| Discretionary Reliefs    | 559                           | 645                           |
| Unoccupied Property      | 929                           | 843                           |
| <b>Net Rates Payable</b> | <b>(40,645)</b>               | <b>(40,576)</b>               |

From 1 April 2014 South Lakeland District Council (SLDC) joined the Cumbria Business Rates Pool, administered by Cumbria County Council. Previously SLDC retained the business rates collected in the district and paid shares of this to Cumbria County Council (10%) and Central Government (50%). These amounts can be seen on the face of the Collection Fund account.

The amount retained by SLDC £16.089m (£16.797m for 2016/17) and the share of the 16/17 deficit £955k (£871k for the previous year) is transferred into the General Fund. This is then reduced by a tariff payment £14.343m (£14.222m for 2016/17) because under the previous funding system, SLDC collected much more in rates than it received back through grant. Depending on the performance in year, the retained amount is further adjusted through a system of top up payments and levies, although as a member of a pool SLDC does not pay levy to the Government. The Council is also protected to a degree if performance is not as high as expected.

The Non Domestic Rate income, after reliefs and provisions, was £40.576m (£40.645m for 2016/17)

#### **4. Collection Fund Surplus**

Government Regulations prescribe that transactions relating to Council Tax and Non Domestic Rates (NDR) must be accounted for separately in the Collection Fund. Any surpluses or deficits are apportioned in proportion to the precepts (Council Tax) or shares (NDR) payable. Amounts are transferred to each body in accordance with a statutory timetable.

The Collection fund statement shows the level of surplus or deficit at the end of 2017/18 identified between Council Tax and Non Domestic Rates.

# **SOUTH LAKELAND DISTRICT COUNCIL THE ANNUAL GOVERNANCE STATEMENT 2017/18 (H)**

## **1. Scope of Responsibility**

South Lakeland District Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, the Council is responsible for putting in place proper arrangements for the governance of its affairs (incorporating the system of internal control), facilitating the effective exercise of its functions and arrangements for the management of risk.

South Lakeland District Council has approved and adopted a Local Code of Governance, which is consistent with the principles of the CIPFA/SOLACE Framework *"Delivering Good Governance in Local Government"* (2016). A copy of the Local Code is on our website at [www.southlakeland.gov.uk](http://www.southlakeland.gov.uk) or can be obtained on written request to the Council at South Lakeland House, Lowther Street, Kendal, Cumbria, LA9 4DQ.

This statement explains how the Council has complied with the Code, identifies any areas of weakness with an action plan to address these weaknesses, and also meets the requirements of regulation 6(1)(b) of the Accounts and Audit Regulations (2015).

## **2. Purpose of the Governance Framework**

The governance framework comprises the systems and processes for the direction and control of the authority and its activities through which it accounts to, engages with and leads the community. It enables the authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk or failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of South Lakeland District Council's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The governance framework has been in place at South Lakeland District Council for the year ending 31 March 2018 and up to the date of approval of the annual report and statement of accounts.

## **3. The Principles of Good Governance and the Governance Framework**

The CIPFA/SOLACE framework *Delivering Good Governance in Local Government* sets out seven core principles of good governance, these are:

Principle A – Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law

Principle B – Ensuring openness and comprehensive stakeholder engagement

## **SOUTH LAKELAND DISTRICT COUNCIL THE ANNUAL GOVERNANCE STATEMENT 2017/18 (H)**

- Principle C – Defining outcomes in terms of sustainable economic, social, and environmental benefits
- Principle D – Determining the interventions necessary to optimise the achievement of the intended outcomes
- Principle E – Developing the entity's capacity, including the capability of its leadership and the individuals within it
- Principle F – Managing risks and performance through robust internal control and strong public financial management
- Principle G – Implementing good practices in transparency, reporting, and audit to deliver effective accountability

The key strategic elements to the Council's Governance arrangements are:

- A regularly reviewed Council Plan that includes explicit outcomes. This is derived through stakeholder engagement and sets out the Council's aspirations. It drives strategic decision making, financial planning and detailed service planning.
- A comprehensive and regularly reviewed Constitution setting out how the Council operates. Members and Officers ensure that the protocols in the constitution and other relevant statutes, regulations and guidance are both followed and lead to transparent, ethical and legal decision making. This ensures effective accountability and strong financial management.
- A structure including Standards and Overview and Scrutiny committees which are independent of the Cabinet. These monitor delivery against both financial and Council plan targets as well compliance with the Council's high ethical and behavioural expectations. Audit Committee monitors internal control corporately, including the arrangements to manage risk. All committees are supported by qualified professional officers to provide timely, relevant information which is open and transparent.
- The Council recognises a need for continued investment in technology, innovation and organisational development. This is reflected in the ongoing 'Customer Connect' project. This will re-shape the Council and enhance how it uses technology to engage with local tax payers and improve customer service.

