# Ove Arup and Partners Ltd

# **Development Appraisal**

Gilkes Master Plan Canal Head, Kendal Version 5 - Phased

August 2010 High-level indicative appraisal based on limited information



Report Date: 17 August 2010

Prepared by Brian Gowthorpe

# **TIMESCALE & ASSUMPTIONS**

## **OVE ARUP AND PARTNERS LTD**

# Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information NOTES

#### Introduction

The financial appraisal is a high-level overview prepared to establish whether a mixed use development at Canal Head Kendal of the type proposed by Gilbert Gilkes & Gordon can reasonably be expected to be commercially viable and deliverable. The appraisal is based on broad-brush estimations of current values and costs. We have sought the general views of commercial and residential agents and cost consultants but this is not an in-depth appraisal which would require considerably more detailed research.

We have had discussions with GVA Grimley which we understand is acting as development consultant for the proposals but we have not seen their financial appraisals which are confidential in view of commercial negotiations in relation to the various sites.

We understand that the various site owners have reached a significant level of agreement that is expected to enable a comprehensive development to take place over several years. We onsider that this is most likely to be delivered successfully if a soundly financed and suitably experienced professional developer takes the lead role. A more informal arrangement between existing landowners is likely to produce an uncertain result and is likely to take longer. This is particularly the case because of the substantial shared costs of various key enabling works, major elements of which such as the proposed new bridge and junction improvements, are off site.

#### Information

This financial appraisal is based on the drawing 200:01 by Plus Three Architecture revision 2 05:11:09, a schedule of floor areas from the architect of the same date and exchanges of emails with Michael Cuthbertson of GVA Grimley from 21 June - 4 August 2010, telephone discussions and a meeting between Arup & GVA Grimley on 6/8/10.

#### Phasing/programme

A development on this scale must be phased in the most commercially effective way possible to minimise finance costs and to enable complementary elements to be constructed in the right sequence to maximise sales and lettings. However, in the foreseeable property market commercial prudence and funding requirements will require that the key commercial elements will be pre-let or pre-sold before development can take place. As a result it is not possible to say with any certainty how development will be sequenced apart from some key elements below. Each phase is therefore a separate use type which is assumed to occur when a user has been secured and once the enabling works in Phase 1 are in place. Houses are assumed to be developed in small releases according to demand after essential site-specific infrastructure works are in place.

Month 1 is August 2010 for convenience but represents the date on which the landowners concerned have decided to proceed. It is assumed that they have prepared a detailed planning application and Environmental Impact Assessment, have reached agreement between them to proceed and have put in place the necessary network of development documents. The costs relating to these activities are shown at the outset.

We have allowed six months to determine the planning application and mobilise. This is the pre-construction period.

Following this period the enabling works including a new bridge, demolition, site remediation, off-site junction improvements, canal reinstatement and service diversions will take place over 18 months.

We have assumed that Gilkes will reach agreement to purchase the waste management sites and to allow the facilities to be relocated by SLDC and CCC. We have also assumed that Gilkes will independently finance and procure the construction of a new factory and offices and that this will be cost neutral to the development as a whole. WE HAVE NOT SHOWN THE COST OF THIS IN THE APPRAISAL.

After the six month lead-in we have assumed that Gilkes will build their new factory and offices over 18 months in tandem with the enabling works.

The supermarket is assumed to be constructed from a date six months before Gilkes project is completed so that Gilkes will at the critical point vacate any areas that may be required for demolition and redevelopment of plots C1 and C4.

We have assumed that the new build phases of offices, retail and hotel development will take place when sufficient pre-lettings are agreed and we have made allowance for rent free periods that are likely to be offered as incentives to encourage letting in coming years, rather than the very long allowances currently being offered.

The refurbished offices will start when a sufficient element of pre-letting has been secured.

### Sales rate - residential.

We have adopted an average sales rate of a little less than one unit per week overall to allow some small overlap between phases. This is consistent with or a little better than average housing development sites.

#### Values

The rents and yields adopted are set out in the appraisals. Values have reduced as a result of the recession and levels of value prior to recession were strongly driven by historically unprecedented levels of cheap consumer finance. Since it seems likely that there is a continuing dearth of finance there is no reason to think that values will increase significantly in the near future. However, it is reasonable to expect an eventual return to better market conditions as the banks recapitalise and the market as a whole adjusts to new conditions.

#### Investment yields

Prime yields for well let investments have improved markedly from Q4 2009 but Kendal is a relatively small provincial market town and the covenants for office, retail and leisure tenants are uncertain at this stage. We have therefore adopted a fairly cautious approach except in the case of the supermarket where the covenant is assured and we have adopted a yield of 5.0%. Again, there could be improvement over time for well let investments.

#### House sales

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Overall we think that the residential element of the development is very much weakened by a lack of variety in house types and we understand that Gilkes is reviewing this with a specialist housing developer. It is our experience that in England, whilst there is some limited demand for town houses in cities or very large towns, they are generally much less popular with house buyers in provincial towns. However, many traditional houses in Kendal are on three storeys with small yards and no doubt suitable designs and an appropriate house type mix will be established.

In the light of this, and based on the current house types, we have taken advice from Carter Jonas and we have adopted £225,000 per unit for the 2 storey 3 bed houses and £212,500 for the 3 storey 3 bed houses. There are no equivalent new build houses for sale in Kendal and very few new houses have been developed in the town centre in recent years. Values may rise over time and for an optimised housing mix.

#### Finance.

Although there will be pre-lettings and pre-sales there will need to be some limited speculative development in relation to the office conversion and the retail/leisure space. Such developments are likely to be difficult and costly to finance for the foreseeable future. We have assumed development funding at 8% which is 250 basis points over the 20 year average for three month LIBOR. However, although certain key costs occur early in the project, the phased nature of the development mitigates the cost of finance which is relatively limited given the overall scale of the development. This will change if (as is essential) land values are generated as land costs normally have to be carried and funded through each phase.

#### Floor areas

The architect shows gross external areas (GEA) and net internal areas (NIA) based an assumed 20% deduction. However, this simplified approach does not reflect market variations by use type. There are no gross internal areas (GIA) which we would have expected as these are the normal basis for cost consultant construction rates. We have therefore adopted a general principle that GIA is 90% of GEA. For retail and leisure space GIA has been treated as the lettable area, 5% less for residential and 10% less for offices and 30% less for the hotel to reflect the substantial common areas including ground floor reception and catering.

Block C4.1 - This looks over the supermarket which we understand has undercroft parking. It appears that the houses would be single aspect at ground and first floor into the internal courtyard because any scope for windows facing west towards the town centre would be ruled out by presence of the supermarket in this zone. The architect confirms that he conceived this as a single aspect block of flats. In the circumstances we have taken this as a floor area for more 3-storey houses achievable somewhere on site. Flats could become part of the mix at a later date but values are currently depressed and for simplicity we have assumed that only houses will be developed.

Block C4.2 - It is not clear how the retail works in conjunction with the houses but we assume that there is parking at the rear and 2 and a half storey properties as elsewhere. If, as seems likely there is ground floor retail with these units over, this makes them two and half storey maisonettes, an unpopular house type which we would discount further in a more detailed appraisal. However, for the purposes of this appraisal we have treated them as houses at the standard rate and have assumed that they can be built somewhere on site.

Block D1 - This looks very much like a block of flats rather than houses but we have followed the guidance in Michael Cuthbertson's email dated 21 June 2010 and treated it as three storey houses in terraces.

#### Land values

Once the likely required developer's profit is taken into account, the appraisal shows a loss, so there is no residual land value. Clearly in reality some at least of the owners of the various land holdings that make up the site will expect to be paid a worthwhile value for their land and buildings, so site assembly would not be possible without a combination of substantially higher values and lower costs.

#### **Enabling Works Phase**

Although the proposals should generate substantial values, there are very substantial infrastructure and land preparation costs both on and off site and in appraising the proposals we have assumed the following major budget costs. However, these are what is considered to be reasonable allowances and are not based on costed preliminary designs.

Canal restoration costs - these assume that the canal is restored as far as the Canal Bridge below the site. Recent advice from SLDC has indicated a cost of £2.5 million to meet British Waterways standards.

Road and site works - we have allowed £1 million in total but this is simply a lump sum provision.

