

South Lakeland District Council
2018/19

Budget Book

South Lakeland the best place to **live, work and explore**



SOUTH LAKELAND DISTRICT COUNCIL

2018/19 APPROVED BUDGET BOOK

CONTENTS

	Page:
1. Introduction	2-4
2. Medium Term Financial Plan overview:	
a) General Fund Summary	5
b) MTFP Projections	6-7
3. Revenue Budget Details:	
a) Service Budgets by Assistant Director	8-9
b) Detailed Service Budgets	10-46
c) Recurring Revenue Budget Pressures	47-48
d) Growth Proposals	49
e) Savings Proposals	50-51
f) Recharges to and from Services	52-53
4. Council Tax and Collection Fund	
a) Collection Fund estimates	54
b) Council Taxbase	55
c) Parish expenses	56-57
5. Capital Programme and Funding	58-60
6. Reserves	
a) Reserves Summary	61-64
b) Risk Assessment of Reserves	65
c) MTFP Risks and Opportunities Log	66-75
7. Glossary and notes	76-77

The 2018/19 Budget was approved by Council on 27 February 2018.

Introduction

1. On 19 December 2017 South Lakeland District Council approved an updated Council Plan 2014-19 which provided a summary of progress in the last twelve months, confirmed the four priorities setting out the Council's ambitions over the remaining year of the plan and details key projects that will contribute to achieving those priorities. The Council vision remains "Making South Lakeland the best place to live, work and explore". Our four priorities to achieve this remain:
 - Economy
 - Housing
 - Environment
 - Health and Wellbeing
2. The delivery of this Council Plan is influenced by our three key values. These are:
 - Empowering People - By listening to our customers and our employees, their ideas and comments will help us make improvements to customer service and workforce development
 - Excellence - Seeking continuous improvement in what we do, ensuring that our actions address the needs of South Lakeland
 - Open and Transparent - Being courteous, efficient and transparent in our dealings with the public.
3. On 27 February 2018 Council will consider the 2018/19 revenue and capital budgets that support the council plan. These include a 2.7% increase in the 2018/19 SLDC council tax amount (£5 on a Band D property). The approved District Council Tax demand was set at £8.629m with a capital programme of £4.65m. **Section 3b** of this document contains the detailed service revenue budgets for reference by budget holders, Senior Management, Members and any other stakeholders.
4. There are a number of other recurring budget pressures and adjustments that have been identified through the budget process. These total £484k for 2018/19 reducing to **£400k** from 2022/23 onwards; these are detailed in **Section 3c**. These pressures are largely a result of external changes and are unavoidable if current service levels are to be maintained.
5. The detail of revenue growth items is included at **Section 3d**. These total **£240k**. All growth bids have been funded out of 2018/19 budgets although some of the expenditure is not planned to occur until 2019/20. Until specific savings proposals to balance the 2018/19 and 2019/20 budgets have been identified, no further future growth is committed to, unless it relates to statutory or un-controllable pressures on current services which have no alternative sources of funding or delivery.
6. The single largest area of Growth bids relates to Economic Development Activities (£190k). These have been funded through the use of the NDR Pool reserve, which is set aside specifically to support economic development.
7. The Medium Term Financial Plan projects future levels of both expenditure, income and the potential resources over the next four years. A detailed projection is provided in **Sections 2a and 2b** and is summarised in the table below:

Table 1:

	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Service Expenditure	29,004.3	27,762.6	27,883.0	28,185.9	28,624.7
Uncommitted Pressure/Growth	0.0	500.0	500.0	500.0	500.0
Service income	-13,480.2	-13,433.7	-13,695.1	-13,800.5	-14,081.4
Net service expenditure	15,524.1	14,828.9	14,687.9	14,885.4	15,043.3
Corporate items	-15,163.1	-13,635.3	-13,394.6	-13,604.6	-13,672.5
Net projected deficit before impact of future local government finance settlement	361.0	1,193.6	1,293.3	1,280.8	1,370.8
Update for future local government finance settlements			515.0	1,030.0	1,545.0
Sub-total before impact of Customer Connect	361.0	1,193.6	1,808.3	2,310.8	2,915.8
Further Savings from Customer Connect	-361.0	-769.0	-769.0	-769.0	-770.0
Net projected deficit February 2018	0.0	424.6	1,039.3	1,541.8	2,145.8

8. The projected deficits before the savings from the Customer Connect Programme and local government funding changes total £361k for 2018/19 rising to c£2.9m by 2022/23. After Customer Connect savings of £361k in 2018/19 rising to £770k from 2019/20, the projected deficits of c£0 to £2.1m remain. A total of £80k of savings has been included in the base estimates to reflect the Customer Connect efficiencies already made bringing the overall savings total from the programme to £850k per year.
9. The draft budget has been updated to reflect the final finance settlement received on the 6 February 2018 where the Rural Services Delivery Grant was increased by £85.6k and income from business rates increased by £83.7k. Both changes are for 2018/19 only.
10. The potential changes to the business rates retention system from April 2020 offers both opportunities and risks. This, in addition to the proposed Fairer Funding Review, may lead to both increased volatility and reductions in retained local taxation over the medium term. At this stage these are difficult to quantify but from 2020/21 a potential cumulative reduction in funding of circa £0.5m per year rising to circa £1.5m by the final year of the current MTFP model. This has the effect of increasing the potential future year deficits from c£400k in 2019/20 to c£2.1m by 2022/23.
11. These deficit projections include £500k for unallocated growth and budget pressures from 2019/20 onwards. The Council has a statutory duty to set a balanced budget. It is the current practice that once this has been achieved, the balance of the £500k can be used to support discretionary, fixed term growth items.
12. Proposals for new areas of capital expenditure were considered by Portfolio Holders on the 3 October 2017 and were prioritised with reference to the funding available. The resulting proposed capital programme is presented in **Section 5** along with a summary of the financing. A summary of the expenditure by year is included in the table below:

Table 2: Summary of capital programme

2017/18	Re- profiling and adj	2017/18 Revised	2018/19	2019/20	2020/21	2021/22	2022/23	Total 2017/18 to 2022/23
£000	£000	£000	£000	£000	£000	£000	£000	£000
9,653.8	-743.7	8,910.1	4,654.7	3,440.1	2,120.3	1,903.8	2,116.0	23,145.0

13. The proposed level of reserves and working balance place the Council in a sound financial position for 2018/19 and are adequate for the medium term. There are significant risks in the current MTFP projections, including the impact of the current and future Government Spending Reviews, the current economic climate and low levels of investment returns. It is important that reserves are maintained at robust levels in order to respond to these challenges and as a cushion against forecast risks and unforeseen events. The Council can set a balanced budget for 2018/19 and is well placed to address projected deficits in future years in a planned and strategic way. Details of the anticipated levels of reserves are presented in **Section 6**. A summary of the reserves projection is shown in the table below:

Table 3: Projected Balances on Reserves

	31/03/17 £000	31/03/18 £000	31/03/19 £000	31/03/20 £000	31/03/21 £000	31/03/22 £000	31/03/23 £000
General Reserves	(9,680)	(7,381)	(7,172)	(7,213)	(7,325)	(7,505)	(7,651)
Capital Reserves	(1,995)	(1,917)	(1,508)	(1,560)	(1,605)	(1,656)	(1,735)
Earmarked Reserves	(5,101)	(3,758)	(3,345)	(3,198)	(3,198)	(3,198)	(3,198)
Total Reserves	(16,776)	(13,056)	(12,025)	(11,971)	(12,129)	(12,360)	(12,584)
Working Balance	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total Reserves and Working Balance	(18,276)	(14,556)	(13,525)	(13,471)	(13,629)	(13,860)	(14,084)

14. Further details on the budget process and assumptions can be found in the report presented to Council 27 February 2018, and its supporting appendices.

This table sets out detail of the MTFP financial model based on departments.

	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Net Service Expenditure					
Resources	2,963.4	2,955.5	2,991.7	3,087.3	3,155.2
Performance and Innovation	2,213.3	2,150.8	2,052.8	1,975.1	2,175.5
Strategic Development	4,074.3	3,120.9	3,179.5	3,326.1	3,176.8
Neighbourhood Services	6,273.1	6,101.7	5,963.9	5,996.9	6,035.8
Uncommitted Growth	0.0	500.0	500.0	500.0	500.0
Further Customer Connect savings to be identified	-361.0	-769.0	-769.0	-769.0	-770.0
Net Service Budget after Customer Connect Savings	15,163.1	14,059.9	13,918.9	14,116.4	14,273.3
Corporate items					
Interest Payable	-175.5	-199.0	-214.7	-215.1	-223.7
Interest Receivable	567.0	747.8	765.6	780.6	801.3
Parish Grant	92.0	92.0	92.0	92.0	92.0
Collection Fund surplus/deficit	-24.5	0.0	0.0	0.0	0.0
Contribution to pool Reserve	428.0	0.0	0.0	0.0	0.0
Direct Revenue Financing	817.5	618.5	567.3	451.0	586.5
Minimum Revenue Provision	739.2	773.2	1,011.6	1,050.1	1,118.9
Reversal of Capital Charges	-4,518.6	-3,788.8	-3,592.9	-3,528.8	-3,502.3
Transfers to/from Reserves	-157.1	296.9	430.3	499.1	470.4
Corporate Items	-2,232.0	-1,459.4	-940.8	-871.1	-656.9
Net Revenue Budget	12,931.1	12,600.5	12,978.1	13,245.3	13,616.4
Retained Business Rates	-3,868.5	-2,923.7	-2,756.8	-2,241.2	-1,725.6
Rural Services Delivery Grant	-433.5	-347.9	0.0	0.0	0.0
Council Tax Requirement	8,629.1	9,328.9	10,221.3	11,004.1	11,890.8
Taxbase (Band D equivalent)	45,265.99	45,515.99	45,765.99	46,015.99	46,265.99
Council Tax (Band D) £	£190.63	£195.63	£200.63	£205.63	£210.63
Council Tax Increase: £ (Band D)	£5.00	£5.00	£5.00	£5.00	£5.00
Council Tax Increase: %	2.69%	2.62%	2.56%	2.49%	2.43%
Amount proposed to be raised through Council Tax	-8,629.1	-8,904.3	-9,182.0	-9,462.3	-9,745.0
Deficit assuming £5 Band D Council Tax increase	0.0	424.6	1,039.3	1,541.8	2,145.8

Section 2b

This table sets out detail of the Medium Term Financial Plan financial model and shows the changes over the budget process.

	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Expenditure					
Capital Charges	4,518.6	3,788.8	3,592.9	3,528.8	3,502.3
Direct Emp Costs - Non-Superannuable	621.5	621.2	621.1	622.0	622.5
Direct Emp Costs - Superannuable	10,194.3	10,183.4	10,291.9	10,496.1	10,700.3
National Insurance	1,000.0	965.9	990.3	1,039.2	1,068.6
Pension	2,542.9	2,550.3	2,590.4	2,656.8	2,708.4
Running Costs	10,127.0	9,653.0	9,796.4	9,843.0	10,022.6
Uncommitted Growth	0.0	500.0	500.0	500.0	500.0
Total Service Expenditure	29,004.3	28,262.6	28,383.0	28,685.9	29,124.7
Income					
Car Parking Income	-4,285.2	-4,372.2	-4,458.3	-4,546.2	-4,635.8
Contributions from other Local Authorities and Public Bodies	-781.1	-771.5	-771.9	-772.2	-772.5
General Income	-4,234.1	-4,345.2	-4,336.6	-4,400.1	-4,383.2
Government Grants	-481.4	-401.9	-560.7	-560.7	-590.7
New Homes Bonus	-889.1	-658.1	-606.9	-490.6	-597.5
Lake Income	-1,425.5	-1,459.5	-1,492.6	-1,518.6	-1,544.2
Recycling Credits	-1,383.8	-1,425.3	-1,468.1	-1,512.1	-1,557.5
Total Service Income	-13,480.2	-13,433.7	-13,695.1	-13,800.5	-14,081.4
Net Service Budget	15,524.1	14,828.9	14,687.9	14,885.4	15,043.3
Corporate items					
Interest Receivable	-175.5	-199.0	-214.7	-215.1	-223.7
Interest Payable	567.0	747.8	765.6	780.6	801.3
Other Govt Grants	-433.5	-347.9	0.0	0.0	0.0
Income from Council Tax (net of Parish Precept)	-8,629.1	-8,904.3	-9,182.0	-9,462.3	-9,745.0
Parish Grant	92.0	92.0	92.0	92.0	92.0
Retained Business Rates	-3,868.5	-2,923.7	-2,756.8	-2,241.2	-1,725.6
Contribution to pool Reserve	428.0	0.0	0.0	0.0	0.0
Direct Revenue Financing	817.5	618.5	567.3	451.0	586.5
Minimum Revenue Provision	739.2	773.2	1,011.6	1,050.1	1,118.9
Reversal of Capital Charges	-4,518.6	-3,788.8	-3,592.9	-3,528.8	-3,502.3
Collection Fund surplus/deficit	-24.5	0.0	0.0	0.0	0.0
Transfers to/from Reserves	-157.1	296.9	430.3	499.1	470.4
Total Corporate Items, Council Tax and Grants	-15,163.1	-13,635.3	-12,879.6	-12,574.6	-12,127.5
Projected Deficit before Customer Connect	361.0	1,193.6	1,808.3	2,310.8	2,915.8
Further Customer Connect savings	-361.0	-769.0	-769.0	-769.0	-770.0
Projected Deficit February 2018	0.0	424.6	1,039.3	1,541.8	2,145.8
Taxbase (Band D equivalent)	45,265.99	45,515.99	45,765.99	46,015.99	46,265.99
Council Tax (Band D) £	£190.63	£195.63	£200.63	£205.63	£210.63
Council Tax Increase: £ (Band D)	£5.00	£5.00	£5.00	£5.00	£5.00
Council Tax Increase: %	2.69%	2.62%	2.56%	2.49%	2.43%
Total Potential Council Tax (£000)	8,629.1	8,904.3	9,182.0	9,462.3	9,745.0

Movements in draft budgets since MTFP July 2017:
Section 2b

	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Net draft budget (projected deficit) July 2017 before Customer Connect	1,163.8	1,106.9	1,187.0	1,214.5	1,311.8
Budget Pressures (App 2)	484.0	447.6	467.3	415.4	395.6
Growth Proposals (App 3)	270.0				
General Savings (App 4)	-161.4	-210.4	-210.4	-209.4	-208.4
Customer Connect Savings (App 4)	-42.0	-59.0	-59.0	-59.0	-58.0
Vacancy factor up to 4% for all years	-134.0	-136.2	-138.6	-141.5	-144.3
Allocation of uncommitted Pressure/Growth	-500.0				
One off reduction to Reserve Contributions	-246.0				
Funding of Growth Proposals through pool reserve	-220.0				
Use of internal borrowing - reduced interest payable	-126.9				
Social lettings reserve - scheme ended	-20.0				
Ctax surplus (projected)	-28.0				
Use of (projected) 2017/18 underspend	-78.5				
Net projected deficit December 2017 before Customer Connect	361.0	1,148.9	1,246.3	1,220.0	1,296.7
Changes since December 17 Council:					
Updated interest projections	-79.1	-68.8	-80.7	-74.0	-57.7
Provisional Finance Settlement: Rural Services Delivery Grant	-80.3	0.0	0.0	0.0	0.0
Provisional Finance Settlement: Business Rate Retention	-200.0				
Actual Taxbase higher than projected	-27.2	-27.2	-27.2	-27.2	-27.2
Pay Offer	98.0	88.0	86.0	88.0	90.0
Parkside Road car park running costs	11.8	15.8	15.8	15.8	15.8
Remove Promoting South Lakeland budget	-30.0	0.0	0.0	0.0	0.0
Re-instate Reserve Contributions	246.0				
Facilities Manager	37.8	39.7	40.5	41.4	42.2
Other minor budget changes	0.2	-2.8	12.6	16.8	11.0
Adjustment to use of projected underspend	22.8				
Changes since February 18 Cabinet:					
Final Local Government Settlement Rural Services Delivery Grant	-85.6				
Contribution to General Reserve	85.6				
Final Local Government Settlement Business Rate Retention	-83.7				
Contribution to NNDR Deficit/Surplus reserve	83.7				
Net projected deficit before impact of future local government finance settlement	361.0	1,193.6	1,293.3	1,280.8	1,370.8
Update for future local government finance			515.0	1,030.0	1,545.0
Sub total before impact of Customer Connect	361.0	1,193.6	1,808.3	2,310.8	2,915.8
Further Savings from Customer Connect	-361.0	-769.0	-769.0	-769.0	-770.0
Net projected deficit February 2018	0.0	424.6	1,039.3	1,541.8	2,145.8

Section 3a

The purpose of this table is to set out the net budget for each service.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Resources							
0.0	44.4	ECL Legal	0.0	-0.1	-37.7	-32.9	-27.9
0.0	8.0	EDM Democratic and Member Services	0.0	4.7	7.3	9.5	12.2
0.0	40.2	EFS Financial Services	0.0	-18.3	-11.3	2.7	16.9
0.0	6.5	ERA Internal Audit	0.0	7.2	8.6	8.6	8.6
0.0	20.8	ERB Revenues and Benefits	0.0	15.4	42.8	70.7	99.6
0.0	15.8	ERE Asst Dir Resources	0.0	1.7	3.3	5.0	6.7
0.0	4.3	ERS Employee Relations	0.0	9.7	16.9	21.6	26.4
0.0	10.0	EXC Management Team	0.0	7.3	14.4	21.7	29.1
255.3	255.3	GBN Council Tax Benefits	275.5	275.5	275.5	275.5	275.5
15.4	15.4	GBT Housing Bens Local Scheme	17.3	17.3	17.3	17.3	17.3
1,412.2	1,412.2	GCA Democratic Management	1,211.4	1,211.4	1,211.4	1,211.4	1,211.4
78.2	78.2	GCX Corporate Management	54.4	54.4	54.4	54.4	54.4
171.6	171.6	GFI Corporate Finance	55.3	55.3	55.3	55.3	55.3
27.9	27.9	GFN NNDR Cost of Collection	37.7	37.3	37.0	36.6	36.6
348.0	338.2	GFS Unapportionable PensionAdj	435.8	367.3	381.8	416.3	416.3
463.0	463.0	GFT Council Tax Cost Collect	500.3	496.7	493.2	489.8	489.8
18.3	21.3	GGT Subscriptions Grants	18.3	18.3	18.3	18.3	18.3
153.3	153.3	GRA Rent Allowances	166.3	166.2	166.2	166.2	166.1
0.0	0.0	GRB Discretionary Housing Bens	1.9	1.9	1.9	1.9	1.9
15.6	15.6	GRD Discretionary Rate Relief	13.3	13.5	13.1	12.7	13.3
14.7	14.7	GSE District Lighting Expenses	16.9	19.4	21.9	24.6	27.3
-97.2	24.0	GTH Other Items	5.0	5.0	5.0	5.0	5.0
151.6	128.6	GTV Bank Charges	94.1	91.5	98.2	98.2	98.2
103.1	70.8	GTW Audit and Inspection	59.9	96.9	96.9	96.9	96.9
0.0	0.0	GUV Universal Credit	0.0	0.0	0.0	0.0	0.0
3,131.0	3,340.1		2,963.4	2,955.5	2,991.7	3,087.3	3,155.2
Performance and Innovation							
0.0	0.1	ECF AD Policy and Performance	0.0	1.7	3.3	4.9	6.6
0.0	184.5	ECU Customer Services	0.0	8.6	15.4	22.3	29.4
0.0	-1.1	ERI Information Services	0.0	43.6	31.6	41.2	46.2
0.0	0.0	ERP Printing and Graphic Design	0.0	13.4	20.7	22.2	23.6
0.0	48.1	EXS Policy and Performance	0.0	20.7	33.0	44.9	56.7
0.0	0.0	EXT Transformation and Change	0.0	0.0	0.0	0.0	0.0
155.7	155.5	GCC Corporate Communications	163.4	168.0	169.9	171.8	173.8
255.3	249.8	GCD Partnerships and Communities	133.2	132.1	130.8	130.7	130.5
971.8	661.5	GCG Community Grants	841.8	726.1	680.6	634.1	724.3
165.7	162.8	GEL Elections	300.8	303.1	225.4	152.2	228.4
56.1	64.6	GEM Emergency Planning	59.3	59.3	59.3	59.3	54.3
202.1	263.5	GER Electoral Registration	194.9	198.4	201.5	204.3	206.0
379.5	377.2	GMM Members	398.3	404.2	409.7	415.6	424.1
89.2	89.2	GMV Safer Stronger	28.5	28.5	28.5	28.5	28.5
43.0	53.0	GPR Consultation	35.6	35.6	35.6	35.6	35.6
5.5	5.5	GVR Chairmn Allow Civic Hosp	5.6	5.6	5.6	5.6	5.6
36.0	49.0	GXW Carbon Change Programme	51.9	1.9	1.9	1.9	1.9
2,359.9	2,363.2		2,213.3	2,150.8	2,052.8	1,975.1	2,175.5
Strategic Development							
0.0	45.8	ECC Strategic Planning Admin	0.0	-206.8	-210.9	-181.9	-168.7
0.0	1.8	EHS Health and Safety	0.0	1.1	2.1	3.1	4.2
0.0	79.9	EPX Offices	0.0	7.2	17.4	27.6	39.2
0.0	0.3	ESE AD Strategic Planning	0.0	1.7	3.3	5.0	6.7
0.0	-0.2	EUR Community Inv and Dev	0.0	-38.8	-24.7	-9.7	4.9
21.2	21.2	GBC Building Control: Chargeable	21.9	18.0	13.2	8.4	3.4
189.2	218.8	GBC Building Control: Non-Chargeable	219.0	222.8	226.7	230.7	234.8
0.0	180.8	GCH Community Housing Fund	41.8	14.2	1.3	1.3	1.3
32.4	32.4	GCN Conveniences	35.5	35.6	35.6	35.6	35.6
-192.1	-207.8	GCS Caravan Site	-226.5	-298.5	-305.6	-312.6	-319.6
62.6	62.6	GCV Conservation Environment	65.0	101.0	101.8	103.0	69.0
462.2	502.2	GDC Development Control	556.1	564.0	578.6	588.0	597.5

