

# **SOUTH LAKELAND DISTRICT COUNCIL**

## **2017/18 APPROVED BUDGET BOOK**

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**The 2017/18 Budget was approved by Council 22 February 2017.**

## Introduction

1. On 22 February 2017 South Lakeland District Council approved an updated Council Plan. Our vision remains “Making South Lakeland the best place to live, work and explore”. Our four priorities to achieve this remain:
  - Economy
  - Housing
  - Environment
  - Health and Wellbeing
2. The Council Plan highlights the key projects this council will deliver within the four priorities. The delivery of this Council Plan is influenced by our three key values. These are:
  - Empowering People - By listening to our customers and our employees, their ideas and comments will help us make improvements to customer service and workforce development
  - Excellence - Seeking continuous improvement in what we do, ensuring that our actions address the needs of South Lakeland
  - Open and Transparent - Being courteous, efficient and transparent in our dealings with the public.
3. At the same meeting, Council also approved the 2017/18 revenue and capital budgets that support the council plan. This included a 2.77% increase in the 2017/18 SLDC council tax amount (£5 on a Band D property). The approved District Council Tax demand was set at £8.329m with a capital programme of £8.444m. **Section 3b** of this document contains the detailed service revenue budgets for reference by budget holders, Senior Management, Members and any other stakeholders.
4. There are a number of other recurring budget pressures and adjustments that have been identified through the budget process. These total **£211k** for 2017/18 rising to **£530k** from 2019/20 onwards; these are detailed in **Section 3f**. These pressures are largely a result of external changes and are unavoidable if current service levels are to be maintained.
5. The detail of revenue growth items is included at **section 3e**. These total **£561k**. All growth bids have been funded out of 2017/18 budgets although some of the expenditure is not planned to occur until 2018/19 and 2019/20. Until specific savings proposals to balance the 2018/19 and 2019/20 budgets have been identified, no further future growth is committed to, unless it relates to statutory or un-controllable pressures on current services which have no alternative sources of funding or delivery.
6. The single largest area of Growth bids relates to Economic Development Activities (£410k). These have been funded through the use of the NDR Pool reserve, which is set aside specifically to support economic development.
7. The Medium Term Financial Plan projects future levels of both expenditure, income and the potential resources over the next four years. A detailed projection is provided in **Sections 2a and 2b** and is summarised in the table below:

**Table 1: Summary of MTFP**

	2017/18 £000	2018/19 £000	2019/20 £000	2020/21* £000	2021/22* £000
Service Expenditure	29,433.7	27,932.5	27,393.7	27,431.7	27,498.7
Uncommitted Pressure/Growth	0.0	500.0	500.0	500.0	500.0
Service income	-13,546.2	-13,294.0	-13,419.2	-13,789.8	-13,748.7
Net service expenditure	15,887.5	15,138.5	14,474.5	14,141.9	14,250.0
Corporate items	-15,887.5	-13,974.7	-13,367.6	-12,954.9	-13,035.5
<b>Net draft budget (projected deficit)</b>	<b>0.0</b>	<b>1,163.8</b>	<b>1,106.9</b>	<b>1,187.0</b>	<b>1,214.5</b>

8. As can be seen from **Table 1** above, the Budget considerations to date achieve a balanced position for 2017/18. Current estimates for future years project deficits of c£1.2m per annum from 2018/19. With the exception of £22k identified as savings for 2017/18 onwards, these figures do not include the impact of Customer Connect. **Table 2** below shows the revised projections including the impact of Customer Connect. This assumes that 50% of the total savings will be delivered in 2018/19 with 100% from 2019/20 onwards and result in an estimated annual deficit of a much reduced £387k. This amount includes £500k for growth and budget pressures.

	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Net draft budget (projected deficit)</b>	<b>0.0</b>	<b>1,163.8</b>	<b>1,106.9</b>	<b>1,187.0</b>	<b>1,214.5</b>
Total CC savings	-22.0	-425.0	-850.0	-850.0	-850.0
CC Savings in base	-22.0	-22.0	-22.0	-22.0	-22.0
Further CC savings		-403.0	-828.0	-828.0	-828.0
<b>Projected deficit including further CC Savings</b>	<b>0.0</b>	<b>760.8</b>	<b>278.9</b>	<b>359.0</b>	<b>386.5</b>

9. Proposals for new areas of capital expenditure were considered by Portfolio Holders and prioritised with reference to the funding available. The resulting proposed capital programme is presented in **Section 4** along with a summary of the financing. A summary of the expenditure by year is included in the table below:

**Table 3: Summary of capital programme**

2016/17 revised	2017/18	2018/19	2019/20	2020/21	2021/22	Total
£000	£000	£000	£000	£000	£000	£000
5,419.5	8,444.1	1,546.0	2,688.0	1,793.0	1,607.0	21,497.6

10. The proposed level of reserves and working balance place the Council in a sound financial position for 2017/18 and are adequate for the medium term. There are significant risks in the current MTFP projections, including the impact of the current and future Government Spending Reviews, the current economic climate and low levels of investment returns. It is important that reserves are maintained at robust levels in order to respond to these challenges and as a cushion against forecast risks and unforeseen events. The Council set a balanced budget for 2017/18 and is well placed to address projected deficits in future years in a planned and strategic way.

Details of the anticipated levels of reserves are presented in **Section 2c**. A summary of the reserves projection is shown in the table below:

**Table 4: Summary of reserves**

	Mar-16 Actual £000	Mar-17 Projection £000	Mar-18 Projection £000	Mar-19 Projection £000	Mar-20 Projection £000	Mar-21 Projection £000	Mar-22 Projection £000
General Reserves	9,981.0	7,263.9	6,818.5	6,997.7	7,192.1	7,407.7	7,692.0
Capital Reserves	285.0	385.0	457.0	603.0	749.0	895.0	1,041.0
Earmarked Reserves	2,299.2	2,445.8	1,804.5	1,599.5	1,549.5	1,549.5	1,549.5
Total Reserves	12,565.2	10,094.7	9,080.0	9,200.2	9,490.6	9,852.2	10,282.5
Working Balance	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0
Total Reserves and Working Balance	14,065.2	11,594.7	10,580.0	10,700.2	10,990.6	11,352.2	11,782.5

11. Further details on the budget process and assumptions can be found in the report presented to Council 22 February 2017, and its supporting appendices.

## Revenue Budget Summary and Summary of Budget Changes

Section 2a

The purpose of this section is to set out further detail of the Medium Term Financial Plan

	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Service Expenditure</b>					
Capital Charges	5,247.8	3,958.6	3,436.3	3,071.9	2,990.9
Direct Emp Costs - Non-Superannuable	639.4	628.6	629.3	630.0	630.7
Direct Emp Costs - Superannuable	9,808.4	9,983.1	10,070.2	10,225.5	10,425.5
National Insurance	884.8	922.9	946.8	972.6	1,012.7
Pension	2,389.5	2,520.5	2,520.2	2,571.8	2,636.6
Running Costs	10,463.8	9,918.8	9,790.9	9,959.9	9,802.3
Uncommitted Growth	0.0	500.0	500.0	500.0	500.0
<b>Total Service Expenditure</b>	<b>29,433.7</b>	<b>28,432.5</b>	<b>27,893.7</b>	<b>27,931.7</b>	<b>27,998.7</b>
<b>Service Income</b>					
Car Parking Income	-4,180.9	-4,269.6	-4,356.6	-4,442.7	-4,530.6
Contributions	-821.4	-821.6	-821.6	-821.6	-821.6
General Income	-4,210.6	-4,303.3	-4,349.7	-4,352.0	-4,414.4
Government Grants	-585.7	-390.7	-390.7	-590.7	-390.7
New Homes Bonus	-1,130.2	-864.3	-829.1	-884.2	-865.8
Lake Income	-1,356.4	-1,383.5	-1,410.5	-1,437.6	-1,464.6
Recycling Credits	-1,261.0	-1,261.0	-1,261.0	-1,261.0	-1,261.0
<b>Total Service Income</b>	<b>-13,546.2</b>	<b>-13,294.0</b>	<b>-13,419.2</b>	<b>-13,789.8</b>	<b>-13,748.7</b>
<b>Net Service Expenditure</b>	<b>15,887.5</b>	<b>15,138.5</b>	<b>14,474.5</b>	<b>14,141.9</b>	<b>14,250.0</b>
<b>Corporate items</b>					
Revenue Support Grant	-249.4	0.0	0.0	0.0	0.0
Retained NNDR	-3,037.3	-3,157.3	-2,925.1	-3,273.0	-3,273.0
Other Grants (Rural Delivery)	-347.9	-267.6	-347.9	0.0	0.0
Transition grant	-115.4	0.0	0.0	0.0	0.0
Pool income	-457.0	0.0	0.0	0.0	0.0
Potential Council Tax income	-8,329.1	-8,601.1	-8,875.6	-9,152.6	-9,432.1
Coll Fund surplus/deficit	916.8	0.0	0.0	0.0	0.0
Parish Grant	92.0	92.0	92.0	92.0	92.0
Interest Payable	567	693.9	735	752	763.9
Interest Recievable	-99.7	-96.4	-117.4	-120.4	-124.4
Direct Revenue Financing of capital	678.5	526.4	537.4	570.5	559.5
Minimum Revenue Provision	433.4	673.9	679.9	886.8	939.1
Reversal of Capital Charges	-5,247.8	-3,958.6	-3,436.3	-3,071.9	-2,990.9
Transfer from Reserves	-1670.6	-315.9	-145.6	-74.3	-40
Transfer to Reserves	979.0	436.0	436.0	436.0	470.4
<b>Total Corporate items</b>	<b>-15,887.5</b>	<b>-13,974.7</b>	<b>-13,367.6</b>	<b>-12,954.9</b>	<b>-13,035.5</b>
<b>Net budget (projected deficit)</b>	<b>0.0</b>	<b>1,163.8</b>	<b>1,106.9</b>	<b>1,187.0</b>	<b>1,214.5</b>
Tax base	44,869.2	45,119.2	45,369.2	45,619.2	45,869.2
Band D £	185.63	190.63	195.63	200.63	205.63
Increase £	5	5	5	5	5
Increase %	2.77%	2.69%	2.62%	2.56%	2.49%
<b>Total potential Ctax £000</b>	<b>8,329.1</b>	<b>8,601.1</b>	<b>8,875.6</b>	<b>9,152.6</b>	<b>9,432.1</b>

	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Reconciliation</b>					
Net draft budget (projected deficit)	0.0	1,163.8	1,106.9	1,187.0	1,214.5
Net budget July 2016	203.1	738.7	897.3	897.3	897.3
<b>Change</b>	<b>-203.1</b>	<b>425.1</b>	<b>209.6</b>	<b>289.7</b>	<b>317.2</b>
<b>Explained by:</b>					
Fixed term Growth (app 3)	294.7	266.7	50.0	0.0	0.0
Recurring Base budget pressures (app 2)	225.5	531.5	530.2	530.2	530.2
Recurring Savings (app 4)	-65.5	-95.5	-129.1	-129.1	-129.1
Change to MRP	-6.2	9.9	9.8	9.7	9.7
Contribution from Pooling reserve	-213.3	-205.0	-50.0	0.0	0.0
Reserves timing movement	61.7	-61.7	0.0	0.0	0.0
Reversal of unallocated Growth	-500.0	0.0	0.0	0.0	0.0
*Movement for new years in model	0.0	0.0	0.0	66.7	86.8
<b>Changes reported December 15 2016</b>	<b>-203.1</b>	<b>445.9</b>	<b>410.9</b>	<b>477.5</b>	<b>497.6</b>
<b>Changes since Council 15 December 2016:</b>					
Adjustment to tax base	-20.1	-20.8	-21.2	-21.8	-22.3
Toilet reserve funding adjustment (app 3)	-50.0	0.0	0.0	0.0	0.0
Increase to benefit grant income (app 2)	-15.0	0.0	0.0	0.0	0.0
Contribution to/from reserves	85.1	0.0	0.0	0.0	0.0
Reduction to NHB grant	235.3	589.7	736.5	992.5	991.8
Reduction to NHB revenue funding	-94.1	-235.9	-294.6	-397.0	-396.7
Reduction to NHB capital funding	-141.2	-353.8	-441.9	-595.5	-595.1
Other corporate adjustments	0.0	0.0	-180.1	-166.0	-158.1
<b>As reported Cabinet 25 January 2017</b>	<b>0.0</b>	<b>-20.8</b>	<b>-201.3</b>	<b>-187.8</b>	<b>-180.4</b>
<b>Total budget changes since July 2016</b>	<b>-203.1</b>	<b>425.1</b>	<b>209.6</b>	<b>289.7</b>	<b>317.2</b>

## Revenue Budget Summary

section 2b

The purpose of this section is to give a summary of the budget and Council Tax Setting

	2017/18	2018/19	2019/20	2020/21	2021/22
	£000	£000	£000	£000	£000
<b>Expenditure</b>					
Resources	3,131.0	3,431.5	3,441.5	3,517.7	3,611.1
Policy and Performance	2,359.9	2,162.5	2,169.2	2,092.8	2,063.1
Strategic Development	4,340.5	3,412.7	2,912.4	2,864.4	2,906.8
Neighbourhood Services	6,056.1	5,631.8	5,451.4	5,167.0	5,169.0
Uncommitted Growth	0.0	500.0	500.0	500.0	500.0
Additional Savings Required	0.0	-1,163.8	-1,106.9	-1,187.0	-1,214.5
<b>Net Service Expenditure (inc V4 savings)</b>	<b>15,887.5</b>	<b>13,974.7</b>	<b>13,367.6</b>	<b>12,954.9</b>	<b>13,035.5</b>
Pool income	-457.0	0.0	0.0	0.0	0.0
Parish Grant	92.0	92.0	92.0	92.0	92.0
Interest Payable	567.0	693.9	735.0	752.0	763.9
Interest Recievable	-99.7	-96.4	-117.4	-120.4	-124.4
Direct Revenue Financing of capital	678.5	526.4	537.4	570.5	559.5
Minimum Revenue Provision	433.4	673.9	679.9	886.8	939.1
Reversal of Capital Charges	-5,247.8	-3,958.6	-3,436.3	-3,071.9	-2,990.9
Transfer from Reserves	-1,670.6	-315.9	-145.6	-74.3	-40.0
Transfer to Reserves	979.0	436.0	436.0	436.0	470.4
<b>SLDC budget</b>	<b>11,162.3</b>	<b>12,026.0</b>	<b>12,148.6</b>	<b>12,425.6</b>	<b>12,705.1</b>
Retained Business Rates	-3,037.3	-3,157.3	-2,925.1	-3,273.0	-3,273.0
Revenue Support Grant	-249.4	0.0	0.0	0.0	0.0
Rural Services Delivery Grant	-347.9	-267.6	-347.9	0.0	0.0
Transition Grant	-115.4	0.0	0.0	0.0	0.0
Surplus/deficit (+/-) on Collection Fund	916.8	0.0	0.0	0.0	0.0
<b>Total Council Tax Requirement</b>	<b>8,329.1</b>	<b>8,601.1</b>	<b>8,875.6</b>	<b>9,152.6</b>	<b>9,432.1</b>
Divide by Tax Base	44,869.2	45,119.2	45,369.2	45,619.2	45,869.2
Council Tax per Band D property	185.63	190.63	195.63	200.63	205.63
Increase %	2.77%	2.69%	2.62%	2.56%	2.49%
Increase £	5.00	5.00	5.00	5.00	5.00
Amount which can be rasied through Council Tax	-8,329.1	-8,601.1	-8,875.6	-9,152.6	-9,432.1
<b>Deficit assuming £5 Council Tax increase</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

**Section 2c**

SUMMARY, PURPOSE AND COMMENTARY	Actual	Projected Balance	Projected Balance	Projected Balance	Projected Balance	Projected Balance	Projected Balance	Recommended	
	31 March 2016	31 March 2017	31 March 2018	31 March 2019	31 March 2020	31 March 2021	31 March 2022	Minimum Balance	Maximum Balance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>GENERAL FUND WORKING BALANCE</b> Buffer against unforeseen & emergency expenditure in-year, inflationary demands, adverse cash flow, inability to use capital resources.	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	1,000.0	1,500.0
<b>REVENUE RESERVES</b>									
<b>General Reserve</b> The main use of this reserve in recent years has been to fund the one-off costs of staff redundancy and early retirements to enable organisational reorganisation and the discontinuation of direct provision of services. This reserve also includes unspent revenue budgets carried-forward between years. Unless allocated for a particular purpose, revenue budget under-spending and windfalls are added to the General Reserve. The Medium Term Financial Plan provisionally assumes a £200,000 annual contribution to the Reserve, depending on quantification of the potential impact of these factors. Any balance on the General Fund working balance above £1.5m is transferred to this reserve as part of the closure of accounts.  (For more details of the risk and an assessment of the potential financial exposure please see the Risk Assessment of Level of Reserves – at <b>Appendix 11</b> ).	7,538.1	5,206.5	5,214.4	5,343.6	5,488.0	5,653.6	5,887.9	2,000.0	7,500.0
<b>Statutory Duties Reserve</b> Part of General Reserve earmarked for certain purposes: use delegated to SMT & reported as part of Corporate Financial Monitoring Includes: £50k legal costs /bye-elections contingency £40k planning legal costs contingency £60k enforcement legal costs contingency	150.0	118.5	118.5	118.5	118.5	118.5	118.5	-	150.0
<b>Flooding Costs Reserve</b> Part of General Reserve earmarked for the costs of remediation of December 2015 floods, use delegated to Chief Finance Officer by Council February 2016	250.0	250.0	250.0	250.0	250.0	250.0	250.0	-	250.0
<b>Debt Redemption Reserve</b> Underspend on budget for interest payment and MRP due to changes in capital programme, set aside for future costs of debt repayment	455.0	455.0	455.0	455.0	455.0	455.0	455.0	-	1,000.0
<b>LABGI Reserve</b> To fund non-recurring initiatives that contribute directly to one or more of the Council's priority initiatives, with a preference for economic development. The Reserve accumulated funds from the Government's Local Authority Business Growth Incentive (LABGI) scheme grant. Grants received under the LABGI scheme should be the only contributions to the Reserve – there should be no minimum or maximum contribution. The minimum balance on the reserve should be zero. This fund is now practically fully committed and should be closed once the committed spend is achieved.	18.9	18.9	18.9	18.9	18.9	18.9	18.9	-	38.0



Section 2c

SUMMARY, PURPOSE AND COMMENTARY	Actual	Projected	Projected	Projected	Projected	Projected	Projected	Recommended	
	31 March	Balance	Balance	Balance	Balance	Balance	Balance	Minimum	Maximum
	2016	31 March	31 March	31 March	31 March	31 March	31 March	Balance	Balance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
<p><b>GF Major Repairs Reserve</b></p> <p>To fund major repairs and maintenance to General Fund properties that are not capitalisable and would be difficult to accommodate in the annual planned maintenance programme, on the basis that the Reserve:</p> <ul style="list-style-type: none"> <li>• acts as a backstop for emergency major repairs</li> <li>• accumulates funds as necessary to meet an abnormal year in maintenance terms</li> <li>• is able to assist in meeting regular maintenance costs.</li> </ul> <p>The Reserve has been accumulating funds so that it can deal with the larger repairs for which it was established. The annual contribution is £50,000. A minimum backstop requirement of £50,000 per annum should be set for the contribution to the Reserve with a target of at least £100,000 and a maximum of £500,000 in advance of an abnormal maintenance year.</p>	557.8	95.8	145.8	195.8	245.8	295.8	345.8	100.0	500.0
<p><b>IT Replacement Reserve</b></p> <p>To fund the replacement of hardware and software with a preference for the updating of the corporate and networking infrastructure.</p>	124.3	124.3	124.3	124.3	124.3	124.3	124.3	40.0	250.0
<p><b>Revs &amp; Bens IT Reserve</b></p> <p>Grant received towards the introduction of Council Tax reduction schemes earmarked for future IT costs</p>	10.0	10.0	10.0	10.0	10.0	10.0	10.0	-	10.0
<p><b>Economic Development Fund</b></p> <p>To encourage economic development in the District and to ensure that unused funds in a particular year can be carried forward.</p>	167.6	97.6	97.6	97.6	97.6	97.6	97.6	-	35.0
<p><b>New Homes Bonus Reserve</b></p> <p>New reserve to enable forward funding of eligible schemes through the Council's New Homes Bonus protocol</p>	338.7	338.7	338.7	338.7	338.7	338.7	338.7		
<p><b>Waste Contract Reserve</b></p> <p>Accumulated surpluses or deficits on the Council's waste contract; also used to support capital costs of waste vehicles.</p>	350.6	155.6	(24.7)	(24.7)	(24.7)	(24.7)	(24.7)	-	1,000.0
<p><b>Community Toilet Refurbishment Reserve</b></p> <p>New reserve to enable funding of partners to retain and enhance viability of community toilets</p>		50.0	50.0	50.0	50.0	50.0	50.0	-	50.0
<p><b>Customer Connect Reserve</b></p> <p>New reserve to fund the implementation of the Customer Connect Project, initially using the Customer Connect budgets from 2016/17 revenue budgets not spent during 2016/17.</p>		323.0	-	-	-	-	-	-	400.0
<p><b>Social Lettings Reserve</b></p> <p>New reserve: income from the social lettings scheme set aside for potential losses or repair bills</p>	20.0	20.0	20.0	20.0	20.0	20.0	20.0	-	20.0
<b>Total: Revenue Reserves</b>	<b>9,981.0</b>	<b>7,263.9</b>	<b>6,818.5</b>	<b>6,997.7</b>	<b>7,192.1</b>	<b>7,407.7</b>	<b>7,692.0</b>	<b>2,140.0</b>	<b>11,203.0</b>

**Section 2c**

SUMMARY, PURPOSE AND COMMENTARY	Actual	Projected	Projected	Projected	Projected	Projected	Projected	Recommended	
	31 March	31 March	31 March	31 March	31 March	31 March	31 March	Minimum	Maximum
	2016	2017	2018	2019	2020	2021	2022	Balance	Balance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>CAPITAL RESERVES</b>									
<b>Fund of Revenue Monies for Capital Purposes</b> Monies provided from revenue to support the Capital Programme & fund expenditure that may not be capitalisable.	285.0	385.0	411.0	511.0	611.0	711.0	811.0	100.0	500.0
<b>Second Homes Income Reserve</b> Initiatives to enable the provision of affordable housing: transfer of unspent balance at end of year	-	-	46.0	92.0	138.0	184.0	230.0	-	250.0
<b>Total: Capital Reserves</b>	<b>285.0</b>	<b>385.0</b>	<b>457.0</b>	<b>603.0</b>	<b>749.0</b>	<b>895.0</b>	<b>1,041.0</b>	<b>100.0</b>	<b>750.0</b>
<b>EARMARKED RESERVES</b>									
<b>Kendal Employment Development Fund</b> Assistance to eligible developing firms in the Kendal area	13.6	13.6	13.6	13.6	13.6	13.6	13.6	-	14.0
<b>Local Land Charges Reserve</b> Statutory ring fenced reserve to record surpluses and losses on local land charges.	52.8	38.8	38.8	38.8	38.8	38.8	38.8	-	-
<b>Building Control Fee Income Reserve</b> Statutory ring fenced reserve to record surpluses and losses on building control.	-	-	-	-	-	-	-	-	-
<b>Planning Delivery Grant Reserve</b> Monies provided by Planning Delivery Grant in 2009/10 carried forward for use in a subsequent years. This source of grant funding has now been discontinued and the fund will be closed when the current balance is spent.	126.3	92.2	92.2	92.2	92.2	92.2	92.2	-	42.0
<b>Local Arts Strategic Partnership Reserve</b> Monies provided towards Arts Strategy and related activities carried forward for use in subsequent years.	51.2	16.2	16.2	16.2	16.2	16.2	16.2	-	100.0
<b>Non Domestic Rates (NDR) Deficit Reserve</b> Timing gap between recognising s31 grant and recognising offsetting NDR collection fund deficits.	940.0	955.1	-	-	-	-	-	-	1,000.0
<b>Non Domestic Rates (NDR) Pool Reserve</b> Income from Cumbria NNDR pool, earmarked for economic development, £169k used to fund one off growth in 2015/16 budget.	469.5	684.1	997.9	792.9	742.9	742.9	742.9	-	500.0
<b>Non Domestic Rates (NDR) Volatility Reserve</b> Share of NNDR pool income retained by pool to offset potential future deficits	166.5	166.5	166.5	166.5	166.5	166.5	166.5	-	250.0
<b>HRA Environmental Warranty Reserve</b> Environmental insurance in 2022 relating to warranties given as part of the housing transfer.	341.0	341.0	341.0	341.0	341.0	341.0	341.0	-	341.0
<b>Community Infrastructure Levy (CIL) reserve</b> CIL collected but not yet spent	18.4	18.4	18.4	18.4	18.4	18.4	18.4	-	1,000.0
<b>Community Housing Fund Reserve</b> New Reserve: income received from Government for Community Housing Fund not spent in year.	-	-	-	-	-	-	-	-	2,500.0
<b>Various s106 Reserve</b> New reserve: Income received under various s106 agreements not spend in year	119.9	119.9	119.9	119.9	119.9	119.9	119.9	-	100.0
<b>Total: Earmarked Reserves</b>	<b>2,299.2</b>	<b>2,445.8</b>	<b>1,804.5</b>	<b>1,599.5</b>	<b>1,549.5</b>	<b>1,549.5</b>	<b>1,549.5</b>	<b>-</b>	<b>5,847.0</b>
<b>TOTAL RESERVES</b>	<b>12,565.2</b>	<b>10,094.7</b>	<b>9,080.0</b>	<b>9,200.2</b>	<b>9,490.6</b>	<b>9,852.2</b>	<b>10,282.5</b>	<b>2,240.0</b>	<b>17,800.0</b>