New bridge across the River Kent - £6million but this very much an allowance and is not based on any design work or cost investigations

Junction improvements - £2million based on a preliminary overview by Arup transport planners. However, there may be some scope for savings as this relates to a range of potential development proposals in Kendal.

Service diversions and connections -  $\mathfrak{L}1$  million

Legal, professional and planning application fees

#### Construction

We have applied construction rates provided by cost consultants for other financial appraisals supplemented by reasonable assumptions. Retail units are assumed to be let in shell form. All houses are assumed to be constructed by the developer, as contractor. All commercial construction is assumed to be procured on a design and build basis and the fee allowances reflect this. All residential construction is assumed to have obtained approval at the equivalent of Code for Sustainable Homes Level 4. Code Levels 5 or 6 would add very much higher construction costs and would affect development viability adversely and substantially. The rates adopted overall aim to reflect the increased cost that is likely to arise from planning requirements for high quality building design and the use of complementary materials. Canal Head is within a Conservation Area.

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The scale of the development may permit the development of a low carbon combined heat and power energy centre to aid the achievement of the required environmental performance standards and this should be considered.

#### Affordable Housing

In accordance with South Lakeland District Council's latest 2009 guidance but abated by 5% for this project we have assumed a 30% affordable requirement with a £110,000 per unit developer contribution. Rather than apply this to any particular group of houses on the assumption that the Council would require the provision to be spread throughout the development, we have treated this as single payment for each phase containing housing development. We understand that Gilkes believe that SLDC should waive this requirement in view of the regeneration benefits of the project. However, land values have reduced as a result of the recession and whilst the Affordable Housing requirement is a major cost to the development, there are indications that it may be possible to optimise the development to substantially improve viability.

#### Developer's profit

A commercial developer might be expected to require 20% of development costs and a residential developer 20% of sales revenues. We have not shown a notional profit but clearly a developer and, crucially, its funder would not proceed on the basis of the current appraisal, particularly as land value is still to be generated.

#### Conclusion

The financial appraisal shows a surplus of c. £13 million of value over cost but this is without any allowance for developer's profit or land value. On the basis of the profit rates suggested above, a developer might require a profit of about £20m. The current surplus is clearly still not sufficient to provide a profit sufficient to reflect the risk involved. A substantial additional surplus will be required to provide this and to generate sufficient land value to enable the site to be assembled and the project delivered. However, bearing in mind the state of the market and that this project might be delivered over up to ten years, it is reasonable to think that the market might improve. It is also clear that the development mix could be optimised for efficiency and value. In particular:

- \* The hotel is not profitable and if the prospects are not good another more profitable use could be substituted
- \* The housing mix is not yet sufficiently varied and efficient and it ought to be possible to add value
- \* The new build offices are showing a substantial loss because rents in Kendal are too low for high grade office space to be developed profitably
- \* Substituting another use such as healthcare might provide a better result

#### End note - Tax Increment Financing

This project includes major elements of infrastructure and the burden on the development could be much reduced if the Government decides to permit the introduction of Tax Increment Financing (TIF) (see box). The last Government announced in 2010 that TIF would be explored but it is understood that HM Treasury has concerns about any measure that would increase public sector debt. However, this may be an issue that SLDC might wish to explore in more detail.

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## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Timescale (Duration in months)

Project commences Aug 2010						
Phase 1: General enabling						
Stage Name	Duration	Start Date	End Date	Anchored To	Aligned	Offset
Phase Start		Aug 2010				
Pre-Construction	6	Aug 2010	Jan 2011	Purchase	End	0
Construction	18	Feb 2011	Jul 2012	Pre-Construction	End	0
Phase End		Aug 2012				
Phase Length	24	_				
Phase 2: Gilkes						
Stage Name	Duration	Start Date	End Date	Anchored To	Aligned	Offset
Phase Start	Daration	Aug 2010	Liid Balo	7 III ONO I CO	7 tilgi loa	Cilott
Pre-Construction	6	Aug 2010	Jan 2011	Purchase	End	0
Construction	18	Feb 2011	Jul 2012	Pre-Construction	End	0
Phase End	10		Jul 2012	Fre-Construction	EIIU	U
	0.4	Aug 2012				
Phase Length	24					
DI 0.0						
Phase 3: Supermarket	D .:	0 5 .	E 15 :			0".
Stage Name	Duration	Start Date	End Date	Anchored To	Aligned	Offset
Phase Start		Aug 2010				
Pre-Construction	18	Aug 2010	Jan 2012	Purchase	End	0
Construction	18	Feb 2012	Jul 2013	Pre-Construction	End	0
Post Development	4	Aug 2013	Nov 2013	Construction	End	0
Phase End		Dec 2013				
Phase Length	40					
•						
Phase 4: Offices - conversion						
Stage Name	Duration	Start Date	End Date	Anchored To	Aligned	Offset
Phase Start		Aug 2010			·g	
Pre-Construction	18	Aug 2010	Jan 2012	Purchase	End	0
Construction	9	Feb 2012	Oct 2012	Pre-Construction	End	0
Phase End	3	Nov 2012	OCI 2012	The Construction	Liid	U
Phase Length	27	1407 2012				
riiase Leiigiii	21					
Dhaga E. Datail . Laigura						
Phase 5: Retail + Leisure	D	Otant Data	First Data	Analas and Ta	A I:l	041
Stage Name	Duration	Start Date	End Date	Anchored To	Aligned	Offset
Phase Start		Aug 2010	- X /-			_
Pre-Construction	18	Aug 2010	Jan 2012	Purchase	End	0
Construction	12	Feb 2012	Jan 2013	Pre-Construction	End	0
Post Development	3	Feb 2013	Apr 2013	Construction	End	0
Letting	6	May 2013	Oct 2013	Post Development	End	0
Phase End		Nov 2013				
Phase Length	39					
Phase 6: Hotel						
Stage Name	Duration	Start Date	End Date	Anchored To	Aligned	Offset
Phase Start		Aug 2010			•	
Pre-Construction	24	Aug 2010	Jul 2012	Purchase	End	0
Construction	18	Aug 2012	Jan 2014	Pre-Construction	End	0
Phase End		Dec 2014		, , , , , , , , , , , , , , , , , , , ,		•
Phase Length	42					
Phase 7: Offices - new build						
Stage Name	Duration	Start Date	End Date	Anchored To	Aligned	Offset
Phase Start	Duration	Aug 2010	LIIU Dale	Andiolegic	Aligheu	Oliset
Pre-Construction	0.4		1.1.0010	Durahaaa	Fnd	0
	24	Aug 2010	Jul 2012	Purchase	End	0
Construction	12	Aug 2012	Jul 2013	Pre-Construction	End	0
Phase End	00	Aug 2013				
Phase Length	36					
Phase 8: Residential	_					
Stage Name	Duration	Start Date	End Date	Anchored To	Aligned	Offset
Phase Start		Aug 2010				
Pre-Construction	12	Aug 2010	Jul 2011	Purchase	End	0
Construction	50	Aug 2011	Sep 2015	Pre-Construction	End	0
Sale	47	Apr 2012	Feb 2016	(None)	Start	-38
Phase End		Feb 2016				
Phase Length	67					
-						
Project Length			s - Includes Exit P			

Survey

## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Summary Appraisal for Merged Phases 1 2 3 4 5 6 7 8