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
-0.8	-0.8	GDS Dangerous Structures	4.7	4.5	4.3	4.0	3.8
12.0	12.2	GEC ECO Scheme	1.3	1.3	1.3	1.3	1.3
447.3	536.9	GED Economic Development	478.7	251.8	229.9	230.6	231.4
2,617.5	2,105.6	GEN Housing Enabling Role	969.0	529.1	532.2	535.3	538.2
42.5	63.1	GHL Town View Fields Hostel	96.4	100.1	101.4	102.9	104.5
224.9	225.2	GHM Homelessness	359.4	318.3	331.9	339.0	342.9
200.6	786.7	GHT Housing Standards	894.4	874.3	877.7	881.4	827.2
19.8	20.1	GIL Community Infrastructure Levy	25.8	26.5	27.2	25.1	25.8
0.8	0.8	GLC Local Land Charges	1.6	2.2	3.6	5.1	6.6
499.1	606.0	GLP Local Plans	505.4	500.9	506.4	511.9	517.6
-19.3	-15.4	GMK Markets	-19.2	-16.5	-18.9	-21.3	-23.7
138.9	141.4	GMU Museum	227.7	148.7	154.7	160.9	167.4
-1,130.2	-1,130.2	GNH New Homes	-860.5	-629.5	-578.3	-462.0	-597.5
439.9	446.5	GPH Public Halls	416.5	378.9	364.2	314.2	295.3
543.0	271.2	GPL Planned Maintenance	599.5	542.0	541.5	541.0	541.0
47.6	47.6	GRP Kendal Regeneration	58.5	58.5	58.5	58.5	58.5
-567.9	-567.9	GSH Second Home Discounts	-603.9	-593.3	-592.7	-592.0	-562.8
278.9	311.7	GSY Sundry Properties	266.8	264.6	260.4	257.9	258.2
-14.7	-18.9	GTC Tourist Info Centres	-19.8	-20.3	-20.9	-21.5	-21.5
-40.5	-40.0	GUL Industrial Units Landlord	-37.1	-39.0	-39.9	-40.8	-41.7
-3.9	-3.8	GUT Indust Units Tenants	-3.7	-3.7	-3.8	-3.9	-4.0
4,311.0	4,735.8		4,074.3	3,120.9	3,179.5	3,326.1	3,176.8
Neighbourhood Services							
0.0	-24.2	EUN Community Services	0.0	41.0	73.0	103.7	134.2
-1,870.8	-1,928.6	GCK Car Parks	-1,617.0	-1,703.1	-1,796.0	-1,877.4	-1,934.3
11.6	41.7	GCL Community Leisure	4.8	4.9	4.9	4.9	4.8
112.0	113.6	GCM Cemeteries	74.9	74.6	75.0	75.9	74.0
20.5	20.4	GCP Coast Protection	10.0	10.0	10.0	10.0	10.0
34.7	34.4	GCZ Contaminated Land	42.3	42.3	42.4	42.3	42.3
0.0	36.6	GDY SLDC Depots	0.0	0.0	0.0	0.0	0.0
68.9	69.3	GEV Events	66.4	67.2	68.1	69.0	69.8
254.0	252.4	GFD Food Safety	212.6	212.6	212.6	212.6	212.6
61.4	135.1	GFW Flood Warning	303.6	300.2	300.4	300.5	300.6
0.0	-3.5	GGK Car Park Enforcement	0.0	0.0	0.0	0.0	0.0
-16.5	-22.7	GGR Glebe Road Recreation Ground	8.9	8.9	8.9	8.9	8.9
314.7	313.8	GHP Noise Air Water Pollution	258.7	258.7	258.7	258.7	258.7
133.4	162.5	GHS Health Safety	152.0	152.0	152.0	152.0	152.0
768.1	837.0	GLE Leisure Centres	836.3	837.9	768.4	768.0	767.6
-387.6	-372.3	GLW Lake Windermere	-644.8	-670.5	-697.8	-718.0	-756.5
46.0	48.5	GMA Hackney Carriage Licences	3.5	1.7	-0.1	-1.9	-1.9
17.0	16.9	GMC Miscellaneous Licences	26.8	26.5	26.2	25.8	25.8
-78.1	-78.7	GMD Licensing Act	-77.3	-81.0	-85.2	-89.6	-89.6
4.8	4.6	GME Gambling Licensing	3.0	2.6	2.2	1.7	1.7
57.6	65.3	GOT Environmental Health Other	125.1	125.1	125.1	125.2	125.2
1,117.1	1,204.4	GPK Parks	1,210.2	1,136.9	1,082.0	1,093.2	1,114.5
30.0	30.0	GPO Promoting South Lakeland	0.0	0.0	0.0	0.0	0.0
264.4	268.6	GRG Recreation Grounds	259.0	264.3	114.4	117.9	120.2
25.5	25.6	GSN Street Furniture	35.5	30.7	30.7	30.7	30.7
1,478.2	1,520.8	GTG Street Cleansing	1,365.8	1,394.2	1,420.4	1,446.2	1,473.5
0.0	58.9	GTS Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	GWC Bulky Waste Collection	18.8	18.8	18.8	18.8	18.8
41.9	41.9	GWF Dog Control	43.2	42.5	43.3	44.0	44.8
3,358.0	1,901.0	GWK Waste Collection	3,367.7	3,324.5	3,531.5	3,604.1	3,659.9
87.1	87.1	GWR Waste Recycling	117.3	113.6	110.7	109.7	108.8
102.2	101.6	GWS Water Supply and Pollution	65.8	64.6	63.3	60.0	58.7
6,056.1	4,962.0		6,273.1	6,101.7	5,963.9	5,996.9	6,035.8
Other GF Items							
0.0	0.0	GZZ Other GF Items	0.0	500.0	500.0	500.0	500.0
0.0	0.0		0.0	500.0	500.0	500.0	500.0
15,858.0	15,401.1	Total Service Expenditure	15,524.1	14,828.9	14,687.9	14,885.4	15,043.3

The purpose of this section is to set out the detailed service budgets

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Resources							
Legal							
Direct Expenditure							
207.6	249.7	Employees	282.2	282.0	244.4	249.2	254.1
1.7	1.8	Transport	1.8	1.8	1.8	1.8	1.8
50.0	52.2	Supplies and Services	49.9	50.0	50.0	50.0	50.0
0.2	0.2	Bought-in Services	0.1	0.1	0.1	0.1	0.2
64.0	64.0	Central Support Services	78.6	78.6	78.6	78.6	78.6
323.5	367.9		412.6	412.5	374.9	379.7	384.7
Income							
-30.3	-30.3	Customer Receipts	-30.3	-30.3	-30.3	-30.3	-30.3
-293.2	-293.2	Internal recharges	-382.3	-382.3	-382.3	-382.3	-382.3
-323.5	-323.5		-412.6	-412.6	-412.6	-412.6	-412.6
0.0	44.4	Net Expenditure	0.0	-0.1	-37.7	-32.9	-27.9

Council Organisation and People

This budget covers all legal and conveyancing work carried out by the Council's Legal Services

Democratic and Member Services							
Direct Expenditure							
125.6	125.5	Employees	125.8	129.2	131.9	134.5	137.3
0.5	0.5	Transport	0.5	0.5	0.5	0.5	0.5
22.9	31.0	Supplies and Services	23.1	23.2	23.1	22.7	22.6
194.2	194.2	Central Support Services	201.9	203.1	203.1	203.1	203.1
343.2	351.2		351.3	356.0	358.6	360.8	363.5
Income							
-343.2	-343.2	Internal recharges	-351.3	-351.3	-351.3	-351.3	-351.3
-343.2	-343.2		-351.3	-351.3	-351.3	-351.3	-351.3
0.0	8.0	Net Expenditure	0.0	4.7	7.3	9.5	12.2

Council Organisation and People

Ensures compliance with the necessary legal and administrative requirements regarding decision making processes, in particular, those governing the provision of committee services and support

Financial Services							
Direct Expenditure							
624.4	671.9	Employees	679.5	660.8	667.5	680.7	694.1
1.3	1.8	Transport	1.8	1.8	1.8	1.8	1.8
69.3	61.4	Supplies and Services	71.6	72.0	72.3	73.1	73.9
331.8	331.8	Central Support Services	357.7	357.7	357.7	357.7	357.7
1,026.8	1,066.9		1,110.6	1,092.3	1,099.3	1,113.3	1,127.5
Income							
-2.0	-2.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-3.0	-3.0	Customer Receipts	-4.0	-4.0	-4.0	-4.0	-4.0
-1,021.7	-1,021.7	Internal recharges	-1,106.6	-1,106.6	-1,106.6	-1,106.6	-1,106.6
-1,026.7	-1,026.7		-1,110.6	-1,110.6	-1,110.6	-1,110.6	-1,110.6
0.1	40.2	Net Expenditure	0.0	-18.3	-11.3	2.7	16.9

Finance

The provision of financial management support and advice to officers and members, budget preparation and monitoring, treasury management, procurement support and advice, payment of creditors, invoicing of the council's customers and debt recovery.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Internal Audit							
Direct Expenditure							
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
75.2	81.7	Bought-in Services	66.6	73.8	75.2	75.2	75.2
0.0	0.0	Central Support Services	1.8	1.8	1.8	1.8	1.8
75.2	81.7		68.4	75.6	77.0	77.0	77.0
Income							
-75.2	-75.2	Internal recharges	-68.4	-68.4	-68.4	-68.4	-68.4
-75.2	-75.2		-68.4	-68.4	-68.4	-68.4	-68.4
0.0	6.5	Net Expenditure	0.0	7.2	8.6	8.6	8.6

Finance

An independent audit of the council's procedures and practices to ensure best practice is followed.

Revenues and Benefits							
Direct Expenditure							
1,221.1	1,257.6	Employees	1,250.4	1,278.5	1,304.6	1,331.0	1,358.0
18.3	18.7	Transport	18.9	18.9	18.9	18.9	18.9
191.4	191.7	Supplies and Services	176.9	164.0	165.0	166.3	167.5
23.2	26.2	Bought-in Services	28.0	28.6	29.2	29.7	30.8
607.1	607.1	Central Support Services	645.0	645.0	645.0	645.0	645.0
2,061.1	2,101.3		2,119.2	2,135.0	2,162.7	2,190.9	2,220.2
Income							
-81.3	-100.7	Grants & Contributions	-82.9	-83.3	-83.6	-83.9	-84.3
-1,979.8	-1,979.8	Internal recharges	-2,108.3	-2,108.3	-2,108.3	-2,108.3	-2,108.3
-2,061.1	-2,080.5		-2,191.2	-2,191.6	-2,191.9	-2,192.2	-2,192.6
Capital Charges							
0.0	0.0	Capital Charges	72.0	72.0	72.0	72.0	72.0
0.0	0.0		72.0	72.0	72.0	72.0	72.0
0.0	20.8	Net Expenditure	0.0	15.4	42.8	70.7	99.6

Finance

The setting, billing, collection and recovery of Council Tax, the assessment of claims for Housing Benefit, the collection of National Non-Domestic Rates and the processing of transactions through the council's bank accounts are carried out by staff in the Revenues and Benefits department. The staffing and administration costs of these activities are recorded here.

Asst Dir Resources							
Direct Expenditure							
92.3	108.1	Employees	94.6	96.2	97.9	99.5	101.2
1.8	1.8	Transport	1.8	1.9	1.9	1.9	1.9
0.5	0.5	Supplies and Services	0.6	0.6	0.5	0.6	0.6
84.9	84.9	Central Support Services	104.3	104.3	104.3	104.3	104.3
179.5	195.3		201.3	203.0	204.6	206.3	208.0
Income							
-179.5	-179.5	Internal recharges	-201.3	-201.3	-201.3	-201.3	-201.3
-179.5	-179.5		-201.3	-201.3	-201.3	-201.3	-201.3
0.0	15.8	Net Expenditure	0.0	1.7	3.3	5.0	6.7

Finance

Assistant Director function for Resources

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Employee Relations							
Direct Expenditure							
216.5	221.6	Employees	229.8	239.4	246.6	251.3	256.1
2.5	2.4	Transport	2.4	2.4	2.4	2.4	2.4
52.2	51.5	Supplies and Services	52.0	52.1	52.1	52.1	52.1
141.2	141.2	Central Support Services	117.2	117.2	117.2	117.2	117.2
412.4	416.7		401.4	411.1	418.3	423.0	427.8
Income							
-412.4	-412.4	Internal recharges	-401.4	-401.4	-401.4	-401.4	-401.4
-412.4	-412.4		-401.4	-401.4	-401.4	-401.4	-401.4
0.0	4.3	Net Expenditure	0.0	9.7	16.9	21.6	26.4

Council Organisation and People

Support services around recruitment, employment law and other employee relations activity.

Management Team							
Direct Expenditure							
347.1	360.3	Employees	353.5	360.6	367.7	374.9	382.3
5.4	5.5	Transport	5.5	5.5	5.5	5.5	5.5
8.0	7.9	Supplies and Services	8.3	8.5	8.5	8.6	8.6
40.6	40.6	Central Support Services	40.8	40.8	40.8	40.8	40.8
401.1	414.3		408.1	415.4	422.5	429.8	437.2
Income							
0.0	-3.2	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-401.1	-401.1	Internal recharges	-408.1	-408.1	-408.1	-408.1	-408.1
-401.1	-404.3		-408.1	-408.1	-408.1	-408.1	-408.1
0.0	10.0	Net Expenditure	0.0	7.3	14.4	21.7	29.1

Council Organisation and People

The chief officers of the council - Chief Executive and Directors.

Council Tax Benefits							
Direct Expenditure							
4.3	4.2	Supplies and Services	0.0	0.0	0.0	0.0	0.0
316.9	316.9	Central Support Services	341.3	341.3	341.3	341.3	341.3
321.2	321.1		341.3	341.3	341.3	341.3	341.3
Income							
-65.8	-65.8	Grants & Contributions	-65.8	-65.8	-65.8	-65.8	-65.8
-65.8	-65.8		-65.8	-65.8	-65.8	-65.8	-65.8
255.4	255.3	Net Expenditure	275.5	275.5	275.5	275.5	275.5

Finance

With effect from 1st April 2013, the Council Tax Benefit Scheme, a national benefit scheme, was replaced by a Council Tax Reduction Scheme determined locally by this Council. The Reduction Scheme reduces Council Tax liability for those on low incomes and aims to protect those who are vulnerable. The Local Scheme, agreed by full Council on the 18/12/2012 and reviewed annually since, mirrors the Council Tax Benefit Scheme and those on low incomes should receive similar reductions under the new local scheme.

Housing Bens Local Scheme							
Direct Expenditure							
51.7	51.7	Bought-in Services	51.7	51.7	51.7	51.7	51.7
0.0	0.0	Central Support Services	1.9	1.9	1.9	1.9	1.9
51.7	51.7		53.6	53.6	53.6	53.6	53.6

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
		Income					
-36.3	-36.3	Grants & Contributions	-36.3	-36.3	-36.3	-36.3	-36.3
-36.3	-36.3		-36.3	-36.3	-36.3	-36.3	-36.3
15.4	15.4	Net Expenditure	17.3	17.3	17.3	17.3	17.3

Finance

The statutory benefit scheme(s) disregard part of a war pension or war widow's pension but allow Local Authorities the discretion to disregard the whole of the pension. This Council has resolved to adopt that discretion and has introduced a local scheme. Expenditure on the Local Scheme is financed in its entirety by the Council.

Democratic Management

		Direct Expenditure					
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
1,412.2	1,412.2	Central Support Services	1,211.4	1,211.4	1,211.4	1,211.4	1,211.4
1,412.2	1,412.2		1,211.4	1,211.4	1,211.4	1,211.4	1,211.4
1,412.2	1,412.2	Net Expenditure	1,211.4	1,211.4	1,211.4	1,211.4	1,211.4

Council Organisation and People

A wide description covers the officer time associated with advice and support to members, including the provision of committee services to the Council, the preparation of reports for Members together with all officer time spent supporting and advising Councillors. Also includes the costs of maintaining certain statutory registers and the provision of information to members of the public in the exercise of statutory rights.

Corporate Management

		Direct Expenditure					
78.2	78.2	Central Support Services	54.4	54.4	54.4	54.4	54.4
78.2	78.2		54.4	54.4	54.4	54.4	54.4
78.2	78.2	Net Expenditure	54.4	54.4	54.4	54.4	54.4

Council Organisation and People

Corporate Management records the Chief Executive's time on Corporate matters.

Corporate Finance

		Direct Expenditure					
1.0	1.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
2.0	2.0	Bought-in Services	2.0	2.0	2.0	2.0	2.0
168.6	168.6	Central Support Services	53.3	53.3	53.3	53.3	53.3
171.6	171.6		55.3	55.3	55.3	55.3	55.3
171.6	171.6	Net Expenditure	55.3	55.3	55.3	55.3	55.3

Finance

The allocation of corporate resources and cost of preparation of statutory accounts

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
NNDR Cost of Collection							
		Direct Expenditure					
2.7	2.7	Supplies and Services	2.8	2.8	2.8	2.8	2.8
350.1	350.1	Central Support Services	360.1	360.1	360.1	360.1	360.1
352.8	352.8		362.9	362.9	362.9	362.9	362.9
		Income					
-303.7	-303.7	Grants & Contributions	-303.7	-303.7	-303.7	-303.7	-303.7
-21.2	-21.2	Customer Receipts	-21.5	-21.9	-22.2	-22.6	-22.6
-324.9	-324.9		-325.2	-325.6	-325.9	-326.3	-326.3
27.9	27.9	Net Expenditure	37.7	37.3	37.0	36.6	36.6

Finance

Non-Domestic Rates are collected by the Council and portions are paid over to Central Government (50%) and Cumbria County Council (10%). The rate poundage is set by the Secretary of State and the Rateable Value fixed by the Valuation Officer, an executive agency of Central Government. The Council issues bills, arranges collection and recovery of the amounts due. In recognition of the costs incurred by the Council in fulfilling its statutory duty the Government makes an allowance to cover the cost of collection.

Unapportionable PensionAdj

		Direct Expenditure					
348.0	338.2	Employees	435.8	367.3	381.8	416.3	416.3
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
348.0	338.2		435.8	367.3	381.8	416.3	416.3
348.0	338.2	Net Expenditure	435.8	367.3	381.8	416.3	416.3

Finance

Contribution to pension funds for staff who have left the authority. The majority is paid to the Cumbria pension fund but small payments are made to West Yorkshire pensions fund and Greater Manchester pension fund.

Council Tax Cost of Collection

		Direct Expenditure					
27.6	27.6	Supplies and Services	29.8	29.6	29.6	29.6	29.6
3.2	3.2	Council Tax Benefits	3.2	3.2	3.2	3.2	3.2
601.2	601.2	Central Support Services	639.8	639.8	639.8	639.8	639.8
632.0	632.0		672.8	672.6	672.6	672.6	672.6
		Income					
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-169.0	-169.0	Customer Receipts	-172.5	-175.9	-179.4	-182.8	-182.8
-169.0	-169.0		-172.5	-175.9	-179.4	-182.8	-182.8
463.0	463.0	Net Expenditure	500.3	496.7	493.2	489.8	489.8

Finance

The Council is responsible for the setting, billing, collection and recovery of Council Tax. This includes issuing bills, applying and ensuring discounts and exemptions are granted correctly and recovering outstanding debts, if necessary with the assistance of the courts, bailiffs and attachment of earnings.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Subscriptions							
		Direct Expenditure					
18.3	21.3	Supplies and Services	18.3	18.3	18.3	18.3	18.3
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
18.3	21.3		18.3	18.3	18.3	18.3	18.3
18.3	21.3	Net Expenditure	18.3	18.3	18.3	18.3	18.3

Council Organisation and People

Corporate subscription to organisations such as Local Government Association and North West Employers.

Rent Allowances							
		Direct Expenditure					
15.3	15.3	Supplies and Services	15.3	15.2	15.3	15.3	15.2
18,904.5	18,904.5	Rent Allowances	18,904.5	18,904.5	18,904.5	18,904.5	18,904.5
522.9	522.9	Central Support Services	520.9	520.9	520.9	520.9	520.9
19,442.7	19,442.7		19,440.7	19,440.6	19,440.7	19,440.7	19,440.6
		Income					
-19,289.4	-19,289.4	Grants & Contributions	-19,274.4	-19,274.4	-19,274.4	-19,274.4	-19,274.4
0.0	0.0	Customer Receipts	0.0	0.0	-0.1	-0.1	-0.1
-19,289.4	-19,289.4		-19,274.4	-19,274.4	-19,274.5	-19,274.5	-19,274.5
153.3	153.3	Net Expenditure	166.3	166.2	166.2	166.2	166.1

Finance

Housing Benefit is a means tested social security benefit for tenants on low incomes and those paying rent to private landlords. The Council assesses claims based on income, capital and household details and reduces rent accounts accordingly. The majority of Rent Allowance expenditure is financed by Central Government subsidy and the Government also make a contribution towards the Council's administration costs. Many restrictions are placed on the amount of rent which may qualify for the allowance and rent allowance administration is subject to regular legislative change.

Discretionary Housing Benefits							
		Direct Expenditure					
74.0	74.0	Rent Allowances	107.0	107.0	107.0	107.0	107.0
0.0	0.0	Central Support Services	1.9	1.9	1.9	1.9	1.9
74.0	74.0		108.9	108.9	108.9	108.9	108.9
		Income					
-74.0	-74.0	Grants & Contributions	-107.0	-107.0	-107.0	-107.0	-107.0
-74.0	-74.0		-107.0	-107.0	-107.0	-107.0	-107.0
0.0	0.0	Net Expenditure	1.9	1.9	1.9	1.9	1.9

Finance

In many cases statutory housing benefit does not meet the full rent of a claimant and on occasions paying the shortfall can cause a tenant exceptional hardship. There is a discretionary scheme available to the Council to award additional payments in such circumstances providing the local awards per annum do not exceed a figure set by Central Government. The expenditure is offset by Government grant. The cost of administering the scheme are met by the Council.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Discretionary Rate Relief							
Direct Expenditure							
2.5	2.5	Discretionary Rate Relief	-0.2	0.0	-0.4	-0.8	-0.2
13.1	13.1	Central Support Services	13.5	13.5	13.5	13.5	13.5
15.6	15.6		13.3	13.5	13.1	12.7	13.3
15.6	15.6	Net Expenditure	13.3	13.5	13.1	12.7	13.3

Finance

The Council operates various policies for granting rate relief to certain businesses and organisations including sporting clubs, village halls, community centres, rural village shops and post offices.

District Lighting Expenses							
Direct Expenditure							
54.3	54.3	Premises	55.7	57.2	58.7	60.4	62.1
1.1	1.1	Central Support Services	1.0	1.0	1.0	1.0	1.0
55.4	55.4		56.7	58.2	59.7	61.4	63.1
Income							
-41.7	-41.7	Grants & Contributions	-41.7	-41.7	-41.7	-41.7	-41.7
-41.7	-41.7		-41.7	-41.7	-41.7	-41.7	-41.7
Capital Charges							
1.0	1.0	Capital Charges	1.9	2.9	3.9	4.9	5.9
1.0	1.0		1.9	2.9	3.9	4.9	5.9
14.7	14.7	Net Expenditure	16.9	19.4	21.9	24.6	27.3

Finance

The provision of footway lighting where it is not provided by individual Parish Councils. The costs are charged to the Council Taxpayers of the relevant Parishes. These are all repaired and maintained by Cumbria County Council's contractor.