## Section 3a

The purpose of this section is to set out the net budget for each service. Detailed budgets are presented at appendix 1d.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Resources</b>							
0.0	24.2	ECL Legal	0.0	7.6	13.1	17.5	21.9
0.0	-1.1	EDM Democratic and Member Services	0.0	8.0	12.8	15.6	17.9
0.0	15.5	EFS Financial Services	0.0	21.2	35.3	49.0	62.7
0.0	-9.3	ERA Internal Audit	0.0	0.0	0.0	0.0	0.0
0.0	25.1	ERB Revenues and Benefits	0.0	43.9	75.4	102.4	129.1
0.0	-0.5	ERE Asst Dir Resources	0.0	2.4	4.1	5.7	7.4
0.0	19.3	ERS Employee Relations	0.0	10.0	18.4	24.4	28.9
0.0	-1.2	EXC Management Team	0.0	10.4	17.5	24.7	32.0
246.2	246.2	GBN Council Tax Benefits	255.3	255.3	255.3	255.3	255.3
15.1	15.1	GBT Housing Bens Local Scheme	15.4	15.4	15.4	15.4	15.4
1,392.9	1,392.9	GCA Democratic Management	1,412.2	1,412.2	1,412.3	1,412.7	1,412.2
53.4	53.4	GCX Corporate Management	78.2	78.2	78.2	78.2	78.2
177.0	177.0	GFI Corporate Finance	171.6	171.6	171.6	171.6	171.6
32.2	34.4	GFN NNDR Cost of Collection	27.9	27.6	27.3	26.9	26.5
397.1	397.1	GFS Unapportionable PensionAdj	348.0	429.3	367.3	381.8	416.3
483.4	483.4	GFT Council Tax Cost Collect	463.0	459.5	456.1	452.6	449.2
18.3	18.3	GGT Subscriptions Grants	18.3	18.3	18.3	18.3	18.3
127.4	127.2	GRA Rent Allowances	153.3	168.2	168.2	168.2	168.2
0.0	0.0	GRB Discretionary Housing Bens	0.0	0.0	0.0	0.0	0.0
15.5	15.5	GRD Discretionary Rate Relief	15.6	15.6	15.6	15.6	15.6
48.8	48.8	GSE District Lighting Expenses	14.7	17.1	19.6	22.1	24.7
5.0	5.0	GTH Other Items	-97.2	5.0	5.0	5.0	5.0
151.0	151.0	GTV Bank Charges	151.6	151.6	151.6	151.6	151.6
103.0	128.0	GTW Audit and Inspection	103.1	103.1	103.1	103.1	103.1
0.0	0.0	GUV Universal Credit	0.0	0.0	0.0	0.0	0.0
<b>3,266.3</b>	<b>3,365.3</b>		<b>3,131.0</b>	<b>3,431.5</b>	<b>3,441.5</b>	<b>3,517.7</b>	<b>3,611.1</b>
<b>Performance and Innovation</b>							
0.0	-0.3	ECF AD Policy and Performance	0.0	2.4	4.0	5.6	7.3
0.0	-64.7	ECH Human Resources	0.0	0.0	0.0	0.0	0.0
0.0	-29.4	ECU Customer Services	0.0	-303.6	-295.9	-289.1	-282.4
0.0	27.5	ERI Information Services	0.0	80.3	91.6	71.6	72.0
0.0	-0.1	ERP Printing and Graphic Design	0.0	2.0	3.3	4.6	6.1
0.0	63.4	EXS Policy and Performance	0.0	23.8	42.8	54.3	65.7
0.0	0.0	EXT Transformation and Change	0.0	0.0	0.0	0.0	0.0
152.2	152.5	GCC Corporate Communications	155.7	160.9	164.9	166.8	168.7
288.0	277.0	GCD Partnerships and Communities	255.3	255.3	255.3	255.3	255.3
876.4	1,109.9	GCG Community Grants	971.8	865.6	822.8	819.8	812.5
185.7	196.9	GEL Elections	165.7	298.4	300.0	221.3	172.6
64.3	65.8	GEM Emergency Planning	56.1	56.1	56.1	56.1	56.1
171.4	228.3	GER Electoral Registration	202.1	207.1	210.1	212.3	214.5
31.3	3.0	GET Electoral Transformation Proj	0.0	0.0	0.0	0.0	0.0
372.4	375.1	GMM Members	379.5	379.5	379.5	379.5	380.0
82.7	82.7	GMV Safer Stronger	89.2	69.2	69.2	69.2	69.2
52.9	52.9	GPR Consultation	43.0	43.0	43.0	43.0	43.0
5.5	5.5	GVR Chairmn Allow Civic Hosp	5.5	5.5	5.5	5.5	5.5
36.0	47.0	GXW Carbon Change Prog Savings	36.0	17.0	17.0	17.0	17.0
<b>2,318.8</b>	<b>2,593.0</b>		<b>2,359.9</b>	<b>2,162.5</b>	<b>2,169.2</b>	<b>2,092.8</b>	<b>2,063.1</b>
<b>Strategic Development</b>							
0.0	161.4	ECC Strategic Planning Admin	0.0	-110.0	-130.5	-136.3	-109.0
0.0	65.2	EHS Health and Safety	0.0	1.5	2.5	3.6	4.6
0.0	54.0	EPX Offices	0.0	15.4	23.7	32.6	42.5
0.0	-0.5	ESE AD Strategic Planning	0.0	2.4	4.0	5.7	7.3
0.0	-57.2	EUR Community Inv and Dev	0.0	27.9	-11.9	2.3	16.8
231.1	228.4	GBC Building Control	239.9	243.6	243.3	242.5	241.8
31.8	33.8	GCN Conveniences	32.4	32.4	32.4	32.4	32.4
-190.7	-190.6	GCS Caravan Site	-192.1	-199.1	-206.2	-213.2	-220.2
51.0	51.0	GCV Conservation Environment	62.6	64.1	65.0	65.8	67.0
476.5	510.2	GDC Development Control	462.2	496.8	503.5	517.3	526.5
-0.6	-0.6	GDS Dangerous Structures	-0.8	-1.0	-1.3	-1.5	-1.7
32.0	32.0	GEC ECO Scheme	12.0	0.0	0.0	0.0	0.0

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	
546.0	651.3	GED	Economic Development	447.3	428.5	273.5	248.5	249.2
0	0	GEH	Empty homes	0	0	0	0	0
2,515.1	2,528.7	GEN	Housing Enabling Role	2,617.5	1,614.2	1,318.8	1,321.5	1,324.1
-2.7	10.0	GHL	Town View Fields Hostel	42.5	47.1	49.0	51.5	52.9
249.5	253.8	GHM	Homelessness	224.9	233.3	218.8	222.3	225.9
198.1	202.6	GHT	Housing Standards	200.6	209.2	214.4	218.3	222.2
-2.1	-1.8	GIL	Community Infrastructure Levy	19.8	21.8	22.5	23.2	21.1
1.2	34.3	GLC	Local Land Charges	0.8	2.3	3.3	4.8	6.3
533.8	659.1	GLP	Local Plans	499.1	508.6	514.3	520.1	525.9
-81.2	-65.1	GMK	Markets	-19.3	-19.9	-17.7	-20.1	-22.5
131.8	134.6	GMU	Museum	138.9	144.3	150.0	155.9	162.1
-943.7	-943.7	GNH	New Homes	-1,130.2	-864.3	-829.1	-884.2	-865.8
431.2	517.2	GPH	Public Halls	439.9	414.9	375.5	360.8	310.6
718.2	388.2	GPL	Planned Maintenance	543.0	542.5	542.0	541.5	541.0
0.0	15.4	GRM	Kendal Regeneration Consultncy	0.0	0.0	0.0	0.0	0.0
53.8	61.8	GRP	Kendal Regeneration	47.6	47.6	47.6	47.6	47.6
-516.8	-517.1	GSH	Second Home Discounts	-567.9	-567.1	-566.5	-565.9	-565.2
79.6	132.8	GSY	Sundry Properties	278.9	136.2	133.5	131.0	128.5
-7.0	-7.0	GTC	Tourist Info Centres	-14.7	-15.2	-15.8	-16.4	-17.0
-40.2	-39.9	GUL	Industrial Units Landlord	-40.5	-41.3	-42.1	-42.9	-43.7
-4.0	-4.0	GUT	Indust Units Tenants	-3.9	-4.0	-4.1	-4.3	-4.4
<b>4,491.7</b>	<b>4,898.4</b>			<b>4,340.5</b>	<b>3,412.7</b>	<b>2,912.4</b>	<b>2,864.4</b>	<b>2,906.8</b>
<b>Neighbourhood Services</b>								
0.0	676.9	EUN	Community Services	0.0	61.8	101.6	132.5	163.4
-1,953.9	-1,921.7	GCK	Car Parks	-1,870.8	-1,897.8	-1,954.4	-2,264.8	-2,407.8
124.3	116.1	GCL	Community Leisure	11.6	1.6	1.6	1.6	1.6
117.4	121.9	GCM	Cemeteries	112.0	108.7	109.4	110.2	111.2
19.6	10.6	GCP	Coast Protection	20.5	20.5	20.5	20.5	20.5
44.9	11.2	GCZ	Contaminated Land	34.7	34.7	34.7	34.7	34.7
0.0	16.2	GDY	SLDC Depots	0.0	0.0	0.0	0.0	0.0
70.3	70.2	GEV	Events	68.9	70.2	71.0	71.9	72.7
236.5	91.4	GFD	Food Safety	254.0	254.0	254.0	254.1	254.0
260.5	260.7	GFW	Flood Warning	61.4	61.5	58.1	58.2	58.3
0.0	-4.5	G GK	Car Park Enforcement	0.0	1.7	2.4	5.6	7.5
-18.8	-17.6	GGR	Glebe Road Recreation Ground	-16.5	-16.3	-16.2	-16.6	-17.0
333.6	183.2	GHP	Noise Air Water Pollution	314.7	314.7	314.7	314.7	314.7
133.1	50.5	GHS	Health Safety	133.4	133.4	133.4	133.4	133.4
859.3	898.6	GLE	Leisure Centres	768.1	782.4	781.7	717.6	717.6
-610.0	-788.7	GLW	Lake Windermere	-387.6	-811.2	-832.8	-854.0	-875.1
44.2	-9.4	GMA	Hackney Carriage Licences	46.0	44.3	42.5	40.7	38.9
18.1	2.6	GMC	Miscellaneous Licences	17.0	16.8	16.5	16.1	15.8
-89.1	-144.3	GMD	Licensing Act	-78.1	-80.5	-84.2	-88.4	-92.8
7.0	-8.1	GME	Gambling Licensing	4.8	4.4	3.9	3.5	3.1
55.2	28.7	GOT	Environmental Health Other	57.6	57.7	57.7	57.7	57.8
1,185.8	1,223.1	GPK	Parks	1,117.1	1,139.5	1,085.5	1,074.4	1,084.8
30.0	65.0	GPO	Promoting South Lakeland	30.0	0.0	0.0	0.0	0.0
245.0	247.4	GRG	Recreation Grounds	264.4	301.3	306.8	158.4	161.8
19.0	19.8	GSN	Street Furniture	25.5	25.5	20.7	20.7	20.7
1,531.1	1,547.3	GTG	Street Cleansing Client	1,580.1	1,606.3	1,633.0	1,660.2	1,687.8
1,391.5	1,400.9	GWC	Waste Coll Disposal Client	1,421.0	1,351.6	1,372.6	1,394.0	1,415.8
36.0	36.0	GWF	Dog Control	41.9	42.6	42.0	42.7	43.5
1,618.5	1,527.8	GWK	Kerbside Recycling Client	1,562.4	1,520.0	1,563.0	1,606.9	1,651.6
81.0	81.0	GWR	Waste Recycling	87.1	90.5	94.1	97.7	101.4
85.9	14.2	GWS	Water Supply and Pollution	102.2	100.7	99.5	98.2	94.9
-12.3	-35.2	STG	Street Cleansing Contractor	-101.9	-88.4	-89.8	-92.0	-95.2
0.0	4.5	STS	Transport	0.0	0.0	0.0	0.0	-0.2
303.1	374.0	SWK	Kerbside Recycling -Contractor	374.6	379.6	207.9	356.6	389.6
<b>6,166.8</b>	<b>6,150.3</b>			<b>6,056.1</b>	<b>5,631.8</b>	<b>5,451.4</b>	<b>5,167.0</b>	<b>5,169.0</b>
<b>Other GF Items</b>								
0.0	0.0	GZZ	Other GF Items	0.0	500.0	500.0	500.0	500.0
<b>0.0</b>	<b>0.0</b>			<b>0.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>
<b>16,243.7</b>	<b>17,007.0</b>	<b>Total Service Expenditure</b>		<b>15,887.5</b>	<b>15,138.5</b>	<b>14,474.5</b>	<b>14,141.9</b>	<b>14,250.0</b>

The purpose of this section is to set out the detailed service budgets

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Resources</b>							
<b>Legal</b>							
<b>Direct Expenditure</b>							
255.8	255.9	Employees	207.6	215.2	220.7	225.1	229.5
1.8	1.7	Transport	1.7	1.7	1.7	1.7	1.7
49.3	73.5	Supplies and Services	50.0	50.0	50.0	50.0	50.0
0.2	0.2	Bought-in Services	0.2	0.2	0.2	0.2	0.2
61.3	61.3	Central Support Services	64.0	64.0	64.0	64.0	64.0
<b>368.3</b>	<b>392.5</b>		<b>323.4</b>	<b>331.0</b>	<b>336.6</b>	<b>341.0</b>	<b>345.3</b>
<b>Income</b>							
-30.3	-30.3	Customer Receipts	-30.3	-30.3	-30.3	-30.3	-30.3
-338.1	-338.1	Internal recharges	-293.2	-293.2	-293.2	-293.2	-293.2
<b>-368.3</b>	<b>-368.3</b>		<b>-323.4</b>	<b>-323.4</b>	<b>-323.4</b>	<b>-323.4</b>	<b>-323.4</b>
<b>0.0</b>	<b>24.2</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>7.6</b>	<b>13.1</b>	<b>17.5</b>	<b>21.9</b>

Council Organisation and People

This budget covers all legal and conveyancing work carried out by the Council's Legal Services team

#### Democratic and Member Services

<b>Direct Expenditure</b>							
125.1	124.8	Employees	125.6	132.2	135.9	138.7	141.5
1.1	0.4	Transport	0.5	0.5	0.5	0.5	0.5
22.9	22.8	Supplies and Services	22.9	22.9	22.9	22.9	22.4
191.3	191.3	Central Support Services	194.2	195.5	196.7	196.7	196.7
<b>340.4</b>	<b>339.3</b>		<b>343.2</b>	<b>351.1</b>	<b>356.0</b>	<b>358.8</b>	<b>361.1</b>
<b>Income</b>							
-340.4	-340.4	Internal recharges	-343.2	-343.2	-343.2	-343.2	-343.2
<b>-340.4</b>	<b>-340.4</b>		<b>-343.2</b>	<b>-343.2</b>	<b>-343.2</b>	<b>-343.2</b>	<b>-343.2</b>
<b>0.0</b>	<b>-1.1</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>8.0</b>	<b>12.8</b>	<b>15.6</b>	<b>17.9</b>

Council Organisation and People

Ensures compliance with the necessary legal and administrative requirements regarding decision making processes, in particular, those governing the provision of committee services and support for members.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Financial Services</b>							
<b>Direct Expenditure</b>							
620.3	635.8	Employees	624.4	644.8	658.2	671.2	684.1
1.4	1.3	Transport	1.3	1.3	1.3	1.3	1.3
63.7	63.9	Supplies and Services	69.3	70.0	70.8	71.5	72.3
325.4	325.4	Central Support Services	331.8	331.8	331.8	331.8	331.8
<b>1,010.8</b>	<b>1,026.4</b>		<b>1,026.7</b>	<b>1,047.9</b>	<b>1,062.0</b>	<b>1,075.8</b>	<b>1,089.4</b>
<b>Income</b>							
-2.0	-2.0	Grants & Contributions	-2.0	-2.0	-2.0	-2.0	-2.0
-3.0	-3.0	Customer Receipts	-3.0	-3.0	-3.0	-3.0	-3.0
-1,005.8	-1,005.8	Internal recharges	-1,021.7	-1,021.7	-1,021.7	-1,021.7	-1,021.7
<b>-1,010.8</b>	<b>-1,010.8</b>		<b>-1,026.7</b>	<b>-1,026.7</b>	<b>-1,026.7</b>	<b>-1,026.7</b>	<b>-1,026.7</b>
<b>0.0</b>	<b>15.5</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>21.2</b>	<b>35.3</b>	<b>49.0</b>	<b>62.7</b>

#### Finance

The provision of financial management support and advice to officers and members, budget preparation and monitoring, treasury management, procurement support and advice, payment of creditors, invoicing of the council's customers and debt recovery.

#### Internal Audit

<b>Direct Expenditure</b>							
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
81.2	71.9	Bought-in Services	75.2	75.2	75.2	75.2	75.2
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>81.2</b>	<b>71.9</b>		<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>	<b>75.2</b>
<b>Income</b>							
-81.2	-81.2	Internal recharges	-75.2	-75.2	-75.2	-75.2	-75.2
<b>-81.2</b>	<b>-81.2</b>		<b>-75.2</b>	<b>-75.2</b>	<b>-75.2</b>	<b>-75.2</b>	<b>-75.2</b>
<b>0.0</b>	<b>-9.3</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

#### Finance

An independent audit of the council's procedures and practices to ensure best practice is followed.

#### Revenues and Benefits

<b>Direct Expenditure</b>							
1,223.9	1,211.5	Employees	1,221.1	1,263.9	1,294.4	1,320.5	1,346.1
22.2	21.2	Transport	18.3	18.3	18.3	18.3	18.3
177.7	202.9	Supplies and Services	191.5	192.5	193.5	194.5	195.6
24.9	31.5	Bought-in Services	23.2	23.2	23.2	23.2	23.2
569.4	587.0	Central Support Services	607.1	607.1	607.1	607.1	607.1
<b>2,018.2</b>	<b>2,054.1</b>		<b>2,061.1</b>	<b>2,105.0</b>	<b>2,136.5</b>	<b>2,163.6</b>	<b>2,190.2</b>
<b>Income</b>							
-67.7	-78.5	Grants & Contributions	-81.3	-81.3	-81.3	-81.3	-81.3
-1,950.5	-1,950.5	Internal recharges	-1,979.8	-1,979.8	-1,979.8	-1,979.8	-1,979.8
<b>-2,018.2</b>	<b>-2,029.0</b>		<b>-2,061.1</b>	<b>-2,061.1</b>	<b>-2,061.1</b>	<b>-2,061.1</b>	<b>-2,061.1</b>
<b>0.0</b>	<b>25.1</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>43.9</b>	<b>75.4</b>	<b>102.4</b>	<b>129.1</b>

#### Finance

The setting, billing, collection and recovery of Council Tax, the assessment of claims for Housing Benefit, the collection of National Non-Domestic Rates and the processing of transactions through the council's bank accounts are carried out by staff in the Revenues and Benefits department. The staffing and administration costs of these activities are recorded here.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Asst Dir Resources</b>							
<b>Direct Expenditure</b>							
92.2	92.2	Employees	92.3	94.7	96.3	97.9	99.6
2.2	1.8	Transport	1.8	1.8	1.9	1.9	1.9
0.5	0.5	Supplies and Services	0.6	0.6	0.6	0.6	0.6
102.8	102.8	Central Support Services	84.9	84.9	84.9	84.9	84.9
<b>197.8</b>	<b>197.2</b>		<b>179.5</b>	<b>182.0</b>	<b>183.6</b>	<b>185.3</b>	<b>187.0</b>
<b>Income</b>							
-197.8	-197.8	Internal recharges	-179.5	-179.5	-179.5	-179.5	-179.5
<b>-197.8</b>	<b>-197.8</b>		<b>-179.5</b>	<b>-179.5</b>	<b>-179.5</b>	<b>-179.5</b>	<b>-179.5</b>
<b>0.0</b>	<b>-0.5</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>2.4</b>	<b>4.1</b>	<b>5.7</b>	<b>7.4</b>

Finance

Assistant Director function for Resources

### Employee Relations

<b>Direct Expenditure</b>							
208.3	223.7	Employees	216.5	226.5	234.9	241.0	245.4
1.9	2.5	Transport	2.5	2.5	2.5	2.5	2.5
51.8	55.0	Supplies and Services	52.2	52.2	52.2	52.2	52.2
137.0	137.0	Central Support Services	141.2	141.2	141.2	141.2	141.2
<b>399.0</b>	<b>418.3</b>		<b>412.4</b>	<b>422.4</b>	<b>430.8</b>	<b>436.8</b>	<b>441.3</b>
<b>Income</b>							
-399.0	-399.0	Internal recharges	-412.4	-412.4	-412.4	-412.4	-412.4
<b>-399.0</b>	<b>-399.0</b>		<b>-412.4</b>	<b>-412.4</b>	<b>-412.4</b>	<b>-412.4</b>	<b>-412.4</b>
<b>0.0</b>	<b>19.3</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>10.0</b>	<b>18.4</b>	<b>24.4</b>	<b>28.9</b>

Council Organisation and People

Support services around recruitment, employment law and other employee relations activity. This was previously part of Human Resources within Policy and Performance.

### Management Team

<b>Direct Expenditure</b>							
346.9	346.7	Employees	347.1	357.5	364.5	371.7	379.0
6.3	5.4	Transport	5.4	5.5	5.5	5.5	5.5
7.8	7.6	Supplies and Services	8.0	8.0	8.0	8.0	8.0
39.0	39.0	Central Support Services	40.6	40.6	40.6	40.6	40.6
<b>400.0</b>	<b>398.8</b>		<b>401.1</b>	<b>411.6</b>	<b>418.6</b>	<b>425.8</b>	<b>433.1</b>
<b>Income</b>							
-400.0	-400.0	Internal recharges	-401.1	-401.1	-401.1	-401.1	-401.1
<b>-400.0</b>	<b>-400.0</b>		<b>-401.1</b>	<b>-401.1</b>	<b>-401.1</b>	<b>-401.1</b>	<b>-401.1</b>
<b>0.0</b>	<b>-1.2</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>10.4</b>	<b>17.5</b>	<b>24.7</b>	<b>32.0</b>

Council Organisation and People

The chief officers of the council - Chief Executive and Directors.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Council Tax Benefits</b>							
<b>Direct Expenditure</b>							
4.3	4.3	Supplies and Services	4.3	4.3	4.3	4.3	4.3
0.0	0.0	Council Tax Benefits	0.0	0.0	0.0	0.0	0.0
313.9	313.9	Central Support Services	316.9	316.9	316.9	316.9	316.9
<b>318.1</b>	<b>318.1</b>		<b>321.1</b>	<b>321.1</b>	<b>321.1</b>	<b>321.1</b>	<b>321.1</b>
<b>Income</b>							
-71.9	-71.9	Grants & Contributions	-65.8	-65.8	-65.8	-65.8	-65.8
<b>-71.9</b>	<b>-71.9</b>		<b>-65.8</b>	<b>-65.8</b>	<b>-65.8</b>	<b>-65.8</b>	<b>-65.8</b>
<b>246.2</b>	<b>246.2</b>	<b>Net Expenditure</b>	<b>255.3</b>	<b>255.3</b>	<b>255.3</b>	<b>255.3</b>	<b>255.3</b>

#### Finance

With effect from 1st April 2013, the Council Tax Benefit Scheme, a national benefit scheme, will be replaced by a Council Tax Reduction Scheme determined locally by this Council. The Reduction Scheme reduces Council Tax liability for those on low incomes and aims to protect those who are vulnerable. The Local Scheme, agreed by full Council on the 18/12/2012, mirrors the Council Tax Benefit Scheme and those on low incomes should receive similar reductions under the new local scheme.

#### Housing Bens Local Scheme

<b>Direct Expenditure</b>							
51.7	51.7	Bought-in Services	51.7	51.7	51.7	51.7	51.7
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>51.7</b>	<b>51.7</b>		<b>51.7</b>	<b>51.7</b>	<b>51.7</b>	<b>51.7</b>	<b>51.7</b>
<b>Income</b>							
-36.6	-36.6	Grants & Contributions	-36.3	-36.3	-36.3	-36.3	-36.3
<b>-36.6</b>	<b>-36.6</b>		<b>-36.3</b>	<b>-36.3</b>	<b>-36.3</b>	<b>-36.3</b>	<b>-36.3</b>
<b>15.1</b>	<b>15.1</b>	<b>Net Expenditure</b>	<b>15.4</b>	<b>15.4</b>	<b>15.4</b>	<b>15.4</b>	<b>15.4</b>

#### Finance

The statutory benefit scheme(s) disregard part of a war pension or war widow's pension but allow Local Authorities the discretion to disregard the whole of the pension. This Council has resolved to adopt that discretion and has introduced a local scheme. Expenditure on the Local Scheme is financed in its entirety by the Council.