REVENUE	11.2	610	D.1. (10	H. S. B. C.	0	
Sales Valuation	Units	ft <sup>2</sup>	Rate ft <sup>2</sup>	Unit Price	Gross Sales	
A1 Gilkes - new factory and offices	1 90	60,547	£0.00	£2	<del>-</del>	
B2 hotel beds C4.1 4.2 & C4.3 62 no. 3B 3St hous	90 87	22,582 85,542	£139.49 £216.12	£35,000 £212,500	3,150,000	
B1.1 - B1.3 46 no. 3B 3St houses	46	45,241	£216.12 £216.07	£212,500 £212,500	18,487,500 9,775,000	
B5 6 no. 3B 2St houses	6	6,394	£211.14	£225,000	1,350,000	
D2 26 no. 3B 3St houses	26	26,157	£211.22	£212,500	5,525,000	
D1 38 no. 3B 2St houses	<u>38</u>	39,041	£219.00	£225,000	8,550,000	
Totals	2 <u>94</u>	285,504	22.0.00	222,000	46,837,502	
		,			-, ,	
Rental Area Summary				Initial	Net Rent	Initial
	Units	ft <sup>2</sup>	Rate ft <sup>2</sup>	MRV/Unit	at Sale	MRV
C1.1 C1.2 C1.3 Supermarket	1	66,844	£22.00	£1,470,568	1,470,568	1,470,568
C2 Office conversion	1	12,293	£12.00	£147,516	147,516	147,516
C5 Office conversion	1	39,496	£12.00	£473,947	473,947	473,947
C3.1 C3.2 C3.3 Leisure	1	25,769	£15.00	£386,535	386,535	386,535
C4.2 Retail A1/A3	1	6,394	£15.00	£95,910	95,910	95,910
B2 & B3 Retail A1/A3	1	23,056	£15.00	£345,840	345,840	345,840
B4 Leisure	1	1,066	£15.00	£15,990	15,990	15,990
B3 Offices Totals	<u>1</u> 8	33,219	£15.00	£498,285	498,285 424 501	498,285 424 501
iotais	•	208,137			3,434,591	3,434,591
Investment Valuation						
C1.1 C1.2 C1.3 Supermarket						
Market Rent	1,470,568	YP @	5.0000%	20.0000		
(1yr 6mths Rent Free)	.,,	PV 1y 6m @	5.0000%	0.9294	27,335,760	
C2 Office conversion		,	0.000070	0.020 .	27,000,700	
Market Rent	147,516	YP @	8.5000%	11.7647		
(0yrs 5mths Unexpired Rent Free)	,	PV 0y 5m @	8.5000%	0.9666	1,677,482	
C5 Office conversion		٠,٠٠٠			,- , -	
Market Rent	473,947	YP @	8.5000%	11.7647		
(0yrs 6mths Rent Free)		PV 0y 6m @	8.5000%	0.9600	5,352,987	
C3.1 C3.2 C3.3 Leisure						
Market Rent	386,535	YP 9y @	7.0000%	6.5152		
(0yrs 11mths Unexpired Rent Free)		PV 0y 11m @	7.0000%	0.9399	2,366,920	
C4.2 Retail A1/A3	/		4			
Market Rent	95,910	YP @	7.0000%	14.2857		
(0yrs 6mths Unexpired Rent Free)		PV 0y 6m @	7.0000%	0.9667	1,324,567	
B2 & B3 Retail A1/A3	045.040	VD @	7.00000/	14.0057		
Market Rent	345,840	YP @ PV 0y 11m @	7.0000% 7.0000%	14.2857	4 642 464	
(0yrs 11mths Unexpired Rent Free) <b>B4 Leisure</b>		rv uy i iiii @	7.0000%	0.9399	4,643,464	
Market Rent	15,990	YP 9y @	7.0000%	6.5152		
(0yrs 11mths Unexpired Rent Free)	10,000	PV 0y 11m @	7.0000%	0.9399	97,914	
B3 Offices		1 v 0y 11@	7.000070	0.0000	07,011	
Market Rent	498,285	YP @	7.5000%	13.3333		
(0yrs 11mths Unexpired Rent Free)	,	PV 0y 11m @	7.5000%	0.9359	6,217,638	
,		, ,			49,016,732	
GROSS DEVELOPMENT VALUE				95,854,234		
Purchaser's Costs		5.75% (	(2,818,462)			
NET DEVELOPMENT VALUE				93,035,772		
NET REALISATION				93,035,772		
OUT! AV						
OUTLAY						
ACQUISITION COSTS						
Fixed Price		1				
Fixed Price		1				
Fixed Price		1				
Fixed Price		1				
Fixed Price		1				
Fixed Price		1				
Fixed Price		1				
Total Acquisition (21.84 Acres £0.32	pAcre)		7			
Stamp Duty		4.00%	0			
Development agent			150,000			
Agent Fee		2.00%	0			
Legal Fee - dev agreements		0 <b>=</b> 00:	250,000			
Legal Fee		0.50%	0			
Town Planning			450,000			
Survey			50,000			

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# **APPRAISAL SUMMARY**

# **OVE ARUP AND PARTNERS LTD**

## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

CONCERNATION COSTS				900,007
CONSTRUCTION COSTS	***	<b>5</b>		
Construction	ft²	Rate ft <sup>2</sup>	Cost	
C1.1 C1.2 C1.3 Supermarket	66,844	£130.00	8,689,720	
C2 Office conversion	13,659	£70.00	956,130	
C5 Office conversion	43,884	£70.00	3,071,880	
C3.1 C3.2 C3.3 Leisure	25,769	£80.00	2,061,520	
C4.2 Retail A1/A3	6,394	£80.00	511,520	
B2 & B3 Retail A1/A3	23,056	£80.00	1,844,480	
B4 Leisure	1,066	£80.00	85,280	
B3 Offices	36,910	£150.00	5,536,500	
A1 Gilkes - new factory and offices	60,547	£0.00	1	
B2 hotel beds	32,260	£140.00	4,516,399	
C4.1 4.2 & C4.3 62 no. 3B 3St hous	85,542	£100.00		
B1.1 - B1.3 46 no. 3B 3St houses	45,241	£100.00		
B5 6 no. 3B 2St houses		£90.00	4,524,100 575,460	
	6,394		,	
D2 26 no. 3B 3St houses	26,157	£100.00		
D1 38 no. 3B 2St houses	39,041	£90.00	3,513,690	
Totals	<u>512,764</u>		<u>47,056,580</u>	
Developers Contingency	00	5.00%	1,716,942	
Site remediation	22 ac	50,000 /ac	1,092,000	
Demolition			150,000	
Road/Site Works - allowance			1,000,000	
Road/Site Works			250,000	
Sub station - allowance			100,000	
				51,365,522
Other Construction				
New bridge - allowance			6,000,000	
Canal reinstatement (BW estimate)			2,500,000	
Junction improvements - allowance			2,000,000	
Utilties diversions & connections			1,000,000	
Affordable contrib 61 units @ £110k			6,710,000	
7.110104000 0011112 01 411110 @ 211011			0,7 . 0,000	18,210,000
Municipal Costs				10,210,000
Affordable Housing 16 x £110,000			1,760,000	
Allorable Floading To X 21 To,000			1,700,000	1,760,000
				1,700,000
DDOEECCIONAL FEEC				
PROFESSIONAL FEES		0.000/	054.055	
Architect		2.00%	254,355	
Architect - commercial		2.00%	291,114	
Architect			50,000	
Quantity Surveyor		0.75%	234,943	
Structural Engineer		1.00%	328,954	
Structural Engineer			60,000	
Mech./Elec.Engineer		1.00%	187,426	
Mech./Elec.Engineer			30,000	
Mech./Elec.Engineer		0.25%	11,257	
Project Manager		0.75%	300,116	
Environmental consultant			100,000	
Architectural heritage consultant			20,000	
Traffic & transport engineer			50,000	
Ecologist			30,000	
Environmental consultant		0.15%	0	
Civil engineer		0.25%	0	
Other Professionals		1.00%	86,897	
Other Professionals		0.50%	20,140	
Other Professionals		0.50%	22,514	
Other Professionals		1.00%	45,164	
Other Professionals		1.00%	55,365	
Civil engineer		1.00 /6	20,000	
S .				
CSH assessments	203 un	050 00 /	20,000	
Air leakage testing		350.00 /un	71,050	
MARKETING & LETTING	200 un			0.000.005
	200 un			2,289,295
	200 un			2,289,295
Marketing			100,000	2,289,295
Marketing Marketing	203 un	1,250.00 /un	100,000 253,750	2,289,295
Marketing Marketing Letting Agent Fee		10.00%	100,000 253,750 134,256	2,289,295
Marketing Marketing		,	100,000 253,750	
Marketing Marketing Letting Agent Fee		10.00%	100,000 253,750 134,256	2,289,295 555,134
Marketing Marketing Letting Agent Fee		10.00%	100,000 253,750 134,256	
Marketing Marketing Letting Agent Fee Letting Legal Fee		10.00%	100,000 253,750 134,256	
Marketing Marketing Letting Agent Fee Letting Legal Fee  DISPOSAL FEES		10.00% 5.00%	100,000 253,750 134,256 67,128	
Marketing Marketing Letting Agent Fee Letting Legal Fee  DISPOSAL FEES Sales Agent Fee (commercial units)		10.00% 5.00% 1.00%	100,000 253,750 134,256 67,128	
Marketing Marketing Letting Agent Fee Letting Legal Fee  DISPOSAL FEES Sales Agent Fee (commercial units) Sales Legal Fee (commercial units)	203 un	10.00% 5.00% 1.00% 0.33%	100,000 253,750 134,256 67,128 169,581 55,962	
Marketing Marketing Letting Agent Fee Letting Legal Fee  DISPOSAL FEES Sales Agent Fee (commercial units) Sales Legal Fee (commercial units)	203 un	10.00% 5.00% 1.00% 0.33%	100,000 253,750 134,256 67,128 169,581 55,962	555,134
Marketing Marketing Letting Agent Fee Letting Legal Fee  DISPOSAL FEES Sales Agent Fee (commercial units) Sales Legal Fee (commercial units)	203 un	10.00% 5.00% 1.00% 0.33%	100,000 253,750 134,256 67,128 169,581 55,962	555,134
Marketing Marketing Letting Agent Fee Letting Legal Fee  DISPOSAL FEES Sales Agent Fee (commercial units) Sales Legal Fee (commercial units) Sales Legal Fee (residential units)	203 un	10.00% 5.00% 1.00% 0.33%	100,000 253,750 134,256 67,128 169,581 55,962	555,134
Marketing Marketing Letting Agent Fee Letting Legal Fee  DISPOSAL FEES Sales Agent Fee (commercial units) Sales Legal Fee (commercial units) Sales Legal Fee (residential units)  Additional Costs	203 un	10.00% 5.00% 1.00% 0.33%	100,000 253,750 134,256 67,128 169,581 55,962 50,750	555,134