Other Items							
Direct Expenditure							
5.0	24.0	Supplies and Services	5.0	5.0	5.0	5.0	5.0
-102.2	0.0	Premises	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
-97.2	24.0		5.0	5.0	5.0	5.0	5.0
-97.2	24.0	Net Expenditure	5.0	5.0	5.0	5.0	5.0

Finance

Minor items that do not fall within other budgets including: Rating and Valuation Surveys, long service awards for staff & one off costs of voluntary redundancies and early retirements. The one-off miscellaneous costs relating to the December 2015 floods are also included here. The costs of property resilience grants relating to the December 2015 floods are included under Flood Warning

Bank Charges							
Direct Expenditure							
96.3	73.3	Supplies and Services	91.2	88.6	95.3	95.3	95.3
55.3	55.3	Central Support Services	2.9	2.9	2.9	2.9	2.9
151.6	128.6		94.1	91.5	98.2	98.2	98.2
151.6	128.6	Net Expenditure	94.1	91.5	98.2	98.2	98.2

Finance

This heading records fees and commission payable to the Council's bankers together with treasury management costs.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Audit and Inspection							
		Direct Expenditure					
87.0	54.7	Supplies and Services	50.0	87.0	87.0	87.0	87.0
16.1	16.1	Central Support Services	9.9	9.9	9.9	9.9	9.9
103.1	70.8		59.9	96.9	96.9	96.9	96.9
103.1	70.8	Net Expenditure	59.9	96.9	96.9	96.9	96.9

Finance

This budget covers costs of Statutory inspection including the staff costs of responding to requests for information.

Universal Credit							
		Direct Expenditure					
25.0	25.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
25.0	25.0		0.0	0.0	0.0	0.0	0.0
		Income					
-25.0	-25.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-25.0	-25.0		0.0	0.0	0.0	0.0	0.0
0.0	0.0	Net Expenditure	0.0	0.0	0.0	0.0	0.0

Finance

Fully externally funded advice service for claimants, to support transition to universal credit.

3,131.2	3,340.1	Total Resources	2,963.4	2,955.5	2,991.7	3,087.3	3,155.2
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2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Performance and Innovation							
AD Performance and Innovation							
Direct Expenditure							
77.5	77.6	Employees	79.2	80.8	82.4	84.1	85.8
1.8	1.8	Transport	1.8	1.8	1.8	1.8	1.8
0.9	0.9	Supplies and Services	0.8	0.9	0.9	0.8	0.8
66.2	66.2	Central Support Services	86.8	86.8	86.8	86.8	86.8
146.4	146.5		168.6	170.3	171.9	173.5	175.2
Income							
-146.4	-146.4	Internal recharges	-168.6	-168.6	-168.6	-168.6	-168.6
-146.4	-146.4		-168.6	-168.6	-168.6	-168.6	-168.6
0.0	0.1	Net Expenditure	0.0	1.7	3.3	4.9	6.6

Housing and Innovation

Assistant Director function for Performance and Innovation

Customer Services							
Direct Expenditure							
572.9	573.0	Employees	319.7	328.0	334.8	341.7	348.8
1.7	1.7	Transport	0.7	0.7	0.7	0.7	0.7
78.0	332.2	Supplies and Services	28.2	28.5	28.5	28.5	28.5
0.2	0.2	Bought-in Services	0.2	0.2	0.2	0.2	0.2
444.9	444.9	Central Support Services	176.6	176.6	176.6	176.6	176.6
1,097.7	1,352.0		525.4	534.0	540.8	547.7	554.8
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-1,109.7	-1,179.5	Internal recharges	-525.4	-525.4	-525.4	-525.4	-525.4
-1,109.7	-1,179.5		-525.4	-525.4	-525.4	-525.4	-525.4
Capital Charges							
12.0	12.0	Capital Charges	0.0	0.0	0.0	0.0	0.0
12.0	12.0		0.0	0.0	0.0	0.0	0.0
0.0	184.5	Net Expenditure	0.0	8.6	15.4	22.3	29.4

Housing and Innovation

This covers the contact centre, customer service and reception areas all stationery purchasing and confidential shredding.

Information Services							
Direct Expenditure							
665.6	665.8	Employees	692.0	713.6	727.8	742.2	756.9
13.8	14.6	Transport	14.6	14.6	14.6	14.6	14.6
310.0	332.2	Supplies and Services	327.6	327.8	327.9	328.0	327.9
36.5	25.3	Bought-in Services	36.5	36.5	36.5	36.5	36.5
115.3	115.3	Central Support Services	126.5	126.5	126.5	126.5	126.5
1,141.2	1,153.2		1,197.2	1,219.0	1,233.3	1,247.8	1,262.4
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-1,236.2	-1,249.3	Internal recharges	-1,303.4	-1,312.4	-1,318.1	-1,324.0	-1,329.9
-1,236.2	-1,249.3		-1,303.4	-1,312.4	-1,318.1	-1,324.0	-1,329.9
Capital Charges							
95.0	95.0	Capital Charges	106.2	137.0	116.4	117.4	113.7
95.0	95.0		106.2	137.0	116.4	117.4	113.7
0.0	-1.1	Net Expenditure	0.0	43.6	31.6	41.2	46.2

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Housing and Innovation Covering the areas of Corporate Information Communication Technology for South Lakeland and for the Shared ICT Service with Eden DC.							
Printing and Graphic Design							
Direct Expenditure							
66.2	66.3	Employees	68.5	69.9	71.4	72.9	74.4
0.2	0.2	Transport	0.2	0.2	0.2	0.2	0.2
83.0	82.9	Supplies and Services	64.9	77.1	83.0	83.1	83.1
32.0	32.0	Central Support Services	25.9	25.9	25.9	25.9	25.9
181.4	181.4		159.5	173.1	180.5	182.1	183.6
Income							
-6.0	-6.0	Customer Receipts	-6.1	-6.3	-6.4	-6.5	-6.6
-175.4	-175.4	Internal recharges	-153.4	-153.4	-153.4	-153.4	-153.4
-181.4	-181.4		-159.5	-159.7	-159.8	-159.9	-160.0
0.0	0.0	Net Expenditure	0.0	13.4	20.7	22.2	23.6

Housing and Innovation

This covers all internal printing. This can be jobs printed on printers throughout the organisation or large complex print jobs in the print room. Some external jobs are printed. This also covers a design service for all corporate documents.

Policy and Performance							
Direct Expenditure							
600.9	603.7	Employees	604.5	624.9	637.2	649.1	660.9
6.4	6.5	Transport	6.6	6.7	6.8	6.8	6.8
11.6	56.8	Supplies and Services	13.7	14.0	13.9	14.0	14.1
286.8	286.8	Central Support Services	399.3	399.3	399.3	399.3	399.3
905.7	953.8		1,024.1	1,044.9	1,057.2	1,069.2	1,081.1
Income							
-7.0	-7.0	Grants & Contributions	-7.0	-7.0	-7.0	-7.0	-7.0
-5.6	-5.6	Customer Receipts	-5.7	-5.8	-5.8	-5.9	-6.0
-893.1	-893.1	Internal recharges	-1,011.4	-1,011.4	-1,011.4	-1,011.4	-1,011.4
-905.7	-905.7		-1,024.1	-1,024.2	-1,024.2	-1,024.3	-1,024.4
0.0	48.1	Net Expenditure	0.0	20.7	33.0	44.9	56.7

Council Organisation and People

Provides all Strategic Policy and Performance on behalf of the Council.

Transformation and Change							
Direct Expenditure							
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
Income							
-1.9	-1.9	Internal recharges	0.0	0.0	0.0	0.0	0.0
-1.9	-1.9		0.0	0.0	0.0	0.0	0.0
Capital Charges							
1.9	1.9	Capital Charges	0.0	0.0	0.0	0.0	0.0
1.9	1.9		0.0	0.0	0.0	0.0	0.0
0.0	0.0	Net Expenditure	0.0	0.0	0.0	0.0	0.0

Housing and Innovation

Capital charges relating to change and modernisation projects.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Corporate Communications							
		Direct Expenditure					
88.0	88.0	Employees	91.8	96.4	98.4	100.4	102.4
0.9	0.7	Transport	0.7	0.7	0.7	0.7	0.7
29.0	29.0	Supplies and Services	29.1	29.2	29.1	29.1	29.2
41.1	41.1	Central Support Services	45.2	45.2	45.2	45.2	45.2
159.0	158.8		166.8	171.5	173.4	175.4	177.5
		Income					
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-3.3	-3.3	Customer Receipts	-3.4	-3.5	-3.5	-3.6	-3.7
-3.3	-3.3		-3.4	-3.5	-3.5	-3.6	-3.7
155.7	155.5	Net Expenditure	163.4	168.0	169.9	171.8	173.8

Promoting South Lakeland

Provides an effective Communications Service that promotes and explains the work of the Council.

Partnerships and Communities							
		Direct Expenditure					
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
22.0	16.5	Supplies and Services	7.8	6.7	5.4	5.3	5.1
233.3	233.3	Central Support Services	125.4	125.4	125.4	125.4	125.4
255.3	249.8		133.2	132.1	130.8	130.7	130.5
255.3	249.8	Net Expenditure	133.2	132.1	130.8	130.7	130.5

Culture and Wellbeing

To investigate and implement community development actions including work of the Council strategic partnerships with the community and key stakeholders so that local needs and opinions can influence, and be reflected in, Council policies and actions.

Community Grants							
		Direct Expenditure					
60.5	59.6	Supplies and Services	59.6	59.5	59.5	59.5	60.5
821.1	510.5	Bought-in Services	425.5	396.9	371.9	371.9	371.9
90.2	90.2	Central Support Services	102.7	102.7	102.7	102.7	102.7
971.8	660.3		587.8	559.1	534.1	534.1	535.1
		Capital Charges					
0.0	1.2	Capital Charges	254.0	167.0	146.5	100.0	189.2
0.0	1.2		254.0	167.0	146.5	100.0	189.2
971.8	661.5	Net Expenditure	841.8	726.1	680.6	634.1	724.3

Culture and Wellbeing

Grants to Strategic Cultural Partnerships, Community Partnerships, and Community Arts Events

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Elections							
Direct Expenditure							
59.2	56.1	Employees	54.2	56.5	58.8	60.6	61.8
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
0.1	0.3	Transport	0.1	0.1	2.5	2.5	0.1
189.1	389.1	Supplies and Services	175.5	175.5	263.1	188.1	295.5
93.5	93.5	Central Support Services	77.2	77.2	77.2	77.2	77.2
341.9	539.0		307.0	309.3	401.6	328.4	434.6
Income							
-176.2	-376.2	Grants & Contributions	-6.2	-6.2	-176.2	-176.2	-206.2
-176.2	-376.2		-6.2	-6.2	-176.2	-176.2	-206.2
165.7	162.8	Net Expenditure	300.8	303.1	225.4	152.2	228.4

Council Organisation and People

The conduct of all elections: Parliamentary, County, District, Parish, Police & Crime Commissioner, Referenda, all by-elections and casual vacancies.

Emergency Planning							
Direct Expenditure							
3.4	12.4	Supplies and Services	10.9	10.9	10.9	10.9	5.9
21.2	20.7	Bought-in Services	18.7	18.7	18.7	18.7	18.7
31.5	31.5	Central Support Services	29.7	29.7	29.7	29.7	29.7
56.1	64.6		59.3	59.3	59.3	59.3	54.3
56.1	64.6	Net Expenditure	59.3	59.3	59.3	59.3	54.3

Council Organisation and People

To fulfil the requirements of the Civil Contingencies Act and our duty as a Category 1 Responder in the event of an emergency.

Electoral Registration							
Direct Expenditure							
85.5	80.7	Employees	79.7	83.1	86.5	89.2	91.1
0.1	0.1	Transport	0.1	0.1	0.1	0.1	0.1
103.1	169.3	Supplies and Services	97.7	97.2	96.5	96.3	96.1
46.0	46.0	Central Support Services	49.1	49.1	49.1	49.1	49.1
234.7	296.1		226.6	229.5	232.2	234.7	236.4
Income							
-30.0	-30.0	Grants & Contributions	-30.0	-30.0	-30.0	-30.0	-30.0
-2.6	-2.6	Customer Receipts	-1.7	-1.1	-0.7	-0.4	-0.4
-32.6	-32.6		-31.7	-31.1	-30.7	-30.4	-30.4
202.1	263.5	Net Expenditure	194.9	198.4	201.5	204.3	206.0

Council Organisation and People

The annual compilation and publication of the Register of Electors, conduct of the rolling registration process and subsequent production of monthly updates to the Register, maintenance of all absent voting lists, lists of special category electors, staff and property databases.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Members							
Direct Expenditure							
10.3	12.3	Employees	11.8	11.9	11.9	11.9	11.9
36.2	33.9	Transport	33.9	33.9	33.9	33.9	36.9
283.3	281.3	Supplies and Services	288.7	294.5	300.0	305.9	311.4
1.0	1.0	Members Allowances	1.0	1.0	1.0	1.0	1.0
48.7	48.7	Central Support Services	62.9	62.9	62.9	62.9	62.9
379.5	377.2		398.3	404.2	409.7	415.6	424.1
379.5	377.2	Net Expenditure	398.3	404.2	409.7	415.6	424.1

Council Organisation and People

This budget covers the cost of allowances, training, travelling and subsistence to the Members of the Council for carrying out their duties.

Safer Stronger							
Direct Expenditure							
30.0	30.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
59.2	59.2	Central Support Services	28.5	28.5	28.5	28.5	28.5
89.2	89.2		28.5	28.5	28.5	28.5	28.5
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
89.2	89.2	Net Expenditure	28.5	28.5	28.5	28.5	28.5

Culture and Wellbeing

To contribute to the delivery of the South Lakeland Crime and Disorder Reduction Plan in partnership with others.

Consultation							
Direct Expenditure							
10.0	20.0	Supplies and Services	10.0	10.0	10.0	10.0	10.0
33.0	33.0	Central Support Services	25.6	25.6	25.6	25.6	25.6
43.0	53.0		35.6	35.6	35.6	35.6	35.6
43.0	53.0	Net Expenditure	35.6	35.6	35.6	35.6	35.6

Promoting South Lakeland

Corporate consultation with stakeholders and communities.

Chairman's Allowance Civic Hospitality							
Direct Expenditure							
5.5	5.5	Supplies and Services	5.6	5.6	5.6	5.6	5.6
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
5.5	5.5		5.6	5.6	5.6	5.6	5.6
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
5.5	5.5	Net Expenditure	5.6	5.6	5.6	5.6	5.6

Council Organisation and People

This budget covers the costs arising from the position of Chairman of the Council when acting as civic head, e.g. christmas cards, contribution towards the annual partners' networking dinner, Councillors' wreaths for remembrance day, contribution towards the annual Torchlight procession, donations and subscriptions to charities, etc.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Carbon Change Programme Savings							
		Direct Expenditure					
36.0	49.0	Supplies and Services	50.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	1.9	1.9	1.9	1.9	1.9
36.0	49.0		51.9	1.9	1.9	1.9	1.9
36.0	49.0	Net Expenditure	51.9	1.9	1.9	1.9	1.9
Environment							
Savings generated from, and future initiatives in support of, carbon emissions reduction.							
2,359.9	2,363.2	Total Performance and Innovation	2,213.3	2,150.8	2,052.8	1,975.1	2,175.5

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Strategic Development							
Strategic Planning Admin							
Direct Expenditure							
55.8	86.1	Employees	136.1	142.3	145.2	148.2	151.2
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
1.1	1.2	Transport	1.2	1.2	1.2	1.2	1.2
13.0	13.4	Supplies and Services	13.4	13.4	13.4	13.4	13.4
638.8	653.8	Bought-in Services	715.8	502.8	495.8	521.8	532.0
146.8	146.8	Central Support Services	245.6	245.6	245.6	245.6	245.6
855.5	901.3		1,112.1	905.3	901.2	930.2	943.4
Income							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-855.5	-855.5	Internal recharges	-1,112.1	-1,112.1	-1,112.1	-1,112.1	-1,112.1
-855.5	-855.5		-1,112.1	-1,112.1	-1,112.1	-1,112.1	-1,112.1
0.0	45.8	Net Expenditure	0.0	-206.8	-210.9	-181.9	-168.7

Finance

Asset Manager, and Facilities Manager administration function, and Property Services Contract for

Health and Safety							
Direct Expenditure							
49.7	49.8	Employees	50.8	51.8	52.8	53.9	54.9
0.6	0.6	Transport	0.6	0.6	0.6	0.6	0.6
15.6	17.3	Supplies and Services	15.4	15.5	15.5	15.4	15.5
0.0	0.0	Central Support Services	5.1	5.1	5.1	5.1	5.1
65.9	67.7		71.9	73.0	74.0	75.0	76.1
Income							
-0.6	-0.6	Customer Receipts	-0.6	-0.6	-0.6	-0.6	-0.6
-65.3	-65.3	Internal recharges	-71.3	-71.3	-71.3	-71.3	-71.3
-65.9	-65.9		-71.9	-71.9	-71.9	-71.9	-71.9
0.0	1.8	Net Expenditure	0.0	1.1	2.1	3.1	4.2

Council Organisation and People

Internal Health and Safety Activity

Offices							
Direct Expenditure							
106.9	107.1	Employees	120.9	123.4	127.1	129.6	132.3
220.8	294.8	Premises	226.7	231.6	238.6	246.6	256.1
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
21.5	27.2	Supplies and Services	21.8	21.9	21.8	21.9	21.8
85.7	85.7	Central Support Services	171.0	171.2	171.2	171.2	171.2
434.9	514.8		540.4	548.1	558.7	569.3	581.4
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-21.4	-21.4	Customer Receipts	-21.8	-22.3	-22.7	-23.1	-23.6
-502.1	-502.1	Internal recharges	-635.9	-635.9	-635.9	-635.9	-635.9
-523.5	-523.5		-657.7	-658.2	-658.6	-659.0	-659.5
Capital Charges							
88.6	88.6	Capital Charges	117.3	117.3	117.3	117.3	117.3
88.6	88.6		117.3	117.3	117.3	117.3	117.3
0.0	79.9	Net Expenditure	0.0	7.2	17.4	27.6	39.2

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Council Organisation and People							
Running costs and maintenance of the Public offices for South Lakeland House/Lowther Street.							
AD Strategic Planning							
Direct Expenditure							
77.3	77.4	Employees	79.0	80.6	82.2	83.9	85.6
2.6	2.8	Transport	2.8	2.9	2.9	2.9	2.9
0.6	0.6	Supplies and Services	0.6	0.6	0.6	0.6	0.6
197.2	197.2	Central Support Services	109.8	109.8	109.8	109.8	109.8
277.7	278.0		192.2	193.9	195.5	197.2	198.9
Income							
-277.7	-277.7	Internal recharges	-192.2	-192.2	-192.2	-192.2	-192.2
-277.7	-277.7		-192.2	-192.2	-192.2	-192.2	-192.2
0.0	0.3	Net Expenditure	0.0	1.7	3.3	5.0	6.7

Council Organisation and People
Assistant Director function for Strategic Development

Community Invest. and Development							
Direct Expenditure							
708.6	708.6	Employees	733.1	693.9	708.0	722.9	737.6
8.1	7.8	Transport	7.8	7.9	7.9	7.9	7.9
7.7	7.8	Supplies and Services	8.1	8.4	8.4	8.5	8.4
410.2	410.2	Central Support Services	408.7	408.7	408.7	408.7	408.7
1,134.6	1,134.4		1,157.7	1,118.9	1,133.0	1,148.0	1,162.6
Income							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-1,134.6	-1,134.6	Internal recharges	-1,157.7	-1,157.7	-1,157.7	-1,157.7	-1,157.7
-1,134.6	-1,134.6		-1,157.7	-1,157.7	-1,157.7	-1,157.7	-1,157.7
Capital Charges							
0.0	0.0	Capital Charges	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
0.0	-0.2	Net Expenditure	0.0	-38.8	-24.7	-9.7	4.9

Economy
Administration functions for Development Management, Development Strategy and Development

Building Control - Chargeable							
Direct Expenditure							
85.3	85.4	Employees	87.7	89.5	91.3	93.2	95.1
6.7	6.6	Transport	6.7	6.7	6.8	6.8	6.8
7.5	7.5	Supplies and Services	7.6	7.8	7.8	7.8	7.8
235.8	235.8	Central Support Services	249.6	249.6	249.6	249.6	249.6
335.3	335.3		351.6	353.6	355.5	357.4	359.3
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-309.5	-309.5	Customer Receipts	-329.7	-335.6	-342.3	-349.0	-355.9
-309.5	-309.5		-329.7	-335.6	-342.3	-349.0	-355.9
25.8	25.8	Net Expenditure	21.9	18.0	13.2	8.4	3.4

Housing and Innovation
Building Regulations - Administration and enforcement function of building regulations in construction, alterations and changes of use, including examination of plans and site inspection of work.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Building Control - Non- Chargeable							
Direct Expenditure							
185.9	185.9	Employees	190.6	194.5	198.4	202.4	206.5
14.2	14.4	Transport	14.4	14.4	14.4	14.4	14.4
13.9	13.9	Supplies and Services	14.0	13.9	13.9	13.9	13.9
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
214.0	214.2		219.0	222.8	226.7	230.7	234.8
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
214.0	214.2	Net Expenditure	219.0	222.8	226.7	230.7	234.8

Housing and Innovation

Street Naming & Numbering - advice to the public - Statutory function to initiate, consult and advise developers, key services and individual property owners. Assistance to Development Control Group - Unauthorised building operations.

Community Housing Fund							
Direct Expenditure							
0.0	26.4	Employees	38.6	12.5	0.1	0.1	0.1
0.0	1.0	Transport	3.0	1.5	1.0	1.0	1.0
0.0	14.4	Supplies and Services	0.2	0.2	0.2	0.2	0.2
0.0	139.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
0.0	180.8		41.8	14.2	1.3	1.3	1.3
0.0	180.8	Net Expenditure	41.8	14.2	1.3	1.3	1.3

Housing and Innovation

Community Housing Fund grants to support local groups and help them deliver affordable housing aimed at first-time buyers in response to the problem second homes can cause in reducing supply.

Conveniences							
Direct Expenditure							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
10.7	10.7	Premises	10.7	10.8	10.8	10.8	10.8
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
4.3	4.3	Central Support Services	4.8	4.8	4.8	4.8	4.8
15.0	15.0		15.5	15.6	15.6	15.6	15.6
Income							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
Capital Charges							
17.4	17.4	Capital Charges	20.0	20.0	20.0	20.0	20.0
17.4	17.4		20.0	20.0	20.0	20.0	20.0
32.4	32.4	Net Expenditure	35.5	35.6	35.6	35.6	35.6

Environment

Maintains facilities that SLDC are responsible for (grant funding for community toilet scheme and strategic toilets is included within Community Grants).