#### Democratic Management

<b>Direct Expenditure</b>							
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
1,392.9	1,392.9	Central Support Services	1,412.2	1,412.2	1,412.2	1,412.2	1,412.2
<b>1,392.9</b>	<b>1,392.9</b>		<b>1,412.2</b>	<b>1,412.2</b>	<b>1,412.2</b>	<b>1,412.2</b>	<b>1,412.2</b>
<b>Income</b>							
0.0	0.0	Internal recharges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>1,392.9</b>	<b>1,392.9</b>	<b>Net Expenditure</b>	<b>1,412.2</b>	<b>1,412.2</b>	<b>1,412.2</b>	<b>1,412.2</b>	<b>1,412.2</b>

#### Council Organisation and People

A wide description covers the officer time associated with advice and support to members, including the provision of committee services to the Council, the preparation of reports for Members together with all officer time spent supporting and advising Councillors. Also includes the costs of maintaining certain statutory registers and the provision of information to members of the public in the exercise of statutory rights.



2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Corporate Management</b>							
<b>Direct Expenditure</b>							
53.4	53.4	Central Support Services	78.2	78.2	78.2	78.2	78.2
<b>53.4</b>	<b>53.4</b>		<b>78.2</b>	<b>78.2</b>	<b>78.2</b>	<b>78.2</b>	<b>78.2</b>
<b>53.4</b>	<b>53.4</b>	<b>Net Expenditure</b>	<b>78.2</b>	<b>78.2</b>	<b>78.2</b>	<b>78.2</b>	<b>78.2</b>

#### Council Organisation and People

Corporate Management records the Chief Executive's time on Corporate matters.

#### Corporate Finance

<b>Direct Expenditure</b>							
1.0	1.0	Supplies and Services	1.0	1.0	1.0	1.0	1.0
2.0	2.0	Bought-in Services	2.0	2.0	2.0	2.0	2.0
174.0	174.0	Central Support Services	168.6	168.6	168.6	168.6	168.6
<b>177.0</b>	<b>177.0</b>		<b>171.6</b>	<b>171.6</b>	<b>171.6</b>	<b>171.6</b>	<b>171.6</b>
<b>177.0</b>	<b>177.0</b>	<b>Net Expenditure</b>	<b>171.6</b>	<b>171.6</b>	<b>171.6</b>	<b>171.6</b>	<b>171.6</b>

#### Finance

The allocation of corporate resources and cost of preparation of statutory accounts

#### NNDR Cost of Collection

<b>Direct Expenditure</b>							
2.8	5.0	Supplies and Services	2.8	2.8	2.8	2.8	2.8
346.7	346.7	Central Support Services	350.1	350.1	350.1	350.1	350.1
<b>349.5</b>	<b>351.7</b>		<b>352.9</b>	<b>352.9</b>	<b>352.9</b>	<b>352.9</b>	<b>352.9</b>
<b>Income</b>							
-300.7	-300.7	Grants & Contributions	-303.7	-303.7	-303.7	-303.7	-303.7
-16.7	-16.7	Customer Receipts	-21.2	-21.5	-21.9	-22.2	-22.6
<b>-317.4</b>	<b>-317.4</b>		<b>-324.9</b>	<b>-325.2</b>	<b>-325.6</b>	<b>-325.9</b>	<b>-326.3</b>
<b>32.2</b>	<b>34.4</b>	<b>Net Expenditure</b>	<b>27.9</b>	<b>27.6</b>	<b>27.3</b>	<b>26.9</b>	<b>26.5</b>

#### Finance

Non-Domestic Rates are collected by the Council and in future portions will be paid over to Central Government and Cumbria County Council. The rate poundage is set by the Secretary of State and the Rateable Value fixed by the Valuation Officer, an executive agency of Central Government. The Council issues bills, arranges collection and recovery of the amounts due. In recognition of the costs incurred by the Council in fulfilling its statutory duty the Government makes an allowance to cover the cost of collection. From 1st April 2013 changes were introduced so that the Council retains a proportion of the growth in Business Rates collected.

#### Unapportionable PensionAdj

<b>Direct Expenditure</b>							
397.1	397.1	Employees	348.0	429.3	367.3	381.8	416.3
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>397.1</b>	<b>397.1</b>		<b>348.0</b>	<b>429.3</b>	<b>367.3</b>	<b>381.8</b>	<b>416.3</b>
<b>Income</b>							
0.0	0.0	Internal recharges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>397.1</b>	<b>397.1</b>	<b>Net Expenditure</b>	<b>348.0</b>	<b>429.3</b>	<b>367.3</b>	<b>381.8</b>	<b>416.3</b>

#### Finance

Contribution to pension funds for staff who have left the authority. The majority is paid to the Cumbria pension fund but small payments are made to West Yorkshire pensions fund and Greater Manchester pension fund.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Council Tax Cost Collect</b>							
<b>Direct Expenditure</b>							
27.6	27.6	Supplies and Services	27.6	27.6	27.6	27.6	27.6
3.2	735.0	Council Tax Benefits	3.2	3.2	3.2	3.2	3.2
595.5	595.5	Central Support Services	601.2	601.2	601.2	601.2	601.2
<b>626.3</b>	<b>1,358.1</b>		<b>632.0</b>	<b>632.0</b>	<b>632.0</b>	<b>632.0</b>	<b>632.0</b>
<b>Income</b>							
0.0	-731.8	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-143.0	-143.0	Customer Receipts	-169.0	-172.5	-175.9	-179.4	-182.8
<b>-143.0</b>	<b>-874.7</b>		<b>-169.0</b>	<b>-172.5</b>	<b>-175.9</b>	<b>-179.4</b>	<b>-182.8</b>
<b>483.4</b>	<b>483.4</b>	<b>Net Expenditure</b>	<b>463.0</b>	<b>459.5</b>	<b>456.1</b>	<b>452.6</b>	<b>449.2</b>

#### Finance

The Council is responsible for the setting, billing, collection and recovery of Council Tax. This includes issuing bills, applying and ensuring discounts and exemptions are granted correctly and recovering outstanding debts, if necessary with the assistance of the courts, bailiffs and attachment of earnings.

#### Subscriptions Grants

<b>Direct Expenditure</b>							
18.3	18.3	Supplies and Services	18.3	18.3	18.3	18.3	18.3
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>18.3</b>	<b>18.3</b>		<b>18.3</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>
<b>18.3</b>	<b>18.3</b>	<b>Net Expenditure</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>	<b>18.3</b>

#### Council Organisation and People

Corporate subscription to organisations such as Local Government Association and NW Employers.

#### Rent Allowances

<b>Direct Expenditure</b>							
15.3	15.1	Supplies and Services	15.3	15.3	15.3	15.3	15.3
19,264.6	19,264.6	Rent Rebates	19,264.6	19,264.6	19,264.6	19,264.6	19,264.6
-360.1	-360.1	Rent Allowances	-360.1	-360.1	-360.1	-360.1	-360.1
517.9	517.9	Central Support Services	522.9	522.9	522.9	522.9	522.9
<b>19,437.7</b>	<b>19,437.5</b>		<b>19,442.7</b>	<b>19,442.7</b>	<b>19,442.7</b>	<b>19,442.7</b>	<b>19,442.7</b>
<b>Income</b>							
-19,309.3	-19,309.3	Grants & Contributions	-19,289.4	-19,274.4	-19,274.4	-19,274.4	-19,274.4
-1.1	-1.1	Customer Receipts	0.0	0.0	0.0	-0.1	-0.1
<b>-19,310.3</b>	<b>-19,310.3</b>		<b>-19,289.4</b>	<b>-19,274.5</b>	<b>-19,274.5</b>	<b>-19,274.5</b>	<b>-19,274.5</b>
<b>127.4</b>	<b>127.2</b>	<b>Net Expenditure</b>	<b>153.3</b>	<b>168.2</b>	<b>168.2</b>	<b>168.2</b>	<b>168.2</b>

#### Finance

Housing Benefit is a means tested social security benefit for tenants on low incomes and those paying rent to private landlords. The Council assesses claims based on income, capital and household details and reduces rent accounts accordingly. The majority of Rent Allowance expenditure is financed by Central Government subsidy and the Government also make a contribution towards the Council's administration costs. Many restrictions are placed on the amount of rent which may qualify for the allowance and rent allowance administration is subject to regular legislative change.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Discretionary Housing Bens</b>							
<b>Direct Expenditure</b>							
74.0	74.0	Rent Allowances	74.0	74.0	74.0	74.0	74.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>74.0</b>	<b>74.0</b>		<b>74.0</b>	<b>74.0</b>	<b>74.0</b>	<b>74.0</b>	<b>74.0</b>
<b>Income</b>							
-74.0	-74.0	Grants & Contributions	-74.0	-74.0	-74.0	-74.0	-74.0
<b>-74.0</b>	<b>-74.0</b>		<b>-74.0</b>	<b>-74.0</b>	<b>-74.0</b>	<b>-74.0</b>	<b>-74.0</b>
<b>0.0</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

#### Finance

In many cases statutory housing benefit does not meet the full rent of a claimant and on occasions paying the shortfall can cause a tenant exceptional hardship. There is a discretionary scheme available to the Council to award additional payments in such circumstances providing the local awards per annum do not exceed a figure set by Central Government. The expenditure is offset by Government grant. The cost of administering the scheme are met by the Council.

#### Discretionary Rate Relief

<b>Direct Expenditure</b>							
2.5	2.5	Discretionary Rate Relief	2.5	2.5	2.5	2.5	2.5
13.0	13.0	Central Support Services	13.1	13.1	13.1	13.1	13.1
<b>15.5</b>	<b>15.5</b>		<b>15.6</b>	<b>15.6</b>	<b>15.6</b>	<b>15.6</b>	<b>15.6</b>
<b>15.5</b>	<b>15.5</b>	<b>Net Expenditure</b>	<b>15.6</b>	<b>15.6</b>	<b>15.6</b>	<b>15.6</b>	<b>15.6</b>

#### Finance

The Council operates various policies for granting rate relief to certain businesses and organisations including sporting clubs, village halls, community centres, rural village shops and post offices.

#### District Lighting Expenses

<b>Direct Expenditure</b>							
47.8	47.8	Premises	54.3	55.7	57.2	58.8	60.4
1.1	1.1	Central Support Services	1.1	1.1	1.1	1.1	1.1
<b>48.8</b>	<b>48.8</b>		<b>55.4</b>	<b>56.8</b>	<b>58.3</b>	<b>59.8</b>	<b>61.4</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	-41.7	-41.7	-41.7	-41.7	-41.7
<b>0.0</b>	<b>0.0</b>		<b>-41.7</b>	<b>-41.7</b>	<b>-41.7</b>	<b>-41.7</b>	<b>-41.7</b>
<b>Capital Charges</b>							
0.0	0.0	Capital Charges	1.0	2.0	3.0	4.0	5.0
<b>0.0</b>	<b>0.0</b>		<b>1.0</b>	<b>2.0</b>	<b>3.0</b>	<b>4.0</b>	<b>5.0</b>
<b>48.8</b>	<b>48.8</b>	<b>Net Expenditure</b>	<b>14.7</b>	<b>17.1</b>	<b>19.6</b>	<b>22.1</b>	<b>24.7</b>

#### Finance

The provision of footway lighting where it is not provided by individual Parish Councils. The costs are charged to the Council Taxpayers of the relevant Parishes. There are 863 Street Lights in total of which 229 are Parish lights with 634 belonging to the district. These are all repaired and maintained by CCC's contractor.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Other Items</b>							
<b>Direct Expenditure</b>							
5.0	5.0	Supplies and Services	5.0	5.0	5.0	5.0	5.0
0.0	0.0	Premises	-102.2	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>5.0</b>	<b>5.0</b>		<b>-97.2</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>
<b>5.0</b>	<b>5.0</b>	<b>Net Expenditure</b>	<b>-97.2</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>

#### Finance

Minor items that do not fall within other budgets including: Rating and Valuation Surveys, long service awards for staff & one off costs of voluntary redundancies and early retirements.

<b>Bank Charges</b>							
<b>Direct Expenditure</b>							
96.3	96.3	Supplies and Services	96.3	96.3	96.3	96.3	96.3
54.7	54.7	Central Support Services	55.3	55.3	55.3	55.3	55.3
<b>151.0</b>	<b>151.0</b>		<b>151.6</b>	<b>151.6</b>	<b>151.6</b>	<b>151.6</b>	<b>151.6</b>
<b>Income</b>							
0.0	0.0	Internal recharges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>151.0</b>	<b>151.0</b>	<b>Net Expenditure</b>	<b>151.6</b>	<b>151.6</b>	<b>151.6</b>	<b>151.6</b>	<b>151.6</b>

#### Finance

This heading records fees and commission payable to the Council's bankers together with treasury management costs.

<b>Audit and Inspection</b>							
<b>Direct Expenditure</b>							
87.0	112.0	Supplies and Services	87.0	87.0	87.0	87.0	87.0
16.0	16.0	Central Support Services	16.1	16.1	16.1	16.1	16.1
<b>103.0</b>	<b>128.0</b>		<b>103.1</b>	<b>103.1</b>	<b>103.1</b>	<b>103.1</b>	<b>103.1</b>
<b>Income</b>							
0.0	0.0	Internal recharges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>103.0</b>	<b>128.0</b>	<b>Net Expenditure</b>	<b>103.1</b>	<b>103.1</b>	<b>103.1</b>	<b>103.1</b>	<b>103.1</b>

#### Finance

This budget covers costs of Statutory inspection including the staff costs of responding to requests for information.

<b>Universal Credit</b>							
<b>Direct Expenditure</b>							
60.0	60.0	Supplies and Services	25.0	0.0	0.0	0.0	0.0
<b>60.0</b>	<b>60.0</b>		<b>25.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Income</b>							
-60.0	-60.0	Grants & Contributions	-25.0	0.0	0.0	0.0	0.0
<b>-60.0</b>	<b>-60.0</b>		<b>-25.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.0</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

#### Finance

Fully externally funded advice service for claimants, to support transition to universal credit. Delivered by CAB.

<b>3,266.3</b>	<b>3,365.3</b>	<b>Total Resources</b>	<b>3,131.0</b>	<b>3,431.5</b>	<b>3,441.5</b>	<b>3,517.7</b>	<b>3,611.1</b>
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2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Performance and Innovation</b>							
<b>AD Policy and Performance</b>							
<b>Direct Expenditure</b>							
77.5	77.4	Employees	77.5	79.9	81.5	83.2	84.8
2.0	1.8	Transport	1.8	1.8	1.8	1.8	1.8
0.7	0.7	Supplies and Services	0.8	0.8	0.8	0.8	0.8
82.1	82.1	Central Support Services	66.2	66.2	66.2	66.2	66.2
<b>162.3</b>	<b>162.1</b>		<b>146.4</b>	<b>148.7</b>	<b>150.4</b>	<b>152.0</b>	<b>153.7</b>
<b>Income</b>							
-162.3	-162.3	Internal recharges	-146.4	-146.4	-146.4	-146.4	-146.4
<b>-162.3</b>	<b>-162.3</b>		<b>-146.4</b>	<b>-146.4</b>	<b>-146.4</b>	<b>-146.4</b>	<b>-146.4</b>
<b>0.0</b>	<b>-0.3</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>2.4</b>	<b>4.0</b>	<b>5.6</b>	<b>7.3</b>

Housing and Innovation  
Assistant Director function for Policy & Performance

<b>Human Resources</b>							
<b>Direct Expenditure</b>							
49.5	0.0	Employees	0.0	0.0	0.0	0.0	0.0
15.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
0.6	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.1	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>65.3</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-0.6	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-64.7	-64.7	Internal recharges	0.0	0.0	0.0	0.0	0.0
<b>-65.3</b>	<b>-64.7</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.0</b>	<b>-64.7</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

This cost centre will no be used for 17/18 onwards. Costs previously presented here have been moved to employee relations and to health and safety,

<b>Customer Services</b>							
<b>Direct Expenditure</b>							
561.1	501.9	Employees	572.9	319.3	327.0	333.8	340.5
0.7	1.2	Transport	1.7	1.7	1.7	1.7	1.7
138.1	199.1	Supplies and Services	78.0	28.0	28.0	28.0	28.0
0.2	0.2	Bought-in Services	0.2	0.2	0.2	0.2	0.2
492.2	492.2	Central Support Services	444.9	444.9	444.9	444.9	444.9
<b>1,192.3</b>	<b>1,194.6</b>		<b>1,097.7</b>	<b>794.1</b>	<b>801.8</b>	<b>808.6</b>	<b>815.3</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-1,192.3	-1,223.9	Internal recharges	-1,109.7	-1,109.7	-1,109.7	-1,109.7	-1,109.7
<b>-1,192.3</b>	<b>-1,223.9</b>		<b>-1,109.7</b>	<b>-1,109.7</b>	<b>-1,109.7</b>	<b>-1,109.7</b>	<b>-1,109.7</b>
<b>Capital Charges</b>							
0.0	0.0	Capital Charges	12.0	12.0	12.0	12.0	12.0
<b>0.0</b>	<b>0.0</b>		<b>12.0</b>	<b>12.0</b>	<b>12.0</b>	<b>12.0</b>	<b>12.0</b>
<b>0.0</b>	<b>-29.4</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>-303.6</b>	<b>-295.9</b>	<b>-289.1</b>	<b>-282.4</b>

Housing and Innovation  
This covers the contact centre, customer service and reception areas all stationery purchasing and confidential shredding.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Information Services</b>							
<b>Direct Expenditure</b>							
607.7	649.5	Employees	665.6	697.8	717.8	732.1	746.3
11.6	10.9	Transport	13.8	13.8	13.8	13.8	13.8
305.9	334.2	Supplies and Services	309.9	309.9	309.9	309.9	309.9
36.5	36.5	Bought-in Services	36.5	36.5	36.5	36.5	36.5
112.3	112.3	Central Support Services	115.3	115.3	115.3	115.3	115.3
<b>1,074.0</b>	<b>1,143.5</b>		<b>1,141.2</b>	<b>1,173.4</b>	<b>1,193.4</b>	<b>1,207.7</b>	<b>1,221.9</b>
<b>Income</b>							
-235.7	-277.7	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Internal Agency recharge	-289.8	-299.0	-306.4	-312.1	-318.9
-919.2	-919.2	Internal recharges	-946.4	-946.4	-946.4	-946.4	-946.4
<b>-1,154.9</b>	<b>-1,196.9</b>		<b>-1,236.2</b>	<b>-1,245.4</b>	<b>-1,252.8</b>	<b>-1,258.5</b>	<b>-1,265.3</b>
<b>Capital Charges</b>							
80.9	80.9	Capital Charges	95.0	152.3	151.0	122.4	115.4
<b>80.9</b>	<b>80.9</b>		<b>95.0</b>	<b>152.3</b>	<b>151.0</b>	<b>122.4</b>	<b>115.4</b>
<b>0.0</b>	<b>27.5</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>80.3</b>	<b>91.6</b>	<b>71.6</b>	<b>72.0</b>

#### Housing and Innovation

Covering the areas of Corporate Information Communication Technology for South Lakeland and for the Shared ICT Service with Eden DC.

#### Printing and Graphic Design

<b>Direct Expenditure</b>							
65.3	65.3	Employees	66.2	68.3	69.7	71.2	72.7
0.2	0.2	Transport	0.2	0.2	0.2	0.2	0.2
82.9	82.7	Supplies and Services	82.9	82.9	82.9	82.9	83.1
30.8	30.8	Central Support Services	32.0	32.0	32.0	32.0	32.0
<b>179.2</b>	<b>179.1</b>		<b>181.4</b>	<b>183.5</b>	<b>184.9</b>	<b>186.3</b>	<b>188.0</b>
<b>Income</b>							
-5.8	-5.8	Customer Receipts	-6.0	-6.1	-6.3	-6.4	-6.5
-173.4	-173.4	Internal recharges	-175.4	-175.4	-175.4	-175.4	-175.4
<b>-179.2</b>	<b>-179.2</b>		<b>-181.4</b>	<b>-181.5</b>	<b>-181.6</b>	<b>-181.7</b>	<b>-181.9</b>
<b>0.0</b>	<b>-0.1</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>2.0</b>	<b>3.3</b>	<b>4.6</b>	<b>6.1</b>

#### Housing and Innovation

This covers all internal printing. This can be jobs printed on printers throughout the organisation or large complex print jobs in the print room. Some external jobs are printed. This also covers a design service for all corporate documents.

#### Policy and Performance

<b>Direct Expenditure</b>							
597.8	602.8	Employees	600.9	624.7	643.7	655.2	666.6
7.5	7.3	Transport	6.4	6.4	6.5	6.6	6.7
82.2	140.9	Supplies and Services	11.7	11.7	11.7	11.7	11.7
273.2	273.2	Central Support Services	286.8	286.8	286.8	286.8	286.8
<b>960.7</b>	<b>1,024.1</b>		<b>905.8</b>	<b>929.6</b>	<b>948.7</b>	<b>960.3</b>	<b>971.8</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	-7.0	-7.0	-7.0	-7.0	-7.0
-5.6	-5.6	Customer Receipts	-5.6	-5.7	-5.8	-5.8	-5.9
-955.2	-955.2	Internal recharges	-893.1	-893.1	-893.1	-893.1	-893.1
<b>-960.7</b>	<b>-960.7</b>		<b>-905.8</b>	<b>-905.8</b>	<b>-905.9</b>	<b>-906.0</b>	<b>-906.1</b>
<b>0.0</b>	<b>63.4</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>23.8</b>	<b>42.8</b>	<b>54.3</b>	<b>65.7</b>

#### Council Organisation and People

Provides all Strategic, Policy, Performance on behalf of the council.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Transformation and Change</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Income</b>							
-4.4	-4.4	Internal recharges	-1.9	-1.9	-1.9	-1.9	-1.9
<b>-4.4</b>	<b>-4.4</b>		<b>-1.9</b>	<b>-1.9</b>	<b>-1.9</b>	<b>-1.9</b>	<b>-1.9</b>
<b>Capital Charges</b>							
4.4	4.4	Capital Charges	1.9	1.9	1.9	1.9	1.9
<b>4.4</b>	<b>4.4</b>		<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>
<b>0.0</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Housing and Innovation

Capital charges relating to change and modernisation projects.

<b>Corporate Communications</b>							
<b>Direct Expenditure</b>							
85.6	85.6	Employees	88.0	93.3	97.3	99.3	101.3
0.6	0.9	Transport	0.9	0.9	0.9	0.9	0.9
28.9	28.9	Supplies and Services	29.0	29.0	29.0	29.0	29.0
40.3	40.3	Central Support Services	41.1	41.1	41.1	41.1	41.1
<b>155.4</b>	<b>155.7</b>		<b>159.0</b>	<b>164.3</b>	<b>168.3</b>	<b>170.3</b>	<b>172.3</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-3.2	-3.2	Customer Receipts	-3.3	-3.4	-3.5	-3.5	-3.6
<b>-3.2</b>	<b>-3.2</b>		<b>-3.3</b>	<b>-3.4</b>	<b>-3.5</b>	<b>-3.5</b>	<b>-3.6</b>
<b>152.2</b>	<b>152.5</b>	<b>Net Expenditure</b>	<b>155.7</b>	<b>160.9</b>	<b>164.9</b>	<b>166.8</b>	<b>168.7</b>

Promoting South Lakeland

Provides an effective Communications Service that promotes and explains the work of the Council.

<b>Partnerships and Communities</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
22.0	11.0	Supplies and Services	22.0	22.0	22.0	22.0	22.0
266.0	266.0	Central Support Services	233.3	233.3	233.3	233.3	233.3
<b>288.0</b>	<b>277.0</b>		<b>255.3</b>	<b>255.3</b>	<b>255.3</b>	<b>255.3</b>	<b>255.3</b>
<b>288.0</b>	<b>277.0</b>	<b>Net Expenditure</b>	<b>255.3</b>	<b>255.3</b>	<b>255.3</b>	<b>255.3</b>	<b>255.3</b>

Culture and Wellbeing

To investigate and implement community development actions including work of the council strategic partnerships with the community and key stakeholders so that local needs and opinions can influence, and be reflected in, Council policies and actions.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Community Grants</b>							
<b>Direct Expenditure</b>							
61.0	60.5	Supplies and Services	60.5	60.5	60.5	60.5	60.5
702.4	936.3	Bought-in Services	821.1	714.8	672.0	669.1	661.7
113.1	113.1	Central Support Services	90.2	90.2	90.2	90.2	90.2
<b>876.4</b>	<b>1,109.9</b>		<b>971.8</b>	<b>865.6</b>	<b>822.8</b>	<b>819.8</b>	<b>812.5</b>
<b>876.4</b>	<b>1,109.9</b>	<b>Net Expenditure</b>	<b>971.8</b>	<b>865.6</b>	<b>822.8</b>	<b>819.8</b>	<b>812.5</b>

#### Culture and Wellbeing

Grants to Strategic Cultural Partnerships, Community Partnerships & Community Arts Events

<b>Elections</b>							
<b>Direct Expenditure</b>							
44.4	55.6	Employees	59.2	60.8	62.4	63.6	64.9
2.5	2.5	Premises	0.0	0.0	0.0	0.0	0.0
0.1	0.1	Transport	0.1	0.1	0.1	0.1	0.1
465.4	465.4	Supplies and Services	189.1	150.3	150.3	270.3	20.3
79.5	79.5	Central Support Services	93.5	93.5	93.5	93.5	93.5
<b>591.9</b>	<b>603.2</b>		<b>341.9</b>	<b>304.7</b>	<b>306.3</b>	<b>427.5</b>	<b>178.8</b>
<b>Income</b>							
-406.2	-406.2	Grants & Contributions	-176.2	-6.2	-6.2	-206.2	-6.2
<b>-406.2</b>	<b>-406.2</b>		<b>-176.2</b>	<b>-6.2</b>	<b>-6.2</b>	<b>-206.2</b>	<b>-6.2</b>
<b>185.7</b>	<b>196.9</b>	<b>Net Expenditure</b>	<b>165.7</b>	<b>298.4</b>	<b>300.0</b>	<b>221.3</b>	<b>172.6</b>

#### Council Organisation and People

The conduct of all elections: Parliamentary, European Assembly, County, District (presently by thirds), Parish (corresponding third), Police & Crime Commissioner, Referenda and all by-elections and casual vacancies.