File: \GLOBAL\LONDON\PTG\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 20 ARGUS Developer Version: 5.00.001 - 7 - Date: 17/08/2010

# **APPRAISAL SUMMARY**

# **OVE ARUP AND PARTNERS LTD**

### Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Total Paid 167,323

Balance 167,323

**FINANCE** 

Debit Rate 8.000% Credit Rate 8.000% (Nominal)

Debit Rates varied throughout the Cash Flow

 Land
 65,602

 Construction
 2,021,713

 Letting Void
 213,441

 Other
 2,222,049

Total Finance Cost 4,522,805

TOTAL COSTS 80,396,379

PROFIT

12,639,393

**Performance Measures** 

 Profit on Cost%
 15.72%

 Profit on GDV%
 13.19%

 Profit on NDV%
 13.59%

 Development Yield% (on Rent)
 4.27%

 Equivalent Yield% (Nominal)
 6.12%

 Equivalent Yield% (True)
 6.37%

 IRR
 21.13%

Rent Cover 3 yrs 8 mths Profit Erosion (finance rate 8.000%) 1 yr 10 mths



# **OVE ARUP AND PARTNERS LTD**

## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

Phase 2 - Revenue Sale - A1 Gilkes - new factory and offices Phase 3 - Revenue Cap - C1.1 C1.2 C1.3 Supermarket Phase 4 - Revenue Cap - C2 Office conversion Cap - C5 Office conversion Phase 5 - Revenue Cap - C3.1 C3.2 C3.3 Leisure Cap - C3.1 C3.2 C3.3 Leisure Cap - C4.2 Retail A1/A3 Cap - B2 & B3 Retail A1/A3 Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D1 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B5 6 no. 3B 2St houses Sale - B5 6 no. 3B 2St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs Purchaser's Costs	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	2 0 0 0 0 0 0 0	0 0 1,677,482 5,352,987 0 0 0 0
Phase 3 - Revenue Cap - C1.1 C1.2 C1.3 Supermarket Phase 4 - Revenue Cap - C2 Office conversion Cap - C5 Office conversion Phase 5 - Revenue Cap - C3.1 C3.2 C3.3 Leisure Cap - C3.1 C3.2 C3.3 Leisure Cap - C4.2 Retail A1/A3 Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - B4.1 - B1.3 46 no. 3B 3St houses Sale - B5 no. 3B 2St houses Phase 3 - Disposal Costs Phase 4 - Disposal Costs	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 1,677,482 5,352,987 0 0 0
Cap - C1.1 C1.2 C1.3 Supermarket  Phase 4 - Revenue Cap - C2 Office conversion Cap - C5 Office conversion Phase 5 - Revenue Cap - C3.1 C3.2 C3.3 Leisure Cap - C4.2 Retail A1/A3 Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B5 no. 3B 2St houses Sale - B5 on. 3B 2St houses Sale - B5 on. 3B 2St houses Sale - B5 on. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0	1,677,482 5,352,987 0 0 0
Phase 4 - Revenue  Cap - C2 Office conversion  Cap - C5 Office conversion  Phase 5 - Revenue  Cap - C3.1 C3.2 C3.3 Leisure  Cap - C4.2 Retail A1/A3  Cap - B2 & B3 Retail A1/A3  Cap - B4 Leisure  Phase 6 - Revenue  Sale - B2 hotel beds  Phase 7 - Revenue  Cap - B3 Offices  Phase 8 - Revenue  Sale - D2 26 no. 3B 3St houses  Sale - D1 38 no. 3B 2St houses  Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house  Sale - B5 6 no. 3B 2St houses  Sale - B5 6 no. 3B 2St houses  Phase 3 - Disposal Costs  Phase 4 - Disposal Costs	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0	1,677,482 5,352,987 0 0 0
Cap - C2 Office conversion Cap - C5 Office conversion Phase 5 - Revenue Cap - C3.1 C3.2 C3.3 Leisure Cap - C4.2 Retail A1/A3 Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	5,352,987 0 0 0 0
Cap - C5 Office conversion  Phase 5 - Revenue  Cap - C3.1 C3.2 C3.3 Leisure  Cap - C4.2 Retail A1/A3  Cap - B2 & B3 Retail A1/A3  Cap - B4 Leisure  Phase 6 - Revenue  Sale - B2 hotel beds  Phase 7 - Revenue  Cap - B3 Offices  Phase 8 - Revenue  Sale - D2 26 no. 3B 3St houses  Sale - D1 38 no. 3B 2St houses  Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house  Sale - B1.1 - B1.3 46 no. 3B 3St houses  Sale - B5 6 no. 3B 2St houses  Phase 3 - Disposal Costs  Purchaser's Costs  Phase 4 - Disposal Costs	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	5,352,987 0 0 0 0
Phase 5 - Revenue Cap - C3.1 C3.2 C3.3 Leisure Cap - C4.2 Retail A1/A3 Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B5 6 no. 3B 2St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
Cap - C3.1 C3.2 C3.3 Leisure Cap - C4.2 Retail A1/A3 Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B5 6 no. 3B 2St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0 0
Cap - C4.2 Retail A1/A3 Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0 0
Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	0	0 0 0	0 0	0 0		0 0	0 0	0 0	0 0	0 0 0 0
Cap - B2 & B3 Retail A1/A3 Cap - B4 Leisure Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	0	0 0	0	0		0	0	0 0 0	0	0 0 0
Phase 6 - Revenue Sale - B2 hotel beds Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	0	0	0	0		0	0	0 0	0	0 0
Sale - B2 hotel beds  Phase 7 - Revenue Cap - B3 Offices  Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs  Purchaser's Costs  Phase 4 - Disposal Costs	0	0	0	0	A .			· ·	0	· ·	0
Phase 7 - Revenue Cap - B3 Offices Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	0	0	0	A .			· ·	0	· ·	0
Cap - B3 Offices  Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	-	0	1	0	0	0	0	0	0	0	0
Phase 8 - Revenue Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	-	0	1	0	0	0	0	0	0	0	0
Sale - D2 26 no. 3B 3St houses Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	-	0								
Sale - D1 38 no. 3B 2St houses Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	-	0								
Sale - C4.1 4.2 & C4.3 62 no. 3B 3St house Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0		- 0	0	0	0	0	117,553	352,660	352,660	352,660
Sale - B1.1 - B1.3 46 no. 3B 3St houses Sale - B5 6 no. 3B 2St houses Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs		0	0	0	0	0	0	181,915	545,745	545,745	545,745
Sale - B5 6 no. 3B 2St houses  Phase 3 - Disposal Costs  Purchaser's Costs  Phase 4 - Disposal Costs	0	0	0	0	0	0	0	393,351	1,180,053	1,180,053	1,180,053
Phase 3 - Disposal Costs Purchaser's Costs Phase 4 - Disposal Costs	0	0	0	0	0	0	0	207,979	623,936	623,936	623,936
Purchaser's Costs Phase 4 - Disposal Costs	0	0	0	0	0	0	0	28,723	86,170	86,170	86,170
Phase 4 - Disposal Costs								-, -	,	,	,
	0	0	0	0	0	0	0	0	0	0	0
			_	-	-				_	_	
Purchaser's Costs	0	0	0	0	0	0	0	0	0	0	(404,252)
Phase 5 - Disposal Costs			_	-	-				_	_	( - , - ,
Purchaser's Costs	0	0	0	0	0	0	0	0	0	0	0
Sales Agent Fee (commercial units)	0	0	0	0	0	0	0	0	0	0	0
Sales Legal Fee (commercial units)	0	0	0	0	0	0	0	0	0	0	0
Phase 6 - Disposal Costs			•	·	•				•	•	
Sales Agent Fee (commercial units)	0	0	0	0	0	0	0	0	0	0	0
Sales Legal Fee (commercial units)	0	0	0	0	0	0	0	0	0	0	0
Phase 7 - Disposal Costs	-	•	•	·	•	•	•	•	•	•	•
Purchaser's Costs	0	0	0	0	0	0	0	0	0	0	0
Sales Agent Fee (commercial units)	0	0	0	0	0	0	0	0	0	0	0
Sales Legal Fee (commercial units)	0	0	0	0	0	0	0	0	n	0	0
Phase 8 - Disposal Costs	·	· ·	Ŭ	Ŭ	· ·	· ·	Ŭ	Ŭ	Ü	· ·	· ·
Sales Legal Fee (residential units)  Phase 1 - Unit Information	0	0	0	0	0	0	0	(50,750)	0	0	0