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Caravan Site							
		Direct Expenditure					
29.7	27.0	Premises	30.2	30.7	31.1	31.5	32.1
140.0	140.0	Bought-in Services	174.0	174.0	174.0	174.0	174.0
11.5	11.5	Central Support Services	11.0	11.0	11.0	11.0	11.0
181.2	178.5		215.2	215.7	216.1	216.5	217.1
		Income					
-373.3	-386.3	Customer Receipts	-441.7	-514.2	-521.7	-529.1	-536.7
-373.3	-386.3		-441.7	-514.2	-521.7	-529.1	-536.7
-192.1	-207.8	Net Expenditure	-226.5	-298.5	-305.6	-312.6	-319.6

Culture and Wellbeing

This shows the maintenance and running costs for operating Braithwaite Fold Caravan Park and the corresponding income, and is managed on the Council's behalf by The Camping and

Conservation Environment							
		Direct Expenditure					
45.4	45.5	Employees	46.4	47.3	48.3	49.2	50.2
3.3	3.3	Transport	3.4	3.4	3.4	3.4	3.4
0.7	0.6	Supplies and Services	0.5	0.6	0.6	0.7	0.7
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
13.2	13.2	Central Support Services	14.7	14.7	14.7	14.7	14.7
62.6	62.6		65.0	66.0	67.0	68.0	69.0
		Income					
0.0	0.0	Customer Receipts	0.0	0.0	-0.2	0.0	0.0
0.0	0.0		0.0	0.0	-0.2	0.0	0.0
		Capital Charges					
0.0	0.0	REFCUS	0.0	35.0	35.0	35.0	0.0
0.0	0.0		0.0	35.0	35.0	35.0	0.0
62.6	62.6	Net Expenditure	65.0	101.0	101.8	103.0	69.0

Culture and Wellbeing

Consider proposals for the restoration/improvement of historic buildings in South Lakeland outside the National Parks. Undertake Conservation Area Appraisals and prepare Conservation Area Management Plans for each of the existing conservation areas in South Lakeland. Consider the designation of new conservation areas in South Lakeland. Provide conservation services to other authorities where compatible with SLDC priorities.

Development Control							
		Direct Expenditure					
537.2	537.2	Employees	574.9	570.3	526.7	537.3	548.0
22.8	22.7	Transport	23.3	23.3	23.3	23.3	23.3
85.8	125.9	Supplies and Services	62.1	61.2	60.0	59.5	58.9
0.0	0.0	General	118.0	116.0	104.0	104.0	104.0
455.1	455.1	Central Support Services	521.1	521.1	521.1	521.1	521.1
1,100.9	1,140.9		1,299.4	1,291.9	1,235.1	1,245.2	1,255.3
		Income					
-638.7	-638.7	Customer Receipts	-743.3	-727.9	-656.5	-657.2	-657.8
-638.7	-638.7		-743.3	-727.9	-656.5	-657.2	-657.8
462.2	502.2	Net Expenditure	556.1	564.0	578.6	588.0	597.5

Housing and Innovation

This service is concerned with guiding development within the District and providing advice to the public and developers across a whole range of planning matters. It is responsible for determining planning and related applications, the majority under delegated powers. For major or more controversial applications recommendations are made to members at the monthly Planning Committee meetings. The service also undertakes the investigation and enforcement of breaches of

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
planning control and administers and processes applications for works to protected trees and the High hedges legislation.							

Dangerous Structures

		Direct Expenditure					
10.0	60.0	Supplies and Services	10.0	10.0	10.0	10.0	10.0
0.0	0.0	Central Support Services	5.8	5.8	5.8	5.8	5.8
10.0	60.0		15.8	15.8	15.8	15.8	15.8
		Income					
-10.8	-60.8	Customer Receipts	-11.1	-11.3	-11.5	-11.8	-12.0
-10.8	-60.8		-11.1	-11.3	-11.5	-11.8	-12.0
-0.8	-0.8	Net Expenditure	4.7	4.5	4.3	4.0	3.8

Environment

Statutory function including assessment of building structures considered to be a danger to the public, including site visits to secure or demolish buildings and structures - a statutory function to initiate assessment and notification procedures to secure safety and protection of buildings and people.

ECO Scheme

		Direct Expenditure					
12.0	12.1	Employees	0.1	0.1	0.1	0.1	0.1
0.0	0.1	Supplies and Services	0.1	0.1	0.1	0.1	0.1
0.0	0.0	Central Support Services	1.1	1.1	1.1	1.1	1.1
12.0	12.2		1.3	1.3	1.3	1.3	1.3
12.0	12.2	Net Expenditure	1.3	1.3	1.3	1.3	1.3

Housing and Innovation

Costs to support fixed term environmental schemes.

Economic Development

		Direct Expenditure					
2.8	2.8	Employees	2.8	2.8	2.8	2.8	2.8
24.6	30.8	Premises	25.4	26.5	27.5	28.7	30.0
263.9	347.3	Supplies and Services	294.3	109.3	84.3	84.4	84.4
164.6	164.6	Central Support Services	159.3	159.3	159.3	159.3	159.3
455.9	545.5		481.8	297.9	273.9	275.2	276.5
		Income					
-29.0	-29.0	Grants & Contributions	-4.0	-4.0	-4.0	-4.0	-4.0
-24.7	-24.7	Customer Receipts	-47.3	-48.3	-49.3	-49.9	-50.4
-53.7	-53.7		-51.3	-52.3	-53.3	-53.9	-54.4
		Capital Charges					
45.1	45.1	Capital Charges/REFCUS	48.2	6.2	9.3	9.3	9.3
45.1	45.1		48.2	6.2	9.3	9.3	9.3
447.3	536.9	Net Expenditure	478.7	251.8	229.9	230.6	231.4

Economy

The Economic Development Service includes - Web based Land and Premises Register for South Lakeland - Support to key local development agencies to promote growth in local companies. - Working with partners to develop new employment sites - Supporting programmes which invest in and improve the District's key service centres. This also includes the Kendal Enterprise Centre.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Housing Enabling Role							
		Direct Expenditure					
114.5	114.5	Employees	134.3	139.3	142.1	145.0	147.9
5.6	5.7	Transport	7.6	7.6	7.6	7.6	7.6
4.3	73.3	Supplies and Services	5.2	6.3	6.6	6.8	6.8
103.5	103.5	Central Support Services	115.9	115.9	115.9	115.9	115.9
227.9	297.0		263.0	269.1	272.2	275.3	278.2
		Income					
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
		Capital Charges					
2,389.6	1,808.6	REFCUS	706.0	260.0	260.0	260.0	260.0
2,389.6	1,808.6		706.0	260.0	260.0	260.0	260.0
2,617.5	2,105.6	Net Expenditure	969.0	529.1	532.2	535.3	538.2

Housing and Innovation

To enable new affordable homes to be provided for local people, including assistance with finding sites and securing planning permission. The homes are provided by housing associations or the private sector. DFG grant and affordable housing capital grants are presented in this cost centre.

Town View Fields Hostel							
		Direct Expenditure					
181.5	181.5	Employees	195.3	201.3	204.9	208.6	212.4
32.0	53.6	Premises	33.4	34.9	36.4	38.0	39.7
0.5	0.6	Transport	0.6	0.6	0.6	0.6	0.6
59.4	59.5	Supplies and Services	49.6	49.6	49.6	49.6	49.6
4.5	4.5	Bought-in Services	4.5	4.5	4.5	4.5	4.5
38.5	38.5	Central Support Services	66.9	66.9	66.9	66.9	66.9
316.4	338.2		350.3	357.8	362.9	368.2	373.7
		Income					
-99.0	-99.0	Grants & Contributions	-74.0	-74.0	-74.0	-74.0	-74.0
-190.5	-190.5	Customer Receipts	-194.3	-198.1	-201.9	-205.7	-209.6
-289.5	-289.5		-268.3	-272.1	-275.9	-279.7	-283.6
		Capital Charges					
15.6	14.4	Capital Charges	14.4	14.4	14.4	14.4	14.4
15.6	14.4		14.4	14.4	14.4	14.4	14.4
42.5	63.1	Net Expenditure	96.4	100.1	101.4	102.9	104.5

Housing and Innovation

Statutory requirement to address homelessness. Provision of temporary accommodation for the homeless. 18 rooms. Staffed 24/7.

Homelessness							
		Direct Expenditure					
184.0	184.0	Employees	308.2	187.6	189.9	197.1	201.0
6.3	6.5	Transport	9.4	9.4	9.4	9.4	9.4
263.1	323.2	Supplies and Services	48.2	48.2	48.3	48.2	48.2
67.3	67.3	Central Support Services	95.1	95.1	95.1	95.1	95.1
520.7	581.0		460.9	340.3	342.7	349.8	353.7
		Income					
0.0	-60.0	Grants & Contributions	-90.7	-11.2	0.0	0.0	0.0
-295.8	-295.8	Customer Receipts	-10.8	-10.8	-10.8	-10.8	-10.8
-295.8	-355.8		-101.5	-22.0	-10.8	-10.8	-10.8
224.9	225.2	Net Expenditure	359.4	318.3	331.9	339.0	342.9

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Housing and Innovation							
Carrying out the Council's statutory obligations with regard to homelessness.							
Housing Standards							
Direct Expenditure							
224.4	224.6	Employees	220.1	190.7	188.3	192.1	196.0
7.0	6.8	Transport	8.7	8.7	8.7	8.7	8.7
6.3	11.4	Supplies and Services	32.5	7.6	7.7	7.6	7.7
7.6	7.6	Central Support Services	19.6	19.6	19.6	19.6	19.6
245.3	250.4		280.9	226.6	224.3	228.0	232.0
Income							
-4.3	-4.3	Customer Receipts	-4.3	-4.4	-4.5	-4.5	-4.6
-40.4	-40.4	Internal recharges	-43.2	-8.9	-3.1	-3.1	-3.2
-44.7	-44.7		-47.5	-13.3	-7.6	-7.6	-7.8
Capital Charges							
0.0	581.0	REFCUS	661.0	661.0	661.0	661.0	603.0
0.0	581.0		661.0	661.0	661.0	661.0	603.0
200.6	786.7	Net Expenditure	894.4	874.3	877.7	881.4	827.2

Housing and Innovation

Enforcement of housing standards and decency standards in the private sector. The private sector housing section is responsible for operational activities in the Districts housing stock, these consist of three main areas of work, enforcement of housing standards, administering grants to improve the stock and provide affordable units to rent, and energy efficiency issues, including fuel poverty.

Community Infrastructure Levy							
Direct Expenditure							
31.2	31.2	Employees	32.9	33.6	34.3	35.0	35.7
1.0	1.2	Transport	1.2	1.2	1.2	1.2	1.2
8.1	8.2	Supplies and Services	8.2	8.2	8.2	8.3	8.3
2.0	2.0	Bought-in Services	2.0	2.0	2.0	2.0	2.0
16.6	16.6	Central Support Services	20.6	20.6	20.6	20.6	20.6
58.9	59.2		64.9	65.6	66.3	67.1	67.8
Income							
-42.0	-42.0	Customer Receipts	-42.0	-42.0	-42.0	-42.0	-42.0
-42.0	-42.0		-42.0	-42.0	-42.0	-42.0	-42.0
Capital Charges							
2.9	2.9	Capital Charges	2.9	2.9	2.9	0.0	0.0
2.9	2.9		2.9	2.9	2.9	0.0	0.0
19.8	20.1	Net Expenditure	25.8	26.5	27.2	25.1	25.8

Housing and Innovation

Costs and income related to administering the Community Infrastructure Levy.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Local Land Charges							
		Direct Expenditure					
63.1	63.2	Employees	66.8	69.8	71.2	72.7	74.2
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
7.8	7.7	Supplies and Services	8.0	8.0	8.0	8.0	8.0
88.4	88.4	Bought-in Services	86.0	83.6	83.6	83.6	83.6
91.5	91.5	Central Support Services	90.8	90.8	90.8	90.8	90.8
250.8	250.8		251.6	252.2	253.6	255.1	256.6
		Income					
-250.0	-250.0	Customer Receipts	-250.0	-250.0	-250.0	-250.0	-250.0
-250.0	-250.0		-250.0	-250.0	-250.0	-250.0	-250.0
0.8	0.8	Net Expenditure	1.6	2.2	3.6	5.1	6.6

Housing and Innovation

Registration of different types of land charge created by various Acts in the Council's statutory Local Land Charge Register and the completion of the statutory Requisition for Search. Certificate and Enquiries of Local Authority (Con 29) usually submitted by solicitors.

Local Plans							
		Direct Expenditure					
272.9	273.0	Employees	274.5	269.9	275.3	280.9	286.6
4.0	4.0	Transport	4.0	4.0	4.0	4.0	4.0
56.7	163.5	Supplies and Services	57.2	57.3	57.4	57.3	57.3
165.5	165.5	Central Support Services	169.8	169.8	169.8	169.8	169.8
499.1	606.0		505.5	501.0	506.5	512.0	517.7
		Income					
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
0.0	0.0		-0.1	-0.1	-0.1	-0.1	-0.1
499.1	606.0	Net Expenditure	505.4	500.9	506.4	511.9	517.6

Housing and Innovation

Maintaining the Local Development Framework (local plan) for South Lakeland. Deliver sites for new housing and employment development, plan for new infrastructure including support for CIL. Assist communities preparing neighbourhood plans. Policy input into major development proposals.

Markets							
		Direct Expenditure					
58.6	58.6	Employees	59.6	60.8	62.0	63.2	64.4
68.2	72.2	Premises	71.9	72.8	73.3	73.7	53.7
0.7	0.7	Transport	1.4	5.9	5.9	5.9	5.9
4.7	4.6	Supplies and Services	4.8	4.8	4.7	4.8	4.7
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
36.1	36.1	Central Support Services	34.7	34.7	34.7	34.7	34.7
168.3	172.2		172.4	179.0	180.6	182.3	163.4
		Income					
-197.3	-197.3	Customer Receipts	-201.2	-205.1	-209.1	-213.2	-196.7
-197.3	-197.3		-201.2	-205.1	-209.1	-213.2	-196.7
		Capital Charges					
9.7	9.7	Capital Charges	9.6	9.6	9.6	9.6	9.6
9.7	9.7		9.6	9.6	9.6	9.6	9.6
-19.3	-15.4	Net Expenditure	-19.2	-16.5	-18.9	-21.3	-23.7

Economy

The management and promotion of all the indoor and outdoor markets in the District under SLDC control currently, Kendal

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
and Ambleside. Ulverston markets transferred to Ulverston Community Enterprise during 2016/17.							
Museum							
Direct Expenditure							
3.6	8.4	Premises	4.3	4.8	4.8	4.8	4.8
118.8	116.5	Supplies and Services	124.3	129.8	135.8	142.0	148.5
16.5	16.5	Central Support Services	14.1	14.1	14.1	14.1	14.1
138.9	141.4		142.7	148.7	154.7	160.9	167.4
Capital Charges							
0.0	0.0	REFCUS	85.0	0.0	0.0	0.0	0.0
0.0	0.0		85.0	0.0	0.0	0.0	0.0
138.9	141.4	Net Expenditure	227.7	148.7	154.7	160.9	167.4

Culture and Wellbeing

The cost of the Kendal Natural History Museum

New Homes							
Income							
-1,130.2	-1,130.2	Grants & Contributions	-860.5	-629.5	-578.3	-462.0	-597.5
-1,130.2	-1,130.2		-860.5	-629.5	-578.3	-462.0	-597.5
-1,130.2	-1,130.2	Net Expenditure	-860.5	-629.5	-578.3	-462.0	-597.5

Finance

New Homes Bonus funding to be directed to affordable housing enabling, supporting neighbourhood planning and local infrastructure provision

Public Halls							
Direct Expenditure							
117.5	117.4	Employees	123.2	125.9	128.4	130.9	133.5
111.2	133.6	Premises	115.1	118.8	120.9	123.1	84.1
0.6	0.9	Transport	0.9	0.9	0.9	0.9	0.9
151.3	149.3	Supplies and Services	123.5	84.2	69.2	33.5	13.2
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
160.5	160.5	Central Support Services	177.8	177.8	177.8	177.8	177.8
541.1	561.7		540.5	507.6	497.2	466.2	409.5
Income							
-99.1	-113.1	Customer Receipts	-122.3	-125.6	-129.1	-132.7	-94.9
-105.2	-105.2	Internal recharges	-106.7	-108.1	-108.1	-108.1	-108.1
-204.3	-218.3		-229.0	-233.7	-237.2	-240.8	-203.0
Capital Charges							
103.1	103.1	Capital Charges	105.0	105.0	104.2	88.8	88.8
103.1	103.1		105.0	105.0	104.2	88.8	88.8
439.9	446.5	Net Expenditure	416.5	378.9	364.2	314.2	295.3

Culture and Wellbeing

This budget includes the Kendal Town Hall, and grant funding for Ulverston Coronation Hall (Ulverston Coronation Hall was transferred to Ulverston Community Enterprise during 2016/17; grant funding for Grange Victoria Hall is included within

Planned Maintenance							
Direct Expenditure							
543.0	271.2	Premises	599.5	542.0	541.5	541.0	541.0
543.0	271.2		599.5	542.0	541.5	541.0	541.0
543.0	271.2	Net Expenditure	599.5	542.0	541.5	541.0	541.0

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Finance							
This is the planned maintenance budget holding code for all council owned assets.							
Kendal Regeneration							
Direct Expenditure							
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
47.6	47.6	Central Support Services	58.5	58.5	58.5	58.5	58.5
47.6	47.6		58.5	58.5	58.5	58.5	58.5
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
47.6	47.6	Net Expenditure	58.5	58.5	58.5	58.5	58.5

Economy

Project costs relating to Kendal Regeneration activities, which are fully funded from external contributions.

Second Home Discounts							
Direct Expenditure							
28.2	28.2	Employees	28.8	29.4	30.0	30.6	31.3
1.6	1.6	Transport	1.6	1.6	1.6	1.6	1.6
20.2	20.2	Supplies and Services	20.2	20.2	20.2	20.3	20.2
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
47.1	47.1	Central Support Services	49.1	49.1	49.1	49.1	49.1
97.1	97.1		99.7	100.3	100.9	101.6	102.2
Income							
-665.0	-665.0	Grants & Contributions	-703.6	-693.6	-693.6	-693.6	-665.0
-665.0	-665.0		-703.6	-693.6	-693.6	-693.6	-665.0
-567.9	-567.9	Net Expenditure	-603.9	-593.3	-592.7	-592.0	-562.8

Finance

The Council uses its discretionary income from council tax on second homes, with a share of similar income from Cumbria County Council, towards its corporate priorities in affordable Housing.

Sundry Properties							
Direct Expenditure							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
30.3	72.6	Premises	36.1	39.3	39.6	40.0	40.8
1.1	1.0	Supplies and Services	1.0	1.0	1.0	1.0	1.0
239.3	239.3	Central Support Services	312.7	312.7	312.7	312.7	312.7
270.7	312.9		349.8	353.0	353.3	353.7	354.5
Income							
-145.8	-155.2	Customer Receipts	-151.1	-154.0	-156.9	-159.8	-160.3
-145.8	-155.2		-151.1	-154.0	-156.9	-159.8	-160.3
Capital Charges							
154.0	154.0	Capital Charges	68.1	65.6	64.0	64.0	64.0
154.0	154.0		68.1	65.6	64.0	64.0	64.0
278.9	311.7	Net Expenditure	266.8	264.6	260.4	257.9	258.2

Finance

This head includes expenditure/income in respect of various Sundry Properties owned by the Council, not used in direct service provision. Properties include: Royalty Cinema, Bowness, Castle Dairy, Kendal, Old Pool, Grange over Sands. This also includes Investment Properties.

Tourist Info Centres

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
		Direct Expenditure					
0.4	1.7	Premises	0.7	0.7	0.7	0.7	0.7
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
0.4	1.7		0.7	0.7	0.7	0.7	0.7
		Income					
-20.0	-25.5	Customer Receipts	-26.1	-26.6	-27.3	-27.9	-27.9
-20.0	-25.5		-26.1	-26.6	-27.3	-27.9	-27.9
		Capital Charges					
4.9	4.9	Capital Charges	5.6	5.6	5.7	5.7	5.7
4.9	4.9		5.6	5.6	5.7	5.7	5.7
-14.7	-18.9	Net Expenditure	-19.8	-20.3	-20.9	-21.5	-21.5

Economy

Income and expenditure linked to tourist information centres owned (not directly operated) by the Council.

Industrial Units Landlord

		Direct Expenditure					
0.4	0.9	Premises	0.3	0.4	0.4	0.4	0.5
3.1	3.1	Central Support Services	7.6	7.6	7.6	7.6	7.6
3.5	4.0		7.9	8.0	8.0	8.0	8.1
		Income					
-44.0	-44.0	Customer Receipts	-45.0	-47.0	-47.9	-48.8	-49.8
-44.0	-44.0		-45.0	-47.0	-47.9	-48.8	-49.8
-40.5	-40.0	Net Expenditure	-37.1	-39.0	-39.9	-40.8	-41.7

Economy

This code covers the rent and management fee collected, any capital charges or recharges for the industrial units we own in Sedbergh, Broughton and a road access in Ulverston

Indust Units Tenants

		Direct Expenditure					
2.4	2.5	Premises	2.7	2.9	2.9	3.0	3.0
0.6	0.6	Supplies and Services	0.6	0.6	0.6	0.6	0.6
3.0	3.1		3.3	3.5	3.5	3.6	3.6
		Income					
-6.9	-6.9	Customer Receipts	-7.0	-7.2	-7.3	-7.5	-7.6
-6.9	-6.9		-7.0	-7.2	-7.3	-7.5	-7.6
-3.9	-3.8	Net Expenditure	-3.7	-3.7	-3.8	-3.9	-4.0

Economy

This code covers the service charge income and expenditure for the industrial units we own in Sedbergh, Broughton and a road access in Ulverston

4,340.2	4,735.8	Total Strategic Development	4,074.3	3,120.9	3,179.5	3,326.1	3,176.8
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2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Neighbourhood Services							
Community Services							
Direct Expenditure							
1,402.3	1,373.0	Employees	1,420.2	1,459.8	1,491.2	1,521.0	1,551.5
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
68.8	68.6	Transport	68.8	69.0	69.1	69.2	69.2
41.3	46.6	Supplies and Services	47.9	49.1	49.6	50.4	50.4
818.1	818.1	Central Support Services	605.9	605.9	605.9	605.9	605.9
2,330.5	2,306.3		2,142.8	2,183.8	2,215.8	2,246.5	2,277.0
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-0.2	-0.2	Customer Receipts	-0.2	-0.2	-0.2	-0.2	-0.2
-2,330.3	-2,330.3	Internal recharges	-2,142.6	-2,142.6	-2,142.6	-2,142.6	-2,142.6
-2,330.5	-2,330.5		-2,142.8	-2,142.8	-2,142.8	-2,142.8	-2,142.8
0.0	-24.2	Net Expenditure	0.0	41.0	73.0	103.7	134.2

Council Organisation and People

Assistant Director function for Neighbourhood Services and admin functions for Community & Leisure, Streetscene and Public Protection

Car Parks							
Direct Expenditure							
296.9	328.0	Employees	341.3	351.7	359.3	366.4	373.7
1,082.4	1,059.7	Premises	1,109.1	1,130.8	1,151.5	1,173.8	1,203.0
17.8	15.3	Transport	16.6	17.4	17.7	17.9	17.9
76.9	123.3	Supplies and Services	192.0	92.0	92.1	92.1	92.1
63.9	66.2	Bought-in Services	63.9	63.9	63.9	63.9	63.9
0.0	0.0	Other	5.9	7.9	7.9	7.9	7.9
927.3	927.3	Central Support Services	1,228.8	1,234.4	1,244.1	1,243.7	1,255.8
2,465.2	2,519.8		2,957.6	2,898.1	2,936.5	2,965.7	3,014.3
Income							
-4,180.9	-4,290.0	Customer Receipts	-4,285.2	-4,372.2	-4,458.3	-4,546.2	-4,635.8
-549.3	-552.6	Internal recharges	-743.1	-746.2	-753.8	-755.8	-762.9
-4,730.2	-4,842.6		-5,028.3	-5,118.4	-5,212.1	-5,302.0	-5,398.7
Capital Charges							
394.2	394.2	Capital Charges	453.7	517.2	479.6	458.9	450.1
394.2	394.2		453.7	517.2	479.6	458.9	450.1
-1,870.8	-1,928.6	Net Expenditure	-1,617.0	-1,703.1	-1,796.0	-1,877.4	-1,934.3

Economy

The provision of car parking throughout the district including maintenance, cash collection and day to day administration.