<b>Emergency Planning</b>							
<b>Direct Expenditure</b>							
1.9	6.4	Supplies and Services	3.4	3.4	3.4	3.4	3.4
21.2	18.2	Bought-in Services	21.2	21.2	21.2	21.2	21.2
41.2	41.2	Central Support Services	31.5	31.5	31.5	31.5	31.5
<b>64.3</b>	<b>65.8</b>		<b>56.1</b>	<b>56.1</b>	<b>56.1</b>	<b>56.1</b>	<b>56.1</b>
<b>64.3</b>	<b>65.8</b>	<b>Net Expenditure</b>	<b>56.1</b>	<b>56.1</b>	<b>56.1</b>	<b>56.1</b>	<b>56.1</b>

#### Council Organisation and People

To fulfil the requirements of the Civil Contingencies Act and our duty as a Category 1 Responder in the event of an emergency.



2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Electoral Registration</b>							
<b>Direct Expenditure</b>							
64.9	83.7	Employees	85.5	89.6	92.0	93.9	95.8
0.1	0.1	Transport	0.1	0.1	0.1	0.1	0.1
102.8	140.9	Supplies and Services	103.0	103.0	103.0	103.0	103.0
36.1	36.1	Central Support Services	46.0	46.0	46.0	46.0	46.0
<b>203.9</b>	<b>260.8</b>		<b>234.6</b>	<b>238.7</b>	<b>241.1</b>	<b>243.0</b>	<b>244.9</b>
<b>Income</b>							
-30.0	-30.0	Grants & Contributions	-30.0	-30.0	-30.0	-30.0	-30.0
-2.5	-2.5	Customer Receipts	-2.6	-1.7	-1.1	-0.7	-0.4
<b>-32.5</b>	<b>-32.5</b>		<b>-32.6</b>	<b>-31.7</b>	<b>-31.1</b>	<b>-30.7</b>	<b>-30.4</b>
<b>171.4</b>	<b>228.3</b>	<b>Net Expenditure</b>	<b>202.1</b>	<b>207.1</b>	<b>210.1</b>	<b>212.3</b>	<b>214.5</b>

#### Council Organisation and People

The annual compilation and publication of the Register of Electors, conduct of the rolling registration process and subsequent production of monthly updates to the Register, maintenance of all absent voting lists, lists of special category electors, staff and property

#### Electoral Transformation Proj

<b>Direct Expenditure</b>							
28.1	0.0	Employees	0.0	0.0	0.0	0.0	0.0
0.1	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
3.0	3.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>31.3</b>	<b>3.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>31.3</b>	<b>3.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

For 17/18 onwards this cost centre is no longer in use with costs split between electoral registration and district elections

#### Members

<b>Direct Expenditure</b>							
5.6	7.1	Employees	10.3	10.3	10.3	10.3	10.3
36.6	36.2	Transport	36.2	36.2	36.2	36.2	36.2
281.3	282.8	Supplies and Services	283.2	283.2	283.2	283.2	283.7
1.0	1.0	Members Allowances	1.0	1.0	1.0	1.0	1.0
48.0	48.0	Central Support Services	48.7	48.7	48.7	48.7	48.7
<b>372.4</b>	<b>375.1</b>		<b>379.5</b>	<b>379.5</b>	<b>379.5</b>	<b>379.5</b>	<b>380.0</b>
<b>Income</b>							
0.0	0.0	Internal recharges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>372.4</b>	<b>375.1</b>	<b>Net Expenditure</b>	<b>379.5</b>	<b>379.5</b>	<b>379.5</b>	<b>379.5</b>	<b>380.0</b>

#### Council Organisation and People

This budget covers the cost of allowances, training, travelling and subsistence to the Members of the Council for carrying out their duties.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Safer Stronger</b>							
<b>Direct Expenditure</b>							
20.0	20.0	Supplies and Services	30.0	10.0	10.0	10.0	10.0
62.7	62.7	Central Support Services	59.2	59.2	59.2	59.2	59.2
<b>82.7</b>	<b>82.7</b>		<b>89.2</b>	<b>69.2</b>	<b>69.2</b>	<b>69.2</b>	<b>69.2</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>82.7</b>	<b>82.7</b>	<b>Net Expenditure</b>	<b>89.2</b>	<b>69.2</b>	<b>69.2</b>	<b>69.2</b>	<b>69.2</b>

#### Culture and Wellbeing

To contribute to the delivery of the South Lakeland Crime and Disorder Reduction Plan in partnership with others.

<b>Consultation</b>							
<b>Direct Expenditure</b>							
10.0	10.0	Supplies and Services	10.0	10.0	10.0	10.0	10.0
42.9	42.9	Central Support Services	33.0	33.0	33.0	33.0	33.0
<b>52.9</b>	<b>52.9</b>		<b>43.0</b>	<b>43.0</b>	<b>43.0</b>	<b>43.0</b>	<b>43.0</b>
<b>52.9</b>	<b>52.9</b>	<b>Net Expenditure</b>	<b>43.0</b>	<b>43.0</b>	<b>43.0</b>	<b>43.0</b>	<b>43.0</b>

#### Promoting South Lakeland

Corporate consultation with stakeholders and communities.

<b>Chairman's Allowance Civic Hospitality</b>							
<b>Direct Expenditure</b>							
5.5	5.5	Supplies and Services	5.5	5.5	5.5	5.5	5.5
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>5.5</b>	<b>5.5</b>		<b>5.5</b>	<b>5.5</b>	<b>5.5</b>	<b>5.5</b>	<b>5.5</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>5.5</b>	<b>5.5</b>	<b>Net Expenditure</b>	<b>5.5</b>	<b>5.5</b>	<b>5.5</b>	<b>5.5</b>	<b>5.5</b>

#### Council Organisation and People

This budget covers the costs arising from the position of Chairman of the Council when acting as civic head. E.g. christmas cards, contribution towards the annual partners' networking dinner, Councillors' wreaths for remembrance day, contribution towards the annual Torchlight

<b>Carbon Change Prog Savings</b>							
<b>Direct Expenditure</b>							
21.0	47.0	Supplies and Services	36.0	17.0	17.0	17.0	17.0
<b>21.0</b>	<b>47.0</b>		<b>36.0</b>	<b>17.0</b>	<b>17.0</b>	<b>17.0</b>	<b>17.0</b>
<b>Others</b>							
15.0	0.0	Others	0.0	0.0	0.0	0.0	0.0
<b>15.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>36.0</b>	<b>47.0</b>	<b>Net Expenditure</b>	<b>36.0</b>	<b>17.0</b>	<b>17.0</b>	<b>17.0</b>	<b>17.0</b>

#### Environment

Savings generated from, and future initiatives in support of, carbon emissions reduction.

<b>2,318.8</b>	<b>2,593.0</b>	<b>Total Performance and Innovation</b>	<b>2,359.9</b>	<b>2,162.5</b>	<b>2,169.2</b>	<b>2,092.8</b>	<b>2,063.1</b>
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2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Strategic Development</b>							
<b>Strategic Planning Admin</b>							
<b>Direct Expenditure</b>							
100.0	156.9	Employees	55.8	58.8	61.3	62.5	63.8
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
0.0	1.1	Transport	1.1	1.1	1.1	1.1	1.1
63.0	166.4	Supplies and Services	13.0	13.0	13.0	13.0	13.0
491.8	491.8	Bought-in Services	638.8	525.8	502.8	495.8	521.8
56.6	56.6	Central Support Services	146.8	146.8	146.8	146.8	146.8
<b>711.3</b>	<b>872.8</b>		<b>855.5</b>	<b>745.5</b>	<b>725.0</b>	<b>719.2</b>	<b>746.5</b>
<b>Income</b>							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-711.3	-711.3	Internal recharges	-855.5	-855.5	-855.5	-855.5	-855.5
<b>-711.3</b>	<b>-711.3</b>		<b>-855.5</b>	<b>-855.5</b>	<b>-855.5</b>	<b>-855.5</b>	<b>-855.5</b>
<b>0.0</b>	<b>161.4</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>-110.0</b>	<b>-130.5</b>	<b>-136.3</b>	<b>-109.0</b>

#### Finance

Asset Manager administration function and Property Services Contract for Strategic Development

<b>Health and Safety</b>							
<b>Direct Expenditure</b>							
0.0	49.7	Employees	49.7	51.2	52.2	53.3	54.3
0.0	0.6	Transport	0.6	0.6	0.6	0.6	0.6
0.0	15.4	Supplies and Services	15.5	15.5	15.5	15.5	15.5
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>65.8</b>		<b>65.9</b>	<b>67.4</b>	<b>68.4</b>	<b>69.4</b>	<b>70.5</b>
<b>Income</b>							
0.0	-0.6	Customer Receipts	-0.6	-0.6	-0.6	-0.6	-0.6
0.0	0.0	Internal recharges	-65.3	-65.3	-65.3	-65.3	-65.3
<b>0.0</b>	<b>-0.6</b>		<b>-65.9</b>	<b>-65.9</b>	<b>-65.9</b>	<b>-65.9</b>	<b>-65.9</b>
<b>0.0</b>	<b>65.2</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>1.5</b>	<b>2.5</b>	<b>3.6</b>	<b>4.6</b>

Council Organisation and People  
Internal Health and Safety Activity

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Offices</b>							
<b>Direct Expenditure</b>							
80.7	80.7	Employees	106.9	110.7	112.9	115.2	117.5
204.6	251.8	Premises	220.8	226.9	233.2	240.2	248.2
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
22.1	43.8	Supplies and Services	21.5	21.5	21.5	21.5	21.5
79.8	79.8	Central Support Services	85.7	85.9	86.2	86.2	86.2
<b>387.2</b>	<b>456.1</b>		<b>434.9</b>	<b>445.1</b>	<b>453.8</b>	<b>463.1</b>	<b>473.4</b>
<b>Income</b>							
0.0	-15.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-79.5	-79.5	Customer Receipts	-21.4	-21.8	-22.3	-22.7	-23.1
-397.7	-397.7	Internal recharges	-502.1	-502.1	-502.1	-502.1	-502.1
<b>-477.2</b>	<b>-492.1</b>		<b>-523.5</b>	<b>-523.9</b>	<b>-524.4</b>	<b>-524.8</b>	<b>-525.2</b>
<b>Capital Charges</b>							
90.0	90.0	Capital Charges	88.6	94.3	94.3	94.3	94.3
<b>90.0</b>	<b>90.0</b>		<b>88.6</b>	<b>94.3</b>	<b>94.3</b>	<b>94.3</b>	<b>94.3</b>
<b>0.0</b>	<b>54.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>15.4</b>	<b>23.7</b>	<b>32.6</b>	<b>42.5</b>

Council Organisation and People

Running costs and maintenance of the Public offices for South Lakeland House/Lowther Street.

#### AD Strategic Planning

<b>Direct Expenditure</b>							
77.3	77.2	Employees	77.3	79.7	81.3	83.0	84.6
3.0	2.6	Transport	2.6	2.6	2.6	2.6	2.6
0.5	0.5	Supplies and Services	0.6	0.6	0.6	0.6	0.6
232.3	232.3	Central Support Services	197.2	197.2	197.2	197.2	197.2
<b>313.1</b>	<b>312.5</b>		<b>277.7</b>	<b>280.1</b>	<b>281.7</b>	<b>283.3</b>	<b>285.0</b>
<b>Income</b>							
-313.1	-313.1	Internal recharges	-277.7	-277.7	-277.7	-277.7	-277.7
<b>-313.1</b>	<b>-313.1</b>		<b>-277.7</b>	<b>-277.7</b>	<b>-277.7</b>	<b>-277.7</b>	<b>-277.7</b>
<b>0.0</b>	<b>-0.5</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>2.4</b>	<b>4.0</b>	<b>5.7</b>	<b>7.3</b>

Council Organisation and People

Assistant Director function for Strategic Planning

#### Community Invest. and Development

<b>Direct Expenditure</b>							
713.8	656.9	Employees	708.6	736.4	696.6	710.8	725.3
7.5	7.1	Transport	8.1	8.1	8.1	8.2	8.2
6.7	6.8	Supplies and Services	7.7	7.7	7.7	7.7	7.7
417.9	417.9	Central Support Services	410.2	410.2	410.2	410.2	410.2
<b>1,146.0</b>	<b>1,088.8</b>		<b>1,134.6</b>	<b>1,162.5</b>	<b>1,122.7</b>	<b>1,136.9</b>	<b>1,151.4</b>
<b>Income</b>							
-0.5	-0.5	Customer Receipts	0.0	0.0	0.0	0.0	0.0
-1,148.3	-1,148.3	Internal recharges	-1,134.6	-1,134.6	-1,134.6	-1,134.6	-1,134.6
<b>-1,148.8</b>	<b>-1,148.8</b>		<b>-1,134.6</b>	<b>-1,134.6</b>	<b>-1,134.6</b>	<b>-1,134.6</b>	<b>-1,134.6</b>
<b>Capital Charges</b>							
2.9	2.9	Capital Charges	0.0	0.0	0.0	0.0	0.0
<b>2.9</b>	<b>2.9</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.0</b>	<b>-57.2</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>27.9</b>	<b>-11.9</b>	<b>2.3</b>	<b>16.8</b>

Economy

Administration functions for Development Management, Development Strategy and Development Implementation.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Building Control</b>							
<b>Direct Expenditure</b>							
272.5	271.8	Employees	271.2	281.1	286.7	292.5	298.4
21.7	20.9	Transport	20.9	21.0	21.0	21.1	21.1
23.7	22.6	Supplies and Services	21.4	21.4	21.4	21.4	21.4
250.1	250.1	Central Support Services	235.8	235.8	235.8	235.8	235.8
<b>568.1</b>	<b>565.4</b>		<b>549.4</b>	<b>559.2</b>	<b>565.0</b>	<b>570.8</b>	<b>576.8</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-337.0	-337.0	Customer Receipts	-309.5	-315.7	-321.6	-328.3	-335.0
<b>-337.0</b>	<b>-337.0</b>		<b>-309.5</b>	<b>-315.7</b>	<b>-321.6</b>	<b>-328.3</b>	<b>-335.0</b>
<b>231.1</b>	<b>228.4</b>	<b>Net Expenditure</b>	<b>239.9</b>	<b>243.6</b>	<b>243.3</b>	<b>242.5</b>	<b>241.8</b>

#### Housing and Innovation

Building Regulations - Administration and enforcement function of building regulations in construction, alterations and changes of use, including examination of plans and site inspection of work. Street Naming & Numbering - advice to the public - Statutory function to initiate, consult and advise developers, key services and individual property owners. Assistance to Development Control Group - Unauthorised building operations.

<b>Conveniences</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
10.5	12.5	Premises	10.7	10.7	10.7	10.7	10.7
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
3.8	3.8	Central Support Services	4.3	4.3	4.3	4.3	4.3
<b>14.3</b>	<b>16.4</b>		<b>15.0</b>	<b>15.0</b>	<b>15.0</b>	<b>15.0</b>	<b>15.0</b>
<b>Income</b>							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Charges</b>							
17.5	17.5	Capital Charges	17.4	17.5	17.5	17.5	17.4
<b>17.5</b>	<b>17.5</b>		<b>17.4</b>	<b>17.5</b>	<b>17.5</b>	<b>17.5</b>	<b>17.4</b>
<b>31.8</b>	<b>33.8</b>	<b>Net Expenditure</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>	<b>32.4</b>

#### Environment

Maintains facilities that SLDC are responsible for. Grant funding for community toilet scheme and strategic toilets is included within Community Grants.

<b>Caravan Site</b>							
<b>Direct Expenditure</b>							
26.5	26.5	Premises	29.7	30.1	30.6	31.0	31.5
140.0	140.0	Bought-in Services	140.0	140.0	140.0	140.0	140.0
11.2	11.2	Central Support Services	11.5	11.5	11.5	11.5	11.5
<b>177.7</b>	<b>177.7</b>		<b>181.2</b>	<b>181.6</b>	<b>182.1</b>	<b>182.5</b>	<b>183.0</b>
<b>Income</b>							
-368.3	-368.3	Customer Receipts	-373.3	-380.7	-388.2	-395.7	-403.1
<b>-368.3</b>	<b>-368.3</b>		<b>-373.3</b>	<b>-380.7</b>	<b>-388.2</b>	<b>-395.7</b>	<b>-403.1</b>
<b>-190.7</b>	<b>-190.6</b>	<b>Net Expenditure</b>	<b>-192.1</b>	<b>-199.1</b>	<b>-206.2</b>	<b>-213.2</b>	<b>-220.2</b>

#### Culture and Wellbeing

This shows the maintenance and running costs for operating Braithwaite Fold Caravan Park and the corresponding income, and is managed on the Council's behalf by The Camping and Caravanning Club.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Conservation Environment</b>							
<b>Direct Expenditure</b>							
45.3	45.3	Employees	45.4	46.8	47.8	48.7	49.7
3.3	3.3	Transport	3.3	3.4	3.4	3.4	3.4
0.6	0.6	Supplies and Services	0.7	0.7	0.7	0.7	0.7
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
13.2	13.2	Central Support Services	13.2	13.2	13.2	13.2	13.2
<b>62.4</b>	<b>62.4</b>		<b>62.6</b>	<b>64.1</b>	<b>65.0</b>	<b>66.0</b>	<b>67.0</b>
<b>Income</b>							
-11.3	-11.3	Customer Receipts	0.0	0.0	0.0	-0.2	0.0
<b>-11.3</b>	<b>-11.3</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>-0.2</b>	<b>0.0</b>
<b>51.0</b>	<b>51.0</b>	<b>Net Expenditure</b>	<b>62.6</b>	<b>64.1</b>	<b>65.0</b>	<b>65.8</b>	<b>67.0</b>

#### Culture and Wellbeing

Consider proposals for the restoration/improvement of historic buildings in South Lakeland outside the National Parks. Undertake Conservation Area Appraisals and prepare Conservation Area Management Plans for each of the existing conservation areas in South Lakeland. Consider the designation of new conservation areas in South Lakeland. Provide conservation services to other authorities where compatible with SLDC priorities.

<b>Development Control</b>							
<b>Direct Expenditure</b>							
529.9	530.5	Employees	537.2	558.3	551.7	506.1	516.0
16.4	17.0	Transport	22.8	22.8	22.8	22.8	22.8
75.7	108.1	Supplies and Services	85.7	85.7	85.7	85.7	85.7
476.2	476.2	Central Support Services	455.1	455.1	455.1	455.1	455.1
<b>1,098.3</b>	<b>1,131.9</b>		<b>1,100.9</b>	<b>1,122.0</b>	<b>1,115.4</b>	<b>1,069.8</b>	<b>1,079.7</b>
<b>Income</b>							
-621.7	-621.7	Customer Receipts	-638.7	-625.3	-611.9	-552.5	-553.2
<b>-621.7</b>	<b>-621.7</b>		<b>-638.7</b>	<b>-625.3</b>	<b>-611.9</b>	<b>-552.5</b>	<b>-553.2</b>
<b>476.5</b>	<b>510.2</b>	<b>Net Expenditure</b>	<b>462.2</b>	<b>496.8</b>	<b>503.5</b>	<b>517.3</b>	<b>526.5</b>

#### Housing and Innovation

This service is concerned with guiding development within the District and providing advice to the public & developers across a whole range of planning matters. It is responsible for determining planning and related applications, the majority under delegated powers. For major or more controversial applications recommendations are made to members at the monthly Planning Committee meetings. The service also undertakes the investigation and enforcement of breaches of planning control and administers and processes applications for works to protected trees and the High hedges legislation.

<b>Dangerous Structures</b>							
<b>Direct Expenditure</b>							
10.0	60.0	Supplies and Services	10.0	10.0	10.0	10.0	10.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>10.0</b>	<b>60.0</b>		<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>
<b>Income</b>							
-10.6	-60.6	Customer Receipts	-10.8	-11.0	-11.3	-11.5	-11.7
<b>-10.6</b>	<b>-60.6</b>		<b>-10.8</b>	<b>-11.0</b>	<b>-11.3</b>	<b>-11.5</b>	<b>-11.7</b>
<b>-0.6</b>	<b>-0.6</b>	<b>Net Expenditure</b>	<b>-0.8</b>	<b>-1.0</b>	<b>-1.3</b>	<b>-1.5</b>	<b>-1.7</b>

#### Environment

Statutory function including assessment of building structures considered to be a danger to the public, including site visits to secure or demolish buildings and structures - a statutory function to initiate assessment and notification procedures to secure safety and protection of buildings and people.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>ECO Scheme</b>							
<b>Direct Expenditure</b>							
32.0	32.0	Employees	12.0	0.0	0.0	0.0	0.0
<b>32.0</b>	<b>32.0</b>		<b>12.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>32.0</b>	<b>32.0</b>	<b>Net Expenditure</b>	<b>12.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Housing and Innovation  
Costs to support fixed term environmental schemes.

<b>Economic Development</b>							
<b>Direct Expenditure</b>							
50.1	52.8	Employees	2.8	2.8	2.8	2.8	2.8
23.2	30.9	Premises	24.6	25.4	26.4	27.5	28.7
295.1	490.8	Supplies and Services	263.8	288.8	133.8	108.8	108.8
36.9	31.0	General Contingency Credit	0.0	0.0	0.0	0.0	0.0
183.9	183.9	Central Support Services	164.6	164.6	164.6	164.6	164.6
<b>589.1</b>	<b>789.4</b>		<b>455.9</b>	<b>481.7</b>	<b>327.7</b>	<b>303.7</b>	<b>304.9</b>
<b>Income</b>							
-29.0	-124.0	Grants & Contributions	-29.0	-29.0	-29.0	-29.0	-29.0
-50.7	-50.7	Customer Receipts	-24.7	-27.3	-28.3	-29.3	-29.9
<b>-79.7</b>	<b>-174.7</b>		<b>-53.7</b>	<b>-56.3</b>	<b>-57.3</b>	<b>-58.3</b>	<b>-58.9</b>
<b>Capital Charges</b>							
11.6	11.6	Capital Charges	3.1	3.1	3.1	3.1	3.1
25.0	25.0	REFCUS	42.0	0.0	0.0	0.0	0.0
<b>36.6</b>	<b>36.6</b>		<b>45.1</b>	<b>3.1</b>	<b>3.1</b>	<b>3.1</b>	<b>3.1</b>
<b>546.0</b>	<b>651.3</b>	<b>Net Expenditure</b>	<b>447.3</b>	<b>428.5</b>	<b>273.5</b>	<b>248.5</b>	<b>249.2</b>

#### Economy

The Economic Development Service includes - Web based Land and Premises Register for South Lakeland - Support to key local development agencies to promote growth in local companies. - Working with partners to develop new employment sites - Supporting programmes which invest in and improve the District's key service centres. This also includes the Kendal Enterprise Centre.

<b>Empty Homes</b>							
<b>Direct Expenditure</b>							
0.7	0.7	Premises	0.0	0.0	0.0	0.0	0.0
4.5	4.5	Bought-in Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>5.2</b>	<b>5.2</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Income</b>							
-5.2	-5.2	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>-5.2</b>	<b>-5.2</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.0</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

#### Housing and Innovation

This is for the management of properties (homes) under the Empty Dwelling Management Order. There are currently no properties under EDMO agreements for 17/18.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Housing Enabling Role</b>							
<b>Direct Expenditure</b>							
112.1	114.2	Employees	114.5	119.1	122.6	125.1	127.5
5.0	5.6	Transport	5.6	5.6	5.6	5.6	5.6
3.5	21.6	Supplies and Services	4.3	5.1	6.2	6.4	6.6
103.2	103.2	Central Support Services	103.5	103.5	103.5	103.5	103.5
<b>223.8</b>	<b>244.5</b>		<b>227.8</b>	<b>233.2</b>	<b>237.8</b>	<b>240.5</b>	<b>243.1</b>
<b>Income</b>							
0.0	-5.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	-2.1	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>-7.1</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Charges</b>							
2,291.3	2,291.3	REFCUS	2,389.6	1,381.0	1,081.0	1,081.0	1,081.0
<b>2,291.3</b>	<b>2,291.3</b>		<b>2,389.6</b>	<b>1,381.0</b>	<b>1,081.0</b>	<b>1,081.0</b>	<b>1,081.0</b>
<b>2,515.1</b>	<b>2,528.8</b>	<b>Net Expenditure</b>	<b>2,617.5</b>	<b>1,614.2</b>	<b>1,318.8</b>	<b>1,321.5</b>	<b>1,324.1</b>

#### Housing and Innovation

To enable new affordable homes to be provided for local people, including assistance with finding sites and securing planning permission. The homes are provided by housing associations or the private sector. DFG grant and affordable housing capital grants are presented in this cost centre.