Phase 2 - Unit Information

A1 Gilkes - new factory and offices

File: \GLOBAL\LONDON\PTG\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 2010\2010-08-11 DRAFT 5 GILKES APPRAISAL - PHASED.WCF ARGUS Developer Version: 5.00.001

# **OVE ARUP AND PARTNERS LTD**

## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

QuarterlyB/F	000:Jul 2010 0	003:Oct 2010 (1,250,006)	006:Jan 2011 (1,266,673)	009:Apr 2011 (4,104,897)	012:Jul 2011 (5,857,832)	015:Oct 2011 (8,888,381)	018:Jan 2012 (12,470,791)	021:Apr 2012 (17,496,775)	024:Jul 2012 (22,733,092)	027:Oct 2012 (28,484,134)	030:Jan 2013 (28,157,463)
Phase 5 - Unit Information											
Phase 6 - Unit Information B2 hotel beds Phase 7 - Unit Information											
Phase 8 - Unit Information C4.1 4.2 & C4.3 62 no. 3B 3St houses B1.1 - B1.3 46 no. 3B 3St houses B5 6 no. 3B 2St houses D2 26 no. 3B 3St houses D1 38 no. 3B 2St houses											
Phase 1 - Acquisition Costs											
Development agent	0	(150,000)	0	0	0	0	0	0	0	0	0
Legal Fee - dev agreements	0	(250,000)	0	0	0	0	0	0	0	0	0
Town Planning	0	(450,000)	0	0	0	0	0	0	0	0	0
Survey	0	(50,000)	0	0	0	0	0	0	0	0	0
Arrangement Fee	0	(200,000)	0	0	0	0	0	0	0	0	0
Phase 2 - Acquisition Costs											
Fixed Price	0	(1)	0	0	0	0	0	0	0	0	0
Phase 3 - Acquisition Costs											
Fixed Price	0	(1)	0	0	0	0	0	0	0	0	0
Stamp Duty	0	(0)	0	0	0	0	0	0	0	0	0
Agent Fee	0	(0)	0	0	0	0	0	0	0	0	0
Legal Fee	0	(0)	0	0	0	0	0	0	0	0	0
Phase 4 - Acquisition Costs											
Fixed Price	0	(1)	0	0	0	0	0	0	0	0	0
Agent Fee	0	(0)	0	0	0	0	0	0	0	0	0
Legal Fee	0	(0)	0	0	0	0	0	0	0	0	0
Phase 5 - Acquisition Costs		(4)									
Fixed Price	0	(1)	0	0	0	0	0	0	0	0	0
Stamp Duty	0	(0)	0	0	0	0	0	0	0	0	0
Agent Fee	0	(0)	0	0	0	0	0	0	0	0	0
Legal Fee	0	(0)	0	0	0	0	0	0	0	0	0
Phase 6 - Acquisition Costs Fixed Price	0	(4)	0	0	0	0	0	0	0	0	0
	0	(1)	0	0	0	0	0	0	0	0	0
Stamp Duty	0	(0)	0	0	0	0	0	0	0	0	0
Agent Fee	0	(0)	0	0	0	0	0	0	0	0	0
Legal Fee	0	(0)	0	0	0	0	0	0	0	0	0
Phase 7 - Acquisition Costs	•	/4\	•	^	^	^	^	•	^	0	^
Fixed Price	0	(1)	0	0	0	0	0	0	0	0	0
Stamp Duty	0	(0) (0)	0	0	0	0	0	0	0	0	0

File: \GLOBAL\LONDON\PTG\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 2010\2010-08-11 DRAFT 5 GILKES APPRAISAL - PHASED.WCF ARGUS Developer Version: 5.00.001

- 10 - Report Date: 17/08/2010

# **OVE ARUP AND PARTNERS LTD**

## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

QuarterlyB/F	000:Jul 2010 0	003:Oct 2010 (1,250,006)	006:Jan 2011 (1,266,673)	009:Apr 2011 (4,104,897)	012:Jul 2011 (5,857,832)	015:Oct 2011 (8,888,381)	018:Jan 2012 (12,470,791)	021:Apr 2012 (17,496,775)	024:Jul 2012 (22,733,092)	027:Oct 2012 (28,484,134)	030:Jan 2013 (28,157,463)
Legal Fee	0	(0)	0	0	0	0	0	0	0	0	0
Phase 8 - Acquisition Costs											
Fixed Price	0	(1)	0	0	0	0	0	0	0	0	0
Stamp Duty	0	(0)	0	0	0	0	0	0	0	0	0
Agent Fee	0	(0)	0	0	0	0	0	0	0	0	0
Legal Fee	0	(0)	0	0	0	0	0	0	0	0	0
Phase 1 - Construction Costs		( )									
Site remediation	0	0	0	(1,092,000)	0	0	0	0	0	0	0
Demolition	0	0	0	(150,000)	0	0	0	0	0	0	0
Road/Site Works - allowance	0	0	0	(1,000,000)	0	0	0	0	0	0	0
New bridge - allowance	0	0	0	(436,404)	(1,012,719)	(1,325,877)	(1,375,877)	(1,162,719)	(686,404)	0	0
Canal reinstatement (BW estimate)	0	n	0	(181,835)	(421,966)	(552,449)	(573,282)	(484,466)	(286,001)	0	0
Junction improvements - allowance	n	n	0	(145,468)	(337,573)	(441,959)	(458,626)	(387,573)	(228,801)	0	n
Utilties diversions & connections	0	0	0	(72,734)	(168,787)	(220,980)	(229,313)	(193,787)	(114,401)	0	0
Sub station - allowance	0	0	0	(100,000)	(100,707)	(220,000)	(223,313)	(100,707)	(,)	0	0
Phase 2 - Construction Costs	v	· ·	, and a	(100,000)		· ·	· ·	Ü	ŭ	Ŭ	· ·
Con A1 Gilkes - new factory and offices	0	0	0	(0)	(0)	(0)	(0)	(0)	(0)	0	0
Phase 3 - Construction Costs	O .	O	· ·	(0)	(0)	(0)	(0)	(0)	(0)	· ·	0
Con C1.1 C1.2 C1.3 Supermarket	0	0	0	0	0	0	0	(632,037)	(1,466,708)	(1,920,250)	(1,992,665)
Phase 4 - Construction Costs	O .	O			· ·	0	O	(002,007)	(1,400,700)	(1,520,250)	(1,332,003)
Con C2 Office conversion	0	0	0	0	0	0	0	(230,925)	(430,538)	(294,667)	0
Con C5 Office conversion	0	0	0	0	0	0	0	(741,922)	(1,383,244)	(946,714)	0
Phase 5 - Construction Costs	U	U	U	U	U	U	U	(741,322)	(1,303,244)	(340,714)	U
Con C3.1 C3.2 C3.3 Leisure	0	0	0	0	0	0	0	(304,820)	(648,633)	(687,286)	(420,781)
Con C4.2 Retail A1/A3	0	0	0	0	0	0	0	(304,820)	(160,944)	(170,535)	(104,407)
	0	0	0	ŭ	0	0	0				
Con B2 & B3 Retail A1/A3	0	0	0	0	0	0	0	(272,728)	(580,344)	(614,928)	(376,480)
Con B4 Leisure	U	0	U	U	U	U	U	(12,610)	(26,832)	(28,431)	(17,407)
Phase 6 - Construction Costs	•	•		•				•		(000 405)	(700.007)
Con B2 hotel beds	0	0	0	0	0	0	0	0	0	(328,495)	(762,307)
Phase 7 - Construction Costs										(0.4.0.00=)	// <b>=</b> // 00 ()
Con B3 Offices	0	0	0	0	0	0	0	0	0	(818,637)	(1,741,994)
Affordable Housing 16 x £110,000	0	0	0	0	0	0	0	0	0	(260,237)	(553,763)
Phase 8 - Construction Costs	_	_	_	_	_	/	_	_	_	_	_
Road/Site Works	0	0	0	0	0	(250,000)	0	0	0	0	0
Con D2 26 no. 3B 3St houses	0	0	0	0	0	(32,322)	(74,399)	(111,123)	(142,495)	(168,514)	(189,181)
Con D1 38 no. 3B 2St houses	0	0	0	0	0	(43,418)	(99,940)	(149,273)	(191,415)	(226,367)	(254,129)
Con C4.1 4.2 & C4.3 62 no. 3B 3St house	0	0	0	0	0	(105,703)	(243,308)	(363,409)	(466,006)	(551,098)	(618,685)
Con B1.1 - B1.3 46 no. 3B 3St houses	0	0	0	0	0	(55,904)	(128,680)	(192,198)	(246,459)	(291,462)	(327,207)
Con B5 6 no. 3B 2St houses	0	0	0	0	0	(7,111)	(16,368)	(24,447)	(31,349)	(37,074)	(41,620)
Affordable contrib 61 units @ £110k	0	0	0	0	0	(82,914)	(190,854)	(285,062)	(365,540)	(432,286)	(485,303)
Phase 1 - Professional Fees											
Quantity Surveyor	0	0	0	(22,543)	(13,292)	(17,402)	(18,058)	(15,261)	(9,009)	0	0
Structural Engineer	0	0	0	(17,682)	(14,347)	(18,783)	(19,492)	(16,472)	(9,724)	0	0