Community Leisure							
Direct Expenditure							
0.8	0.8	Premises	1.1	1.2	1.2	1.2	1.2
12.6	42.7	Supplies and Services	2.6	2.6	2.7	2.7	2.6
0.0	0.0	Central Support Services	2.9	2.9	2.9	2.9	2.9
13.4	43.5		6.6	6.7	6.8	6.8	6.7
Income							
-1.8	-1.8	Customer Receipts	-1.8	-1.8	-1.9	-1.9	-1.9
-1.8	-1.8		-1.8	-1.8	-1.9	-1.9	-1.9
11.6	41.7	Net Expenditure	4.8	4.9	4.9	4.9	4.8

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Culture and Wellbeing							
This includes the Windermere Sports Centre, Community Leisure Services and Sports							
Cemeteries							
Direct Expenditure							
36.0	36.0	Employees	41.0	40.4	40.7	41.5	42.4
216.7	218.4	Premises	204.6	209.3	213.8	218.3	220.0
2.2	2.2	Transport	2.2	2.2	2.2	2.2	2.2
15.1	15.0	Supplies and Services	15.1	15.1	15.2	15.2	15.1
52.4	52.4	Central Support Services	26.8	26.8	26.8	26.8	26.8
322.4	324.0		289.7	293.8	298.7	304.0	306.5
Income							
-220.1	-220.1	Customer Receipts	-224.5	-228.9	-233.4	-237.8	-242.2
-220.1	-220.1		-224.5	-228.9	-233.4	-237.8	-242.2
Capital Charges							
9.7	9.7	Capital Charges	9.7	9.7	9.7	9.7	9.7
9.7	9.7		9.7	9.7	9.7	9.7	9.7
112.0	113.6	Net Expenditure	74.9	74.6	75.0	75.9	74.0

Environment

This is the statutory function of providing and regulating cemeteries and burial services throughout the District. Also, maintaining those Churchyards which have been closed for further burials, by Order in Council, and subsequently passed to the District Council.

Coast Protection							
Direct Expenditure							
3.0	3.0	Premises	3.0	3.0	3.0	3.0	3.0
0.9	0.8	Supplies and Services	0.8	0.8	0.8	0.8	0.8
16.6	16.6	Central Support Services	6.2	6.2	6.2	6.2	6.2
20.5	20.4		10.0	10.0	10.0	10.0	10.0
20.5	20.4	Net Expenditure	10.0	10.0	10.0	10.0	10.0

Environment

The protection of the coastline from erosion. The provision of flood defence materials to the public and undertaking an assessment of the risk from coastal flooding and erosion.

Contaminated Land							
Direct Expenditure							
2.6	2.3	Supplies and Services	2.2	2.2	2.3	2.2	2.2
32.1	32.1	Central Support Services	40.1	40.1	40.1	40.1	40.1
34.7	34.4		42.3	42.3	42.4	42.3	42.3
34.7	34.4	Net Expenditure	42.3	42.3	42.4	42.3	42.3

Environment

The identification and remediation of contaminated land, through inspection and enforcing roles.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
SLDC Depots							
		Direct Expenditure					
0.2	0.2	Employees	0.2	0.2	0.2	0.2	0.2
113.9	138.2	Premises	117.8	121.6	125.3	129.1	133.1
0.2	0.2	Transport	0.2	0.2	0.2	0.2	0.2
6.3	18.6	Supplies and Services	9.1	9.2	9.1	9.1	9.1
32.3	32.3	Central Support Services	94.6	94.6	94.6	94.6	94.6
152.9	189.5		221.9	225.8	229.4	233.2	237.2
		Income					
-2.1	-2.1	Customer Receipts	-2.2	-2.4	-2.5	-2.7	-2.9
-168.2	-168.2	Internal recharges	-236.5	-240.2	-243.7	-247.3	-251.1
-170.3	-170.3		-238.7	-242.6	-246.2	-250.0	-254.0
		Capital Charges					
17.4	17.4	Capital Charges	16.8	16.8	16.8	16.8	16.8
17.4	17.4		16.8	16.8	16.8	16.8	16.8
0.0	36.6	Net Expenditure	0.0	0.0	0.0	0.0	0.0

Environment

There are three Depots. They are Canal Head Kendal, North Lonsdale Road, Ulverston and Ecclerigg depot in Windermere.

Events							
		Direct Expenditure					
39.8	40.1	Employees	40.7	41.5	42.4	43.2	44.1
0.2	0.3	Supplies and Services	0.3	0.3	0.3	0.4	0.3
28.9	28.9	Central Support Services	25.4	25.4	25.4	25.4	25.4
68.9	69.3		66.4	67.2	68.1	69.0	69.8
68.9	69.3	Net Expenditure	66.4	67.2	68.1	69.0	69.8

Culture and Wellbeing

This account provides assistance to promote Arts & Events in the District. Officers also deliver actions within the Arts Strategy Action Plan.

Food Safety							
		Direct Expenditure					
1.6	1.0	Employees	1.0	1.0	1.0	1.0	1.0
7.0	6.0	Supplies and Services	6.0	6.0	6.0	6.0	6.0
245.6	245.6	Central Support Services	205.8	205.8	205.8	205.8	205.8
254.2	252.6		212.8	212.8	212.8	212.8	212.8
		Income					
-0.2	-0.2	Customer Receipts	-0.2	-0.2	-0.2	-0.2	-0.2
-0.2	-0.2		-0.2	-0.2	-0.2	-0.2	-0.2
254.0	252.4	Net Expenditure	212.6	212.6	212.6	212.6	212.6

Environment

Regulation and improvement of food hygiene and food safety in the District. Responding to requests for service and investigation of food complaints. Investigation and control of infectious diseases, particularly food poisoning and viral outbreaks associated with food.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Flood Warning							
Direct Expenditure							
4.4	77.4	Employees	4.8	4.9	5.1	5.2	5.3
5.0	5.1	Premises	5.1	5.1	5.1	5.1	5.1
0.2	1.0	Transport	0.0	0.0	0.0	0.0	0.0
0.4	2,162.2	Supplies and Services	0.3	0.3	0.3	0.3	0.3
10.0	10.0	Central Support Services	252.0	252.0	252.0	252.0	252.0
20.0	2,255.7		262.2	262.3	262.5	262.6	262.7
Income							
0.0	-2,162.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	-2,162.0		0.0	0.0	0.0	0.0	0.0
Capital Charges							
41.4	41.4	Capital Charges	41.4	37.9	37.9	37.9	37.9
41.4	41.4		41.4	37.9	37.9	37.9	37.9
61.4	135.1	Net Expenditure	303.6	300.2	300.4	300.5	300.6

Environment

The provision of life saving equipment, inland flood warning and relief coastal flood warning Also replace damaged or lost life belts as reported. For 2017/18 includes the administration and payment of Property Resilience Grants following the December 2015 floods.

Car Park Enforcement

Direct Expenditure							
228.8	228.9	Employees	233.6	238.5	243.3	248.3	253.3
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
15.1	11.6	Transport	9.0	9.0	9.0	9.0	9.0
24.5	24.4	Supplies and Services	22.7	22.7	22.8	22.7	22.7
57.9	57.9	Central Support Services	66.1	66.3	66.3	66.3	66.3
326.3	322.8		331.4	336.5	341.4	346.3	351.3
Income							
-132.1	-132.1	Grants & Contributions	-134.8	-137.4	-140.1	-142.7	-142.7
-194.2	-194.2	Internal Recharge	-201.4	-203.9	-206.1	-203.6	-208.6
-326.3	-326.3		-336.2	-341.3	-346.2	-346.3	-351.3
Capital Charges							
0.0	0.0	Capital Charges	4.8	4.8	4.8	0.0	0.0
0.0	0.0		4.8	4.8	4.8	0.0	0.0
0.0	-3.5	Net Expenditure	0.0	0.0	0.0	0.0	0.0

Economy

The management and enforcement of off-street car parks, and income received from parking penalties. Net income from penalties is recharged internally to individual car parks.

The Glebe Recreation Ground

Direct Expenditure							
25.7	25.7	Employees	0.0	0.0	0.0	0.0	0.0
31.5	25.3	Premises	0.0	0.0	0.0	0.0	0.0
1.0	1.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.5	0.5	Central Support Services	8.9	8.9	8.9	8.9	8.9
58.7	52.5		8.9	8.9	8.9	8.9	8.9
Income							
-75.2	-75.2	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-75.2	-75.2		0.0	0.0	0.0	0.0	0.0
-16.5	-22.7	Net Expenditure	8.9	8.9	8.9	8.9	8.9

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Culture and Wellbeing							
The management, operating costs and income for Glebe Pitch-and-Putt and Tennis Courts transferred to Greenwich Leisure Ltd in 2017/18.							
Noise Air Water Pollution							
Direct Expenditure							
2.2	2.5	Employees	1.5	1.5	1.5	1.5	1.5
0.9	0.9	Premises	0.9	0.9	0.9	0.9	0.9
16.0	14.8	Supplies and Services	14.8	14.8	14.8	14.8	14.8
310.2	310.2	Central Support Services	256.1	256.1	256.1	256.1	256.1
329.3	328.4		273.3	273.3	273.3	273.3	273.3
Income							
-14.6	-14.6	Customer Receipts	-14.6	-14.6	-14.6	-14.6	-14.6
-14.6	-14.6		-14.6	-14.6	-14.6	-14.6	-14.6
314.7	313.8	Net Expenditure	258.7	258.7	258.7	258.7	258.7

Environment

Executing statutory functions in respect of Environmental Protection, including Authorisation of Prescribed Processes under Local Authority Pollution prevention. Control the Air Quality Strategy, investigation and abatement of nuisances such as noise.

Health Safety							
Direct Expenditure							
0.8	0.5	Employees	0.5	0.5	0.5	0.5	0.5
0.6	30.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
132.0	132.0	Central Support Services	151.5	151.5	151.5	151.5	151.5
133.4	162.5		152.0	152.0	152.0	152.0	152.0
133.4	162.5	Net Expenditure	152.0	152.0	152.0	152.0	152.0

Environment

The enforcement of legislation and Council conditions relating to Health and Safety.

Leisure Centres							
Direct Expenditure							
23.5	65.7	Premises	26.0	28.1	28.1	28.1	28.1
1.5	28.2	Supplies and Services	6.4	6.5	1.6	1.6	1.6
239.8	239.8	Bought-in Services	239.1	238.4	238.4	238.4	238.4
79.5	79.5	Central Support Services	113.5	113.5	113.5	113.5	113.5
344.3	413.2		385.0	386.5	381.6	381.6	381.6
Income							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-5.3	-5.3	Customer Receipts	-21.2	-21.1	-21.5	-21.9	-22.3
-5.3	-5.3		-21.2	-21.1	-21.5	-21.9	-22.3
Capital Charges							
429.1	429.1	Capital Charges	472.5	472.5	408.3	408.3	408.3
429.1	429.1		472.5	472.5	408.3	408.3	408.3
768.1	837.0	Net Expenditure	836.3	837.9	768.4	768.0	767.6

Culture and Wellbeing

Kendal Leisure Centre The Centre's facilities include:- Multi purpose sport hall/theatre, gymnasium, 25m x 6 lane swimming pool, bar, cafeteria, squash courts, sauna, solarium. Ulverston Leisure Centre The Complex facilities include: All weather multi use sports pitch, swimming pool, fitness unit, indoor and outdoor tennis courts. Windermere Outdoor Adventure Centre A water sports centre based at Bowness-on- Windermere providing tuition in a range of activities.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Lake Windermere							
Direct Expenditure							
220.0	220.0	Employees	223.6	229.1	233.6	238.3	243.1
90.4	105.3	Premises	96.8	99.8	101.0	102.2	103.4
19.9	20.5	Transport	21.1	21.6	21.6	21.7	21.7
22.4	22.2	Supplies and Services	22.5	22.6	22.7	22.5	22.6
2.5	2.5	Bought-in Services	1.3	0.6	0.6	0.6	0.6
130.8	130.8	Central Support Services	328.0	328.0	328.0	328.0	328.0
486.0	501.3		693.3	701.7	707.5	713.3	719.4
Income							
-1,356.4	-1,356.4	Customer Receipts	-1,425.5	-1,459.5	-1,492.6	-1,518.6	-1,544.2
-5.8	-5.8	Internal recharges	-6.0	-6.2	-6.2	-6.2	-6.2
-1,362.2	-1,362.2		-1,431.5	-1,465.7	-1,498.8	-1,524.8	-1,550.4
Capital Charges							
488.6	488.6	Capital Charges/REFCUS	93.4	93.5	93.5	93.5	74.5
488.6	488.6		93.4	93.5	93.5	93.5	74.5
-387.6	-372.3	Net Expenditure	-644.8	-670.5	-697.8	-718.0	-756.5

Culture and Wellbeing

Warden Service of Lake Windermere. Management of Moorings and Encroachments. Enforcement of Bye-Laws. Provision of Slipway and General Lake Service (Rescues etc.)

Hackney Carriage Licences							
Direct Expenditure							
0.2	0.0	Employees	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
8.4	11.1	Supplies and Services	8.0	7.9	7.9	8.0	8.0
124.6	124.6	Central Support Services	98.5	98.5	98.5	98.5	98.5
133.2	135.7		106.5	106.4	106.4	106.5	106.5
Income							
-87.2	-87.2	Customer Receipts	-103.0	-104.7	-106.5	-108.4	-108.4
-87.2	-87.2		-103.0	-104.7	-106.5	-108.4	-108.4
46.0	48.5	Net Expenditure	3.5	1.7	-0.1	-1.9	-1.9

Council Organisation and People

Licensing and enforcement of legislation and Council conditions relating to hackney carriages, private hire vehicles, drivers and operators.

Miscellaneous Licences							
Direct Expenditure							
0.1	0.0	Employees	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
3.3	3.3	Supplies and Services	3.3	3.3	3.3	3.2	3.2
27.6	27.6	Central Support Services	41.8	41.8	41.8	41.8	41.8
31.0	30.9		45.1	45.1	45.1	45.0	45.0
Income							
-14.0	-14.0	Customer Receipts	-18.3	-18.6	-18.9	-19.2	-19.2
-14.0	-14.0		-18.3	-18.6	-18.9	-19.2	-19.2
17.0	16.9	Net Expenditure	26.8	26.5	26.2	25.8	25.8

Council Organisation and People

Licensing and enforcement of legislation and Council conditions relating to Animal Boarding, Zoos, Riding Establishment, Street Trading, etc

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Licensing Act							
Direct Expenditure							
0.3	0.0	Employees	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.5	0.2	Supplies and Services	0.2	0.2	0.2	0.2	0.2
130.8	130.8	Central Support Services	116.6	116.6	116.6	116.6	116.6
131.6	131.0		116.8	116.8	116.8	116.8	116.8
Income							
-209.7	-209.7	Customer Receipts	-194.1	-197.8	-202.0	-206.4	-206.4
-209.7	-209.7		-194.1	-197.8	-202.0	-206.4	-206.4
-78.1	-78.7	Net Expenditure	-77.3	-81.0	-85.2	-89.6	-89.6

Council Organisation and People

Licensing and enforcement of legislation and Council conditions relating to Liquor Licences.

Gambling Licensing							
Direct Expenditure							
0.7	0.6	Employees	0.6	0.6	0.6	0.6	0.6
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.1	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
24.4	24.4	Central Support Services	23.2	23.2	23.2	23.2	23.2
25.2	25.0		23.8	23.8	23.8	23.8	23.8
Income							
-20.4	-20.4	Customer Receipts	-20.8	-21.2	-21.6	-22.1	-22.1
-20.4	-20.4		-20.8	-21.2	-21.6	-22.1	-22.1
4.8	4.6	Net Expenditure	3.0	2.6	2.2	1.7	1.7

Council Organisation and People

Licensing and enforcement of legislation and Council conditions relating to gambling.

Environmental Health Other							
Direct Expenditure							
1.7	1.6	Employees	1.6	1.7	1.7	1.8	1.8
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
13.2	26.0	Supplies and Services	13.1	13.0	13.0	13.0	13.0
44.7	44.7	Central Support Services	112.4	112.4	112.4	112.4	112.4
59.6	72.3		127.1	127.1	127.1	127.2	127.2
Income							
0.0	-5.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-2.0	-2.0	Customer Receipts	-2.0	-2.0	-2.0	-2.0	-2.0
-2.0	-7.0		-2.0	-2.0	-2.0	-2.0	-2.0
57.6	65.3	Net Expenditure	125.1	125.1	125.1	125.2	125.2

Environment

This budget includes staffing costs for Public Burials and Health Promotion

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Parks							
Direct Expenditure							
152.9	152.9	Employees	186.3	171.2	167.4	170.8	174.3
653.9	661.7	Premises	687.4	701.8	714.8	728.1	747.0
8.2	8.2	Transport	10.6	10.8	10.8	10.8	10.8
54.2	134.6	Supplies and Services	51.2	47.5	46.5	45.5	45.3
18.4	18.4	Bought-in Services	3.8	3.3	2.9	2.7	2.6
222.2	222.2	Central Support Services	158.4	158.4	158.4	158.4	158.4
1,109.8	1,198.0		1,097.7	1,093.0	1,100.8	1,116.3	1,138.4
Income							
-6.5	-6.5	Grants & Contributions	-6.6	-6.6	-6.6	-6.6	-6.6
-41.6	-42.5	Customer Receipts	-42.4	-43.2	-44.1	-44.9	-45.7
-16.0	-16.0	Internal recharges	-5.5	-5.5	-5.5	-5.5	-5.5
-64.1	-65.0		-54.5	-55.3	-56.2	-57.0	-57.8
Capital Charges							
71.4	71.4	Capital Charges	167.0	99.2	37.4	33.9	33.9
71.4	71.4		167.0	99.2	37.4	33.9	33.9
1,117.1	1,204.4	Net Expenditure	1,210.2	1,136.9	1,082.0	1,093.2	1,114.5

Environment

Primarily the costs of parks and open spaces under the Council's control. 200 Hectares (495 acres) Play area inspection, and maintenance and repair by a dedicated member of staff. Provision and letting of allotment site at Ulverston

Promoting South Lakeland							
Direct Expenditure							
30.0	30.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
30.0	30.0		0.0	0.0	0.0	0.0	0.0
30.0	30.0	Net Expenditure	0.0	0.0	0.0	0.0	0.0

Promoting South Lakeland

A reserve set up to fund activities and projects which promote South Lakeland, authorised by the Leader in collaboration with other Cabinet Members.

Recreation Grounds							
Direct Expenditure							
9.3	9.3	Employees	15.5	11.5	10.3	10.5	10.7
35.3	39.4	Premises	37.0	38.3	39.5	40.8	41.0
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.1	Supplies and Services	0.3	0.3	0.3	0.3	0.3
45.9	45.9	Central Support Services	12.9	12.9	12.9	12.9	12.9
90.5	94.7		65.7	63.0	63.0	64.5	64.9
Income							
-3.6	-3.6	Customer Receipts	-3.7	-3.7	-3.7	-3.7	-3.8
-3.6	-3.6		-3.7	-3.7	-3.7	-3.7	-3.8
Capital Charges							
177.5	177.5	Capital Charges	197.0	205.0	55.1	57.1	59.1
177.5	177.5		197.0	205.0	55.1	57.1	59.1
264.4	268.6	Net Expenditure	259.0	264.3	114.4	117.9	120.2

Environment

This includes all sports and general recreation ground maintenance and development, including Jubilee fields and Yewbarrow.

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Street Furniture							
		Direct Expenditure					
9.1	9.2	Premises	9.3	9.2	9.2	9.2	9.2
7.7	7.7	Central Support Services	20.4	20.4	20.4	20.4	20.4
16.8	16.9		29.7	29.6	29.6	29.6	29.6
		Capital Charges					
8.7	8.7	Capital Charges	5.8	1.1	1.1	1.1	1.1
8.7	8.7		5.8	1.1	1.1	1.1	1.1
25.5	25.6	Net Expenditure	35.5	30.7	30.7	30.7	30.7

Environment

To supply and fix street nameplates.