These show at a strategic level, that the Council's key governance arrangements are consistent with the 7 core principles. The Local Code of Governance sets out the detailed arrangements in place at South Lakeland District Council. This has been reviewed against the detailed framework provided by CIPFA/LASAAC.

During 2017/18 Internal Audit reviewed the Council's Local Code of Governance. They concluded the Council was compliant with the provisions of the Framework, the adopted methodology was largely compliant with the Guidance, the Council has developed an action plan to address areas where it has assessed that compliance with the Local Code could be improved and, as a result, the Council was seen to have robust procedures in place and the recommendations raised were merely to further streamline the existing procedures.

#### **4. Review of Effectiveness**

South Lakeland District Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of Internal Control. The key elements of this review are as follows:



## **SOUTH LAKELAND DISTRICT COUNCIL THE ANNUAL GOVERNANCE STATEMENT 2017/18 (H)**

### **Corporate Level review**

Officers have conducted a detailed review of the Council's governance arrangements against the Local Code of Governance. A self-assessment has been undertaken against the seven core Governance Principles and supporting principles in the Local Code, together with the key principles relating to the role of the Chief Finance Officer. No significant issues have been identified.

### **Director/ Assistant Director Level review**

Senior Management Team consider and challenge all performance, risk management and internal audit reports. They have reviewed the Local Code of Governance in year. The Chief Finance Officer and Monitoring Officer also have input through their membership of the Senior Management Team. No significant governance issues have been identified.

### **Scrutiny Committee self assessment**

The Council operates with one Overview and Scrutiny Committee. The Overview and Scrutiny Committee can challenge a decision that has been made by the Executive prior to it being implemented, to enable them to consider the decision and the context within which it was taken. They have a remit, which allows them to assist the Council and the Cabinet in the development of its budget and policy framework. The Committee produce an annual report on its work. The Overview and Scrutiny Committee annual report for 2017/18 concluded that effective scrutiny was taking place.

### **Audit Committee self assessment**

The Audit Committee annual report for 2017/18 concluded that it was working effectively, functioning in accordance with best practice and providing independent assurance of the Council's governance arrangements. The Committee will review the AGS at their meeting on 25 July 2018 alongside the Council's audited accounts.

### **Standards Committee self assessment**

The Standards Committee is currently made up of 7 District Councillors and 2 non-voting Parish Members. The Committee's main functions are to:

- Promote and maintain high standards of conduct by Members
- Assist and ensure Members observe the Codes of Conduct
- Advising the Council on the adoption or revision of the Code of Conduct
- Monitor the operation of the Members' Code of Conduct
- Deal with matters under the Council's Standards Arrangements
- Monitor the complaints procedure and ombudsman investigations

The Council has appointed an Independent Person in accordance with the relevant provisions of the Localism Act 2011 and related Regulations. An Independent Person Protocol was adopted in July 2013 and revised in December 2016. The Standards Committee annual report for 2017/18 concluded that overall, ethical standards were sound.

### **Internal Audit annual opinion**

Internal Audit is responsible for reviewing the quality and effectiveness of the system of governance, risk management and internal control. A risk-based Internal Audit Plan is produced each financial year for approval by the Audit Committee. The reporting process for Internal Audit requires all final reports to be submitted to the Audit Committee. The reports include recommendations for improvements forming an agreed Action Plan, which is monitored to ensure satisfactory action is taken. The effectiveness of the Internal Audit function is also subject to annual review through the Council's Audit Committee (see above).

**SOUTH LAKELAND DISTRICT COUNCIL  
THE ANNUAL GOVERNANCE STATEMENT 2017/18 (H)**

The Internal Audit Annual Report contains a statement / judgment on overall levels of assurance (a view based on the relative significance of the systems reviewed during the year, in the context of the totality of the control environment). An interim annual report was presented to Audit Committee on 19 April 2018; their opinion was of reasonable assurance that effective risk management, control and governance processes were in place for the 2017/18 financial year.

**External Audit reports**

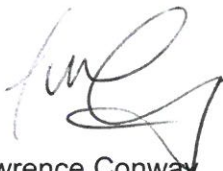
The Audit Findings Report provides an overall summary of the External Auditor's assessment of the Council and recommends any areas for improvement. No material internal control weaknesses were highlighted for 2016/17 in the Audit Findings Report. The 2017/18 Audit Findings Report is expected to be presented to Audit Committee on 25 July 2018 alongside the Council's audited accounts.