File: \\GLOBAL\LONDON\PTG\\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 2010\2010-08-11 DRAFT 5 GILKES APPRAISAL - PHASED.WCF
ARGUS Developer Version: 5.00.001

Report Date: 17/08/2010

# **OVE ARUP AND PARTNERS LTD**

## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

QuarterlyB/F	000:Jul 2010 0	003:Oct 2010 (1,250,006)	006:Jan 2011 (1,266,673)	009:Apr 2011 (4,104,897)	012:Jul 2011 (5,857,832)	015:Oct 2011 (8,888,381)	018:Jan 2012 (12,470,791)	021:Apr 2012 (17,496,775)	024:Jul 2012 (22,733,092)	027:Oct 2012 (28,484,134)	030:Jan 2013 (28,157,463)
Project Manager	0	0	0	(22,543)	(13,292)	(17,402)	(18,058)	(15,261)	(9,009)	0	0
Environmental consultant	0	0	0	(7,273)	(16,879)	(22,098)	(22,931)	(19,379)	(11,440)	0	0
Architectural heritage consultant	0	0	0	(1,455)	(3,376)	(4,420)	(4,586)	(3,876)	(2,288)	0	0
Traffic & transport engineer	0	0	0	(3,637)	(8,439)	(11,049)	(11,466)	(9,689)	(5,720)	0	0
Ecologist	0	0	0	(2,182)	(5,064)	(6,629)	(6,879)	(5,814)	(3,432)	0	0
Phase 2 - Professional Fees				, ,	, , ,	, , ,	, , ,	, ,	,		
Environmental consultant	0	0	0	(0)	(0)	(0)	(0)	(0)	(0)	0	0
Civil engineer	0	0	0	(0)	(0)	(0)	(0)	(0)	(0)	0	0
Phase 3 - Professional Fees											
Architect	0	0	0	0	0	0	0	(12,641)	(29,334)	(38,405)	(39,853)
Structural Engineer	0	0	0	0	0	0	0	(6,320)	(14,667)	(19,203)	(19,927)
Mech./Elec.Engineer	0	0	0	0	0	0	0	(6,320)	(14,667)	(19,203)	(19,927)
Project Manager	0	0	0	0	0	0	0	(4,740)	(11,000)	(14,402)	(14,945)
Other Professionals	0	0	0	0	0	0	0	(6,320)	(14,667)	(19,203)	(19,927)
Phase 4 - Professional Fees											
Architect	0	0	0	0	0	0	0	(19,457)	(36,276)	(24,828)	0
Quantity Surveyor	0	0	0	0	0	0	0	(7,296)	(13,603)	(9,310)	0
Structural Engineer	0	0	0	0	0	0	0	(2,415)	(4,503)	(3,082)	0
Mech./Elec.Engineer	0	0	0	0	0	0	0	(2,415)	(4,503)	(3,082)	0
Project Manager	0	0	0	0	0	0	0	(7,296)	(13,603)	(9,310)	0
Other Professionals	0	0	0	0	0	0	0	(4,864)	(9,069)	(6,207)	0
Phase 5 - Professional Fees											
Architect - commercial	0	0	0	0	0	0	0	(13,316)	(28,335)	(30,024)	(18,381)
Quantity Surveyor	0	0	0	0	0	0	0	(4,993)	(10,626)	(11,259)	(6,893)
Structural Engineer	0	0	0	0	0	0	0	(6,658)	(14,168)	(15,012)	(9,191)
Mech./Elec.Engineer	0	0	0	0	0	0	0	(1,664)	(3,542)	(3,753)	(2,298)
Project Manager	0	0	0	0	0	0	0	(4,993)	(10,626)	(11,259)	(6,893)
Other Professionals	0	0	0	0	0	0	0	(3,329)	(7,084)	(7,506)	(4,595)
Phase 6 - Professional Fees											
Architect - commercial	0	0	0	0	0	0	0	0	0	(6,570)	(15,246)
Quantity Surveyor	0	0	0	0	0	0	0	0	0	(2,464)	(5,717)
Structural Engineer	0	0	0	0	0	0	0	0	0	(3,285)	(7,623)
Mech./Elec.Engineer	0	0	0	0	0	0	0	0	0	(3,285)	(7,623)
Project Manager	0	0	0	0	0	0	0	0	0	(2,464)	(5,717)
Other Professionals	0	0	0	0	0	0	0	0	0	(3,285)	(7,623)
Phase 7 - Professional Fees										, , ,	( , - /
Architect - commercial	0	0	0	0	0	0	0	0	0	(16,373)	(34,840)
Quantity Surveyor	0	0	0	0	0	0	0	0	0	(6,140)	(13,065)
Structural Engineer	0	0	0	0	0	0	0	0	0	(8,186)	(17,420)
Mech./Elec.Engineer	0	0	0	0	0	0	0	0	0	(8,186)	(17,420)
Project Manager	0	0	0	0	0	0	0	0	0	(6,140)	(13,065)
Other Professionals	0	0	0	0	0	0	0	0	0	(8,186)	(17,420)
Phase 8 - Professional Fees	· ·	O	O	· ·	O	O	· ·	Ū	· ·	(0,100)	(.,, 120)

File: \GLOBAL\LONDON\PTG\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 2010\2010-08-11 DRAFT 5 GILKES APPRAISAL - PHASED.WCF ARGUS Developer Version: 5.00.001