Street Cleansing							
		Direct Expenditure					
688.0	688.2	Employees	752.2	772.2	787.7	803.0	818.6
412.8	426.6	Transport	318.0	327.4	335.7	343.7	352.7
55.0	97.6	Supplies and Services	62.5	63.0	62.9	62.9	63.0
62.1	32.0	Bought-in Services	51.4	52.8	54.2	55.6	57.0
355.0	355.0	Central Support Services	280.5	281.6	282.7	283.9	285.1
1,572.9	1,599.4		1,464.6	1,497.0	1,523.2	1,549.1	1,576.4
		Income					
-22.5	-6.4	Customer Receipts	-26.6	-26.6	-26.6	-26.7	-26.7
-111.5	-111.5	Internal recharges	-111.5	-111.5	-111.5	-111.5	-111.5
-134.0	-117.9		-138.1	-138.1	-138.1	-138.2	-138.2
		Capital Charges					
39.3	39.3	Capital Charges	39.3	35.3	35.3	35.3	35.3
39.3	39.3		39.3	35.3	35.3	35.3	35.3
1,478.2	1,520.8	Net Expenditure	1,365.8	1,394.2	1,420.4	1,446.2	1,473.5

Environment

Maintaining clean streets. The provision, maintenance and emptying of litter bins (approximately 945) throughout the District. Emptying frequency depends on location & season. Street sweeping and litter picking. The service provides for the collection and disposal of abandoned vehicles.

Bulky Waste Collection							
		Direct Expenditure					
0.0	0.0	Supplies and Services	40.0	40.0	40.0	40.0	40.0
0.0	0.0	Central Support Services	18.8	18.8	18.8	18.8	18.8
0.0	0.0		58.8	58.8	58.8	58.8	58.8
		Income					
0.0	0.0	Customer Receipts	-40.0	-40.0	-40.0	-40.0	-40.0
0.0	0.0		-40.0	-40.0	-40.0	-40.0	-40.0
		Capital Charges					
0.0	0.0	Capital Charges	0.0	0.0	0.0	0.0	0.0
0.0	0.0		0.0	0.0	0.0	0.0	0.0
0.0	0.0	Net Expenditure	18.8	18.8	18.8	18.8	18.8

Environment

The Council arranges for the collection of bulky household waste, for 2017/18 the costs and income relating to this service are included in the main waste collection service

Dog Control

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
		Direct Expenditure					
34.4	34.4	Supplies and Services	35.2	36.0	36.8	37.5	38.4
8.3	8.3	Central Support Services	8.8	8.8	8.8	8.8	8.8
42.7	42.7		44.0	44.8	45.6	46.3	47.2
		Income					
-2.2	-2.2	Customer Receipts	-2.2	-2.3	-2.3	-2.3	-2.4
-2.2	-2.2		-2.2	-2.3	-2.3	-2.3	-2.4
		Capital Charges					
1.4	1.4	Capital Charges	1.4	0.0	0.0	0.0	0.0
1.4	1.4		1.4	0.0	0.0	0.0	0.0
41.9	41.9	Net Expenditure	43.2	42.5	43.3	44.0	44.8

Environment

The statutory service relates to the collection of stray dogs.

Kerbside Waste Collection, Recycling and Disposal

		Direct Expenditure					
1,814.3	1,814.3	Employees	1,884.4	1,941.1	1,984.6	2,024.5	2,065.1
922.2	983.0	Transport	1,007.4	1,029.5	1,049.5	1,068.1	1,090.6
776.2	795.4	Supplies and Services	620.8	643.3	666.4	689.4	713.4
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Other	115.9	127.4	130.1	132.9	135.8
592.0	592.0	Central Support Services	581.2	583.4	585.6	587.8	590.1
4,104.7	4,184.7		4,209.7	4,324.7	4,416.2	4,502.7	4,595.0
		Income					
-1,100.0	-1,216.0	Grants & Contributions	-1,239.0	-1,276.2	-1,314.5	-1,353.9	-1,394.5
-247.8	-247.8	Customer Receipts	-299.5	-304.5	-309.5	-314.6	-316.3
0.0	0.0	Internal Recharges	-10.8	-10.8	-10.8	-10.8	-10.8
-1,347.8	-1,463.8		-1,549.3	-1,591.5	-1,634.8	-1,679.3	-1,721.6
		Capital Charges					
601.1	601.1	Capital Charges	707.3	591.3	750.1	780.7	786.5
601.1	601.1		707.3	591.3	750.1	780.7	786.5
3,358.0	3,322.0	Net Expenditure	3,367.7	3,324.5	3,531.5	3,604.1	3,659.9

Environment

The collection of domestic waste on an alternate week basis from 52,000 properties throughout South Lakeland. Fortnightly collection from the kerbside of waste for recycling. This includes paper, cardboard, glass, cans, plastic and green waste. As part of its domestic service the Council arranges for collection of clinical waste.

Waste Recycling

		Direct Expenditure					
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
178.9	178.9	Supplies and Services	182.4	186.0	189.6	193.2	197.0
55.8	55.8	Central Support Services	60.7	60.7	60.7	60.7	60.7
234.7	234.7		243.1	246.7	250.3	253.9	257.7
		Income					
-161.0	-161.0	Grants & Contributions	-144.8	-149.2	-153.7	-158.3	-163.0
-161.0	-161.0		-144.8	-149.2	-153.7	-158.3	-163.0
		Capital Charges					
13.4	13.4	Capital Charges	19.0	16.1	14.1	14.1	14.1
13.4	13.4		19.0	16.1	14.1	14.1	14.1
87.1	87.1	Net Expenditure	117.3	113.6	110.7	109.7	108.8

2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Environment							
This service utilises a well established network Bring Sites, collecting a variety of materials: glass, paper, drinks cans, plastic and cardboard etc.							
Water Supply and Pollution							
		Direct Expenditure					
0.3	3.0	Employees	0.0	0.0	0.0	0.0	0.0
2.5	2.7	Transport	2.8	2.9	2.9	2.9	2.9
19.2	18.7	Supplies and Services	18.6	18.6	18.6	18.6	18.6
147.2	147.2	Central Support Services	112.8	112.8	112.8	112.8	112.8
169.2	171.6		134.2	134.3	134.3	134.3	134.3
		Income					
-69.0	-72.0	Customer Receipts	-70.4	-71.7	-73.0	-74.3	-75.6
-69.0	-72.0		-70.4	-71.7	-73.0	-74.3	-75.6
		Capital Charges					
2.0	2.0	Capital Charges	2.0	2.0	2.0	0.0	0.0
2.0	2.0		2.0	2.0	2.0	0.0	0.0
102.2	101.6	Net Expenditure	65.8	64.6	63.3	60.0	58.7

Environment

Sampling at commercial and domestic premises of private water supplies. Organising the analysis of the water and acting upon those that fail. Advice on water safety and quality. Charges are made

Transport							
		Direct Expenditure					
243.8	243.8	Employees	251.9	256.7	261.6	266.6	271.6
296.0	338.9	Transport	301.4	304.0	306.5	309.1	311.7
50.3	66.3	Supplies and Services	53.5	53.7	53.7	53.7	53.8
92.5	92.5	Central Support Services	112.9	113.2	113.4	113.7	114.0
682.6	741.5		719.7	727.6	735.2	743.1	751.1
		Income					
-81.4	-81.4	Customer Receipts	-74.9	-80.5	-86.1	-91.9	-98.1
-617.4	-617.4	Internal recharges	-659.1	-656.3	-658.3	-657.6	-659.4
-698.8	-698.8		-734.0	-736.8	-744.4	-749.5	-757.5
		Capital Charges					
16.2	16.2	Capital Charges	14.3	9.2	9.2	6.4	6.4
16.2	16.2		14.3	9.2	9.2	6.4	6.4
0.0	58.9	Net Expenditure	0.0	0.0	0.0	0.0	0.0

Environment

Maintains SLDC's vehicle fleet, carrying out safety inspections and ensuring they are available in delivering services.

6,056.1	6,383.0	Total Neighbourhood Services	6,273.1	6,101.7	5,963.9	5,996.9	6,035.8
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2017/18 Approved £000	2017/18 Current £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Other GF Items							
		Direct Expenditure					
0.0	0.0	Unallocated growth	0.0	500.0	500.0	500.0	500.0
0.0	0.0		0.0	500.0	500.0	500.0	500.0
0.0	0.0	Net Expenditure	0.0	500.0	500.0	500.0	500.0
0.0	0.0	Total Other GF Items	0.0	500.0	500.0	500.0	500.0
15,887.6	16,822.1	Total Service Expenditure	15,524.1	14,828.9	14,687.9	14,885.4	15,043.3

Recurring Pressures included in service budgets

Scheme	Portfolio	AD area	Description	2018/19	2019/20	2020/21	2021/22	2022/23
WMMSCP survey	Economy and Assets	Strategic Development	5 Year detailed structural survey of the Westmorland Multi Story Car park	50,000				
Facilities Manager	Economy and Assets	Strategic Development	New facilities management post for the asset management team.	41,400	43,200	44,100	45,000	45,900
Social lettings	Housing and Innovation	Strategic Development	Social Lettings scheme is net income budget. intended to be wound down by end of 2017-18. The permanent post currently funded through Social Lettings needs to be retained in the new structure for Housing Options to meet the increasing needs placed on the service and the additional duties which will arise following the introduction of the Homelessness Prevention Duty	70,000	70,000	70,000	70,000	70,000
Stock condition survey	Housing and Innovation	Strategic Development	One-off cost for consultants to deliver a private sector stock condition survey. Provisional agreement made to undertake on a partial Cumbria-wide basis (4 LAs) to save money.	25,000				
Supporting People adjustment	Housing and Innovation	Strategic Development	Reduction in anticipated revenue from Supporting People grant based on first year of scheme operation.	25,000	25,000	25,000	25,000	25,000
Asset Maintenance	Economy and Assets	Strategic Development	Increase revenue budget in line with planned maintenance 5 year life cycle costings for building and land portfolio.	57,000				

Scheme	Portfolio	AD area	Description	2018/19	2019/20	2020/21	2021/22	2022/23
Street Scene	Environment	Neighbourhood Services	Amendment to Street Scene base budgets to reflect savings have been lower than expected due to additional costs of rolling out cardboard and plastic kerbside recycling	155,821	175,851	152,601	123,123	103,245
Street Scene	Environment	Neighbourhood Services	Sweepers buy not lease	-26,000	-26,000	-26,000	-26,000	-26,000
Street Scene	Environment	Neighbourhood Services	Reversal of additional depot income	11,000	11,000	11,000	11,000	11,000
Elections cost of all out and reduced sharing of cost	Council Organisation and People	Performance and Innovation	Increased costs due to all out elections and reduced opportunity to share costs following changes to/reduction in EU/national elections	25,000	25,000	25,000		25,000
IT renewals, contribution to IT reserve	Housing and Innovation	Performance and Innovation	IT reserve contribution to increase to reflect projected future IT costs	40,000	40,000	40,000	40,000	40,000
Insurance costs	Leader and Finance	Resources	Increase in IPT/claims history etc: insurance premia have increased and are expected to continue to increase	56,600	92,700	92,700	92,700	92,700
Other base budget adjustments				-46,815	-9,130	32,855	34,540	8,740
				484,006	447,621	467,256	415,363	395,585
								<u>2,209,831</u>

Revenue Growth included in the services budgets

Name	Portfolio	AD area	Description	2018/19	2019/20	2020/21	2021/22	2022/23
SLH concept and detailed design works	Economy and Assets/Council Organisation and People	Strategic Development	To undertake detailed feasibility including concept and detailed design work to determine potential costing's and opportunities for the development and refurbishment of South Lakeland House and Kendal Town Hall.	50,000				
Grange Lido	Economy and Assets	Strategic Development	This revenue growth bid focuses on costs to cover design fees for the restorative works to the Grange Lido, a Grade II listed SLDC assets.	140,000				
Car Parking Strategy	Economy and Assets	Strategic Development / Neighbourhood Services	To undertake further development of proposals around various car park initiatives, including potential extra sites, double decking, access and layout of existing sites and review of tariffs.	50,000				
Growth included in draft budget			see appendix 1a	240,000	0	0	0	0
Promoting South Lakeland	Leader and Finance	Neighbourhood Services	Continuation of the Leaders grant giving budget - removed from draft budget	30,000				
Growth previously included in draft budget - December 2017				270,000	0	0	0	0

Three further growth proposals have been incorporated since the December 2017 budget report and are included in the service budgets but are not included in the budget pressures sub-total in Appendix 1a:

Carbon Reduction	Performance and Innovation	Support to carbon reduction schemes	50,000					
BID and related activities	Strategic Development	Support to Business Improvement Districts and related activities	30,000					
Car Parking	Neighbourhood Services	Running costs of Parkside Road, Kendal car park	11,800	15,800	15,800	15,800	15,800	15,800

Revenue Savings included in service budgets

Name	Portfolio	AD area	Description	2018/19	2019/20	2020/21	2021/22	2022/23
Kendal Town Hall	Economy and Assets	Strategic Development	budget adjustment to bring in line with actuals	-20,000	-20,000	-20,000	-20,000	-20,000
Braithwaite Fold Revenue update	Economy and Assets	Strategic Development	budget adjustment to bring in line with actuals	-27,000	-27,000	-27,000	-27,000	-27,000
Braithwaite Fold Expansion	Economy and Assets	Strategic Development	Net additional income from expansion of site		-54,000	-54,000	-54,000	-54,000
Mint works income adjustment	Economy and Assets	Strategic Development	budget adjustment to bring in line with actuals	-20,000	-20,000	-20,000	-20,000	-20,000
Lake Windermere	Lake Admin	Neighbourhood Services	Amendment to Lake income budget following review of fees and charges and new encroachments	-42,000	-49,000	-55,000	-54,000	-53,000
Community Development	Public Health and Wellbeing	Performance and Innovation	budget adjustment to bring in line with actuals	-10,400	-10,400	-10,400	-10,400	-10,400
Public Health and Wellbeing	Public Health and Wellbeing	Performance and Innovation	budget adjustment to bring in line with actuals	-10,000	-10,000	-10,000	-10,000	-10,000

Name	Portfolio	AD area	Description	2018/19	2019/20	2020/21	2021/22	2022/23
Building Control Income	Housing and Innovation	Strategic Development	increase in building control income to match monitoring	-14,000	-14,000	-14,000	-14,000	-14,000
Printing costs	Council Organisation and People	Performance and Innovation	Decrease in print charge following extension of contract	-18,000	-6,000	0	0	0
General Savings				-161,400	-210,400	-210,400	-209,400	-208,400
Telephony saving	Housing and Innovation	Performance and Innovation	Customer Connect Saving	-19,000	-19,000	-19,000	-19,000	-19,000
New Revs and Bens system	Leader and Finance	Resources	Customer Connect Saving	-23,000	-40,000	-40,000	-40,000	-39,000
Customer Connect Savings				-42,000	-59,000	-59,000	-59,000	-58,000
				-203,400	-269,400	-269,400	-268,400	-266,400
							-1,277,000	

Section 3f

The purpose of this section is to show the pattern of recharges between services.

		Recharges In		Recharges Out		Total
		Central Support Services	Premises	Transport		
		£000	£000	£000	£000	£000
ECC	Strategic Planning Admin	245.6	0.0	0.2	-1,112.1	-866.3
ECF	AD Policy and Performance	86.8	0.0	0.2	-168.6	-81.6
ECL	Legal	78.6	0.0	0.2	-382.3	-303.5
ECU	Customer Services	176.6	0.0	0.0	-525.4	-348.8
EDM	Democratic and Member Services	201.9	0.0	0.0	-351.3	-149.4
EFS	Financial Services	357.7	0.0	1.0	-1,106.6	-747.9
EHS	Health and Safety	5.1	0.0	0.2	-71.3	-66.0
EPX	Offices	171.0	0.0	0.0	-635.9	-464.9
ERA	Internal Audit	1.8	0.0	0.0	-68.4	-66.6
ERB	Revenues and Benefits	645.0	0.0	2.3	-2,108.3	-1,461.0
ERE	Asst Dir Resources	104.3	0.0	0.0	-201.3	-97.0
ERI	Information Services	126.5	0.0	2.3	-985.4	-856.6
ERP	Printing and Graphic Design	25.9	0.0	0.0	-153.4	-127.5
ERS	Employee Relations	117.2	0.0	0.7	-401.4	-283.5
ESE	AD Strategic Planning	109.8	0.0	0.2	-192.2	-82.2
EUN	Community Services	605.9	0.0	6.0	-2,142.6	-1,530.7
EUR	Community Inv and Dev	408.7	0.0	1.6	-1,157.7	-747.4
EXC	Management Team	40.8	0.0	0.5	-408.1	-366.8
EXS	Policy and Performance	399.3	0.0	1.0	-1,011.4	-611.1
GBC	Building Control	249.6	0.0	1.6	0.0	251.2
GBN	Council Tax Benefits	341.3	0.0	0.0	0.0	341.3
GBT	Housing Bens Local Scheme	1.9	0.0	0.0	0.0	1.9
GCA	Democratic Management	1,211.4	0.0	0.0	0.0	1,211.4
GCC	Corporate Communications	45.2	0.0	0.2	0.0	45.4
GCD	Partnerships and Communities	125.4	0.0	0.0	0.0	125.4
GCG	Community Grants	102.7	0.0	0.0	0.0	102.7
GCK	Car Parks	1,228.8	112.7	1.0	-743.1	599.4
GCL	Community Leisure	2.9	0.0	0.0	0.0	2.9
GCM	Cemeteries	26.8	0.0	0.3	0.0	27.1
GCN	Conveniences	4.8	0.0	0.0	0.0	4.8
GCP	Coast Protection	6.2	0.0	0.0	0.0	6.2
GCS	Caravan Site	11.0	0.0	0.0	0.0	11.0
GCV	Conservation Environment	14.7	0.0	0.0	0.0	14.7
GCX	Corporate Management	54.4	0.0	0.0	0.0	54.4
GCZ	Contaminated Land	40.1	0.0	0.0	0.0	40.1
GDC	Development Control	521.1	0.0	3.1	0.0	524.2
GDS	Dangerous Structures	5.8	0.0	0.0	0.0	5.8
GDY	SLDC Depots	94.6	0.0	0.0	-236.5	-141.9
GEC	ECO Scheme	1.1	0.0	0.0	0.0	1.1
GED	Economic Development	159.3	0.0	0.0	0.0	159.3
GEL	Elections	77.2	0.0	0.0	0.0	77.2
GEM	Emergency Planning	29.7	0.0	0.0	0.0	29.7
GEN	Housing Enabling Role	115.9	0.0	0.9	0.0	116.8
GER	Electoral Registration	49.1	0.0	0.0	0.0	49.1
GEV	Events	25.4	0.0	0.0	0.0	25.4
GFD	Food Safety	205.8	0.0	0.0	0.0	205.8
GFI	Corporate Finance	53.3	0.0	0.0	0.0	53.3
GFN	NNDR Cost of Collection	360.1	0.0	0.0	0.0	360.1
GFT	Council Tax Cost Collect	639.8	0.0	0.0	0.0	639.8
GFW	Flood Warning	252.0	0.0	0.0	0.0	252.0
GGK	Car Park Enforcement	66.1	0.0	0.0	-201.4	-135.3
GGR	Glebe Road Recreation Ground	8.9	0.0	0.0	0.0	8.9
GHL	Town View Fields Hostel	66.9	0.0	0.1	0.0	67.0
GHM	Homelessness	95.1	0.0	1.1	0.0	96.2

		Recharges In		Recharges		Total
		Central	Premises	Transport	Out	
		Support				
		Services				
		£000	£000	£000	£000	£000
GHP	Noise Air Water Pollution	256.1	0.0	0.0	0.0	256.1
GHS	Health Safety	151.5	0.0	0.0	0.0	151.5
GHT	Housing Standards	19.6	0.0	0.2	0.0	19.8
GIL	Community Infrastructure Levy	20.6	0.0	0.3	0.0	20.9
GLC	Local Land Charges	90.8	0.0	0.0	0.0	90.8
GLE	Leisure Centres	113.5	0.0	0.0	0.0	113.5
GLP	Local Plans	169.8	0.0	1.5	0.0	171.3
GLW	Lake Windermere	328.0	0.0	0.3	-6.0	322.3
GMA	Hackney Carriage Licences	98.5	0.0	0.0	0.0	98.5
GMC	Miscellaneous Licences	41.8	0.0	0.0	0.0	41.8
GMD	Licensing Act	116.6	0.0	0.0	0.0	116.6
GME	Gambling Licensing	23.2	0.0	0.0	0.0	23.2
GMK	Markets	34.7	10.8	0.5	0.0	46.0
GMM	Members	62.9	0.0	15.2	0.0	78.1
GMU	Museum	14.1	0.0	0.0	0.0	14.1
GMY	Safer Stronger	28.5	0.0	0.0	0.0	28.5
GOT	Environmental Health Other	112.4	0.0	0.0	0.0	112.4
GPH	Public Halls	177.8	0.0	0.9	-106.7	72.0
GPK	Parks	158.4	0.0	1.2	-5.5	154.1
GPR	Consultation	25.6	0.0	0.0	0.0	25.6
GRA	Rent Allowances	520.9	0.0	0.0	0.0	520.9
GRB	Discretionary Housing Bens	1.9	0.0	0.0	0.0	1.9
GRD	Discretionary Rate Relief	13.5	0.0	0.0	0.0	13.5
GRG	Recreation Grounds	12.9	0.0	0.0	0.0	12.9
GRM	Kendal Regeneration Consultancy	8.6	0.0	0.0	0.0	8.6
GRP	Kendal Regeneration	49.9	0.0	0.0	0.0	49.9
GSE	District Lighting Expenses	1.0	0.0	0.0	0.0	1.0
GSH	Second Home Discounts	49.1	0.0	0.0	0.0	49.1
GSN	Street Furniture	20.4	0.0	0.0	0.0	20.4
GSY	Sundry Properties	312.7	0.0	0.0	0.0	312.7
GTC	Tourist Info Centres	0.0	0.0	0.0	0.0	0.0
GTG	Street Cleansing	280.5	0.0	142.1	-111.5	311.1
GTS	Transport	112.9	0.0	0.0	-659.1	-546.2
GTV	Bank Charges	2.9	0.0	0.0	0.0	2.9
GTW	Audit and Inspection	9.9	0.0	0.0	0.0	9.9
GUL	Industrial Units Landlord	7.6	0.0	0.0	0.0	7.6
GWC	Bulky Waste Collection	18.8	0.0	0.0	0.0	18.8
GWF	Dog Control	8.8	0.0	0.0	0.0	8.8
GWK	Waste Collection	581.2	0.0	517.7	-10.8	1,088.1
GWR	Waste Recycling	60.7	0.0	0.0	0.0	60.7
GWS	Water Supply and Pollution	112.8	0.0	0.0	0.0	112.8
GXW	Carbon Change Programme	1.9	0.0	0.0	0.0	1.9
Total Recharges		14,436.2	123.5	704.6	-15,264.3	0.0

This section is based on

- the proposed Council Tax increase for the Police and Crime Commissioner of Cumbria of 5.24%.
- the proposed Council Tax increase for Cumbria County Council of 3.99%.