<b>Town View Fields Hostel</b>							
<b>Direct Expenditure</b>							
180.2	180.1	Employees	181.5	188.6	194.1	197.8	201.4
27.0	40.1	Premises	32.0	33.3	34.7	36.2	37.8
0.0	0.0	Transport	0.5	0.5	0.5	0.5	0.5
43.5	43.2	Supplies and Services	59.4	59.4	59.4	59.4	59.4
4.5	4.5	Bought-in Services	4.5	4.5	4.5	4.5	4.5
36.9	36.9	Central Support Services	38.5	38.5	38.5	38.5	38.5
<b>292.1</b>	<b>304.8</b>		<b>316.3</b>	<b>324.7</b>	<b>331.6</b>	<b>336.8</b>	<b>342.0</b>
<b>Income</b>							
-139.0	-139.0	Grants & Contributions	-99.0	-99.0	-99.0	-99.0	-99.0
-170.3	-170.3	Customer Receipts	-190.5	-194.3	-198.1	-201.9	-205.7
<b>-309.3</b>	<b>-309.3</b>		<b>-289.5</b>	<b>-293.3</b>	<b>-297.1</b>	<b>-300.9</b>	<b>-304.7</b>
<b>Capital Charges</b>							
14.4	14.4	Capital Charges	15.6	15.6	14.4	15.6	15.6
<b>14.4</b>	<b>14.4</b>		<b>15.6</b>	<b>15.6</b>	<b>14.4</b>	<b>15.6</b>	<b>15.6</b>
<b>-2.7</b>	<b>10.0</b>	<b>Net Expenditure</b>	<b>42.5</b>	<b>47.1</b>	<b>49.0</b>	<b>51.5</b>	<b>52.9</b>

#### Housing and Innovation

Statutory requirement to address homelessness. Provision of temporary accommodation for the homeless. 18 rooms. Staffed 24/7.



2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Homelessness</b>							
<b>Direct Expenditure</b>							
163.0	163.0	Employees	184.0	192.4	177.9	181.5	185.1
6.0	5.8	Transport	6.3	6.3	6.3	6.3	6.3
338.5	342.9	Supplies and Services	263.0	263.0	263.0	263.0	263.0
67.7	67.7	Central Support Services	67.3	67.3	67.3	67.3	67.3
<b>575.1</b>	<b>579.5</b>		<b>520.7</b>	<b>529.1</b>	<b>514.6</b>	<b>518.1</b>	<b>521.7</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-325.6	-325.6	Customer Receipts	-295.8	-295.8	-295.8	-295.8	-295.8
<b>-325.6</b>	<b>-325.6</b>		<b>-295.8</b>	<b>-295.8</b>	<b>-295.8</b>	<b>-295.8</b>	<b>-295.8</b>
<b>249.5</b>	<b>253.8</b>	<b>Net Expenditure</b>	<b>224.9</b>	<b>233.3</b>	<b>218.8</b>	<b>222.3</b>	<b>225.9</b>

#### Housing and Innovation

Carrying out the Council's statutory obligations with regard to homelessness.

#### Housing Standards

<b>Direct Expenditure</b>							
187.8	187.9	Employees	224.4	234.8	197.8	201.9	205.8
6.9	7.0	Transport	7.0	7.0	7.0	7.0	7.0
2.7	7.0	Supplies and Services	6.3	6.3	6.3	6.3	6.3
4.8	4.8	Central Support Services	7.6	7.6	7.6	7.6	7.6
<b>202.3</b>	<b>206.8</b>		<b>245.3</b>	<b>255.7</b>	<b>218.8</b>	<b>222.8</b>	<b>226.7</b>
<b>Income</b>							
-4.2	-4.2	Customer Receipts	-4.3	-4.3	-4.4	-4.5	-4.5
0.0	0.0	Charge to capital	-40.4	-42.2	0.0	0.0	0.0
<b>-4.2</b>	<b>-4.2</b>		<b>-44.7</b>	<b>-46.5</b>	<b>-4.4</b>	<b>-4.5</b>	<b>-4.5</b>
<b>Capital Charges</b>							
0.0	0.0	REFCUS	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>198.1</b>	<b>202.6</b>	<b>Net Expenditure</b>	<b>200.6</b>	<b>209.2</b>	<b>214.4</b>	<b>218.3</b>	<b>222.2</b>

#### Housing and Innovation

Enforcement of housing standards and decency standards in the private sector. The private sector housing section is responsible for operational activities in the Districts housing stock, these consist of three main areas of work, enforcement of housing standards, administering grants to improve the stock and provide affordable units to rent, and energy efficiency issues, including fuel poverty.

#### Community Infrastructure Levy

<b>Direct Expenditure</b>							
29.9	30.0	Employees	31.2	33.2	33.9	34.6	35.3
0.0	0.0	Transport	1.0	1.0	1.0	1.0	1.0
0.0	8.2	Supplies and Services	8.2	8.2	8.2	8.2	8.2
0.0	2.0	Bought-in Services	2.0	2.0	2.0	2.0	2.0
0.1	0.1	Central Support Services	16.6	16.6	16.6	16.6	16.6
<b>29.9</b>	<b>40.3</b>		<b>58.9</b>	<b>61.0</b>	<b>61.7</b>	<b>62.4</b>	<b>63.1</b>
<b>Income</b>							
-32.0	-42.0	Customer Receipts	-42.0	-42.0	-42.0	-42.0	-42.0
<b>-32.0</b>	<b>-42.0</b>		<b>-42.0</b>	<b>-42.0</b>	<b>-42.0</b>	<b>-42.0</b>	<b>-42.0</b>
<b>Capital Charges</b>							
0.0	0.0	Capital Charges	2.9	2.9	2.9	2.9	0.0
<b>0.0</b>	<b>0.0</b>		<b>2.9</b>	<b>2.9</b>	<b>2.9</b>	<b>2.9</b>	<b>0.0</b>
<b>-2.1</b>	<b>-1.8</b>	<b>Net Expenditure</b>	<b>19.8</b>	<b>21.8</b>	<b>22.5</b>	<b>23.2</b>	<b>21.1</b>

#### Housing and Innovation

Costs and income related to administering the Community Infrastructure Levy.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Local Land Charges</b>							
<b>Direct Expenditure</b>							
61.7	61.7	Employees	63.1	67.0	70.4	71.9	73.4
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
3.7	36.8	Supplies and Services	7.7	7.7	7.7	7.7	7.7
82.7	82.7	Bought-in Services	88.4	86.0	83.6	83.6	83.6
93.1	93.1	Central Support Services	91.5	91.5	91.5	91.5	91.5
<b>241.2</b>	<b>274.3</b>		<b>250.8</b>	<b>252.3</b>	<b>253.3</b>	<b>254.8</b>	<b>256.3</b>
<b>Income</b>							
-240.0	-240.0	Customer Receipts	-250.0	-250.0	-250.0	-250.0	-250.0
<b>-240.0</b>	<b>-240.0</b>		<b>-250.0</b>	<b>-250.0</b>	<b>-250.0</b>	<b>-250.0</b>	<b>-250.0</b>
<b>1.2</b>	<b>34.3</b>	<b>Net Expenditure</b>	<b>0.8</b>	<b>2.3</b>	<b>3.3</b>	<b>4.8</b>	<b>6.3</b>

#### Housing and Innovation

Registration of different types of land charge created by various Acts in the Council's statutory Local Land Charge Register and the completion of the statutory Requisition for Search, Certificate and Enquiries of Local Authority (Con 29) usually submitted by solicitors.

<b>Local Plans</b>							
<b>Direct Expenditure</b>							
280.3	299.5	Employees	272.9	282.3	288.1	293.9	299.7
5.6	5.9	Transport	4.0	4.0	4.0	4.0	4.0
81.9	187.7	Supplies and Services	56.9	56.9	56.9	56.9	56.9
166.1	166.1	Central Support Services	165.5	165.5	165.5	165.5	165.5
<b>533.9</b>	<b>659.2</b>		<b>499.2</b>	<b>508.7</b>	<b>514.4</b>	<b>520.2</b>	<b>526.0</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-0.1	-0.1	Customer Receipts	-0.1	-0.1	-0.1	-0.1	-0.1
<b>-0.1</b>	<b>-0.1</b>		<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>
<b>533.8</b>	<b>659.1</b>	<b>Net Expenditure</b>	<b>499.1</b>	<b>508.6</b>	<b>514.3</b>	<b>520.1</b>	<b>525.9</b>

#### Housing and Innovation

Maintaining the Local Development Framework (local plan) for South Lakeland. Deliver sites for new housing and employment development, plan for new infrastructure including support for CIL. Assist communities preparing neighbourhood plans. Policy input into major development proposals.

<b>Markets</b>							
<b>Direct Expenditure</b>							
88.1	88.1	Employees	58.6	60.4	61.6	62.8	63.9
79.0	94.7	Premises	68.2	68.8	69.3	69.7	70.2
0.5	0.8	Transport	0.7	1.4	5.9	5.9	5.9
12.5	12.7	Supplies and Services	4.9	4.9	4.9	4.9	4.9
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
35.1	35.1	Central Support Services	36.1	36.1	36.1	36.1	36.1
<b>215.2</b>	<b>231.3</b>		<b>168.4</b>	<b>171.6</b>	<b>177.8</b>	<b>179.4</b>	<b>181.1</b>
<b>Income</b>							
-306.1	-306.1	Customer Receipts	-197.3	-201.2	-205.1	-209.1	-213.2
<b>-306.1</b>	<b>-306.1</b>		<b>-197.3</b>	<b>-201.2</b>	<b>-205.1</b>	<b>-209.1</b>	<b>-213.2</b>
<b>Capital Charges</b>							
9.7	9.7	Capital Charges	9.7	9.7	9.7	9.7	9.7
<b>9.7</b>	<b>9.7</b>		<b>9.7</b>	<b>9.7</b>	<b>9.7</b>	<b>9.7</b>	<b>9.7</b>
<b>-81.2</b>	<b>-65.1</b>	<b>Net Expenditure</b>	<b>-19.3</b>	<b>-19.9</b>	<b>-17.7</b>	<b>-20.1</b>	<b>-22.5</b>

#### Economy

The management and promotion of all the indoor and outdoor markets in the District under SLDC control currently, Kendal and Ambleside. Ulverston markets transferred to Ulverston Community Enterprise during 2016/17.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Museum</b>							
<b>Direct Expenditure</b>							
2.1	5.8	Premises	3.6	3.6	3.6	3.6	3.6
113.2	112.2	Supplies and Services	118.8	124.2	129.8	135.8	142.0
16.5	16.5	Central Support Services	16.5	16.5	16.5	16.5	16.5
<b>131.8</b>	<b>134.6</b>		<b>138.9</b>	<b>144.3</b>	<b>150.0</b>	<b>155.9</b>	<b>162.1</b>
<b>131.8</b>	<b>134.6</b>	<b>Net Expenditure</b>	<b>138.9</b>	<b>144.3</b>	<b>150.0</b>	<b>155.9</b>	<b>162.1</b>

Culture and Wellbeing  
The cost of the Kendal Natural History Museum

<b>New Homes</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Income</b>							
-943.7	-943.7	Grants & Contributions	-1,130.2	-864.3	-829.1	-884.2	-865.8
<b>-943.7</b>	<b>-943.7</b>		<b>-1,130.2</b>	<b>-864.3</b>	<b>-829.1</b>	<b>-884.2</b>	<b>-865.8</b>
<b>-943.7</b>	<b>-943.7</b>	<b>Net Expenditure</b>	<b>-1,130.2</b>	<b>-864.3</b>	<b>-829.1</b>	<b>-884.2</b>	<b>-865.8</b>

Finance  
New Homes Bonus funding to be directed to affordable housing enabling, supporting neighbourhood planning and local infrastructure provision

<b>Public Halls</b>							
<b>Direct Expenditure</b>							
276.4	312.8	Employees	117.5	121.4	124.1	126.5	128.9
118.0	168.0	Premises	111.2	113.0	115.0	117.0	119.2
1.4	1.1	Transport	0.6	0.6	0.6	0.6	0.6
51.4	80.0	Supplies and Services	151.2	125.2	85.9	70.9	35.2
28.6	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
154.2	154.2	Central Support Services	160.5	160.5	160.5	160.5	160.5
<b>630.0</b>	<b>716.0</b>		<b>541.0</b>	<b>520.8</b>	<b>486.1</b>	<b>475.6</b>	<b>444.5</b>
<b>Income</b>							
-186.9	-186.9	Customer Receipts	-99.1	-102.3	-105.6	-109.1	-112.7
-103.7	-103.7	Internal recharges	-105.2	-106.7	-108.1	-108.1	-108.1
<b>-290.6</b>	<b>-290.6</b>		<b>-204.2</b>	<b>-209.0</b>	<b>-213.7</b>	<b>-217.2</b>	<b>-220.8</b>
<b>Capital Charges</b>							
91.8	91.8	Capital Charges	103.1	103.1	103.1	102.4	86.9
<b>91.8</b>	<b>91.8</b>		<b>103.1</b>	<b>103.1</b>	<b>103.1</b>	<b>102.4</b>	<b>86.9</b>
<b>431.2</b>	<b>517.2</b>	<b>Net Expenditure</b>	<b>439.9</b>	<b>414.9</b>	<b>375.5</b>	<b>360.8</b>	<b>310.6</b>

Culture and Wellbeing  
This budget includes the Kendal Town Hall and Grange Victoria Hall. The Victoria Hall is managed by Grange-over-Sands Town Council with a contribution from SLDC towards its revenue costs. Ulverston Coronation Hall was transferred to Ulverston Community Enterprise during 2016/17

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Planned Maintenance</b>							
<b>Direct Expenditure</b>							
718.2	388.2	Premises	543.0	542.5	542.0	541.5	541.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>718.2</b>	<b>388.2</b>		<b>543.0</b>	<b>542.5</b>	<b>542.0</b>	<b>541.5</b>	<b>541.0</b>
<b>718.2</b>	<b>388.2</b>	<b>Net Expenditure</b>	<b>543.0</b>	<b>542.5</b>	<b>542.0</b>	<b>541.5</b>	<b>541.0</b>

#### Finance

This is the planned maintenance budget holding code for all council owned assets.

#### Kendal Regeneration Consultancy

<b>Direct Expenditure</b>							
25.0	40.4	Supplies and Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>25.0</b>	<b>40.4</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Income</b>							
-25.0	-25.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>-25.0</b>	<b>-25.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.0</b>	<b>15.4</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

#### Economy

Consultancy costs relating to Kendal Regeneration activities. These relate to project funds held for use by external partnerships; the presentation of these has been adjusted for 17/18 onwards.

#### Kendal Regeneration

<b>Direct Expenditure</b>							
25.0	33.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
53.8	53.8	Central Support Services	47.6	47.6	47.6	47.6	47.6
<b>78.8</b>	<b>86.8</b>		<b>47.6</b>	<b>47.6</b>	<b>47.6</b>	<b>47.6</b>	<b>47.6</b>
<b>Income</b>							
-25.0	-25.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>-25.0</b>	<b>-25.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>53.8</b>	<b>61.8</b>	<b>Net Expenditure</b>	<b>47.6</b>	<b>47.6</b>	<b>47.6</b>	<b>47.6</b>	<b>47.6</b>

#### Economy

Project costs relating to Kendal Regeneration activities, which are fully funded from external contributions.

#### Second Home Discounts

<b>Direct Expenditure</b>							
28.1	28.1	Employees	28.2	29.1	29.7	30.3	30.9
1.8	1.6	Transport	1.6	1.6	1.6	1.6	1.6
25.2	25.2	Supplies and Services	20.2	20.2	20.2	20.2	20.2
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
47.1	47.1	Central Support Services	47.1	47.1	47.1	47.1	47.1
<b>102.2</b>	<b>101.9</b>		<b>97.1</b>	<b>97.9</b>	<b>98.5</b>	<b>99.1</b>	<b>99.8</b>
<b>Income</b>							
-619.0	-619.0	Grants & Contributions	-665.0	-665.0	-665.0	-665.0	-665.0
<b>-619.0</b>	<b>-619.0</b>		<b>-665.0</b>	<b>-665.0</b>	<b>-665.0</b>	<b>-665.0</b>	<b>-665.0</b>
<b>-516.8</b>	<b>-517.1</b>	<b>Net Expenditure</b>	<b>-567.9</b>	<b>-567.1</b>	<b>-566.5</b>	<b>-565.9</b>	<b>-565.2</b>

#### Finance

The Council uses its discretionary income from council tax on second homes, with a share of similar income from Cumbria County Council, towards its corporate priorities in affordable Housing.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Sundry Properties</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
23.1	74.6	Premises	30.3	30.6	30.8	31.2	31.7
1.0	2.7	Supplies and Services	1.0	1.0	1.0	1.0	1.0
184.2	184.2	Central Support Services	239.3	239.3	239.3	239.3	239.3
<b>208.3</b>	<b>261.5</b>		<b>270.6</b>	<b>270.9</b>	<b>271.2</b>	<b>271.5</b>	<b>272.0</b>
<b>Income</b>							
-139.7	-139.7	Customer Receipts	-145.8	-148.7	-151.6	-154.5	-157.4
<b>-139.7</b>	<b>-139.7</b>		<b>-145.8</b>	<b>-148.7</b>	<b>-151.6</b>	<b>-154.5</b>	<b>-157.4</b>
<b>Capital Charges</b>							
11.0	11.0	Capital Charges	14.0	14.0	14.0	14.0	14.0
0.0	0.0	REFCUS	140.0	0.0	0.0	0.0	0.0
<b>11.0</b>	<b>11.0</b>		<b>154.0</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>
<b>79.6</b>	<b>132.8</b>	<b>Net Expenditure</b>	<b>278.9</b>	<b>136.2</b>	<b>133.5</b>	<b>131.0</b>	<b>128.5</b>

#### Finance

This head includes expenditure/income in respect of various Sundry Properties owned by the Council, not used in direct service provision. Properties include: Royalty Cinema, Bowness, Castle Dairy, Kendal, Old Pool, Grange over Sands. This also includes Investment Properties.

<b>Tourist Info Centres</b>							
<b>Direct Expenditure</b>							
0.4	0.4	Premises	0.5	0.5	0.5	0.5	0.5
0.0	0.0	Bought-in Services	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>0.4</b>	<b>0.4</b>		<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>
<b>Income</b>							
-12.1	-12.1	Customer Receipts	-20.0	-20.6	-21.1	-21.7	-22.3
<b>-12.1</b>	<b>-12.1</b>		<b>-20.0</b>	<b>-20.6</b>	<b>-21.1</b>	<b>-21.7</b>	<b>-22.3</b>
<b>Capital Charges</b>							
4.7	4.7	Capital Charges	4.9	4.9	4.9	4.9	4.9
<b>4.7</b>	<b>4.7</b>		<b>4.9</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>
<b>-7.0</b>	<b>-7.0</b>	<b>Net Expenditure</b>	<b>-14.7</b>	<b>-15.2</b>	<b>-15.8</b>	<b>-16.4</b>	<b>-17.0</b>

#### Economy

Income and expenditure linked to tourist information centres owned (not directly operated) by the Council.

<b>Industrial Units Landlord</b>							
<b>Direct Expenditure</b>							
0.3	0.6	Premises	0.4	0.4	0.4	0.4	0.4
2.8	2.8	Central Support Services	3.1	3.1	3.1	3.1	3.1
<b>3.0</b>	<b>3.3</b>		<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>
<b>Income</b>							
-43.3	-43.3	Customer Receipts	-44.0	-44.8	-45.6	-46.4	-47.2
<b>-43.3</b>	<b>-43.3</b>		<b>-44.0</b>	<b>-44.8</b>	<b>-45.6</b>	<b>-46.4</b>	<b>-47.2</b>
<b>-40.2</b>	<b>-39.9</b>	<b>Net Expenditure</b>	<b>-40.5</b>	<b>-41.3</b>	<b>-42.1</b>	<b>-42.9</b>	<b>-43.7</b>

#### Economy

This code covers the rent and management fee collected, any capital charges or recharges for the industrial units we own in Sedbergh, Broughton and a road access in Ulverston

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Indust Units Tenants</b>							
<b>Direct Expenditure</b>							
2.2	2.1	Premises	2.4	2.4	2.4	2.4	2.5
0.6	0.6	Supplies and Services	0.6	0.6	0.6	0.6	0.6
0.0	0.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>2.8</b>	<b>2.7</b>		<b>3.0</b>	<b>3.1</b>	<b>3.1</b>	<b>3.1</b>	<b>3.1</b>
<b>Income</b>							
-6.8	-6.8	Customer Receipts	-6.9	-7.0	-7.2	-7.3	-7.5
<b>-6.8</b>	<b>-6.8</b>		<b>-6.9</b>	<b>-7.0</b>	<b>-7.2</b>	<b>-7.3</b>	<b>-7.5</b>
<b>-4.0</b>	<b>-4.0</b>	<b>Net Expenditure</b>	<b>-3.9</b>	<b>-4.0</b>	<b>-4.1</b>	<b>-4.3</b>	<b>-4.4</b>

#### Economy

This code covers the service charge income and expenditure for the industrial units we own in Sedbergh, Broughton and a road access in Ulverston

<b>4,491.7</b>	<b>4,898.4</b>	<b>Total Strategic Development</b>	<b>4,340.5</b>	<b>3,412.7</b>	<b>2,912.4</b>	<b>2,864.4</b>	<b>2,906.8</b>
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2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Neighbourhood Services</b>							
<b>Community Services</b>							
<b>Direct Expenditure</b>							
701.3	1,356.7	Employees	1,402.3	1,463.6	1,502.7	1,532.9	1,563.0
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
30.1	59.0	Transport	68.8	69.0	69.3	69.4	69.4
52.1	44.6	Supplies and Services	41.3	41.6	42.0	42.6	43.3
854.8	854.8	Central Support Services	818.1	818.1	818.1	818.1	818.1
<b>1,638.3</b>	<b>2,315.2</b>		<b>2,330.5</b>	<b>2,392.3</b>	<b>2,432.1</b>	<b>2,463.0</b>	<b>2,493.8</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-0.6	-0.6	Customer Receipts	-0.2	-0.2	-0.2	-0.2	-0.2
-1,637.7	-1,637.7	Internal recharges	-2,330.3	-2,330.3	-2,330.3	-2,330.3	-2,330.3
<b>-1,638.3</b>	<b>-1,638.3</b>		<b>-2,330.5</b>	<b>-2,330.5</b>	<b>-2,330.5</b>	<b>-2,330.5</b>	<b>-2,330.5</b>
<b>0.0</b>	<b>676.9</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>61.8</b>	<b>101.6</b>	<b>132.5</b>	<b>163.4</b>

#### Council Organisation and People

Assistant Director function for Neighbourhood Services and admin functions for Community & Leisure, Streetscene and Public Protection

<b>Car Parks</b>							
<b>Direct Expenditure</b>							
305.3	305.2	Employees	296.9	309.7	319.0	325.3	331.5
962.7	967.2	Premises	1,082.4	1,100.0	1,117.9	1,138.7	1,161.0
21.4	16.5	Transport	17.8	18.1	18.4	18.6	18.9
65.3	95.7	Supplies and Services	76.9	76.9	76.9	76.9	76.9
63.9	63.9	Bought-in Services	63.9	63.9	63.9	63.9	63.9
892.3	892.3	Central Support Services	927.3	939.9	946.2	949.8	956.9
<b>2,310.9</b>	<b>2,340.9</b>		<b>2,465.3</b>	<b>2,508.5</b>	<b>2,542.3</b>	<b>2,573.2</b>	<b>2,609.1</b>
<b>Income</b>							
-4,142.9	-4,142.9	Customer Receipts	-4,180.9	-4,269.6	-4,356.6	-4,442.7	-4,530.6
-528.9	-526.7	Internal recharges	-549.3	-562.1	-566.7	-571.3	-578.2
<b>-4,671.8</b>	<b>-4,669.6</b>		<b>-4,730.3</b>	<b>-4,831.7</b>	<b>-4,923.3</b>	<b>-5,014.0</b>	<b>-5,108.8</b>
<b>Capital Charges</b>							
407.0	407.0	Capital Charges	394.2	425.4	426.6	176.0	91.8
<b>407.0</b>	<b>407.0</b>		<b>394.2</b>	<b>425.4</b>	<b>426.6</b>	<b>176.0</b>	<b>91.8</b>
<b>-1,953.9</b>	<b>-1,921.7</b>	<b>Net Expenditure</b>	<b>-1,870.8</b>	<b>-1,897.8</b>	<b>-1,954.4</b>	<b>-2,264.8</b>	<b>-2,407.8</b>

#### Economy

The provision of car parking throughout the district including maintenance, cash collection and day to day administration.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Community Leisure</b>							
<b>Direct Expenditure</b>							
65.0	30.0	Employees	0.0	0.0	0.0	0.0	0.0
0.5	0.1	Premises	0.8	0.8	0.8	0.8	0.8
32.7	59.9	Supplies and Services	12.7	2.7	2.7	2.7	2.7
28.0	28.0	Central Support Services	0.0	0.0	0.0	0.0	0.0
<b>126.1</b>	<b>117.9</b>		<b>13.4</b>	<b>3.4</b>	<b>3.4</b>	<b>3.4</b>	<b>3.4</b>
<b>Income</b>							
-1.8	-1.8	Customer Receipts	-1.8	-1.8	-1.8	-1.9	-1.9
<b>-1.8</b>	<b>-1.8</b>		<b>-1.8</b>	<b>-1.8</b>	<b>-1.8</b>	<b>-1.9</b>	<b>-1.9</b>
<b>124.3</b>	<b>116.1</b>	<b>Net Expenditure</b>	<b>11.6</b>	<b>1.6</b>	<b>1.6</b>	<b>1.6</b>	<b>1.6</b>

#### Culture and Wellbeing

This includes the Windermere Sports Centre, Community Leisure Services and Sports Development partnerships.