**5. Annual Governance Statement Action Plan**

The 2016/17 AGS process did not produce any significant governance issues. However, an action plan was produced to capture areas where there was scope for improvement. These included data governance, complaints handling, partnership arrangements and ensuring procurement and financial skills of senior officers. Progress has been made in the year to address these actions. A key action for many of these is the Customer Connect project which is due to be fully implemented over the next 3 years. No new significant governance issues have been raised through the 2017/18 review. Progress on the action plan will also be reported annually through the AGS.

**6. Governance opinion**

There are no significant governance issues, the governance arrangements in place are considered fit for purpose.



Lawrence Conway  
**Chief Executive**  
**South Lakeland District Council**

Date

18<sup>th</sup> July 2018



Giles Archibald  
**Leader**  
**South Lakeland District Council**

Date

18<sup>th</sup> July 2018



# Independent auditor's report to the members of South Lakeland District Council

## Report on the Audit of the Financial Statements

### Opinion

We have audited the financial statements of South Lakeland District Council (the 'Authority') for the year ended 31 March 2018 which comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement, the Collection Fund Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2017/18.

In our opinion the financial statements:

- give a true and fair view of the financial position of the Authority as at 31 March 2018 and of its expenditure and income for the year then ended;
- have been prepared properly in accordance with the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2017/18; and
- have been prepared in accordance with the requirements of the Local Audit and Accountability Act 2014.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Who we are reporting to

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Assistant Director (Resources) and Section 151 Officer's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Assistant Director (Resources) and Section 151 Officer's has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Authority's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The Assistant Director (Resources) and Section 151 Officer is responsible for the other information. . The other information comprises the information included in the Statement of Accounts, the Narrative Report and the Annual Governance Statement, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge of the Authority obtained in the course of our work including that gained through work in relation to the Authority's arrangements for securing value for money through economy, efficiency and effectiveness in the use of its resources or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Other information we are required to report on by exception under the Code of Audit Practice

Under the Code of Audit Practice published by the National Audit Office on behalf of the Comptroller and Auditor General (the Code of Audit Practice) we are required to consider whether the Annual Governance Statement does not comply with the 'Delivering Good Governance in Local Government: Framework (2016)' published by CIPFA and SOLACE or is misleading or inconsistent with the information of which we are aware from our audit. We are not required to consider whether the Annual Governance Statement addresses all risks and controls or that risks are satisfactorily addressed by internal controls.

We have nothing to report in this regard.

### Opinion on other matter required by the Code of Audit Practice

In our opinion, based on the work undertaken in the course of the audit of the financial statements and our knowledge of the Authority gained through our work in relation to the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources, the other information published together with the financial statements in the Statement of Accounts, the Narrative Report and the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the financial statements.

### Matters on which we are required to report by exception

Under the Code of Audit Practice we are required to report to you if:

- we have reported a matter in the public interest under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we have made a written recommendation to the Authority under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we have exercised any other special powers of the auditor under the Local Audit and Accountability Act 2014.

We have nothing to report in respect of the above matters.

## Responsibilities of the Authority, the Assistant Director (Resources) and Section 151 Officer and Those Charged with Governance for the financial statements

As explained more fully in the Statement of Responsibilities set out on page 14, the Authority is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Assistant Director (Resources) and Section 151 Officer. The Assistant Director (Resources) and Section 151 Officer is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2017/18, which give a true and fair view, and for such internal control as the Assistant Director (Resources) and Section 151 Officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Assistant Director (Resources) and Section 151 Officer is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Authority lacks funding for its continued existence or when policy decisions have been made that affect the services provided by the Authority.

The Audit Committee is Those Charged with Governance.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

## Report on other legal and regulatory requirements - Conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

### Conclusion

On the basis of our work, having regard to the guidance on the specified criterion issued by the Comptroller and Auditor General in November 2017, we are satisfied that the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2018.

## Responsibilities of the Authority

The Authority is responsible for putting in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

### Auditor's responsibilities for the review of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

We are required under Section 20(1)(c) of the Local Audit and Accountability Act 2014 to be satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance on the specified criterion issued by the Comptroller and Auditor General in November 2017, as to whether in all significant respects the Authority had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. The Comptroller and Auditor General determined this criterion as that necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2018.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to be satisfied that the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

### Report on other legal and regulatory requirements - Certificate

We certify that we have completed the audit of the financial statements of the Authority in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice.

*John Farrar*

John Farrar  
for and on behalf of Grant Thornton UK LLP, Appointed Auditor  
4 Hardman Square  
Spinningfields  
Manchester  
M3 3EB

27 July 2018



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