ESTIMATED COLLECTION FUND INCOME AND EXPENDITURE ACCOUNT

2017/18 £000	2017/18 £000	2017/18 revised	2017/18 revised		2018/19 £000	2018/19 £000
				INCOME		
89,605				Council Tax (Gross)	93,755	
163				Add Council Tax Premiums	171	
-5,050				Less Council Tax Benefits/ Reduction	-5,083	
-6,665				Less Council Tax Discounts	-6,952	
	78,053			Net Income from Council Tax		81,891
55,326				Non Domestic Rates (Gross)	57,587	
-1,312				less Estimated Appeals	-1,312	
-13,081				less Mandatory and Discretionary Reliefs	-12,781	
	40,933			Net Income from Non-Domestic Rates		43,494
	4			Transfers from General Fund: Local Council Tax Discounts		4
	118,990			TOTAL INCOME		125,389
				EXPENDITURE		
				Precepts & Demands :		
57,478				Cumbria County Council	60,300	
9,906				Cumbria Police and Crime Commissioner	10,535	
8,329				South Lakeland District Council	8,629	
1,563				Parish Councils	1,612	
	77,276					81,076
				Non-Domestic Rates :		
20,111				Payment to Central Government	21,378	
4,022				Payment to Cumbria County Council	4,276	
16,089				Payment to South Lakeland District Council (before levy and tariff)	17,102	
301				Cost of Collection Allowance	300	
	40,523					43,056
781				Increase/(Reduction) in Bad Debt provision		
410				Council Tax Bad Debt Provision	819	
	1,191			Non-Domestic Rates Bad Debt Provision	438	
	118,990			TOTAL EXPENDITURE		125,389
				Surplus/(Deficit) For Year		
298				Surplus/(Deficit) at 1st April: Council Tax	192	
-2,388				Surplus/(Deficit) at 1st April: Non-Domestic Rates	-2,177	
	-2,090					-1,985
				Add Council Tax Surplus for previous years transferred to:		
-38				South Lakeland District Council	-24	
-39				Cumbria Police Authority	-25	
-221				Cumbria County Council	-143	
	-298					-192
				Less NNDR Surplus/deficit for previous years transferred to:		
955				South Lakeland District Council	871	
1,194				Central Government	1,088	
239				Cumbria County Council	218	
	2,388					2,177
	0			SURPLUS/(DEFICIT) AT 31ST MARCH		0
	44,869.23					45,265.99
	£			Band D Council Taxes		£
	185.63			South Lakeland District Council		190.63
	34.84			Average Parish Council		35.62
	1,281.02			Cumbria County Council		1,332.13
	220.77			Cumbria Police & Crime Commissioner		232.74
	1,722.26			Total Average Council Tax		1,791.12

Taxbase 2018/19 for South Lakeland District
Section 4b

	Band:	A	B	C	D	E	F	G	H	Total
Number of properties		4,862.0	10,965.0	12,241.0	10,017.0	7,366.0	4,704.0	2,848.0	278.0	53,281.0
Exempt properties	less	168.0	187.0	186.0	124.0	91.0	60.0	33.0	6.0	855.0
100% discount	less	129.0	217.0	153.0	114.0	96.0	53.0	31.0	5.0	798.0
		4,565.0	10,561.0	11,902.0	9,779.0	7,179.0	4,591.0	2,784.0	267.0	51,628.0
Disabled relief (move down one band)		30.0	49.0	53.0	39.0	29.0	30.0	22.0	0.0	252.0
		4,595.0	10,580.0	11,906.0	9,765.0	7,169.0	4,592.0	2,776.0	245.0	51,628.0
Adjustments additions	add	25.8	42.0	49.8	28.5	48.0	50.5	3.3	0.0	247.8
Adjustments deletions	less	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Adjustments discounts	less	8.8	9.5	12.3	8.8	11.5	21.0	0.0	0.0	71.8
		4,612.0	10,612.5	11,943.5	9,784.8	7,205.5	4,621.5	2,779.3	245.0	51,804.0
Council Tax Reduction Scheme discounts	less	931.4	1,249.3	787.1	291.8	119.8	52.4	19.1	0.0	3,450.9
		3,680.6	9,363.2	11,156.4	9,492.9	7,085.7	4,569.2	2,760.2	245.0	48,353.1
50% discount disregards	ignore	4.0	14.0	8.0	14.0	4.0	9.0	29.0	6.0	88.0
50% discount special 2nd homes	ignore	15.0	8.0	26.0	9.0	5.0	6.0	0.0	0.0	69.0
50% discounts adj for disabled	less 50%	19.0	22.0	34.0	23.0	9.0	15.0	35.0	0.0	157.0
Single person occupancy	less 25%	2,562.0	4,337.0	3,900.0	2,574.0	1,609.0	899.0	434.0	34.0	16,349.0
Empty dwellings	ignore	161.0	204.0	197.0	160.0	85.0	53.0	33.0	7.0	900.0
Class G exemption	add 25%	15.0	9.0	38.0	0.0	1.0	0.0	0.0	0.0	63.0
Second homes	ignore	646.3	1,093.0	982.5	655.0	406.5	232.3	126.0	8.5	4,150.0
Discounted dwellings		3,034.3	8,270.2	10,173.9	8,837.9	6,679.2	4,336.9	2,634.2	236.5	44,203.1
Long term empty with premium	add 50% x 75%	53.0	44.0	59.0	52.0	20.0	18.0	13.0	4.0	263.0
Total before adj for band D equiv		3,054.2	8,286.7	10,196.0	8,857.4	6,686.7	4,343.7	2,639.1	238.0	44,301.7
Weighting	Divide by 9 and multiply by:	6.0	7.0	8.0	9.0	11.0	13.0	15.0	18.0	
Relevant Amount		2,036.1	6,445.2	9,063.2	8,857.4	8,172.6	6,274.2	4,398.5	476.0	45,723.1

Collection rate
Scaled taxbase

multiply by:

99.0%

45,265.9

Section 4c

The purpose of this table is to set out the parish precepts included in the Collection Fund

Parish	Tax Base	District Lighting	Parish Expenses	Total Precept	Band D Council Tax £
		£	£		
Aldingham	544.56	0.00	10,559.83	10,559.83	19.39
Allithwaite Upper	435.62	214.80	16,677.90	16,892.70	38.78
Arnside	1,174.13	4,710.72	37,491.33	42,202.05	35.94
Barbon	135.26	429.59	6,356.04	6,785.63	50.17
Beetham	871.52	2,750.47	17,215.22	19,965.69	22.91
Blawith & Subberthwaite	129.60	0.00	3,261.15	3,261.15	25.16
Broughton East	152.20	0.00	3,000.00	3,000.00	19.71
Burneside	653.02	606.22	25,148.06	25,754.28	39.44
Burton in Kendal	611.84	1,217.18	16,283.00	17,500.18	28.60
Cartmel Fell	253.64	0.00	6,243.30	6,243.30	24.61
Casterton	171.60	0.00	9,108.65	9,108.65	53.08
Claife	238.20	0.00	5,928.97	5,928.97	24.89
Colton	506.71	0.00	12,498.61	12,498.61	24.67
Coniston	467.74	0.00	19,535.53	19,535.53	41.77
Crook	220.44	0.00	6,658.61	6,658.61	30.21
Crosthwaite & Lyth	369.17	0.00	4,984.30	4,984.30	13.50
Dent	348.13	0.00	14,705.64	14,705.64	42.24
Docker	26.81	0.00	0.00	0.00	0.00
Duddon	534.78	0.00	17,867.69	17,867.69	33.41
Egton with Newland, Mansriggs & Osmotherley	533.23	0.00	7,515.44	7,515.44	14.09
Fawcett Forest	13.98	0.00	0.00	0.00	0.00
Firbank	62.39	0.00	0.00	0.00	0.00
Garsdale	123.68	0.00	1,964.70	1,964.70	15.89
Grange-over-Sands	2,110.11	11,093.27	159,013.78	170,107.05	80.62
Grayrigg	99.57	286.39	392.19	678.58	6.82
Haverthwaite	364.86	0.00	11,478.23	11,478.23	31.46
Hawkshead	340.76	0.00	10,593.85	10,593.85	31.09
Helsington	166.02	0.00	7,496.76	7,496.76	45.16
Heversham	353.21	71.60	10,496.24	10,567.84	29.92
Hincaster	103.04	0.00	0.00	0.00	0.00
Holme	592.08	214.80	20,705.74	20,920.54	35.33
Hutton Roof	110.29	0.00	3,803.76	3,803.76	34.49
Kendal	10,381.69	0.00	376,232.64	376,232.64	36.24
Kentmere	66.00	0.00	1,000.00	1,000.00	15.15
Killington	74.98	0.00	0.00	0.00	0.00
Kirkby Ireleth	506.37	0.00	6,190.60	6,190.60	12.23
Kirkby Lonsdale	886.03	739.95	50,078.42	50,818.37	57.36
Lakes	2,444.23	9,866.25	95,000.00	104,866.25	42.90
Lambrigg	43.02	0.00	0.00	0.00	0.00
Levens	522.27	1,509.43	13,096.78	14,606.21	27.97
Longsleddale	42.34	0.00	42.34	42.34	1.00
Lower Allithwaite	885.65	0.00	34,862.76	34,862.76	39.36
Lower Holker	715.47	787.58	15,462.76	16,250.34	22.71
Lowick	130.67	0.00	2,912.75	2,912.75	22.29
Lupton	87.62	0.00	2,949.84	2,949.84	33.67
Mansergh	76.86	0.00	0.00	0.00	0.00
Middleton	52.39	0.00	0.00	0.00	0.00
Milnthorpe	727.52	1,073.98	26,159.85	27,233.83	37.43
Natland	520.26	501.19	10,000.02	10,501.21	20.18
New Hutton	171.15	0.00	1,189.61	1,189.61	6.95
Old Hutton & Holmescales	180.08	214.80	2,475.31	2,690.11	14.94

Section 4c

Parish	Tax Base	District Lighting	Parish Expenses	Total Precept	Band D Council Tax
		£	£		£
Pennington	753.97	349.94	4,768.77	5,118.71	6.79
Preston Patrick	172.41	0.00	3,922.49	3,922.49	22.75
Preston Richard	504.47	429.59	22,713.39	23,142.98	45.88
Satterthwaite	133.70	0.00	5,000.00	5,000.00	37.40
Sedbergh	1,075.36	0.00	35,651.73	35,651.73	33.15
Sedgwick	187.46	0.00	10,035.18	10,035.18	53.53
Skelsmergh & Scalthwaiterigg	199.98	357.99	3,658.23	4,016.22	20.08
Skelwith	115.27	0.00	4,075.00	4,075.00	35.35
Stainton	149.32	0.00	4,167.70	4,167.70	27.91
Staveley in Cartmel	276.45	0.00	5,226.72	5,226.72	18.91
Staveley with Ings	775.64	930.78	14,115.00	15,045.78	19.40
Torver	70.93	0.00	2,500.00	2,500.00	35.25
Ulverston	4,052.87	0.00	198,790.87	198,790.87	49.05
Underbarrow & Bradleyfield	205.35	0.00	7,737.95	7,737.95	37.68
Urswick	624.58	0.00	8,205.20	8,205.20	13.14
Whinfell	80.04	0.00	0.00	0.00	0.00
Whitwell & Selside	98.72	0.00	0.00	0.00	0.00
Windermere	4,141.69	6,824.54	122,200.00	129,024.54	31.15
Witherslack & Meathop	314.99	0.00	9,677.63	9,677.63	30.72
	45,265.99	45,181.06	1,567,084.06	1,612,265.12	35.62

The purpose of this appendix is to show the updated capital programme

Programme Spending by Project	2017/18 £000	Re-profiling and adj £000	2017/18 Revised £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Total 2017/18 to 2022/23 £000
Play Areas (including community funded schemes)	300.8	-119.0	181.8	139.0	20.0	20.0	20.0	20.0	400.8
Children's Play Space Audit Action Plan Implimentation	0.0	0.0	0.0	60.0	0.0	0.0	0.0	0.0	60.0
Millerground Public Open Space, Access and Play Project	150.0	-135.0	15.0	135.0	0.0	0.0	0.0	0.0	150.0
Grange Regeneration	0.0	0.0	0.0	0.0	157.3	0.0	0.0	0.0	157.3
Nobles Rest	193.4	-193.4	0.0	193.4	0.0	0.0	0.0	0.0	193.4
Ferry Nab Redevelopment Phase 1	94.9	43.0	137.9	0.0	0.0	0.0	0.0	0.0	137.9
Waterhead Public Jetty	26.9	2.0	28.9	0.0	0.0	0.0	0.0	0.0	28.9
Public Realm - The Glebe phase I and II	450.0	0.0	450.0	0.0	0.0	0.0	0.0	0.0	450.0
Kendal Town Centre Public Realm	178.8	-41.0	137.8	0.0	0.0	0.0	0.0	0.0	137.8
New Road Common (approved Council 12 Oct 2017)	318.7	0.0	318.7	0.0	0.0	0.0	0.0	0.0	318.7
Kendal Leisure Centre (including changing rooms)	487.0	0.0	487.0	0.0	0.0	0.0	0.0	0.0	487.0
Wordsworth Trust contribution	0.0	0.0	0.0	42.0	0.0	0.0	0.0	0.0	42.0
Festival Infrastructure	64.8	0.0	64.8	0.0	0.0	0.0	0.0	0.0	64.8
Flood impact works Rothay Park	433.5	-40.0	393.5	0.0	0.0	0.0	0.0	0.0	393.5
Footway Lighting	39.5	0.0	39.5	25.0	25.0	25.0	25.0	25.0	164.5
IT Replacements**	75.4	0.0	75.4	80.0	80.0	80.0	80.0	80.0	475.4
Customer Connect	52.9	0.0	52.9	0.0	0.0	0.0	0.0	0.0	52.9
Mobile Working	0.0	0.0	0.0	120.0	0.0	0.0	0.0	0.0	120.0
Revs and Bens system	360.0	0.0	360.0	0.0	0.0	0.0	0.0	0.0	360.0
Town and Car Park signing	32.4	0.0	32.4	0.0	0.0	0.0	0.0	0.0	32.4
Westmorland Shopping Centre Car Park Refurbishment	92.5	9.0	101.5	0.0	0.0	0.0	0.0	0.0	101.5
South Lakeland House carpark works	30.0	0.0	30.0	390.0	0.0	0.0	0.0	0.0	420.0
Car park re-surfacing	130.0	0.0	130.0	0.0	0.0	0.0	0.0	0.0	130.0
Vehicle & Plant Programme (inc bins and boxes)	1,684.0	0.0	1,684.0	225.5	1,711.0	594.0	499.0	690.0	5,403.5
Sweeper purchase	0.0	0.0	0.0	508.0	0.0	0.0	0.0	0.0	508.0
Disabled Facilities Grants	661.0	56.7	717.7	661.0	661.0	661.0	661.0	603.0	3,964.7
Right to buy replacement scheme	751.0	0.0	751.0	0.0	0.0	0.0	0.0	0.0	751.0
Affordable & Empty Homes, Town Centre Properties.	904.3	-250.0	654.3	260.0	260.0	260.0	260.0	260.0	1,954.3
S106 funded affordable homes purchase	0.0	0.0	0.0	146.0	0.0	0.0	0.0	0.0	146.0
Town View Fields works	159.3	0.0	159.3	0.0	0.0	0.0	0.0	0.0	159.3
Cross-a-Moor junction improvement	0.0	0.0	0.0	300.0	0.0	0.0	0.0	0.0	300.0
Community Housing Fund	490.0	0.0	490.0	0.0	0.0	0.0	0.0	0.0	490.0

Programme Spending by Project	2017/18 £000	Re-profiling and adj £000	2017/18 Revised £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Total 2017/18 to 2022/23 £000
Kendal Museum contribution	0.0	0.0	0.0	85.0	0.0	0.0	0.0	0.0	85.0
Coronation Hall alterations*	102.2	0.0	102.2	60.0	0.0	0.0	0.0	0.0	162.2
Energy-saving building enhancements	149.2	-129.0	20.2	129.0	0.0	0.0	0.0	0.0	149.2
Former Knitware Factory (Ulverston) site clearance	110.0	29.0	139.0	0.0	0.0	0.0	0.0	0.0	139.0
Kendal Town Hall stone work	286.0	14.0	300.0	0.0	0.0	0.0	0.0	0.0	300.0
Castle Dairy flood damage reinstatement	129.4	10.0	139.4	0.0	0.0	0.0	0.0	0.0	139.4
Kendal to Lancaster towpath trail	140.0	0.0	140.0	0.0	0.0	0.0	0.0	0.0	140.0
LIPS	397.9	0.0	397.9	252.8	165.8	145.3	98.8	188.0	1,248.6
New bids									
Car Park surfacing	0.0	0.0	0.0	310.0	25.0	0.0	0.0	0.0	335.0
Grange Promenade Structural works	0.0	0.0	0.0	100.0	300.0	300.0	225.0	250.0	1,175.0
Braithwaite Fold Caravan Park extention	25.0	0.0	25.0	190.0	0.0	0.0	0.0	0.0	215.0
Burton Hertiage Trail (funded from LIPS)	0.0	0.0	0.0	0.0	35.0	35.0	35.0	0.0	105.0
Kendal Castle (funded from LIPS)	0.0	0.0	0.0	42.0	0.0	0.0	0.0	0.0	42.0
Car Parking Machines	140.0	0.0	140.0	0.0	0.0	0.0	0.0	0.0	140.0
Parkside Road, Kendal car park	13.0	0.0	13.0	151.0	0.0	0.0	0.0	0.0	164.0
Disabled Toilet improvements	0.0	0.0	0.0	50.0	0.0	0.0	0.0	0.0	50.0
Bids subject to further assessment:									
Ulverston Leisure site									
Further implementation of play area audit									
Accomodation review									
ERDF funded flood defence works									
Car park investments***									
Rydal Road car park access options									
Ulverston Waste Recycling site									
Employment site land acquisition									
Kendal Depot review									
Affordable Housing including land acquisition									
Grange Lido works									
Total	9,653.8	-743.7	8,910.1	4,654.7	3,440.1	2,120.3	1,903.8	2,116.0	23,145.0

*any further proposals subject to Cabinet approval

**revised budget to reflect increase contribution to IT reserve

***subject to detailed review of car parking strategy including potential new car parks at Oxenholme and Arnside, double decking options on existing car parks, provision in Kendal,

The purpose of this table is to show the capital programme funding 2017/18 - 2022/23

	Balance April 2017 £000	Income £000	Use in capital programme £000	Potential Balance March 2023 £000
General				
Usable Capital Receipts	2,868	420	-2,292	996
VAT Shelter receipt	846	1,250	-654	1,442
New homes bonus (capital)****	754	2,482	-2,958	278
Earmarked or allocated				
Revenue (LIPS)	0	1,636	-1,636	0
IT replacement reserve	112	440	-475	77
Major Repairs Reserve	598	700	-607	691
Insurance contributions	0	99	-99	0
General Revenue contributions	531	2,268	-2,274	525
Cap grants and contributions (inc S106)	443	563	-914	92
Disabled Facilities Grants	241	3,648	-3,946	-57
Community Housing Fund*	2,121	0	-490	1,631
Right to Buy receipt**	3,071	4,200	-751	6,520
Borrowing				
Funding from borrowing***	0	6,048	-6,048	0
Total	11,585	23,754	-23,145	12,194

*Ring fenced for Community Housing Schemes, £2.36m less £235k funding revenue budgets

**Ring fenced to support replacement of affordable housing.

***'Prudential Borrowing'; this may not result in taking on new loans but requires revenue charge to cover the cost over the assets' life

****Subject to annual confirmation and settlement

Section 6a

The purpose of this table is to set out the projected balance on the Council's usable reserves over the MTPF period.

Reserve	Balance 31/3/2017 £000	Balance 31/3/2018 £000	Balance 31/3/2019 £000	Balance 31/3/2020 £000	Balance 31/3/2021 £000	Balance 31/3/2022 £000	Balance 31/3/2023 £000	Type	Summary, Purpose and Commentary
General Reserve	(8,340)	(5,223)	(4,988)	(4,983)	(5,049)	(5,183)	(5,283)	General	The main use of this reserve in recent years has been to fund the one-off costs of flooding, staff redundancy and early retirements to enable organisational reorganisation and the discontinuation of direct provision of services. This reserve also includes unspent revenue budgets carried-forward between years. Unless allocated for a particular purpose, revenue budget under-spending and windfalls are added to the General Reserve. (For more details of the risk and an assessment of the potential financial exposure please see the Risk Assessment of Level of Reserves). The Medium Term Financial Plan provisionally assumes a £200,000 annual contribution to the Reserve, depending on quantification of the potential impact of these factors. Any balance on the General Fund working balance above £1.5m is transferred to this reserve as part of the closure of accounts.
Statutory Duties Reserve	(118)	(88)	(88)	(88)	(88)	(88)	(88)	General	Part of General Reserve earmarked for certain purposes: use delegated to SMT & reported as part of Corporate Financial Monitoring. Includes £50k legal costs/by-election contingency, £40k planning legal costs contingency, £60k enforcement legal costs contingency
Flooding Costs Reserve	(200)	(200)	(200)	(200)	(200)	(200)	(200)	General	Part of General Reserve earmarked for the costs of remediation of December 2015 floods, use delegated to Chief Finance Officer by Council February 2016

Reserve	Balance 31/3/2017 £000	Balance 31/3/2018 £000	Balance 31/3/2019 £000	Balance 31/3/2020 £000	Balance 31/3/2021 £000	Balance 31/3/2022 £000	Balance 31/3/2023 £000	Type	Summary, Purpose and Commentary
Building Control Fee Income Reserve	0	0	0	0	0	0	0	Earmarked	Statutory ring fenced reserve to record surpluses and losses on building control.
CIL Fund Reserve	(149)	(149)	(149)	(149)	(149)	(149)	(149)	Earmarked	Community Infrastructure Levy monies collected but not yet distributed
Community Housing Fund	(2,357)	(1,631)	(1,589)	(1,576)	(1,576)	(1,576)	(1,576)	Earmarked	income received from Government for Community Housing Fund not spent in year.
Commuted Sums Reserve	(150)	(150)	(150)	(150)	(150)	(150)	(150)	Earmarked	Income received under various s106 agreements not spend in year
Cumbria NDR Pool Income Reserve	(777)	(1,091)	(636)	(586)	(586)	(586)	(586)	Earmarked	Income from Cumbria NNDR pool, earmarked for economic development
Cumbria NDR Pool volatility Reserve	(166)	(166)	(166)	(166)	(166)	(166)	(166)	Earmarked	Share of NNDR pool income retained by pool to offset potential future deficits
Customer Connect Reserve	(323)	(1,145)	(1,145)	(1,145)	(1,145)	(1,145)	(1,145)	General	To fund the implementation of the Customer Connect Project, initially using the Customer Connect budgets from 2016/17 revenue budgets not spent during 2016/17.
Debt Redemption Reserve	(455)	(455)	(455)	(455)	(455)	(455)	(455)	General	Underspend on budget for interest payment and MRP due to changes in capital programme, set aside for future costs of debt repayment
Economic Development Fund	(219)	(199)	(199)	(199)	(199)	(199)	(199)	General	To encourage economic development in the District and to ensure that unused funds in a particular year can be carried forward.
General Fund Major Repairs Reserve	(597)	(140)	(170)	(300)	(430)	(560)	(690)	Capital	To fund major repairs and maintenance to General Fund properties that are not capitalisable and would be difficult to accommodate in the annual planned maintenance programme. The Reserve: • acts as a backstop for emergency major repairs • accumulates funds as necessary to meet an abnormal year in maintenance terms, • is able to assist in meeting regular maintenance costs.