<b>Cemeteries</b>							
<b>Direct Expenditure</b>							
40.6	40.6	Employees	36.0	37.1	37.9	38.7	39.6
214.5	219.0	Premises	216.7	221.0	225.3	229.8	234.3
2.2	2.2	Transport	2.2	2.2	2.2	2.2	2.2
15.1	15.1	Supplies and Services	15.1	15.1	15.1	15.1	15.1
49.2	49.2	Central Support Services	52.4	48.1	48.1	48.1	48.1
<b>321.5</b>	<b>326.1</b>		<b>322.4</b>	<b>323.5</b>	<b>328.7</b>	<b>333.9</b>	<b>339.3</b>
<b>Income</b>							
-215.6	-215.6	Customer Receipts	-220.1	-224.5	-228.9	-233.4	-237.8
<b>-215.6</b>	<b>-215.6</b>		<b>-220.1</b>	<b>-224.5</b>	<b>-228.9</b>	<b>-233.4</b>	<b>-237.8</b>
<b>Capital Charges</b>							
11.4	11.4	Capital Charges	9.7	9.7	9.7	9.7	9.7
<b>11.4</b>	<b>11.4</b>		<b>9.7</b>	<b>9.7</b>	<b>9.7</b>	<b>9.7</b>	<b>9.7</b>
<b>117.4</b>	<b>121.9</b>	<b>Net Expenditure</b>	<b>112.0</b>	<b>108.7</b>	<b>109.4</b>	<b>110.2</b>	<b>111.2</b>

#### Environment

This is the statutory function of providing and regulating cemeteries and burial services throughout the District. Also, maintaining those Churchyards which have been closed for further burials, by Order in Council, and subsequently passed to the District Council.

<b>Coast Protection</b>							
<b>Direct Expenditure</b>							
8.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
3.0	3.0	Premises	3.0	3.0	3.0	3.0	3.0
1.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.9	0.8	Supplies and Services	0.8	0.8	0.8	0.8	0.8
6.7	6.7	Central Support Services	16.6	16.6	16.6	16.6	16.6
<b>19.6</b>	<b>10.6</b>		<b>20.5</b>	<b>20.5</b>	<b>20.5</b>	<b>20.5</b>	<b>20.5</b>
<b>19.6</b>	<b>10.6</b>	<b>Net Expenditure</b>	<b>20.5</b>	<b>20.5</b>	<b>20.5</b>	<b>20.5</b>	<b>20.5</b>

#### Environment

The protection of the coastline from erosion. The provision of flood defence materials to the public and undertaking an assessment of the risk from coastal flooding and erosion.



2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Contaminated Land</b>							
<b>Direct Expenditure</b>							
31.4	0.0	Employees	0.1	0.1	0.1	0.1	0.1
2.3	0.0	Transport	0.0	0.0	0.0	0.0	0.0
2.5	2.4	Supplies and Services	2.4	2.4	2.4	2.4	2.4
8.7	8.7	Central Support Services	32.1	32.1	32.1	32.1	32.1
<b>44.9</b>	<b>11.2</b>		<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>44.9</b>	<b>11.2</b>	<b>Net Expenditure</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>

#### Environment

The identification and remediation of contaminated land, through inspection and enforcing roles.

<b>SLDC Depots</b>							
<b>Direct Expenditure</b>							
9.1	9.1	Employees	0.2	0.2	0.2	0.2	0.2
94.9	111.1	Premises	113.9	117.2	120.7	124.3	128.1
0.2	0.2	Transport	0.2	0.2	0.2	0.2	0.2
6.3	6.3	Supplies and Services	6.3	6.3	6.3	6.3	6.3
31.1	31.1	Central Support Services	32.3	32.3	32.3	32.3	32.3
<b>141.5</b>	<b>157.8</b>		<b>152.9</b>	<b>156.2</b>	<b>159.6</b>	<b>163.3</b>	<b>167.1</b>
<b>Income</b>							
-2.0	-2.0	Customer Receipts	-2.1	-2.2	-2.4	-2.5	-2.7
-156.9	-156.9	Internal recharges	-168.2	-188.8	-192.1	-195.6	-199.2
<b>-158.9</b>	<b>-158.9</b>		<b>-170.3</b>	<b>-191.1</b>	<b>-194.5</b>	<b>-198.1</b>	<b>-201.9</b>
<b>Capital Charges</b>							
17.4	17.4	Capital Charges	17.4	34.9	34.9	34.9	34.9
<b>17.4</b>	<b>17.4</b>		<b>17.4</b>	<b>34.9</b>	<b>34.9</b>	<b>34.9</b>	<b>34.9</b>
<b>0.0</b>	<b>16.2</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

#### Environment

There are three Depots. They are Canal Head Kendal, North Lonsdale Road, Ulverston and Ecclerigg depot in Windermere.

<b>Events</b>							
<b>Direct Expenditure</b>							
39.8	39.8	Employees	39.8	41.1	41.9	42.7	43.6
0.3	0.2	Supplies and Services	0.2	0.2	0.2	0.2	0.2
30.2	30.2	Central Support Services	28.9	28.9	28.9	28.9	28.9
<b>70.3</b>	<b>70.2</b>		<b>68.9</b>	<b>70.2</b>	<b>71.0</b>	<b>71.9</b>	<b>72.7</b>
<b>Income</b>							
0.0	0.0	Customer Receipts	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>70.3</b>	<b>70.2</b>	<b>Net Expenditure</b>	<b>68.9</b>	<b>70.2</b>	<b>71.0</b>	<b>71.9</b>	<b>72.7</b>

#### Culture and Wellbeing

This account provides assistance to promote Arts & Events in the District. Officers also deliver actions within the Arts Strategy Action Plan.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Food Safety</b>							
<b>Direct Expenditure</b>							
138.1	1.0	Employees	1.6	1.6	1.6	1.6	1.6
8.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
6.9	6.8	Supplies and Services	7.0	7.0	7.0	7.0	7.0
83.6	83.6	Central Support Services	245.6	245.6	245.6	245.6	245.6
<b>236.5</b>	<b>91.4</b>		<b>254.2</b>	<b>254.2</b>	<b>254.2</b>	<b>254.3</b>	<b>254.2</b>
<b>Income</b>							
0.0	0.0	Customer Receipts	-0.2	-0.2	-0.2	-0.2	-0.2
<b>0.0</b>	<b>0.0</b>		<b>-0.2</b>	<b>-0.2</b>	<b>-0.2</b>	<b>-0.2</b>	<b>-0.2</b>
<b>236.5</b>	<b>91.4</b>	<b>Net Expenditure</b>	<b>254.0</b>	<b>254.0</b>	<b>254.0</b>	<b>254.1</b>	<b>254.0</b>

#### Environment

Regulation and improvement of food hygiene and food safety in the District. Responding to requests for service and investigation of food complaints. Investigation and control of infectious diseases, particularly food poisoning and viral outbreaks associated with food.

<b>Flood Warning</b>							
<b>Direct Expenditure</b>							
154.1	154.1	Employees	4.4	4.5	4.6	4.7	4.7
5.1	4.0	Premises	5.0	5.0	5.0	5.0	5.0
25.0	25.2	Transport	0.2	0.2	0.2	0.2	0.2
25.2	3,526.2	Supplies and Services	0.3	0.3	0.3	0.3	0.3
9.6	9.6	Central Support Services	10.0	10.0	10.0	10.0	10.0
<b>219.1</b>	<b>3,719.3</b>		<b>20.0</b>	<b>20.1</b>	<b>20.2</b>	<b>20.3</b>	<b>20.4</b>
<b>Income</b>							
0.0	-3,500.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>-3,500.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Charges</b>							
41.4	41.4	Capital Charges	41.4	41.4	37.9	37.9	37.9
<b>41.4</b>	<b>41.4</b>		<b>41.4</b>	<b>41.4</b>	<b>37.9</b>	<b>37.9</b>	<b>37.9</b>
<b>260.5</b>	<b>260.7</b>	<b>Net Expenditure</b>	<b>61.4</b>	<b>61.5</b>	<b>58.1</b>	<b>58.2</b>	<b>58.3</b>

#### Environment

The provision of life saving equipment, inland flood warning and relief coastal flood warning Also replace damaged or lost life belts as reported.

<b>Car Park Enforcement</b>							
<b>Direct Expenditure</b>							
228.0	227.9	Employees	228.8	236.0	240.8	245.7	250.5
0.0	0.0	Premises	0.0	0.0	0.0	0.0	0.0
18.9	14.6	Transport	15.1	15.1	15.1	15.1	15.1
25.2	25.1	Supplies and Services	24.4	24.4	24.4	24.4	24.4
56.7	56.7	Central Support Services	57.9	58.1	58.3	58.3	58.3
<b>328.8</b>	<b>324.3</b>		<b>326.3</b>	<b>333.6</b>	<b>338.6</b>	<b>343.5</b>	<b>348.3</b>
<b>Income</b>							
-143.9	-143.9	Customer Receipts	-132.1	-134.8	-137.4	-140.1	-142.7
-190.3	-190.3	Internal recharges	-194.2	-197.1	-198.8	-197.8	-198.0
<b>-334.2</b>	<b>-334.2</b>		<b>-326.3</b>	<b>-331.9</b>	<b>-336.2</b>	<b>-337.9</b>	<b>-340.7</b>
<b>Capital Charges</b>							
5.4	5.4	Capital Charges	0.0	0.0	0.0	0.0	0.0
<b>5.4</b>	<b>5.4</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>0.0</b>	<b>-4.5</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>1.7</b>	<b>2.4</b>	<b>5.6</b>	<b>7.5</b>

#### Economy

This includes the staff costs for enforcement of off-street car parks and income received from parking penalties.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Glebe Road Recreation Ground</b>							
<b>Direct Expenditure</b>							
24.0	24.0	Employees	25.7	27.0	28.1	28.7	29.3
29.9	31.1	Premises	31.5	31.5	31.5	31.5	31.5
1.0	1.0	Supplies and Services	1.0	1.0	1.0	1.0	1.0
0.5	0.5	Central Support Services	0.5	0.5	0.5	0.5	0.5
<b>55.4</b>	<b>56.7</b>		<b>58.7</b>	<b>59.9</b>	<b>61.0</b>	<b>61.6</b>	<b>62.2</b>
<b>Income</b>							
-74.3	-74.3	Customer Receipts	-75.2	-76.2	-77.2	-78.2	-79.2
<b>-74.3</b>	<b>-74.3</b>		<b>-75.2</b>	<b>-76.2</b>	<b>-77.2</b>	<b>-78.2</b>	<b>-79.2</b>
<b>-18.8</b>	<b>-17.6</b>	<b>Net Expenditure</b>	<b>-16.5</b>	<b>-16.3</b>	<b>-16.2</b>	<b>-16.6</b>	<b>-17.0</b>

#### Culture and Wellbeing

The management and operating costs and income for Glebe Pitch-and-Putt and Tennis Courts.

<b>Noise Air Water Pollution</b>							
<b>Direct Expenditure</b>							
162.6	2.7	Employees	2.2	2.2	2.2	2.2	2.2
2.4	0.9	Premises	0.9	0.9	0.9	0.9	0.9
6.7	0.0	Transport	0.0	0.0	0.0	0.0	0.0
15.8	33.5	Supplies and Services	16.1	16.1	16.1	16.1	16.1
160.8	160.8	Central Support Services	310.2	310.2	310.2	310.2	310.2
<b>348.2</b>	<b>197.8</b>		<b>329.3</b>	<b>329.3</b>	<b>329.3</b>	<b>329.4</b>	<b>329.3</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-14.6	-14.6	Customer Receipts	-14.6	-14.6	-14.6	-14.6	-14.6
<b>-14.6</b>	<b>-14.6</b>		<b>-14.6</b>	<b>-14.6</b>	<b>-14.6</b>	<b>-14.6</b>	<b>-14.6</b>
<b>333.6</b>	<b>183.2</b>	<b>Net Expenditure</b>	<b>314.7</b>	<b>314.7</b>	<b>314.7</b>	<b>314.7</b>	<b>314.7</b>

#### Environment

Executing statutory functions in respect of Environmental Protection, including Authorisation of Prescribed Processes under Local Authority Pollution prevention. Control the Air Quality Strategy, investigation and abatement of nuisances such as noise.

<b>Health Safety</b>							
<b>Direct Expenditure</b>							
80.8	0.5	Employees	0.8	0.8	0.8	0.8	0.8
3.4	1.2	Transport	0.0	0.0	0.0	0.0	0.0
0.5	0.5	Supplies and Services	0.6	0.6	0.6	0.6	0.6
48.3	48.3	Central Support Services	132.0	132.0	132.0	132.0	132.0
<b>133.1</b>	<b>50.5</b>		<b>133.4</b>	<b>133.4</b>	<b>133.4</b>	<b>133.4</b>	<b>133.4</b>
<b>133.1</b>	<b>50.5</b>	<b>Net Expenditure</b>	<b>133.4</b>	<b>133.4</b>	<b>133.4</b>	<b>133.4</b>	<b>133.4</b>

#### Environment

The enforcement of legislation and Council conditions relating to Health and Safety.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Leisure Centres</b>							
<b>Direct Expenditure</b>							
18.5	36.7	Premises	23.5	23.5	23.5	23.5	23.5
1.5	22.5	Supplies and Services	1.5	1.5	1.5	1.5	1.5
251.9	251.9	Bought-in Services	239.8	239.1	238.4	238.4	238.4
76.0	76.0	Central Support Services	79.5	79.5	79.5	79.5	79.5
<b>347.9</b>	<b>387.2</b>		<b>344.3</b>	<b>343.6</b>	<b>342.9</b>	<b>342.9</b>	<b>342.9</b>
<b>Income</b>							
0.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-5.3	-5.3	Customer Receipts	-5.3	-5.3	-5.3	-5.3	-5.3
<b>-5.3</b>	<b>-5.3</b>		<b>-5.3</b>	<b>-5.3</b>	<b>-5.3</b>	<b>-5.3</b>	<b>-5.3</b>
<b>Capital Charges</b>							
516.8	516.8	Capital Charges	429.1	444.1	444.1	380.0	380.0
<b>516.8</b>	<b>516.8</b>		<b>429.1</b>	<b>444.1</b>	<b>444.1</b>	<b>380.0</b>	<b>380.0</b>
<b>859.3</b>	<b>898.6</b>	<b>Net Expenditure</b>	<b>768.1</b>	<b>782.4</b>	<b>781.7</b>	<b>717.6</b>	<b>717.6</b>

#### Culture and Wellbeing

Kendal Leisure Centre The Centre's facilities include:- Multi purpose sport hall/theatre, gymnasium, 25m x 6 lane swimming pool, bar, cafeteria, squash courts, sauna, solarium. Ulverston Leisure Centre The Complex facilities include: All weather multi use sports pitch, swimming pool, fitness unit, indoor and outdoor tennis courts. Windermere Outdoor Adventure Centre A water sports centre based at Bowness-on- Windermere providing tuition in a range of activities.

#### Lake Windermere

<b>Direct Expenditure</b>							
223.7	223.7	Employees	220.0	228.4	233.5	238.2	242.8
62.4	91.4	Premises	90.4	91.5	92.6	93.8	95.0
20.9	18.5	Transport	19.9	19.9	19.9	19.9	20.0
22.6	22.4	Supplies and Services	22.4	22.4	22.4	22.4	22.4
5.0	5.0	Bought-in Services	2.5	1.3	0.6	0.6	0.6
123.9	123.9	Central Support Services	130.8	127.7	127.7	127.7	127.7
<b>458.6</b>	<b>485.0</b>		<b>486.1</b>	<b>491.2</b>	<b>496.9</b>	<b>502.7</b>	<b>508.6</b>
<b>Income</b>							
-1,308.4	-1,313.5	Customer Receipts	-1,356.4	-1,383.5	-1,410.5	-1,437.6	-1,464.6
-5.7	-5.7	Internal recharges	-5.8	-6.0	-6.2	-6.2	-6.2
<b>-1,314.1</b>	<b>-1,319.2</b>		<b>-1,362.3</b>	<b>-1,389.5</b>	<b>-1,416.7</b>	<b>-1,443.8</b>	<b>-1,470.8</b>
<b>Capital Charges</b>							
45.5	45.5	Capital Charges	88.6	87.1	87.1	87.1	87.1
200.0	0.0	REFCUS	400.0	0.0	0.0	0.0	0.0
<b>245.5</b>	<b>45.5</b>		<b>488.6</b>	<b>87.1</b>	<b>87.1</b>	<b>87.1</b>	<b>87.1</b>
<b>-610.0</b>	<b>-788.7</b>	<b>Net Expenditure</b>	<b>-387.6</b>	<b>-811.2</b>	<b>-832.8</b>	<b>-854.0</b>	<b>-875.1</b>

#### Culture and Wellbeing

Warden Service of Lake Windermere. Management of Moorings and Encroachments. Enforcement of Bye-Laws. Provision of Slipway and General Lake Service (Rescues etc.)

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Hackney Carriage Licences</b>							
<b>Direct Expenditure</b>							
52.5	0.0	Employees	0.2	0.2	0.2	0.2	0.2
1.1	0.0	Transport	0.0	0.0	0.0	0.0	0.0
8.3	8.3	Supplies and Services	8.4	8.4	8.4	8.4	8.4
67.8	67.8	Central Support Services	124.6	124.6	124.6	124.6	124.6
<b>129.6</b>	<b>76.1</b>		<b>133.2</b>	<b>133.2</b>	<b>133.2</b>	<b>133.2</b>	<b>133.2</b>
<b>Income</b>							
-85.5	-85.5	Customer Receipts	-87.2	-89.0	-90.7	-92.5	-94.4
<b>-85.5</b>	<b>-85.5</b>		<b>-87.2</b>	<b>-89.0</b>	<b>-90.7</b>	<b>-92.5</b>	<b>-94.4</b>
<b>44.2</b>	<b>-9.4</b>	<b>Net Expenditure</b>	<b>46.0</b>	<b>44.3</b>	<b>42.5</b>	<b>40.7</b>	<b>38.9</b>

#### Council Organisation and People

Licensing and enforcement of legislation and Council conditions relating to hackney carriages, private hire vehicles, drivers and operators.

#### Miscellaneous Licences

<b>Direct Expenditure</b>							
15.1	0.0	Employees	0.1	0.1	0.1	0.1	0.1
0.5	0.0	Transport	0.0	0.0	0.0	0.0	0.0
3.3	3.3	Supplies and Services	3.3	3.3	3.3	3.3	3.3
12.9	12.9	Central Support Services	27.6	27.6	27.6	27.6	27.6
<b>31.8</b>	<b>16.3</b>		<b>31.0</b>	<b>31.0</b>	<b>31.0</b>	<b>31.0</b>	<b>31.0</b>
<b>Income</b>							
-13.7	-13.7	Customer Receipts	-14.0	-14.3	-14.6	-14.9	-15.2
<b>-13.7</b>	<b>-13.7</b>		<b>-14.0</b>	<b>-14.3</b>	<b>-14.6</b>	<b>-14.9</b>	<b>-15.2</b>
<b>18.1</b>	<b>2.6</b>	<b>Net Expenditure</b>	<b>17.0</b>	<b>16.8</b>	<b>16.5</b>	<b>16.1</b>	<b>15.8</b>

#### Council Organisation and People

Licensing and enforcement of legislation and Council conditions relating to Animal Boarding, Zoos, Riding Establishment, Street Trading, etc

#### Licensing Act

<b>Direct Expenditure</b>							
54.3	0.0	Employees	0.3	0.3	0.3	0.3	0.3
1.1	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.5	0.6	Supplies and Services	0.7	0.7	0.7	0.7	0.7
67.3	67.3	Central Support Services	130.8	130.8	130.8	130.8	130.8
<b>123.1</b>	<b>67.9</b>		<b>131.7</b>	<b>131.7</b>	<b>131.7</b>	<b>131.7</b>	<b>131.7</b>
<b>Income</b>							
-212.2	-212.2	Customer Receipts	-209.7	-212.1	-215.9	-220.1	-224.5
<b>-212.2</b>	<b>-212.2</b>		<b>-209.7</b>	<b>-212.1</b>	<b>-215.9</b>	<b>-220.1</b>	<b>-224.5</b>
<b>-89.1</b>	<b>-144.3</b>	<b>Net Expenditure</b>	<b>-78.1</b>	<b>-80.5</b>	<b>-84.2</b>	<b>-88.4</b>	<b>-92.8</b>

#### Council Organisation and People

Licensing and enforcement of legislation and Council conditions relating to Liquor Licences.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Gambling Licensing</b>							
<b>Direct Expenditure</b>							
15.3	0.6	Employees	0.7	0.7	0.7	0.7	0.7
0.4	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.1	0.1	Supplies and Services	0.1	0.1	0.1	0.1	0.1
11.2	11.2	Central Support Services	24.4	24.4	24.4	24.4	24.4
<b>27.0</b>	<b>11.9</b>		<b>25.2</b>	<b>25.2</b>	<b>25.2</b>	<b>25.2</b>	<b>25.2</b>
<b>Income</b>							
-20.0	-20.0	Customer Receipts	-20.4	-20.8	-21.2	-21.7	-22.1
<b>-20.0</b>	<b>-20.0</b>		<b>-20.4</b>	<b>-20.8</b>	<b>-21.2</b>	<b>-21.7</b>	<b>-22.1</b>
<b>7.0</b>	<b>-8.1</b>	<b>Net Expenditure</b>	<b>4.8</b>	<b>4.4</b>	<b>3.9</b>	<b>3.5</b>	<b>3.1</b>

#### Council Organisation and People

Licensing and enforcement of legislation and Council conditions relating to gambling.

<b>Environmental Health Other</b>							
<b>Direct Expenditure</b>							
27.7	1.6	Employees	1.7	1.8	1.8	1.8	1.9
0.4	0.0	Transport	0.0	0.0	0.0	0.0	0.0
13.2	13.3	Supplies and Services	13.2	13.2	13.2	13.2	13.2
15.9	15.9	Central Support Services	44.7	44.7	44.7	44.7	44.7
<b>57.2</b>	<b>30.7</b>		<b>59.6</b>	<b>59.7</b>	<b>59.7</b>	<b>59.7</b>	<b>59.8</b>
<b>Income</b>							
-2.0	-2.0	Customer Receipts	-2.0	-2.0	-2.0	-2.0	-2.0
<b>-2.0</b>	<b>-2.0</b>		<b>-2.0</b>	<b>-2.0</b>	<b>-2.0</b>	<b>-2.0</b>	<b>-2.0</b>
<b>55.2</b>	<b>28.7</b>	<b>Net Expenditure</b>	<b>57.6</b>	<b>57.7</b>	<b>57.7</b>	<b>57.7</b>	<b>57.8</b>

#### Environment

This budget includes staffing costs for Public Burials and Health Promotion

<b>Parks</b>							
<b>Direct Expenditure</b>							
119.6	119.6	Employees	152.9	159.4	120.8	123.2	125.6
678.1	705.3	Premises	653.9	666.3	679.1	692.1	705.4
6.5	7.0	Transport	8.2	8.2	8.2	8.2	8.2
130.2	155.2	Supplies and Services	54.1	47.8	44.1	43.1	42.1
15.2	15.2	Bought-in Services	18.4	18.7	19.0	19.3	19.5
236.4	236.4	Central Support Services	222.2	222.2	222.2	222.2	222.2
<b>1,186.0</b>	<b>1,238.6</b>		<b>1,109.8</b>	<b>1,122.6</b>	<b>1,093.4</b>	<b>1,108.1</b>	<b>1,122.9</b>
<b>Income</b>							
-6.4	-9.0	Grants & Contributions	-6.5	-6.6	-6.6	-6.6	-6.6
-40.8	-53.6	Customer Receipts	-41.6	-42.4	-43.2	-44.1	-44.9
-15.7	-15.7	Internal recharges	-16.0	-5.5	-5.5	-5.5	-5.5
<b>-62.9</b>	<b>-78.3</b>		<b>-64.1</b>	<b>-54.5</b>	<b>-55.4</b>	<b>-56.2</b>	<b>-57.0</b>
<b>Capital Charges</b>							
62.7	62.7	Capital Charges	71.4	71.4	47.5	22.5	18.9
<b>62.7</b>	<b>62.7</b>		<b>71.4</b>	<b>71.4</b>	<b>47.5</b>	<b>22.5</b>	<b>18.9</b>
<b>1,185.8</b>	<b>1,223.1</b>	<b>Net Expenditure</b>	<b>1,117.1</b>	<b>1,139.5</b>	<b>1,085.5</b>	<b>1,074.4</b>	<b>1,084.8</b>

#### Environment

Primarily the costs of parks and open spaces under the Council's control. 200 Hectares (495 acres) Play area inspection, and maintenance and repair by a dedicated member of staff. Provision and letting of allotment site at Ulverston

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Promoting South Lakeland</b>							
<b>Direct Expenditure</b>							
30.0	65.0	Supplies and Services	30.0	0.0	0.0	0.0	0.0
<b>30.0</b>	<b>65.0</b>		<b>30.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>30.0</b>	<b>65.0</b>	<b>Net Expenditure</b>	<b>30.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

#### Promoting South Lakeland

A reserve set up to fund activities and projects which promote South Lakeland, authorised by the Leader in collaboration with other Cabinet Members.