- 12 - Report Date: 17/08/2010

# **OVE ARUP AND PARTNERS LTD**

# Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

QuarterlyB/F	000:Jul 2010 0	003:Oct 2010 (1,250,006)	006:Jan 2011 (1,266,673)	009:Apr 2011 (4,104,897)	012:Jul 2011 (5,857,832)	015:Oct 2011 (8,888,381)	018:Jan 2012 (12,470,791)	021:Apr 2012 (17,496,775)	024:Jul 2012 (22,733,092)	027:Oct 2012 (28,484,134)	030:Jan 2013 (28,157,463)
•							(, , , , ,				
Architect	0	0	0	0	0	(618)	(1,422)	(2,124)	(2,724)	(3,221)	(3,616)
Structural Engineer	0	0	0	0	0	(618)	(1,422)	(2,124)	(2,724)	(3,221)	(3,616)
Mech./Elec.Engineer	0	0	0	0	0	(247)	(569)	(850)	(1,090)	(1,288)	(1,447)
Civil engineer	0	0	0	0	0	(247)	(569)	(850)	(1,090)	(1,288)	(1,447)
CSH assessments	0	0	0	0	0	(247)	(569)	(850)	(1,090)	(1,288)	(1,447)
Air leakage testing	0	0	0	0	0	(878)	(2,021)	(3,018)	(3,871)	(4,577)	(5,139)
Phase 2 - Miscellaneous Costs											
Developers Contingency	0	0	0	(0)	(0)	(0)	(0)	(0)	(0)	0	0
Phase 5 - Miscellaneous Costs											
Developers Contingency	0	0	0	0	0	0	0	(33,290)	(70,838)	(75,059)	(45,954)
Phase 6 - Miscellaneous Costs											
Developers Contingency	0	0	0	0	0	0	0	0	0	(16,425)	(38,115)
Phase 7 - Miscellaneous Costs											
Developers Contingency	0	0	0	0	0	0	0	0	0	(40,932)	(87,100)
hase 8 - Miscellaneous Costs											
Developers Contingency	0	0	0	0	0	(12,223)	(28,135)	(42,023)	(53,886)	(63,726)	(71,541)
hase 5 - Marketing/Letting											
Marketing	0	0	0	0	0	0	0	0	0	0	0
Letting Agent Fee	0	0	0	0	0	0	0	0	0	0	0
Letting Legal Fee	0	0	0	0	0	0	0	0	0	0	0
hase 7 - Marketing/Letting											
Marketing	0	0	0	0	0	0	0	0	0	0	0
Letting Agent Fee	0	0	0	0	0	0	0	0	0	0	0
Letting Legal Fee	0	0	0	0	0	0	0	0	0	0	0
Phase 8 - Marketing/Letting											
Marketing	0	0	0	0	0	(16,197)	(16,197)	(16,197)	(16,197)	(16,197)	(16,197)
Phase 1 - Development Management Fee						, , ,	, , ,	, , ,	, , ,	, , ,	, ,
Bank monitoring fee	0	(150,000)	0	0	0	0	0	0	0	0	0
'AT Paid	0	0	0	0	0	0	0	(40,412)	(75,344)	(51,567)	0
/AT Recovered	0	0	0	0	0	0	0	Ó	Ó	Ó	0
eriod Total Before Finance	0	(1,250,007)	0	(3,255,755)	(2,015,734)	(3,247,695)	(3,543,021)	(5,088,491)	(5,187,295)	(5,586,814)	927,626
Pebit Rate 8.000% var.	0.000	8.000	8.000	8.000	8.000	8.000	8.000	8.000	8.000	8.000	8.000
redit Rate 8.000% var.	0.000	8.000	8.000	8.000	8.000	8.000	8.000	8.000	8.000	8.000	8.000
inance Costs (All Sets)	0	(16,667)	(25,333)	(61,372)	(104,309)	(156,664)	(225,913)	(306,248)	(401,370)	(514,349)	(506,371)
eriod Total After Finance	0	(1,266,674)	(25,333)	(3,317,127)	(2,120,043)	(3,404,358)	(3,768,934)	(5,394,739)	(5,588,666)	(6,101,163)	421,254
Cumulative Total C/f Quarterly	0	(1,266,674)	(1,292,008)	(4,609,134)	(6,729,177)	(10,133,536)	(13,902,470)	(19,297,209)	(24,885,875)	(30,987,038)	(30,565,784)

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ARGUS Developer Version: 5.00.001

- 13 
Report Date: 17/08/2010

# **OVE ARUP AND PARTNERS LTD**

# Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

		,											
33:Apr 2013 (33,941,254)	036:Jul 2013 (38,684,941)	039:Oct 2013 (34,954,507)	042:Jan 2014 (2,433,931)	045:Apr 2014 (2,271,000)	048:Jul 2014 (1,702,860)	051:Oct 2014 (965,020)	054:Jan 2015 3,110,350	057:Apr 2015 4,409,684	060:Jul 2015 6,014,583	063:Oct 2015 7,991,787	066:Jan 2016 10,780,351	067:Feb 2016 11,709,873	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	27,335,760	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	2,366,920	0	0	0	0	0	0	0	0	0	
0	0	0	1,324,567	0	0	0	0	0	0	0	0	0	
0	0	0	4,643,464	0	0	0	0	0	0	0	0	0	
0	0	0	97,914	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	3,150,000	0	0	0	0	0	
0	0	6,217,638	0	0	0	0	0	0	0	0	0	0	
352,660 545,745 1,180,053 623,936 86,170	117,553 181,915 393,351 207,979 28,723												
0	0	0	(1,571,806)	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	(484,890)	0	0	0	0	0	0	0	0	0	
0	0	0	(79,480)	0	0	0	0	0	0	0	0	0	
0	0	0	(26,228)	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	(31,500)	0	0	0	0	0	
0	0	0	0	0	0	0	(10,395)	0	0	0	0	0	
0	0	(357,514)	0	0	0	0	0	0	0	0	0	0	
0	0	(58,601)	0	0	0	0	0	0	0	0	0	0	
0	0	(19,338)	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	

File: \\GLOBAL\LONDON\PTG\\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 2010\2010-08-11 DRAFT 5 GILKES APPRAISAL - PHASED.WCF
ARGUS Developer Version: 5.00.001

Report Date: 17/08/2010

# **OVE ARUP AND PARTNERS LTD**

## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

033:Apr 2013	036:Jul 2013	039:Oct 2013	042:Jan 2014	045:Apr 2014	048:Jul 2014	051:Oct 2014	054:Jan 2015	057:Apr 2015	060:Jul 2015	063:Oct 2015	066:Jan 2016	067:Feb 2016
(33,941,254)	(38,684,941)	(34,954,507)	(2,433,931)	(2,271,000)	(1,702,860)	(965,020)	3,110,350	4,409,684	6,014,583	7,991,787	10,780,351	11,709,873



File: \GLOBAL\LONDON\PTG\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 2010\2010-08-11 DRAFT 5 GILKES APPRAISAL - PHASED.WCF ARGUS Developer Version: 5.00.001

- 15 - Report Date: 17/08/2010

# **OVE ARUP AND PARTNERS LTD**

## Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

033:Apr 2013 (33,941,254)	036:Jul 2013 (38,684,941)	039:Oct 2013 (34,954,507)	042:Jan 2014 (2,433,931)	045:Apr 2014 (2,271,000)	048:Jul 2014 (1,702,860)	051:Oct 2014 (965,020)	054:Jan 2015 3,110,350	057:Apr 2015 4,409,684	060:Jul 2015 6,014,583	063:Oct 2015 7,991,787	066:Jan 2016 10,780,351	067:Feb 2016 11,709,873	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
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0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
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Ü	0	0	0	0	0	0	0	0	0	0	0	U	
0	0	0	0	0	0	0	0	0	0	0	0	0	
(1,683,951)	(994,109)	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
(998,032)	(1,035,668)	(875,217)	(516,679)	0	0	0	0	0	0	0	0	0	
(1,845,804)	(1,130,065)	0	0	0	0	0	0	0	0	0	0	0	
(586,763)	(359,237)	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
(204,495)	(214,457)	(219,066)	(218,323)	(212,227)	(200,778)	(183,977)	(161,824)	(134,318)	(101,459)	(46,741)	0	0	
(274,700)	(288,082)	(294,273)	(293,275)	(285,086)	(269,707)	(247,138)	(217,379)	(180,430)	(136,290)	(62,788)	0	0	
(668,767)	(701,345)	(716,419)	(713,988)	(694,052)	(656,611)	(601,666)	(529,217)	(439,263)	(331,804)	(152,859)	0	0	
(353,694)	(370,924)	(378,896)	(377,610)	(367,066)	(347,265)	(318,206)	(279,889)	(232,315)	(175,483)	(80,843)	0	0	
(44,989)	(47,181)	(48,195)	(48,032)	(46,690)	(44,172)	(40,475)	(35,602)	(29,550)	(22,321)	(10,283)	0	0	
(524,588)	(550,142)	(561,966)	(560,059)	(544,421)	(515,053)	(471,953)	(415,123)	(344,562)	(260,270)	(119,904)	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	