Reserve	Balance 31/3/2017 £000	Balance 31/3/2018 £000	Balance 31/3/2019 £000	Balance 31/3/2020 £000	Balance 31/3/2021 £000	Balance 31/3/2022 £000	Balance 31/3/2023 £000	Type	Summary, Purpose and Commentary
IT Replacement Reserve	(112)	(77)	(77)	(77)	(77)	(77)	(77)	Capital	To fund the replacement of hardware and software with a preference for the updating of the corporate and networking infrastructure.
Kendal Employment Dev. Fund	(14)	(14)	(14)	(14)	(14)	(14)	(14)	Earmarked	Assistance to eligible developing firms in the Kendal area
LABGI	(5)	(5)	(5)	(5)	(5)	(5)	(5)	General	To fund non-recurring initiatives that contribute directly to one or more of the Council's priority initiatives, with a preference for economic development. The Reserve accumulated funds from the Government's Local Authority Business Growth Incentive (LABGI) scheme grant. Grants received under the LABGI scheme should be the only contributions to the Reserve – there should be no minimum or maximum contribution. The minimum balance on the reserve should be zero. This fund is now practically fully committed and should be closed once the committed spend is achieved.
Local Arts Strategic Partnership	(30)	(30)	(30)	(30)	(30)	(30)	(30)	Earmarked	Monies provided towards Arts Strategy and related activities carried forward for use in subsequent years.
Local Land Charges Reserve	(66)	(66)	(66)	(66)	(66)	(66)	(66)	Earmarked	Statutory ring fenced reserve to record surpluses and losses on local land charges.
LSVT Environmental Warranties	(341)	(282)	(282)	(282)	(282)	(282)	(282)	Earmarked	Environmental insurance in 2022 relating to warranties given as part of the housing transfer.
Marshall Hooper Reserve	(37)	(37)	(37)	(37)	(37)	(37)	(37)	Earmarked	Monies left to the Council as a bequest to be used for housing for the elderly in Grange
New Homes Bonus Reserve	(755)	(1,261)	(1,112)	(958)	(774)	(595)	(443)	Capital	New reserve to enable forward funding of eligible schemes through the Council's New Homes Bonus protocol

Reserve	Balance 31/3/2017 £000	Balance 31/3/2018 £000	Balance 31/3/2019 £000	Balance 31/3/2020 £000	Balance 31/3/2021 £000	Balance 31/3/2022 £000	Balance 31/3/2023 £000	Type	Summary, Purpose and Commentary
NNDR Surplus Reserve	(956)	(85)	(168)	(85)	(85)	(85)	(85)	Earmarked	Timing gap between recognising s31 grant and recognising offsetting NDR collection fund deficits.
Planning Delivery Grant Fund	(58)	(58)	(58)	(58)	(58)	(58)	(58)	Earmarked	Monies provided by Planning Delivery Grant in 2009/10 carried forward for use in a subsequent years. This source of grant funding has now been discontinued and the fund will be closed when the current balance is spent.
Revenue Funds for Capital	(531)	(440)	(150)	(225)	(325)	(425)	(525)	Capital	Monies provided from revenue to support the Capital Programme & fund expenditure that may not be capitalisable.: annual contribution £100k
Second Homes Income Reserve	0	(46)	(92)	(138)	(184)	(230)	(276)	General	Initiatives to enable the provision of affordable housing: transfer of unspent balance at end of year
Social Lettings Reserve	(20)	(20)	0	0	0	0	0	General	income from the social lettings scheme set aside for potential losses or repair bills
Total Reserves excluding working balance	(16,776)	(13,056)	(12,025)	(11,971)	(12,129)	(12,360)	(12,584)		
GF Working balance	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)		Buffer against unforeseen & emergency expenditure in-year, inflationary demands, adverse cash flow, inability to use capital resources.
Total Usable Reserves	(18,276)	(14,556)	(13,525)	(13,471)	(13,629)	(13,860)	(14,084)		

RISK ASSESSEMENT OF LEVEL OF RESERVES: 31/3/19

Section 6b

Potential Risk	Risk Score	Weighting	Financial Exposure (£000)	Balance Required (£000)	Comment (Basis of Financial Exposure)
Base Budget Contingency for inflation or other unanticipated rise.	4	50%	284	142	Assumed at 1% of Gross Revenue Budget
Underachievement of Charges Income targets and spending exceeds budgets	4	50%	498	249	Estimate of 5% Customer Receipts Income forecasts for 2018/19
Underachievement of Investment Income	4	50%	130	65	1% of exposure of average balance of £13m
Civil Emergencies	6	75%	146	109	Bellwin scheme cuts in at 0.2% of net budget and provides for up to 85% of eligible costs (assume £1m cost - not covered by insurance)
Insurance Excesses	5	50%	47	24	Based on 10% of insurance premia payments
Potential costs of legal challenges	2	25%	700	175	Based on estimated cost of a public enquiry or legal challenge
Savings not achieved	2	25%	2,145	536	Savings target at 31/3/23 including customer connect
Vacancy target not delivered	2	25%	543	136	Staff vacancy target topsliced from salary budgets
Pay increase	3	50%	141	70	2% allowance made in budget for pay increase from April 2018. Impact of additional 1% pay award
Increase in pension contributions	4	50%	360	180	Allowance for 1.5% increase in pension fund contributions at next triennial revaluation
Changes to existing government funding regimes	6	75%	1,852	1,389	50% of Total of RSG/transitional grant/Rural Services grant/NNDR retained funding, based on 2018/19 settlement
Changes to existing external grants	4	50%	1,669	834	50% of total revenue grants and contributions received, excluding benefit subsidy and formula grant
Impact of introduction of Universal Credit	2	25%	200	50	Increase in homelessness, changes in administration arrangements, reduction in collection rate etc
Changes to Homelessness requirements	2	50%	200	100	Changes in requirements for homelessness
Localisation of business rates	4	50%	227	114	Assume 5% reduction in rateable values based on 2017/18 estimate
Localisation of business rates	4	50%	1,016	508	Assume 25% of appeals allowed based on 2017/18 estimate
Council tax reduction scheme	4	25%	58	14	SLDC share, based on 10% increase in claims based on 2017/18 estimate
Risk Management	9	100%	500	500	Monies set aside to meet the one-off costs of risk management
Emergency Contingency	9	100%	1,000	1,000	Emergency contingency fund - Council practice to allocate £1m for any unforeseen emergencies
TOTALS			11,714	6,195	
Maximum Risk Based Reserve Balances				11,714	Total Financial Exposure
Recommended Risk Base Reserve Balances				6,195	from above
Minimum Risk Based Reserve Balances				2,929	25% of Total Financial Exposure
Current Level of Reserves					
- General Fund Working Balance				1,500	Estimated balance 31/3/19
- General Reserve				4,988	Estimated balance 31/3/19
Current Level of Reserves (Projected as at 31/03/16) (General Fund)				6,488	
Projected (Shortfall)/Excess of Current Reserve Balance over Risk Based Reserves				293	assumes use the recommended risk based balance

Medium Term Financial Plan Risks and Opportunities Log

REF	VULNERABILITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO CONTROL THIS RISK
1.	Revenue budget and Capital Programme may not be integrated and aligned with Council Plan.	Resources not directed to achieving corporate outcomes, leading to inappropriate spending.	Low	Marginal	Both the revenue budget and the Capital Programme are now embedded in the corporate planning cycle. All revenue budgets and capital programme schemes are linked to Council plan priorities
2.	The programme of budget reductions does not deliver the required level of savings to correct the forecast inherent budget deficit.	Council will be forced to cut services and/or make knee-jerk and potentially irrational spending reductions.	Low	Critical	Universal acceptance of the problem by heightened awareness. Clear direction and identification of measures by Members and Officers. Strict project management to ensure that proposals are implemented.
3.	The Customer Connect Programme does not deliver the organisational changes and efficiency savings included in budget forecasts.	Council will be forced to cut services and/or make knee-jerk and potentially irrational spending reductions.	Medium	Critical	Clear direction and identification of measures by Members and Officers. Strict project management to ensure that proposals are implemented.
4.	Result of Brexit may potentially change estimated levels of growth, inflation, interest etc.	The Council may have to amend the capital and revenue spending plans to react to changes in funding and potential increased levels of expenditure	High	Serious	Monitor impact of decision
5.	Resources cannot be identified to fund new service development.	Corporate outcomes may not be delivered.	Low	Marginal	Accurate assessments of spending needs to be built into the budget forecast. Project management of reduction programme.

REF	VULNERABILITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO CONTROL THIS RISK
6.	Further loss of income from investments as interest rates reduce.	Revenue budget unable to cope with reduced income	Medium	Marginal	Close monitoring of returns, already minimal levels of projected interest receipts.
7.	<ul style="list-style-type: none"> Provisions for pay, price inflation are inadequate e.g. fuel Income falls below targets Government grant is withdrawn suddenly 	In-year budgetary pressure and potential overspending, jeopardising service delivery.	Low	Marginal	Close monitoring and short-term use of revenue contingency provision and General Reserve followed by review for following year.
8.	Government devolution approach diverts funding to other areas	Reduction in funding for other services	Medium	Marginal	Monitor proposals for extension of devolution
9.	The resilience of the budget is not re-enforced by the strengthening of reserves and balances.	Budget may not be able to cope with unexpected events and spending plans may have to be curtailed.	Low	Marginal	Close adherence to the Plan's proposals for the maintenance of reserves and balances.
10.	Government introduction of more stringent capping system through the specification of levels above which a referendum will be triggered	Revenue budget unable to cope with basic inflationary increases, further pressure on resources and service delivery.	Low	Marginal	Maintenance of General Reserve as a buffer against unexpected restriction on council tax increases. The Plan uses realistic assumptions for forward planning.
11.	Government proposals for localisation of business rates (or the deferment of the 100% proposals) increase uncertainty of major income stream.	Income streams will be insufficient to fund service delivery.	High	Critical	Monitor changes in rateable values & proposals for new development / closures/ other changes. Monitor Government proposals for changes in NNDR legislation. Maintenance of General Reserve as a buffer against unexpected changes in funding.
11a.	Government proposals for additional reliefs for business rates will not be fully funded				

REF	VULNERABILITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO CONTROL THIS RISK
12.	Council is reluctant to take tough decisions in a number of service areas e.g. fees & charges or grants payable	Income streams may not be optimised leading to reduced resources available for spending on priority services or projected savings may not be generated	Low	Serious	Financial decisions in non-priority areas should be made on commercial principles backed by sound business cases.
13.	Budgetary control procedures are not understood and followed.	Variances from budgets are not identified and acted upon, leading to inappropriate/unauthorised spending.	Low	Marginal	Ongoing review of procedures to ensure that budget monitoring information is appropriate and meaningful. Greater emphasis on trend analysis and the use of customer data. Closer liaison between Finance staff and budget holders.
14.	Reduction in economic development funding if Cumbria LEP is unable to attract significant funding.	Inability to improve employment prospects within the district	Low	Serious	If LEP is unable to invest in economic development there will be increased pressure on the Council's capital programme to invest significant funds.
15.	Second Homes agreement expires with no replacement agreement	Reduction in income for affordable housing	High	Serious	The Second Homes income agreement with Cumbria County Council expires in March 2019: income from the agreement support affordable housing expenditure in the general fund revenue budget.
16.	The Council is unable to meet future demand for services	Service falls below all acceptable standards.	Medium	Critical	Close monitoring of the changing needs and levels of demand and review of resource allocation.

REF	VULNERABILITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO CONTROL THIS RISK
17.	Pension funding	Budget may not be able to cope with additional costs and spending plans may have to be curtailed.	Low	Marginal	Movement to alternative method of contribution based on set percentage for current service accrual and fixed contribution for past service costs should reduce inherent problem of declining staff base for contributions. Government reform of pension scheme should alleviate impact of declining investment returns.
18.	Costs of asset maintenance, as identified in the Corporate Asset Strategy, exceed resources available.	Budgetary pressures force cuts in standards of maintenance.	Medium	Critical	A quinquennial review of maintenance requirements is prepared. The General Fund Planned Maintenance fund exists to meet abnormal spending needs.
19.	Future demographic and other changes demand additional expenditure	Budget inadequate for additional spending demands/potential loss of income due to declining population	Medium	Marginal	Monitor impact of demographic changes
20.	Potential creation of Internal Drainage Board	Unavoidable Levy payable to Internal Drainage Board; under capping rules, levies would count against the Council's Council Tax capping limit.	Low	Marginal	Monitor proposals, review treatment as special expense. Under new proposals for calculating council tax increases a new levy would count towards triggering a referendum.
21.	Potential loss of surplus-generating assets through the proposed Community right to bid and/or failure of assets transferred	Budget may not be able to cope with loss of income/sudden increase in budgets required for remedial costs	Low	Marginal	Review all requests against the Asset Transfer Policy

REF	VULNERABILITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO CONTROL THIS RISK
22.	Higher than estimated increase in costs due to international political uncertainty e.g. fuel	Budget may not be able to cope with additional costs and spending plans may have to be curtailed.	Low	Marginal	Frequent budget monitoring
23.	Reduced ability to attract and retain suitably qualified staff due to Government announcements on pay restraint, pay progression, Local Government pension reform and increased NI contributions for national Single Tier pensions from April 2016.	Inability to deliver services to current levels or additional costs of temporary staff	Low	Marginal	Monitor recruitment activity
24.	Welfare reform: additional costs of implementation of Universal Credit due to need to support digital by default application process and payment to claimants rather than landlords.	Potential increase in support costs and potential increase in homelessness cases due to rent arrears. Loss of administration grant towards continuing costs	High	Marginal	Monitor proposals and respond to consultation
25.	Procurement projects: projected savings not generated	Unable to deliver estimated savings, inability to balance budget	Medium	Marginal	Review all savings proposals for deliverability, ensure specification of proposed contract is realistic.
26.	Procurement projects: challenge to process	Potential legal costs and additional costs of service delivery until challenge resolved	Low	Marginal	All procurement exercises to follow Council's Contract Procedure Rules, which are updated for changes in legislation. Additional legal advice is procured for major or unusual procurement projects

REF	VULNERABILITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO CONTROL THIS RISK
27.	Closure of major employer	Reduction in income from business rates but increase in demand for affordable housing and council tax reduction scheme.	Medium	Marginal	Monitoring of significant employers
28.	Legal challenge, particularly of charging regimes	Potential need to refund income received and contribute to legal costs	Medium	Critical	Potential claims for significant refunds of charges e.g. land charges
29.	Increased tax avoidance, particularly of business rates	Reductions in income from business rates	Medium	Marginal	Monitor claims for reliefs, particularly empty properties
30.	Further changes to New Homes Bonus e.g. increase in threshold	Reduction in income from government	High	Marginal	Currently income from New Homes Bonus is not included as a recurring item in the Council's base budget due to uncertainty about future income streams. Any reduction would reduce the funding available to local projects and may require funding from other Council income streams.
31.	Changes in shopping habits and other behavioural changes reduces income from Council operations	Reduction in income from markets, car parking, public halls etc	Medium	Serious	Will be incremental impact initially: monitor income and usage as part of corporate monitoring process and budgeting process
32.	Increased applications for rate reliefs and/or appeals	Reduction in income from business rates	Medium	Critical	Monitor applications for relief and appeals

REF	VULNERABILITY / TRIGGER	CONSEQUENCE	LIKELI- HOOD	IMPACT	ACTIONS TO CONTROL THIS RISK
33.	Community Housing Fund is not recurring	Reduction in income from government for housing	High	Marginal	Currently income from Community Housing Fund is not included as a recurring item in the Council's budgets due to uncertainty about how and when monies will be awarded.

OPPORTUNITIES

REF	OPPORTUNITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO ACHIEVE THIS OPPORTUNITY
A.	Regional Devolution	Removal of government restrictions and barriers between organisations enabling more localised decision making, for example variation in Council Tax discounts and premiums	Medium	Significant	Discussions with other public sector organisations and HM Treasury
B.	Significant increase in net dwellings increases New Homes bonus.	Additional funding to support either expansion of existing services, provision of new services or prevents reduction in existing services	High	Marginal	<p>Maximise addition of properties (& minimise removal of properties) on valuation list by end of September annually; maximise increase in number of affordable homes through planning requirements or provision of support, financial or otherwise.</p> <p>Although may be significant increase in income, the Council has commitment for use on affordable housing and locally important projects.</p>
C.	Localisation of business rates	Potentially could provide funding to support either expansion of existing services, provision of new services or prevent reduction in existing services	High	Marginal	The Government scheme of tariffs limits the potential for significant gains from increased business rates. Monitor planning applications, Local Plan proposals etc.
D.	Shared services	Potentially could provide additional funding to support either the existing level of service or enhanced service levels	High	Marginal	Review existing services, work with other public services in the area to review service provision and potential sharing of services: depends on finding a partner.

REF	OPPORTUNITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO ACHIEVE THIS OPPORTUNITY
E.	New advances in technologies	Potentially could reduce staffing requirements or existing non-staffing costs; could permit new or enhanced services	Low	Marginal	Monitor developments in technology
F.	Community Groups wishing to take over services	Potential transfer of costs to alternative provider who may be able to provide existing services at lower cost or enhanced services at existing cost	Low	Significant	Monitor requests, including those under the Community Right to Challenge. Currently there appears little appetite or capacity for further transfers.
G.	Opportunities for generating additional income for services – relaxation of national controls e.g. planning fees	Potential increase in income	High	Marginal	Monitor proposals, respond to consultation
H.	Significant increase in economic development funding if Cumbria LEP is able to attract significant funding through bidding for Regional Growth Fund or Single Local Growth Fund monies.	Ability to improve employment prospects within the district	Medium	Significant	Funding is allocated directly to schemes so the Council is not involved as accountable body but funding would reduce pressure on the Council's capital programme to support economic development schemes.
I.	Cost of debt repayment lower than expected due to higher long-term interest rates and therefore PWLB premiums reducing	Need to commit less capital receipts to repayment of debt in order to deliver interest payment reductions	High	Marginal	Monitor interest rates and repay debt when premiums are minimised.
J.	Increased income from investments as interest rates improve.	Additional revenue income offsets need to find savings to balance budget deficit.	Low	Marginal	Close monitoring of returns, minimal levels of projected interest receipts in MTFP financial model.
K.	Identification and delivery of savings enable funding of	Additional revenue savings beyond those needed to offset	Low	Marginal	Close monitoring of deliverability of

REF	OPPORTUNITY / TRIGGER	CONSEQUENCE	LIKELIHOOD	IMPACT	ACTIONS TO ACHIEVE THIS OPPORTUNITY
	programme of growth and service development	budget deficit			proposed savings
L.	Corporate assets generate new income streams, either revenue or capital	Additional income to offset budget deficit or to supplement capital programme.	High	Marginal	Review each asset for alternative use or sale in accordance with the Corporate Asset Strategy
M	Result of Brexit may potentially change estimated levels of growth, inflation, interest etc.	The Council may have opportunity to amend the capital and revenue spending plans to react to changes in funding and potential lower levels of expenditure	High	Serious	Monitor impact of decision

Explanation of terms used:

Expenditure	
Employees:	Staff employed directly on services, including National Insurance and Pension Contributions, Allowances, Training, Removal Expenses, Employee Related Insurances, etc.
Premises:	Repairs, Maintenance, Alterations Internal and External Decoration of Buildings Grounds Maintenance Energy Costs Rents, Rates, Water and Sewerage Charges Fixtures and Fittings Building Cleaning Premises Insurance
Transport:	Car Allowances Public Transport Fuel, Tyres and Batteries Licences, Tests and Insurances Vehicle Repairs and Maintenance Hire Charges
Supplies & Services:	Equipment, Tools and Furniture Materials and Provisions Clothing, Uniforms and Laundry Printing and Stationery Books and Publications Information Technology Postages and Telephones Subsistence Allowances Contributions and Grants Advertising Miscellaneous Insurances
Bought-in Services:	Contracted Services provided by external suppliers e.g. Leisure Management, Specialist Services, Internal Audit
Central Support and other recharges in:	– See below
Income	
Government Grants:	
Contributions from other Local Authorities and Public Bodies:	Mainly agency arrangements for the provision of services
Central Support and other recharges out:	See below
Charges to External Customers:	Sales, Fees and Charges
Other Income:	Rents and Interest
Indirect Expenditure	
Capital Charges:	Depreciation charges made to services to reflect the use of the Council's assets. (see also below)
REFCUS Charges:	The full cost of capital expenditure on grants and

	software charged to individual services in the year incurred.
In both cases, expenditure on services is matched by income of a similar amount on the General Fund Summary Revenue Account so that there is no cost to the Council Taxpayer.	
Approved Budget	The 2017/18 Budget and MTFP figures approved by Council in February 2017
Current Budget	These are the latest estimates, taking account of any authorised changes to the approved budget including carry forwards from the previous year and budget virements (transfers).
2018/19 to 2022/23 Budget	<p>These Budgets include assumptions about inflation, unavoidable growth in base budgets, changes to income from fees and charges, savings agreed as part of the corporate savings exercise and specific one off growth items. Expected inflation has been added to detailed estimates where unavoidable.</p> <p>The savings agreed for 2018/19 have been built into base budgets. Future years assume further savings and these will require more detailed proposals to be developed during the year for incorporation into 2019/20 and future years' budgets.</p>

Central Support and Other Recharges (Section 3f)

The Internal Recharges system is used to allocate and apportion an appropriate share of all Management and Support Services and other overheads. The general principle is that all overheads, support services and management costs should be fully 100% recharged to the appropriate Service expenditure headings.

In addition, there are other recharged amounts that represent services performed for one department by another, the main example being the transport services. As these are all Council departments, using a recharge mechanism ensures that the expenditure is only presented once in the accounts with the inter-department transactions effectively taken out of the Council's overall income and expenditure.

All recharges to and from services are included in the figures within Section 3(b).

Capital Charges

Capital and REFCUS (Revenue Expenditure Funded from Capital Under Statute) Charges are shown after the direct expenditure and income on individual services. This reflects the accounting treatment of these charges, which are credited in total in the General Fund Summary and so have a neutral effect overall.

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