<b>Recreation Grounds</b>							
<b>Direct Expenditure</b>							
6.0	6.0	Employees	9.3	9.7	10.0	10.2	10.5
36.8	49.7	Premises	35.4	36.6	37.8	39.0	40.4
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Supplies and Services	0.0	0.0	0.0	0.0	0.0
44.5	44.5	Central Support Services	45.9	45.9	45.9	45.9	45.9
<b>87.4</b>	<b>100.3</b>		<b>90.5</b>	<b>92.2</b>	<b>93.7</b>	<b>95.2</b>	<b>96.7</b>
<b>Income</b>							
0.0	-10.4	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-3.6	-3.6	Customer Receipts	-3.6	-3.7	-3.7	-3.7	-3.7
<b>-3.6</b>	<b>-14.0</b>		<b>-3.6</b>	<b>-3.7</b>	<b>-3.7</b>	<b>-3.7</b>	<b>-3.7</b>
<b>Capital Charges</b>							
161.2	161.2	Capital Charges	177.5	212.8	216.8	66.9	68.9
<b>161.2</b>	<b>161.2</b>		<b>177.5</b>	<b>212.8</b>	<b>216.8</b>	<b>66.9</b>	<b>68.9</b>
<b>245.0</b>	<b>247.4</b>	<b>Net Expenditure</b>	<b>264.4</b>	<b>301.3</b>	<b>306.8</b>	<b>158.4</b>	<b>161.8</b>

#### Environment

This includes all sports and general recreation ground maintenance and development, including Jubilee fields and Yewbarrow.

<b>Street Furniture</b>							
<b>Direct Expenditure</b>							
9.1	9.9	Premises	9.1	9.1	9.1	9.1	9.1
6.8	6.8	Central Support Services	7.7	7.7	7.7	7.7	7.7
<b>15.9</b>	<b>16.7</b>		<b>16.8</b>	<b>16.8</b>	<b>16.8</b>	<b>16.8</b>	<b>16.8</b>
<b>Capital Charges</b>							
3.1	3.1	Capital Charges	8.7	8.7	3.9	3.9	3.9
<b>3.1</b>	<b>3.1</b>		<b>8.7</b>	<b>8.7</b>	<b>3.9</b>	<b>3.9</b>	<b>3.9</b>
<b>19.0</b>	<b>19.8</b>	<b>Net Expenditure</b>	<b>25.5</b>	<b>25.5</b>	<b>20.7</b>	<b>20.7</b>	<b>20.7</b>

#### Environment

To supply and fix street nameplates.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Street Cleansing Client</b>							
<b>Direct Expenditure</b>							
3.0	6.5	Supplies and Services	3.0	3.0	3.0	3.0	3.0
1,451.5	1,464.2	Bought-in Services	1,482.1	1,508.3	1,535.0	1,562.2	1,589.9
188.8	188.8	Central Support Services	207.7	207.7	207.7	207.7	207.7
<b>1,643.3</b>	<b>1,659.5</b>		<b>1,692.8</b>	<b>1,719.0</b>	<b>1,745.7</b>	<b>1,772.9</b>	<b>1,800.6</b>
<b>Income</b>							
-1.0	-1.0	Customer Receipts	-1.2	-1.2	-1.3	-1.3	-1.3
-111.3	-111.3	Internal recharges	-111.5	-111.5	-111.5	-111.5	-111.5
<b>-112.3</b>	<b>-112.3</b>		<b>-112.7</b>	<b>-112.7</b>	<b>-112.8</b>	<b>-112.8</b>	<b>-112.8</b>
<b>Capital Charges</b>							
0.0	0.0	Capital Charges	0.0	0.0	0.0	0.0	0.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>1,531.1</b>	<b>1,547.3</b>	<b>Net Expenditure</b>	<b>1,580.1</b>	<b>1,606.3</b>	<b>1,633.0</b>	<b>1,660.2</b>	<b>1,687.8</b>

#### Environment

Ensure Street Cleansing contract is adhered to and monitored (see STG). The service provides for the collection and disposal of abandoned vehicles.

<b>Waste Coll Disposal Client</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
161.4	176.4	Supplies and Services	157.9	68.4	68.9	69.4	69.9
1,113.2	1,122.6	Bought-in Services	1,136.3	1,156.5	1,177.0	1,197.9	1,219.2
150.8	150.8	Central Support Services	165.7	165.7	165.7	165.7	165.7
<b>1,425.4</b>	<b>1,449.8</b>		<b>1,459.9</b>	<b>1,390.5</b>	<b>1,411.6</b>	<b>1,433.0</b>	<b>1,454.7</b>
<b>Income</b>							
-35.0	-50.0	Customer Receipts	-40.0	-40.0	-40.0	-40.0	-40.0
0.0	0.0	Internal recharges	0.0	0.0	0.0	0.0	0.0
<b>-35.0</b>	<b>-50.0</b>		<b>-40.0</b>	<b>-40.0</b>	<b>-40.0</b>	<b>-40.0</b>	<b>-40.0</b>
<b>Capital Charges</b>							
1.1	1.1	Capital Charges	1.1	1.1	1.1	1.1	1.1
<b>1.1</b>	<b>1.1</b>		<b>1.1</b>	<b>1.1</b>	<b>1.1</b>	<b>1.1</b>	<b>1.1</b>
<b>1,391.5</b>	<b>1,400.9</b>	<b>Net Expenditure</b>	<b>1,421.0</b>	<b>1,351.6</b>	<b>1,372.6</b>	<b>1,394.0</b>	<b>1,415.8</b>

#### Environment

Ensure Waste Collection contract is adhered to and monitored (see SWK). As part of its domestic service the Council arranges for collection of bulky waste household items and clinical waste.

<b>Dog Control</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
0.0	0.0	Transport	0.0	0.0	0.0	0.0	0.0
33.6	33.6	Supplies and Services	34.4	35.2	35.9	36.7	37.6
3.1	3.1	Central Support Services	8.3	8.3	8.3	8.3	8.3
<b>36.8</b>	<b>36.8</b>		<b>42.6</b>	<b>43.4</b>	<b>44.2</b>	<b>45.0</b>	<b>45.8</b>
<b>Income</b>							
-2.1	-2.1	Customer Receipts	-2.2	-2.2	-2.3	-2.3	-2.3
<b>-2.1</b>	<b>-2.1</b>		<b>-2.2</b>	<b>-2.2</b>	<b>-2.3</b>	<b>-2.3</b>	<b>-2.3</b>
<b>Capital Charges</b>							
1.4	1.4	Capital Charges	1.4	1.4	0.0	0.0	0.0
<b>1.4</b>	<b>1.4</b>		<b>1.4</b>	<b>1.4</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>36.0</b>	<b>36.0</b>	<b>Net Expenditure</b>	<b>41.9</b>	<b>42.6</b>	<b>42.0</b>	<b>42.7</b>	<b>43.5</b>

#### Environment

The statutory service relates to the collection of stray dogs



2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Kerbside Recycling Client</b>							
<b>Direct Expenditure</b>							
100.5	89.0	Supplies and Services	96.0	21.0	21.0	21.0	21.0
2,519.5	2,540.8	Bought-in Services	2,571.9	2,617.6	2,664.0	2,711.3	2,759.4
143.1	143.1	Central Support Services	143.9	143.9	143.9	143.9	143.9
0.0	0.0	Capital Financing Costs	0.0	0.0	0.0	0.0	0.0
<b>2,763.0</b>	<b>2,772.8</b>		<b>2,811.8</b>	<b>2,782.5</b>	<b>2,828.9</b>	<b>2,876.2</b>	<b>2,924.3</b>
<b>Income</b>							
-1,015.0	-1,095.5	Grants & Contributions	-1,100.0	-1,100.0	-1,100.0	-1,100.0	-1,100.0
-147.5	-167.5	Customer Receipts	-171.6	-175.0	-178.5	-181.9	-185.3
<b>-1,162.5</b>	<b>-1,263.0</b>		<b>-1,271.6</b>	<b>-1,275.0</b>	<b>-1,278.5</b>	<b>-1,281.9</b>	<b>-1,285.3</b>
<b>Capital Charges</b>							
17.9	17.9	Capital Charges	22.2	12.6	12.6	12.6	12.6
<b>17.9</b>	<b>17.9</b>		<b>22.2</b>	<b>12.6</b>	<b>12.6</b>	<b>12.6</b>	<b>12.6</b>
<b>1,618.5</b>	<b>1,527.8</b>	<b>Net Expenditure</b>	<b>1,562.4</b>	<b>1,520.0</b>	<b>1,563.0</b>	<b>1,606.9</b>	<b>1,651.6</b>

Environment

Ensure Recycling contract is adhered to and monitored (see SWK)

#### Waste Recycling

<b>Direct Expenditure</b>							
0.0	0.0	Employees	0.0	0.0	0.0	0.0	0.0
155.5	177.5	Supplies and Services	178.9	182.4	185.9	189.5	193.2
57.1	57.1	Central Support Services	55.8	55.8	55.8	55.8	55.8
<b>212.6</b>	<b>234.6</b>		<b>234.7</b>	<b>238.2</b>	<b>241.7</b>	<b>245.3</b>	<b>249.0</b>
<b>Income</b>							
-145.0	-167.0	Grants & Contributions	-161.0	-161.0	-161.0	-161.0	-161.0
<b>-145.0</b>	<b>-167.0</b>		<b>-161.0</b>	<b>-161.0</b>	<b>-161.0</b>	<b>-161.0</b>	<b>-161.0</b>
<b>Capital Charges</b>							
13.4	13.4	Capital Charges	13.4	13.4	13.3	13.4	13.4
<b>13.4</b>	<b>13.4</b>		<b>13.4</b>	<b>13.4</b>	<b>13.3</b>	<b>13.4</b>	<b>13.4</b>
<b>81.0</b>	<b>81.0</b>	<b>Net Expenditure</b>	<b>87.1</b>	<b>90.5</b>	<b>94.1</b>	<b>97.7</b>	<b>101.4</b>

Environment

This service utilises a well established network of over 50 Bring Sites, collecting a variety of materials: glass, paper, drinks cans, plastic and cardboard etc.

#### Water Supply and Pollution

<b>Direct Expenditure</b>							
69.1	0.0	Employees	0.3	0.3	0.3	0.3	0.3
5.0	2.3	Transport	2.5	2.5	2.5	2.6	2.5
19.0	19.0	Supplies and Services	19.1	19.1	19.1	19.1	19.1
37.1	37.1	Central Support Services	147.2	147.2	147.2	147.2	147.2
<b>130.2</b>	<b>58.4</b>		<b>169.1</b>	<b>169.1</b>	<b>169.1</b>	<b>169.2</b>	<b>169.1</b>
<b>Income</b>							
-46.3	-46.3	Customer Receipts	-69.0	-70.4	-71.7	-73.0	-74.3
<b>-46.3</b>	<b>-46.3</b>		<b>-69.0</b>	<b>-70.4</b>	<b>-71.7</b>	<b>-73.0</b>	<b>-74.3</b>
<b>Capital Charges</b>							
2.0	2.0	Capital Charges	2.0	2.0	2.0	2.0	0.0
<b>2.0</b>	<b>2.0</b>		<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>0.0</b>
<b>85.9</b>	<b>14.2</b>	<b>Net Expenditure</b>	<b>102.2</b>	<b>100.7</b>	<b>99.5</b>	<b>98.2</b>	<b>94.9</b>

Environment

Sampling at commercial and domestic premises of private water supplies. Organising the analysis of the water and acting upon those that fail. Advice on water safety and quality.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Street Cleansing Contractor</b>							
<b>Direct Expenditure</b>							
666.7	666.5	Employees	688.0	716.8	736.6	750.9	764.8
410.4	400.4	Transport	412.8	416.3	423.3	431.6	439.6
48.9	48.5	Supplies and Services	52.0	52.0	52.0	52.0	52.0
56.8	56.8	Bought-in Services	58.1	59.4	60.8	62.2	63.6
139.2	139.2	Central Support Services	147.3	153.5	154.6	155.7	156.8
<b>1,322.0</b>	<b>1,311.4</b>		<b>1,358.2</b>	<b>1,398.0</b>	<b>1,427.2</b>	<b>1,452.2</b>	<b>1,476.7</b>
<b>Income</b>							
-20.0	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-1.3	-21.3	Customer Receipts	-21.3	-21.3	-21.4	-21.4	-21.4
-1,448.0	-1,460.2	Internal recharges	-1,478.1	-1,504.3	-1,531.0	-1,558.2	-1,585.9
<b>-1,469.3</b>	<b>-1,481.5</b>		<b>-1,499.4</b>	<b>-1,525.7</b>	<b>-1,552.4</b>	<b>-1,579.6</b>	<b>-1,607.3</b>
<b>Capital Charges</b>							
135.0	135.0	Capital Charges	39.3	39.3	35.3	35.3	35.3
<b>135.0</b>	<b>135.0</b>		<b>39.3</b>	<b>39.3</b>	<b>35.3</b>	<b>35.3</b>	<b>35.3</b>
<b>-12.3</b>	<b>-35.2</b>	<b>Net Expenditure</b>	<b>-101.9</b>	<b>-88.4</b>	<b>-89.8</b>	<b>-92.0</b>	<b>-95.2</b>

#### Environment

Maintaining clean streets. The provision, maintenance and emptying of litter bins (approximately 945) throughout the District. Emptying frequency depends on location & season. Street sweeping and litter picking.

#### Transport

<b>Direct Expenditure</b>							
238.9	239.0	Employees	243.8	252.5	257.3	262.2	267.1
252.4	253.3	Transport	296.0	318.2	320.5	323.0	325.6
49.9	53.5	Supplies and Services	50.3	50.3	50.3	50.3	50.3
91.5	91.5	Central Support Services	92.5	94.5	94.7	95.0	95.3
4.3	4.3	Capital Financing Costs	4.3	4.3	4.3	4.3	4.3
<b>637.1</b>	<b>641.6</b>		<b>686.9</b>	<b>719.8</b>	<b>727.2</b>	<b>734.8</b>	<b>742.5</b>
<b>Income</b>							
-71.8	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
-9.0	-80.8	Customer Receipts	-81.4	-131.9	-137.5	-143.1	-148.9
-568.2	-568.2	Internal recharges	-617.4	-597.9	-594.6	-596.7	-596.0
<b>-649.0</b>	<b>-649.0</b>		<b>-698.8</b>	<b>-729.9</b>	<b>-732.1</b>	<b>-739.8</b>	<b>-744.8</b>
<b>Capital Charges</b>							
11.9	11.9	Capital Charges	11.9	10.0	4.9	4.9	2.1
<b>11.9</b>	<b>11.9</b>		<b>11.9</b>	<b>10.0</b>	<b>4.9</b>	<b>4.9</b>	<b>2.1</b>
<b>0.0</b>	<b>4.5</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>-0.2</b>

#### Environment

Maintains SLDC's vehicle fleet, carrying out safety inspections and ensuring they are available in delivering services.

2016/17 Approved £000	2016/17 Current £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
<b>Kerbside Recycling -Contractor</b>							
<b>Direct Expenditure</b>							
1,814.0	1,814.3	Employees	1,814.3	1,898.7	1,957.2	1,996.6	2,035.1
872.2	880.8	Transport	922.2	922.7	936.8	956.0	973.8
426.4	519.2	Supplies and Services	532.9	542.2	551.7	561.4	571.3
0.0	0.0	Efficiencies	0.0	-185.7	-191.2	-196.9	-196.9
287.8	287.8	Central Support Services	282.4	294.8	296.9	299.0	301.2
<b>3,400.4</b>	<b>3,502.1</b>		<b>3,551.8</b>	<b>3,472.7</b>	<b>3,551.4</b>	<b>3,616.1</b>	<b>3,684.5</b>
<b>Income</b>							
-26.2	0.0	Grants & Contributions	0.0	0.0	0.0	0.0	0.0
0.0	-26.2	Customer Receipts	-36.2	-37.4	-37.4	-37.4	-37.4
-3,643.0	-3,673.7	Internal recharges	-3,718.8	-3,784.9	-3,851.9	-3,920.1	-3,989.5
<b>-3,669.2</b>	<b>-3,699.9</b>		<b>-3,755.0</b>	<b>-3,822.3</b>	<b>-3,889.3</b>	<b>-3,957.5</b>	<b>-4,026.9</b>
<b>Capital Charges</b>							
571.8	571.8	Capital Charges	577.8	729.2	545.9	698.1	732.0
<b>571.8</b>	<b>571.8</b>		<b>577.8</b>	<b>729.2</b>	<b>545.9</b>	<b>698.1</b>	<b>732.0</b>
<b>303.0</b>	<b>374.0</b>	<b>Net Expenditure</b>	<b>374.6</b>	<b>379.6</b>	<b>207.9</b>	<b>356.6</b>	<b>389.6</b>

#### Environment

The collection of domestic waste on an alternate week basis from 52,000 properties throughout South Lakeland. Fortnightly collection from the kerbside of waste for recycling. This includes paper, cardboard, glass, cans, plastic and green waste.

<b>6,166.8</b>	<b>6,150.3</b>	<b>Total Neighbourhood Services</b>	<b>6,056.1</b>	<b>5,631.8</b>	<b>5,451.4</b>	<b>5,167.0</b>	<b>5,169.0</b>
<b>Other GF Items</b>							
<b>Direct Expenditure</b>							
0.0	0.0	Unallocated growth	0.0	500.0	500.0	500.0	500.0
<b>0.0</b>	<b>0.0</b>		<b>0.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>
<b>0.0</b>	<b>0.0</b>	<b>Net Expenditure</b>	<b>0.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>
<b>0.0</b>	<b>0.0</b>	<b>Total Other GF Items</b>	<b>0.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>	<b>500.0</b>
<b>16,243.7</b>	<b>17,007.0</b>	<b>Total Service Expenditure</b>	<b>15,887.5</b>	<b>15,138.5</b>	<b>14,474.5</b>	<b>14,141.9</b>	<b>14,250.0</b>

## Section 3c

The purpose of this section is to show the pattern of recharges to/from services

		Recharges in				Recharges out £000	Total £000
		Central Support Services	Supplies and services	Transport	Bought in Services		
		£000	£000	£000	£000		
ECC	Social Enterprise Admin	146.8	0.0	0.2	0.0	-855.5	-708.5
ECF	Asst Dir Customer Focus	66.2	0.0	0.3	0.0	-146.4	-79.9
ECL	Legal, Democratic and	64.0	0.0	0.0	0.0	-293.2	-229.2
ECU	Customer Services	444.9	0.0	0.0	0.0	-1,109.7	-664.8
EDM	Democratic and Member	194.2	0.0	0.0	0.0	-343.2	-149.0
EFS	Financial Services	331.8	0.0	0.5	0.0	-1,021.7	-689.4
EHS	Health and Safety	0.0	0.0	0.3	0.0	-65.3	-65.0
EPX	Offices	85.7	0.0	0.0	0.0	-502.1	-416.4
ERA	Internal Audit	0.0	0.0	0.0	0.0	-75.2	-75.2
ERB	Revenues and Benefits	607.1	0.0	2.0	0.0	-1,979.8	-1,370.7
ERE	Asst Dir Resources	84.9	0.0	0.0	0.0	-179.5	-94.6
ERI	Information Services	115.3	0.0	1.6	0.0	-946.4	-829.5
ERP	Printing and Graphic Design	32.0	0.0	0.0	0.0	-175.4	-143.4
ERS	Employee Relations	141.2	0.0	0.9	0.0	-412.4	-270.3
ESE	AD Strategic Planning	197.2	0.0	0.0	0.0	-277.7	-80.5
EUN	Community Services	818.1	0.0	6.3	0.0	-2,330.3	-1,505.9
EUR	AD Community Invest and	410.2	0.0	1.9	0.0	-1,134.6	-722.5
EXC	Management Team	40.6	0.0	0.5	0.0	-401.1	-360.0
EXS	Policy and Performance	286.8	0.0	0.9	0.0	-893.1	-605.4
EXT	Transformation and Change	0.0	0.0	0.0	0.0	-1.9	-1.9
GBC	Building Control	235.8	0.0	1.6	0.0	0.0	237.4
GBN	Council Tax Benefits	316.9	0.0	0.0	0.0	0.0	316.9
GCA	Democratic Management	1,412.2	0.0	0.0	0.0	0.0	1,412.2
GCC	Corporate Communications	41.1	0.0	0.5	0.0	0.0	41.6
GCD	Partnerships and	233.3	0.0	0.0	0.0	0.0	233.3
GCG	Community Grants	90.2	0.0	0.0	0.0	0.0	90.2
GCK	Car Parks	927.3	111.5	1.6	0.0	-549.3	491.1
GCM	Cemeteries	52.4	0.0	0.3	0.0	0.0	52.7
GCN	Conveniences	4.3	0.0	0.0	0.0	0.0	4.3
GCP	Coast Protection	16.6	0.0	0.0	0.0	0.0	16.6
GCS	Caravan Site	11.5	0.0	0.0	0.0	0.0	11.5
GCV	Conservation and	13.2	0.0	0.0	0.0	0.0	13.2
GCX	Corporate Management	78.2	0.0	0.0	0.0	0.0	78.2
GCZ	Contaminated Land	32.1	0.0	0.0	0.0	0.0	32.1
GDC	Development Control	455.1	0.0	3.2	0.0	0.0	458.3
GDY	SLDC Depots	32.3	0.0	0.0	0.0	-168.2	-135.9
GED	Economic Development	164.6	0.0	0.0	0.0	0.0	164.6
GEL	Elections	93.5	0.0	0.0	0.0	0.0	93.5
GEM	Emergency Planning	31.5	0.0	0.0	0.0	0.0	31.5
GEN	Housing Enabling Role	103.5	0.0	0.8	0.0	0.0	104.3
GER	Electoral Registration	46.0	0.0	0.0	0.0	0.0	46.0
GEV	Arts and Events	28.9	0.0	0.0	0.0	0.0	28.9
GFD	Food Safety	245.6	0.0	0.0	0.0	0.0	245.6
GFI	Corporate Finance	168.6	0.0	0.0	0.0	0.0	168.6
GFN	NNDR Collection	350.1	0.0	0.0	0.0	0.0	350.1
GFT	Council Tax Collection	601.2	0.0	0.0	0.0	0.0	601.2
GFW	Flood Warning	10.0	0.0	0.2	0.0	0.0	10.2
GGK	Car Park Enforcement	57.9	0.0	0.0	0.0	-194.2	-136.3
GGR	Glebe Road Recreation	0.5	0.0	0.0	0.0	0.0	0.5
GHL	Town View Field Hostel	38.5	0.0	0.0	0.0	0.0	38.5
GHM	Homelessness	67.3	0.0	1.0	0.0	0.0	68.3
GHP	Noise, Air and Water	310.2	0.0	0.0	0.0	0.0	310.2
GHS	Health and Safety	132.0	0.0	0.0	0.0	0.0	132.0
GHT	Housing Standards	7.6	0.0	0.5	0.0	0.0	8.1
GIL	Community Infrastructure	16.6	0.0	0.0	0.0	0.0	16.6
GLC	Local Land Charges	91.5	0.0	0.0	0.0	0.0	91.5
GLE	Leisure Centres (incl Pools)	79.5	0.0	0.0	0.0	0.0	79.5

		Recharges in				Recharges out £000	Total £000
		Central Support Services	Supplies and services	Transport	Bought in Services		
		£000	£000	£000	£000		
GLP	Development Plans	165.5	0.0	1.4	0.0	0.0	166.9
GLW	Lake Windermere	130.8	0.0	0.3	0.0	-5.8	125.3
GMA	Hackney Carriage Licensing	124.6	0.0	0.0	0.0	0.0	124.6
GMC	Miscellaneous Licensing	27.6	0.0	0.0	0.0	0.0	27.6
GMD	Licensing Act	130.8	0.0	0.0	0.0	0.0	130.8
GME	Gambling Licensing	24.4	0.0	0.0	0.0	0.0	24.4
GMK	Markets	36.1	10.6	0.5	0.0	0.0	47.2
GMM	Members	48.7	0.0	14.5	0.0	0.0	63.2
GMU	Museum	16.5	0.0	0.0	0.0	0.0	16.5
GMY	Safer Stronger	59.2	0.0	0.0	0.0	0.0	59.2
GOT	Environmental Other	44.7	0.0	0.0	0.0	0.0	44.7
GPB	Publications, Tourism,	0.0	0.0	0.0	0.0	0.0	0.0
GPH	Public Halls	160.5	0.0	0.6	0.0	-105.2	55.9
GPJ	Town Centre Projects	0.0	0.0	0.0	0.0	0.0	0.0
GPK	Parks and Open Spaces	222.2	0.0	1.2	0.0	-16.0	207.4
GPL	Planned Maintenance	0.0	0.0	0.0	0.0	0.0	0.0
GPR	Consultation	33.0	0.0	0.0	0.0	0.0	33.0
GRA	Rent Allowances	522.9	0.0	0.0	0.0	0.0	522.9
GRB	Discretionary Housing	0.0	0.0	0.0	0.0	0.0	0.0
GRD	Discretionary Rate Relief	13.1	0.0	0.0	0.0	0.0	13.1
GRG	Recreation Grounds	45.9	0.0	0.0	0.0	0.0	45.9
GRM	Kendal Regeneration	0.0	0.0	0.0	0.0	0.0	0.0
GRP	Kendal Regeneration	47.6	0.0	0.0	0.0	0.0	47.6
GSE	District Lighting Expenses	1.1	0.0	0.0	0.0	0.0	1.1
GSH	Second Homes Discounts	47.1	0.0	0.0	0.0	0.0	47.1
GSN	Street Furniture	7.7	0.0	0.0	0.0	0.0	7.7
GSY	Sundry Properties	239.3	0.0	0.0	0.0	0.0	239.3
GTG	Street Cleansing Client	207.7	0.0	0.0	1,478.1	-111.5	1,574.3
GTV	Bank Charges	55.3	0.0	0.0	0.0	0.0	55.3
GTW	Audit and Inspection	16.1	0.0	0.0	0.0	0.0	16.1
GUL	Industrial Units Landlord	3.1	0.0	0.0	0.0	0.0	3.1
GWC	Waste Coll Disposal Client	165.7	0.0	0.0	1,136.3	0.0	1,302.0
GWF	Dog Control	8.3	0.0	0.0	0.0	0.0	8.3
GWK	Kerbside Coll Recycling	143.9	0.0	0.0	2,571.9	0.0	2,715.8
GWR	Waste Recycling	55.8	0.0	0.0	0.0	0.0	55.8
GWS	Water Sampling	147.2	0.0	0.0	0.0	0.0	147.2
STG	Street Cleansing	147.3	0.0	123.5	0.0	-1,478.1	-1,207.3
STS	Transport	92.5	0.0	0.0	0.0	-617.4	-524.9
SWK	Kerbside Recycling	282.4	0.0	494.3	0.0	-3,718.8	-2,942.1
		14,139.2	122.1	661.4	5,186.3	-20,109.0	0.0