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ARGUS Developer Version: 5.00.001

- 16 
Report Date: 17/08/2010

# **OVE ARUP AND PARTNERS LTD**

# Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

Page D 2

033:Apr 2013 (33,941,254)	036:Jul 2013 (38,684,941)	039:Oct 2013 (34,954,507)	042:Jan 2014 (2,433,931)	045:Apr 2014 (2,271,000)	048:Jul 2014 (1,702,860)	051:Oct 2014 (965,020)	054:Jan 2015 3,110,350	057:Apr 2015 4,409,684	060:Jul 2015 6,014,583	063:Oct 2015 7,991,787	066:Jan 2016 10,780,351	067:Feb 2016 11,709,873	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	U	0	U	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
(33,679)	(19,882)	0	0	0	0	0	0	0	0	0	0	0	
(16,840)	(9,941)	0	0	0	0	0	0	0	0	0	0	0	
(16,840)	(9,941)	0	0	0	0	0	0	0	0	0	0	0	
(12,630)	(7,456)	0	0	0	0	0	0	0	0	0	0	0	
(16,840)	(9,941)	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	0	
(19,961)	(20,713)	(17,504)	(10,334)	0	0	0	0	0	0	0	0	0	
(7,485)	(7,768)	(6,564)	(3,875)	0	0	0	0	0	0	0	0	0	
(9,980)	(10,357)	(8,752)	(5,167)	0	0	0	0	0	0	0	0	0	
(9,980)	(10,357)	(8,752)	(5,167)	0	0	0	0	0	0	0	0	0	
(7,485)	(7,768)	(6,564)	(3,875)	0	0	0	0	0	0	0	0	0	
(9,980)	(10,357)	(8,752)	(5,167)	0	0	0	0	0	0	0	0	0	
(36,916)	(22,601)	0	0	0	0	0	0	0	0	0	0	0	
(13,844)	(8,475)	0	0	0	0	0	0	0	0	0	0	0	
(18,458)	(11,301)	0	0	0	0	0	0	0	0	0	0	0	
(18,458)	(11,301)	0	0	0	0	0	0	0	0	0	0	0	
(13,844)	(8,475)	0	0	0	0	0	0	0	0	0	0	0	
(18,458)	(11,301)	0	0	0	0	0	0	0	0	0	0	0	

File: \GLOBAL\LONDON\PTG\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 2010\2010-08-11 DRAFT 5 GILKES APPRAISAL - PHASED.WCF ARGUS Developer Version: 5.00.001

- 17 - Report Date: 17/08/2010

# **OVE ARUP AND PARTNERS LTD**

# Gilkes Master Plan Canal Head, Kendal Version 5 - Phased August 2010 High-level indicative appraisal based on limited information

Detailed Cash flow (Merged Phases)

Page E 2

(3,909) (4,099) (4,188) (4,173) (4,057) (3,838) (3,517) (3,093) (2,568) (1,939) (893) 0 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 (5,555) (5,825) (5,950) (5,930) (5,765) (5,454) (4,997) (4,396) (3,848) (2,756) (1,270) 0 0 0 0 (4,9902) (5,765) (5,845) (9,289) (5,765) (5,454) (4,997) (4,396) (3,848) (2,756) (1,270) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	033:Apr 2013	036:Jul 2013	039:Oct 2013	042:Jan 2014	045:Apr 2014	048:Jul 2014	051:Oct 2014	054:Jan 2015	057:Apr 2015	060:Jul 2015	063:Oct 2015	066:Jan 2016	067:Feb 2016	
(3,909) (4,099) (4,188) (4,173) (4,057) (3,838) (3,517) (3,093) (2,568) (1,939) (893) 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(33,941,254)	(38,684,941)	(34,954,507)	(2,433,931)	(2,271,000)	(1,702,860)	(965,020)	3,110,350	4,409,684	6,014,583	7,991,787	10,780,351	11,709,873	
(3,909) (4,099) (4,188) (4,173) (4,057) (3,838) (3,517) (3,093) (2,568) (1,939) (893) 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 (1,564) (1,640) (1,675) (1,669) (1,623) (1,535) (1,407) (1,237) (1,027) (776) (357) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(3 909)	(4.099)	(4 188)	(4 173)	(4.057)	(3.838)	(3 517)	(3.093)	(2 568)	(1 939)	(893)	0	0	
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(5,555) (5,825) (5,950) (5,930) (5,765) (5,454) (4,997) (4,396) (3,648) (2,756) (1,270) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0												0	0	
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0												0	0	
(49,902)         (51,783)         (43,761)         (25,834)         0	0	0	0	0	0	0	0	0	0	0	0	0	0	
(92,290) (56,503) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	
(77,332) (81,099) (82,842) (82,561) (80,256) (75,927) (69,573) (61,196) (50,794) (38,368) (17,676) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(49,902)	(51,783)	(43,761)	(25,834)	0	0	0	0	0	0	0	0	0	
0 (50,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(92,290)	(56,503)	0	0	0	0	0	0	0	0	0	0	0	
0 0 0 0 (49,829) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(77,332)	(81,099)	(82,842)	(82,561)	(80,256)	(75,927)	(69,573)	(61,196)	(50,794)	(38,368)	(17,676)	0	0	
0 0 0 0 (49,829) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	(50.000)	0	0	0	0	0	0	0	0	0	0	0	
0 0 0 (50,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		* * *			0		0	0		0	0		0	
0 0 0 (49,829) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	0	0	(42,214)	0	0	0	0	0	0	0	0	0	
0 0 0 (49,829) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	0	(50,000)	0	0	0	0	0	0	0	0	0	0	
(16,197) (16,197) (16,197) (16,197) (16,197) (16,197) (16,197) (16,197) (16,197) (16,197) (10,798) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	0		0	0	0	0	0	0	0	0	0	0	
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	0	(24,914)	0	0	0	0	0	0	0	0	0	0	
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(16,197)	(16,197)	(16,197)	(16,197)	(16,197)	(16,197)	(16,197)	(16,197)	(16,197)	(10,798)	0	0	0	
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	
(4,932,681)         (3,375,108)         5,132,933         33,362,718         523,822         645,119         823,126         4,165,949         1,349,272         1,702,809         2,293,341         2,788,564         929,521           8.000         8.000         8.000         8.000         8.000         8.000         0.000	0	0	0	0	0	0	0	0		0	0	0	0	
8.000       8.000       8.000       8.000       8.000       8.000       8.000       8.000       0.000 <td< td=""><td>0</td><td>0</td><td>•</td><td>O .</td><td>0</td><td>•</td><td>0</td><td>-</td><td>-</td><td>•</td><td>U</td><td>0</td><td>0</td><td></td></td<>	0	0	•	O .	0	•	0	-	-	•	U	0	0	
8.000       8.000       8.000       8.000       8.000       8.000       8.000       0.000 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>														
(626,617) (730,501) (675,418) (199,081) (30,246) (19,650) (6,038) 53,506 29,837 0 0 0 0 0 (5,559,298) (4,105,608) 4,457,515 33,163,637 493,576 625,469 817,089 4,219,454 1,379,109 1,702,809 2,293,341 2,788,564 929,521														
(5,559,298) (4,105,608) 4,457,515 33,163,637 493,576 625,469 817,089 4,219,454 1,379,109 1,702,809 2,293,341 2,788,564 929,521													0.000	
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	(36,125,082)	(40,230,690)	(35,773,176)	(2,609,538)	(2,115,962)	(1,490,493)	(673,405)	<b>4,219,454</b> 3,546,050	4,925,158	1,7 <b>02,809</b> 6.627.967	2,293,341 8.921.308	2,788,564 11,709,872	12,639,393	

File: \\GLOBAL\LONDON\PTG\\ICL-JOBS\208000\208985 KENDAL CANAL HEAD AAP\5 REPORTS\5-03 ISSUE\GILKES PROPOSALS\FINANCIAL APPRAISALS JULY 2010\2010-08-11 DRAFT 5 GILKES APPRAISAL - PHASED.WCF
ARGUS Developer Version: 5.00.001

- 18 
Report Date: 17/08/2010