## Section 3d

The purpose of this section is to set out the proposed savings identified

Bid name	Description	PH	2017/18	2018/19	2019/20
<b>Customer Connect Savings identified*:</b>					
Customer Connect (Excelsior CRM software)	Software license fees no longer required	Housing and Innovation	-16,000	-16,000	-16,000
Customer Connect (Covalent software)	Software license fees no longer required	Housing and Innovation	-6,000	-6,000	-6,000
<b>Other Savings:</b>					
Summons costs increased income	Increase in summons fees and charges on NDR and Ctax.	Finance	-27,500	-27,500	-27,500
Grange Victoria Hall	Cabinet approved removal of recurring support from April 2019 onwards	Culture, Arts and Events			-28,620
Kendal Depot capital bid income	Net income linked to enhanced depot facilities to support new services, eg MOT testing. Increasing to net £40k from 20/21	Environment		-30,000	-35,000
Recycling credit income	Base budget review against actuals	Environment	-16,000	-16,000	-16,000
<b>Total savings</b>			<b>-65,500</b>	<b>-95,500</b>	<b>-129,120</b>

\*The Customer Connect Programme is due to deliver £850k of annual revenue savings once fully implemented. These

## Customer Connect Savings Reconciliation:

Total Savings Anticipated	-850,000
Savings identified to date	-22,000
Additional savings	-828,000

## Section 3e

The purpose of this section is to set out the fixed term budget growth bids

Bid name	Description	PH	2017/18	2018/19	2019/20
Parks and open spaces temp staff	To support development and implementation of Parks Strategy, Play Area action plans and Play area development.	Environment	39,700	41,700	
Business Support	This growth bid is to secure the funding for 2017/18 and 2018/19 to continue this service in partnership with the Chamber of Commerce subject to satisfactory delivery in year 1.	Economy	55,000	55,000	
Economic Development Advisory Framework	Funding for local economic based studies to be procured via a framework contract.	Economy	25,000	25,000	25,000
Kendal Town Centre Master Plan implementation	The outcomes of the KTCMP are due in early 2017. This is to put funding in place for the delivery phase.	Economy	50,000	100,000	
Empty homes support	Additional resources in the area of empty homes and reducing homelessness to support better achievement of a key Council Plan priority.	Housing and Innovation	20,000	20,000	
Community Toilet Improvement Reserve	Reserve to support grants to parishes for upgrading public toilet facilities and enhance their sustainability.	Health and Wellbeing	£50k funded from existing LIPS resources as per Cabinet report 23 November 2016.		
Promoting South Lakeland	Continuation of Leader's grant giving budget.	Promoting South Lakeland	30,000		
Great Places	Wider partnership initiative to promote and enhance the local area and economic activity.	Culture, Arts and Events	25,000	25,000	25,000
			244,700	266,700	50,000
Total bids			561,400		

## Section 3f

The purpose of this section is to set out the budget pressures identified

Service area	Description	2017/18	2018/19	2019/20
Insurance	Increased insurance costs following recent renewal	76,100	76,100	76,100
Rates	Increase in Rates on Council owned property following national revaluation	217,600	217,600	217,600
Transitional Relief	Potential Relief against increases in rates following revaluation	-102,168	0	0
Kendal Markets income	Budget adjustment to reflect lower demand led income than budgeted from Kendal Markets	16,000	16,000	16,000
Asset Administration	Additional service cost for property services.	147,000	34,000	11,000
Income from rental properties	Potential shortfall of income from South Lakeland House	60,000	60,000	60,000
Building Control Income	Reduction to Building Control Income budget to align with actual performance	40,000	40,000	40,000
District Election costs	Financial impact of change to wards and district election patterns	-50,000	80,000	80,000
Car parking freeze	Freeze of car parking income for 2017/18	82,699	84,403	86,142
1% off pay award 17/18		-134,025	-119,272	-99,297
1% off vacancy factor		-130,040		
Other corporate adjustments		2,334	42,605	42,702
Benefit subsidy admin grant	Grant allocation from DWP	-15,000		
<b>Total base budget pressures</b>		<b>210,500</b>	<b>531,436</b>	<b>530,247</b>



This section is based on

- the proposed Council Tax increase for the Police and Crime Commissioner of Cumbria of 1.91%.

- the proposed Council Tax increase for Cumbria County Council of 3.99%.

## ESTIMATED COLLECTION FUND INCOME AND EXPENDITURE ACCOUNT

2016/17 £000	2016/17 £000		2017/18 £000	2017/18 £000
		<b>INCOME</b>		
86,305		Council Tax (Gross)	89,605	
175		Add Council Tax Premiums	163	
-5,100		Less Council Tax Benefits/ Reduction	-5,050	
<u>-6,455</u>		Less Council Tax Discounts	<u>-6,665</u>	
	74,925	Net Income from Council Tax		78,053
52,289		Non Domestic Rates (Gross)	55,326	
-200		less Estimated Appeals	-1,312	
<u>-9,365</u>		less Mandatory and Discretionary Reliefs	<u>-13,081</u>	
	42,724	Net Income from Non-Domestic Rates		40,933
	4	Transfers from General Fund: Local Council Tax Discounts		4
	<u>117,653</u>	<b>TOTAL INCOME</b>		<u>118,990</u>
		<b>EXPENDITURE</b>		
		<b>Precepts &amp; Demands :</b>		
54,832		Cumbria County Council	57,478	
9,642		Cumbria Police and Crime Commissioner	9,906	
8,040		South Lakeland District Council	8,329	
<u>1,479</u>		Parish Councils	<u>1,563</u>	
	73,993			77,276
		<b>Non-Domestic Rates :</b>		
20,996		Payment to Central Government	20,111	
4,199		Payment to Cumbria County Council	4,022	
16,797		Payment to South Lakeland District Council (before levy and tariff)	16,089	
<u>301</u>		Cost of Collection Allowance	<u>301</u>	
	42,293			40,523
936		Increase/(Reduction) in Bad Debt provision		
431		Council Tax Bad Debt Provision	781	
		Non-Domestic Rates Bad Debt Provision	<u>410</u>	
	1,367			1,191
	<u>117,653</u>	<b>TOTAL EXPENDITURE</b>		<u>118,990</u>
		Surplus/(Deficit) For Year		
240		Surplus/(Deficit) at 1st April: Council Tax	298	
<u>-2,177</u>		Surplus/(Deficit) at 1st April: Non-Domestic Rates	<u>-2,388</u>	
	-1,937			-2,090
		Add Council Tax Surplus for previous years transferred to:		
-31		South Lakeland District Council	-38	
-32		Cumbria Police Authority	-39	
<u>-177</u>		Cumbria County Council	<u>-221</u>	
	-240			-298
		Less NNDR Surplus/deficit for previous years transferred to:		
871		South Lakeland District Council	955	
1,089		Central Government	1,194	
<u>218</u>		Cumbria County Council	<u>239</u>	
	2,177			2,388
	<u>0</u>	<b>SURPLUS/(DEFICIT) AT 31ST MARCH</b>		<u>0</u>
	44,510.88	<b>Tax Base</b>		44,869.23
	£	<b>Band D Council Taxes</b>		£
	180.63	South Lakeland District Council		185.63
	33.24	Average Parish Council		34.84
	1,231.87	Cumbria County Council		1,281.02
	<u>216.63</u>	Cumbria Police & Crime Commissioner		<u>220.77</u>
	<u>1,662.37</u>	Total Average Council Tax		<u>1,722.26</u>

**The purpose of this appendix is to set out the parish precepts**

Parish	Tax Base	District Lighting	Parish Expenses	Total Precept	Band D Council Tax
		£	£		£
Aldingham	529.91	0.00	11,145.12	11,145.12	21.03
Allithwaite Upper	430.84	0.00	16,675.45	16,675.45	38.70
Arnside	1,177.48	5,103.41	37,152.83	42,256.24	35.89
Barbon	137.40	436.70	6,124.39	6,561.09	47.75
Beetham	870.69	2,868.69	17,655.49	20,524.18	23.57
Blawith & Subberthwaite	134.10	0.00	2,910.96	2,910.96	21.71
Broughton East	149.38	0.00	2,300.00	2,300.00	15.40
Burneside	646.83	623.22	23,022.73	23,645.95	36.56
Burton in Kendal	603.85	1,428.91	15,981.08	17,409.99	28.83
Cartmel Fell	253.60	0.00	6,189.29	6,189.29	24.41
Casterton	162.98	0.00	9,376.53	9,376.53	57.53
Claife	239.81	0.00	5,923.60	5,923.60	24.70
Colton	504.58	0.00	12,472.69	12,472.69	24.72
Coniston	457.72	0.00	19,438.46	19,438.46	42.47
Crook	220.05	0.00	6,607.67	6,607.67	30.03
Crosthwaite & Lyth	369.04	0.00	4,579.70	4,579.70	12.41
Dent	345.86	0.00	14,669.72	14,669.72	42.42
Docker	27.36	0.00	0.00	0.00	0.00
Duddon	541.53	0.00	17,876.36	17,876.36	33.01
Edgton with Newland, Mansriggs & Osmo	531.12	0.00	7,263.16	7,263.16	13.68
Fawcett Forest	13.53	0.00	0.00	0.00	0.00
Firbank	62.31	0.00	0.00	0.00	0.00
Garsdale	119.86	0.00	1,946.88	1,946.88	16.24
Grange-over-Sands	2,075.59	12,671.60	154,248.06	166,919.66	80.42
Grayrigg	100.09	287.15	389.34	676.49	6.76
Haverthwaite	379.83	0.00	11,592.33	11,592.33	30.52
Hawkshead	332.61	0.00	10,554.25	10,554.25	31.73
Helsington	164.76	0.00	7,144.61	7,144.61	43.36
Heversham	347.25	1,685.40	8,901.81	10,587.21	30.49
Hincaster	96.03	0.00	0.00	0.00	0.00
Holme	577.85	0.00	19,096.84	19,096.84	33.05
Hutton Roof	112.79	0.00	2,236.33	2,236.33	19.83
Kendal	10,208.78	231.37	359,526.01	359,757.38	35.24
Kentmere	63.51	0.00	1,900.00	1,900.00	29.92
Killington	72.98	0.00	0.00	0.00	0.00
Kirkby Ireleth	497.01	0.00	6,190.60	6,190.60	12.46
Kirkby Lonsdale	887.68	1,739.84	43,011.43	44,751.27	50.41
Lakes	2,444.37	10,107.73	94,100.00	104,207.73	42.63
Lambrigg	46.27	0.00	0.00	0.00	0.00
Levens	512.69	1,514.65	12,753.52	14,268.17	27.83
Longsleddale	42.76	0.00	128.28	128.28	3.00
Lower Allithwaite	875.98	0.00	35,015.37	35,015.37	39.97
Lower Holker	697.21	0.00	13,407.58	13,407.58	19.23
Lowick	126.07	0.00	2,392.09	2,392.09	18.97
Lupton	90.05	0.00	2,893.04	2,893.04	32.13
Mansergh	77.40	0.00	0.00	0.00	0.00
Middleton	54.06	0.00	0.00	0.00	0.00
Milnthorpe	716.46	1,379.71	27,333.06	28,712.77	40.08
Natland	512.73	515.94	9,312.48	9,828.42	19.17
New Hutton	171.31	0.00	1,192.87	1,192.87	6.96
Old Hutton & Holmescales	181.41	577.68	977.42	1,555.10	8.57
Pennington	749.85	0.00	4,678.24	4,678.24	6.24

## Section 3h

Parish	Tax Base	District Lighting	Parish Expenses	Total Precept	Band D Council Tax
		£	£		£
Preston Patrick	172.92	0.00	3,915.58	3,915.58	22.64
Preston Richard	504.06	443.48	21,721.17	22,164.65	43.97
Satterthwaite	132.43	0.00	5,000.00	5,000.00	37.76
Sedbergh	1,066.60	0.00	35,058.56	35,058.56	32.87
Sedgwick	188.56	0.00	9,742.89	9,742.89	51.67
Skelsmergh & Scalthwaiteirigg	200.23	358.93	3,762.10	4,121.03	20.58
Skelwith	119.00	0.00	4,000.00	4,000.00	33.61
Stainton	151.36	71.79	3,400.65	3,472.44	22.94
Staveley in Cartmel	287.23	0.00	5,225.31	5,225.31	18.19
Staveley with Ings	772.89	2,440.75	14,090.39	16,531.14	21.39
Torver	79.84	0.00	2,500.00	2,500.00	31.31
Ulverston	4,030.80	0.00	193,049.39	193,049.39	47.89
Underbarrow & Bradleyfield	208.86	0.00	7,535.80	7,535.80	36.08
Urswick	620.87	0.00	8,126.01	8,126.01	13.09
Whinfell	80.36	0.00	0.00	0.00	0.00
Whitwell & Selside	95.73	0.00	0.00	0.00	0.00
Windermere	4,098.43	6,497.46	119,000.00	125,497.46	30.62
Witherslack & Meathop	313.85	0.00	7,970.53	7,970.53	25.40
	<b>44,869.23</b>	<b>50,984.41</b>	<b>1,512,386.05</b>	<b>1,563,370.46</b>	<b>34.84</b>

The purpose of this appendix is to show the updated capital programme

<b>Programme Spending by Project</b>	<b>2016/17</b>	<b>Re-profiling and adj</b>	<b>2016/17 revised</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>Total 2016/17 to 2021/22</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Play Areas (including community funded schemes)	234.3	0.0	234.3	173.0	20.0	20.0	20.0	20.0	487.3
Children's Play Space Audit Action Plan Implimentation	10.0	0.0	10.0	30.0	20.0	0.0	0.0	0.0	60.0
Millerground Public Open Space, Access and Play Project	0.0	0.0	0.0	150.0	0.0	0.0	0.0	0.0	150.0
Grange Regeneration	157.3	-157.3	0.0	157.3	0.0	0.0	0.0	0.0	157.3
Nobles Rest	0.0	0.0	0.0	193.4	0.0	0.0	0.0	0.0	193.4
Ferry Nab Redevelopment Phase 1	180.9	0.0	180.9	0.0	0.0	0.0	0.0	0.0	180.9
Waterhead Public Realm	117.0	0.0	117.0	0.0	0.0	0.0	0.0	0.0	117.0
Waterhead Public Jetty	26.9	-26.9	0.0	26.9	0.0	0.0	0.0	0.0	26.9
Public Realm - The Glebe phase I and II	0.0	250.0	250.0	150.0	0.0	0.0	0.0	0.0	400.0
Kendal Town Centre Public Realm	160.0	-130.0	30.0	187.1	0.0	0.0	0.0	0.0	217.1
Kendal Leisure Centre (including changing rooms)	226.0	-187.0	39.0	487.0	0.0	0.0	0.0	0.0	526.0
Town Centre Improvement Fund	42.4	0.0	42.4	0.0	0.0	0.0	0.0	0.0	42.4
Wordsworth Trust contribution	0.0	0.0	0.0	42.0	0.0	0.0	0.0	0.0	42.0
Festival Infrastructure	64.8	-64.8	0.0	64.8	0.0	0.0	0.0	0.0	64.8
Flood impact works Rothay Park	0.0	100.0	100.0	500.0	0.0	0.0	0.0	0.0	600.0
Footway Lighting	25.0	0.0	25.0	25.0	25.0	25.0	25.0	25.0	150.0
IT Replacements	72.0	0.0	72.0	40.0	40.0	40.0	40.0	40.0	272.0
Customer Connect	66.0	0.0	66.0	134.0	0.0	0.0	0.0	0.0	200.0
CRM Development	60.0	-60.0	0.0	60.0	0.0	0.0	0.0	0.0	60.0
Access to Services	9.6	0.0	9.6	0.0	0.0	0.0	0.0	0.0	9.6
Mobile Working	0.0	0.0	0.0	145.0	0.0	0.0	0.0	0.0	145.0
Town and Car Park signing	32.5	0.0	32.5	0.0	0.0	0.0	0.0	0.0	32.5
Westmorland Shopping Centre Car Park Refurbishment	92.5	0.0	92.5	0.0	0.0	0.0	0.0	0.0	92.5
Rydal Road Car Park, Works to road and foot bridge**	50.0	0.0	50.0	240.0	0.0	0.0	0.0	0.0	290.0
South Lakeland House carpark works	20.0	0.0	20.0	400.0	0.0	0.0	0.0	0.0	420.0
Ulverston Culvert works	400.0	-26.0	374.0	0.0	0.0	0.0	0.0	0.0	374.0
Electric vehicle charging point	0.0	0.0	0.0	40.0	0.0	0.0	0.0	0.0	40.0
Car park re-surfacing	180.0	0.0	180.0	0.0	0.0	0.0	0.0	0.0	180.0
Vehicle & Plant Programme (inc bins and boxes)	508.1	16.9	525.0	1,684.0	60.0	1,522.0	627.0	441.0	4,859.0
Lake Patrol Boat	190.0	-12.4	177.6	0.0	0.0	0.0	0.0	0.0	177.6
Composter grants	7.7	0.0	7.7	0.0	0.0	0.0	0.0	0.0	7.7
Disabled Facilities Grants	599.7	0.0	599.7	581.0	581.0	581.0	581.0	581.0	3,504.7
Right to buy replacement scheme	1,050.0	0.0	1,050.0	959.0	0.0	0.0	0.0	0.0	2,009.0
Affordable & Empty Homes, Town Centre Properties.	811.3	-61.0	750.3	761.0	500.0	500.0	500.0	500.0	3,511.3

<b>Programme Spending by Project</b>	<b>2016/17</b>	<b>Re-profiling and adj</b>	<b>2016/17 revised</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>Total 2016/17 to 2021/22</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
S106 funded affordable homes purchase	0.0	0.0	0.0	150.0	0.0	0.0	0.0	0.0	150.0
Town View Fields works	57.3	-40.3	17.0	97.3	0.0	0.0	0.0	0.0	114.3
Cross-a-Moor junction improvement	0.0	0.0	0.0	0.0	300.0	0.0	0.0	0.0	300.0
Kendal Museum contribution	85.0	-85.0	0.0	85.0	0.0	0.0	0.0	0.0	85.0
Coronation Hall alterations	248.1	-98.1	150.0	98.1	0.0	0.0	0.0	0.0	248.1
Energy-saving building enhancements	35.2	-35.2	0.0	149.2	0.0	0.0	0.0	0.0	149.2
Former Knitware Factory (Ulverston) site clearance	0.0	0.0	0.0	110.0	0.0	0.0	0.0	0.0	110.0
Kendal Town Hall stone work	100.0	-83.0	17.0	209.0	0.0	0.0	0.0	0.0	226.0
Castle Dairy flood damage reinstatement	200.0	0.0	200.0	0.0	0.0	0.0	0.0	0.0	200.0
<b>New bids prioritised</b>									
Kendal Depot staff facilities and workshop	0.0	0.0	0.0	175.0	0.0	0.0	0.0	0.0	175.0
Kendal to Lancaster towpath trail*	0.0	0.0	0.0	140.0	0.0	0.0	0.0	0.0	140.0
<b>Bids subject to further assessment:</b>									
Leisure sites (subject to facilities strategy)									
Further play area audit implementation									
Accommodation review									
Ulverston Waste Recycling site									
Employment sites									
Housing land acquisition									
Grange Promenade works									
<b>Total</b>	<b>6,119.6</b>	<b>-700.1</b>	<b>5,419.5</b>	<b>8,444.1</b>	<b>1,546.0</b>	<b>2,688.0</b>	<b>1,793.0</b>	<b>1,607.0</b>	<b>21,497.6</b>

\*to be funded through LIPS allocations for 2017/18

\*\*Subject to scope of scheme being confirmed

## Section 4b

The purpose of this section is to show the revised position on capital funding 2016/17 - 2021/22

	Balance April 2016 £000	Income £000	Use in capital programme £000	Potential Balance March 2022 £000
<b>General</b>				
Usable Capital Receipts	2,927	0	-2,394	533
<b>Earmarked or allocated</b>				
VAT Shelter receipt	1,291	2,200	-3,491	0
Revenue (LIPS)	0	260	-260	0
Waste Reserve (capital)	0	45	-45	0
IT replacement reserve	134	240	-272	102
Major Repairs Reserve	558	300	-587	271
Insurance	0	200	-200	0
General Revenue contributions	285	2,782	-2,367	700
Cap grants and contributions (inc S106)	338	363	-669	32
Disabled Facilities Grants	0	3,486	-3,486	0
New homes bonus (capital)*	338	3,089	-613	2,814
Right to Buy receipt**	3,203	4,850	-2,009	6,044
<b>Borrowing</b>				
Funding from borrowing.	0	5,105	-5,105	0
<b>Total</b>	<b>9,074</b>	<b>22,920</b>	<b>-21,498</b>	<b>10,496</b>

\*Ring fenced for housing schemes, including DFGs and potential land acquisition. Subject to achieving projected income levels.

\*\*Ring fenced for replacement of affordable housing, subject to suitable schemes and achieving projected income levels.

**Explanation of terms used:****Expenditure**

Employees:	Staff employed directly on services, including National Insurance and Pension Contributions
Recharged Employees:	The costs of staff recharged to services via the administrative recharge mechanism
Other Employee Costs:	Allowances, Training, Removal Expenses, Pensions Increase Costs, Employee Related Insurances, etc.
Premises:	Repairs, Maintenance, Alterations Internal and External Decoration of Buildings Grounds Maintenance Energy Costs Rents, Rates, Water and Sewerage Charges Fixtures and Fittings Building Cleaning Premises Insurance
Transport:	Car Allowances Public Transport Fuel, Tyres and Batteries Licences, Tests and Insurances Vehicle Repairs and Maintenance Hire Charges
Supplies & Services:	Equipment, Tools and Furniture Materials and Provisions Clothing, Uniforms and Laundry Printing and Stationery Books and Publications Information Technology Postages and Telephones Subsistence Allowances Contributions and Grants Advertising Miscellaneous Insurances
Bought-In Services:	Contracted Services provided by external suppliers e.g. Leisure Management, Specialist Services, Internal Audit

Central Support and other recharges in – See below

Capital Financing    Leasing rentals  
Costs:

### **Income**

Government Grants

Contributions            Mainly agency arrangements for the provision of services  
from other Local  
Authorities and  
Public Bodies:

Central Support and other recharges out – See below

Charges to                Sales, Fees and Charges  
External  
Customers:

Other Income:            Rents and Interest

### **Indirect Expenditure**

Capital Charges:        Depreciation charges made to services to reflect the use  
of the Council's assets. (see also below)

REFCUS Charges: The full cost of capital expenditure on grants and  
software charged to individual services in the year  
incurred.

In both cases, expenditure on services is matched by  
income of a similar amount on the General Fund  
Summary Revenue Account so that there is no cost to  
the Council Taxpayer.

:

### **Approved Budget**

The 2016/17 Budget and MTFP figures approved by Council in February 2016.

### **Current Budget**

These are the latest estimates, taking account of any authorised changes to  
the approved budget including carry forwards from the previous year and  
budget virements (transfers).



**2017/18 to 2021/22 Budget**

These Budgets include assumptions about inflation, unavoidable growth in base budgets, changes to income from fees and charges, savings agreed as part of the corporate savings exercise and specific one off growth items. Expected inflation has been added to detailed estimates where unavoidable.

The savings agreed for 2017/18 have been built into base budgets. Future years assume further savings and these will require more detailed proposals to be developed during the year for incorporation into 2018/19 and future years' budgets.

**Central Support and Other Recharges (Section 3c)**

The Internal Recharges system is used to allocate and apportion an appropriate share of all Management and Support Services and other overheads. The general principle is that all overheads, support services and management costs should be fully 100% recharged to the appropriate Service expenditure headings.

In addition, there are other recharged amounts that represent services performed for one department by another, the main example being the Waste Contract. In this case, the 'contractor' performs work for and is 'paid' by the 'client'. The actual costs are incurred by the contractor, the 'payment' shows up as recharge income into the contractor cost centre with an equal and opposite recharged 'cost' in the 'client' department. However, as these are both Council departments, using a recharge mechanism ensures that the expenditure is only presented once in the accounts with the inter-department transactions effectively taken out of the Council's overall income and expenditure.

All recharges to and from services are included in the figures within Section 3(b).

**Capital Charges**

Capital and REFCUS (Revenue Expenditure Funded from Capital Under Statute) Charges are shown after the direct expenditure and income on individual services. This reflects the accounting treatment of these charges, which are credited in total in the General Fund Summary and so have a neutral effect overall.